EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

## **AFRICA Ill-prepared** for European challenge Page 6

### No.31,000

### World News

## Death toll tops 600 as rebels circle San Salvador

Austria Babi22 Indonesia Rustria Crown Bahrain BinL700 Iran Rustria Crown Bahrain BinL700 Iran Rustria Philippines Bahrain Brits Bahran Rustria Philippines Cyprus Chill Rust Jonden Philippines Egypt Bizart Kurwak (Philippines France Drifts Malaysis Rustria State Garage Dirits Mourta Distant Turkay India Rustria Homany Nor18.00 LUAE

El Salvador's left-wing rebels, the FMLN, tried to encircle the country's capital, San Sal-vador, as fighting - thought to have cost more than 600 lives – spread to the western approaches to the city in the latest phase of the 10-year civil war. Page 20

Gorbachev support President Mikhail Gorbachev has thrown his personal authority behind the reforms in East Germany, confirming his country's support for Egon Krenz's decision to open the Berlin Wall. Page 20

### Brazilians vote

Brazilian voters went calmly to the polls to vote in the first round of the first presidential election outside Congress for 29 years, Page 5

E German orders East German officials who are being blamed for the political

excesses under the deposed leader, Mr Erich Honecker, say they only carried out "orders from above." Page 2

### **Bolivian siege**

Bolivia's centre left govern-ment declared a state of siege and took emergency powers to end a teachers' pay strike. Page 5

### Nujoma co-operation

Sam Nuioma, independent Namibia's likely first president, stressed his desire to cooperate with rival parties in on the constitution. Page 4.

### Italian compromise

A political compromise over the future ownership of Italy's public banks has opened the way for parliament's lower house to pass an important privatisation law by the end of the month. Page 2 - ...

### **Bofors** scandal

The Bofors scandal over pay-offs by the Swedish armaments company for a \$1.2bn contract to supply India with howitzers took an unusual turn when the associate editor of The

## Business Summary **IBM** relies on personal computers for growth

Or 1 Pasto Betlen Getlen Getlen Getlen Getlen Storio Sinta Sinta Director Lizen

IBM personal computers are overtaking big mainframes as the largest source of reve-nues at International Business Machines, in a dramatic turn with deep implications for the company, which has domi-nated the world's computer industry for 30 years. Page 31

WEST German Government officials said public finances would this year comfortably absorb the extra spending aris-ing from events in East Ger-many. Page 20, Berlin bank, Page 2

CARLTON Communications, fast-growing UK television ser-vices company, is expected to announce s joint venture with Paramount, the success fal Hollywood film production company. Page 21

SAAB-Scania and Flat are discussing a merger of the Swed-ish group's loss-making Saab car division with the Italian

group's Lancia division. Page 21 ELDERS IXL, Anstralian brewing group, does not expect to sell its 23 per cent holding in Scottish and Newcastle, UK brewer, in the near future and has deferred flotation of its international brewing inter-

### ests. Page 21 DRESSER Industries, Dallasbased engineering group, announced it would offer

nearly \$440m in cash and shares to buy Smith Interna-tional, oilfield services com-pany based in Houston. Page 24 **BRITISH Airways** reported record first half pre-tax profits of \$409m but warned of prob-

lems caused by higher fuel. costs, late delivery of new Boeing aircraft and European air traffic delays. Page 21

OLIVETTI shareholders have failed fully to subscribe to the Italian office equipment com-pany's capital increase, designed to raise \$334m. Page 22 . . . . . . . . . . .

CRERECE is offering a threeyear 10 per cent bond index-linked to the Ecu. It will be the country's fifth Ecu bond sue in the past seven months. Page 27

ANZ McCanghan of London said severe overcapacity in the UK equity market forced it pull out with the loss of 150 jobs. Page 10 SEA Containers, ferry and con-tainer group fighting a hostile Anglo-Swedish bid, increased third quarter net earnings by 19 per cent to \$73.8m. Page 24 **Brussels threatens legal action** SEARS, ROEBUCK, US retailing and financial services ' group, said it was to raise an over French aid to Renault \$815m mortgage on the Sears Tower, after its failure to find an outright buyer for the tower in Chicago. Page 24 By Lucy Kellaway in Brussels and William Dawkins in Paris **NEWS** Corporation, owned by entrepreneur Rupert Murdoch, slashed first quarter profits THE EUROPEAN Commission The EUROPEAN commission threatened yesterday to take the French Government to court over the granting of state aid to Renault, the state-owned car company, for not abiding following the costs of Sky Tele-vision, Australian pilots' dis-pute and sharply higher interest rates. Page 24 by a 1988 agreement to cut assembly plant capacity. It has given France three EUROPRAN Commission's proposals for a capital adequacy directive for securities businonths to come up with a new restructuring plan, and has warned that if the response is not satisfactory, it will press ahead with plans to force Rennesses have been substantially amended in the wake of criticisms from firms based principally in the UK. Page 27 ault to repay FFr12hn (\$1.9bn) of the FFr20bn aid. US Government and 140 Janase construction companies French officials had no forare trying to negotiate an out-of-court settlement of a dispute Franch officials had no for-mal comment on the ruling, though it seems certain that France will either appeal against the ruling or buy more time by submitting new plans within the three-month deadover allegations of rigging bids and overcharging for work on US military bases near Tokyo. Page 6

### Thursday November 16 1989

Sharp slowdown in UK growth

Tha fat man, the straight man and a miracle PAGE 8

forecast by cautious Major

Editorial comment; Samual Brittan

# Walesa seeks Marshall Plan for Eastern Europe

### By Lionel Barber in Washington

MR LECH WALESA, leader of Walesa, 1963 Nobel Peace Prize winner, began his speech with Poland's Solidarity trade union, called yesterday for a new Marshall Plan to rebuild the "bankrapt" countries of Eastern Europe, in an historic address to a joint session of the the declaration: "We the Peothe declaration: "We the Peo-ple," the opening words of the Constitution. He went on to pay tribute to the American demo-cratic tradition, to American economic power and to Ameri-can idealism. This, he said, was summed up by the Mar-shall Plan which helped West-ern Europe protect its freedom after the Second World War. "Now is the moment when address to a joint session of the US Congress. Mr Walesa, who led Solidar-ity's peaceful march to power, said Poland's economy was on the verge of "ntter catastro-phe". But, he argued, it could be rescued if the US took the

"Now is the moment when Eastern Europe awaits an investment of this kind - an investment in freedom, democlead in promoting large-scale assistance and investment. After a standing ovation, Mr

Chancellor's speech

Economic analysis

Currencies

Lex: Major in a minor key

£196.3bn in the current finan-

cial year. Next year's planned spending is well up on the £205bn projected in last year's Autumn Statement and consid-erably more than forecast by independent analysis

independent analysts.

London stock exchange

racy and peace - an invest-ment adequate to the greatness

In the past, Mr Walesa has expressed disappointment at the level of US aid, but his time he switched tack. He recalled that after the Second Would Was at the order of World War, on the order of Josef Stalin, the Soviet dicta-tor, Poland was unable to take part in the Marshall Plan and the promise of free elections in Poland was unable to take Poland after the war was never inlifiled. "We were abandoned by the Allies," he said.

Today, Mr Walesa suggested,

PAGE 18

PAGE 20

PAGE 35

PAGE 42

Poland and the Solidarity-led address a combined meeting of the House and Senate, although Winston Churchill Government were in the vanguard of democratic reform in Eastern Europe. He appealed to the US and the West to recognise and take advantage of the historic changes: did so when not prime minis ter. The first was the Marquis De Lafayette, the French hero of the American Revolution, in 1824.

"All the countries of Eastern Enrope are bankrupt today... the Communist economy has failed in every part of the world," he said, noting the mass exodus from Communist countries around in the world.

It was only the second time that a non-head of state or gov-ernment had been invited to

the second day of a week-loog trip to the US hosted by the AFL-CIO, the American labour federation. On Tuesday night, the US Senate approved unanimously

a three-year, \$657m aid pro-gramme for Poland, including

Mr Walesa's speech came on

emergency food assistance and a \$200m fund to help to stabilise the currency.

D 8523A

• The European Community yesterday discused the possibil-ity of balance of payments loans to Poland and Hungary when finance and central bank officials of the Twelve met in Brussels, David Buchan adds.

Officials 'only obeyed orders,' Page 2; One vote top-pled Zhivkov, Page 3; W Ger-man growth and Gorbachev on reunification, Page 20

GE pays \$150m for 50% stake in Hungarian group

By Charles Leadbeater, Industrial Editor, in London

GENERAL Electric of the US GENERAL Electric of the US yesterday made the boldest move yet by a Western com-pany into Eastern Europe by announcing it intends to pay about \$150m for a 50 per cent stake in Tungsram, the Hun-garian lighting manufacturer. GE's move, which is the big-gest inward investment in Mastern Europe to data could Eastern Europe to date, could be the first of a series of invest-

ments by Western companies. It amounts to the privatisation of one of the most successful manufacturing companies in Eastern Europe.

General Electric also said it had reached preliminary agreement on two joint ventures in the Soviet Union involving power generation and medical systems. It is considering fur-ther moves in Hungary after receiving an enthusiastic reception from government officials during intensive negotiations over the past two

The investment is the clear-est signal yet of how political change in Bastern Europe could redraw the contours of European industry. GE plans to use its stake in

the plane to boost signifi-cantly its share of the Euro-pean lighting market which is dominated by Philips, the Dutch electronics company, Osram, which is jointly owned by GEC and Siemens, and Thorn-EMI, the British com-

General Electric said Tungs ram would provide skilled engineers, a committed work-force and relatively low labour costs to expand its share of the European market from about 3 per cent to more than 10 per

which involves construction of

a fluorescent tobe plant in the

It hopes to double Tungsram's exports to Europe. Tungsram has about 5 per cent of the world lighting market. exporting between one-third and one-half of its £190m s year turnove

Industry estimates put Tungsram's share of the European market at 8 per cent. It has about 4 per cent of the UK market, compared with GE's 1 per cent.

General Electric said it will increase its holding from 50 per cent to 70 per cent should the expansion plans prove success-

The deal, which is expected to be finalised next month, goes further than most other joint ventures in Eastern Europe, which have concen-

trated on sales and distribution rather than manufacturing. \_ General Electric will provide Tungsram with sophisticated production technology and management expertise to intro-duce just-in-time production, better training, shorter product cycles and separate profit cen-tres. GE plans to interchange small teams of managers, with

Public spending (less privati-sation proceeds) is forecast to next year to levels unseen since the recession of the early 1980s, was his first significant statement about the economy rise to 39 per cent of gross domestic product in the next financial year from 38.75 per cent this year – the first such since Mr Lawson's resignation. The new Chancellor under-lined that the Government's rise since 1984-85. Although spending as a share of GDP will be lower "main priority" was "to bring inflation decisively down, and than expected this year and is due to resume its downward keep it down." He rejected Markets react favourably, pound holds up

By Patrick Harverson, Economics Staff, in London

By Peter Norman, Economics Correspondent, in London

MR JOHN MAJOR, UK Chancellor of the Exchequer, yesterday forecast a sharp

slowdown in British economic

stowdown in British economic growth next year with domes-tic demand stagmant and retail price inflation staying above 7 per cent until the middle of 1990.

down-to-earth Autumn State-ment, Mr Major disclosed that

the Government would be unable to keep spending within previously agreed limits in the current financial year to the end of March and outlined a 2.1

per cent inflation-adjusted increase in overall public

Mr. Major was appointed last month following the surprise resignation of Mr Nigel Law-

In the coming financial year, overall public spending will rise to £210.4bn (\$332.2bn) from

a cantious and

In

REACTION from UK financial markets to the Antonin State-ment was muted but generally favourable. The pound held up relatively well on the foreign exchange markets, while gov-ernment bonds and share prices tased only slightly. The City of London wel-comed the Treasury's cautious forecast for the UK economy next year as a return to real-

next year as a return to realism in Government forecasting. The Treasury has been

ruptcy. It also agreed to cut car

Everyone is a loser from

21.24

21-22

25

28-32

Australian pilots' strike

capacity by 15 per cent between 1986 and 1989, and

CONTENTS

There was a positive response from the Confedera-tion of British Industry. Mr John Banham, director general of the CRI, said that the Chan-cellor's statement reflected a realistic picture of 1990 pros-

pects. However, Mr Banham reiterated his warning against talking the economy into an unnecessary recession. City analysts believed the

truck capacity by 30 per cent by the end of 1990. Since then France has reneged on its agreement on

the company status, although it has agreed to some changes which are broadly acceptable to the Commission and which

put Renault on a similar basis

to private French companies. The commission argues that

the actual reductions in capac-

ity have been inadequate, amounting to about 4 and 9 per

cent respectively for cars and

It is unclear what compro-mise proposal would be accept-able, although it would ba likely to take the form of a lower aid repayment in return

for a new restructuring plan. Commission officials denied

that the repayment of the money would put an undue stress on the company, citing the improvement in its profits, expected this year at least to expect the 100% level of

equal the 1988 level of PF18.9bn.

Renault executives feel the Commission cannot reasonably

profits

Lombard .

Management -Money Markets

well into pext year.

There was disquiet in the City over the larger than expected rise in Government spending plans. Mr Richard Jeffrey, senior

economist at Hoare Govett, said: "Given the economic data we've had recently, the Statement can only encourage the view that in the near term it is quite likely that the UK could

go into recession." At the close of trading in

opposition charges that the economy was heading for recession. With an eye on financial markets, he forecast a substantial decline in Britan's current account balance of payments deficit to £15bn im 1990 from ap estimated south 0 from an estimated £20bn this year. At the same time, Mr Major went a considerable way to meeting demands for increased

government spending or increased government spending on pub-lic services. He announced a £2.4bn increase in spending on the National Health Service in the 1990-91 financial year; extra financing for railways, particu-larly in the London sree, and national roads; the allocation of £250m over the next two years to a new initiative to tackle homelessness and a 2500m boost in resources for higher education next year.

Continued on Page 20

months.

ished the day down 11.3 at 2,203.4. Philip Stephens writes: At a press conference afterwards, the Chancellor, Mr John Major, said his goal remained to redace the basic rate of income tax from 25p to 20p. He resisted strongly, however,

any suggestion that there was any timetable for that target. The Statement won him a pany. The Tungsram deal means warm reception from Conser-vative MPs, bnt Mr John GE's strategy of strengthening its position in the global light-ing industry has in the last year extended to the Far East and Eastern Europe. In Janu-ary it launched a lighting joint venture with Toshiba of Japan, Smith, Labour spokesman, said the latest forecasts showed that the Government's claim of an "economic miracle" had turned out a hollow

path in 1991-92, the forecast for 1990-91 represents a setback for the Government's policy of reducing the share of the pub-lic sector in the economy. Mr Major's address to the House of Commons, making clear that growth would fail

Hindu of Madras sent a lega notice to the Congress party spokesman. Page 4

### Sri Lanka killing

Vigilante death squads in Sri Lanka shot dead 55 people in their hunt for left-wing rebels, military sources said. Budget, Page 4

### Soviet pit plea

Striking Soviet coal miners were begged by a leader of their official trade union not to break away and form an independent union movement. Page 2

### Zhivkov plan

Details are emerging of the shadowy events that led to the replacement of Bulgaria's ran leader, Todor Zhivkov, by the former Foreign Minister, Petar Mladenov, in a palace coup. Page 3

### Hard-line protest

Supporters of a hard-line for-mer general linked with a massacre by the military in Kwangiu, South Korea, staged a mass rally in protest at the reformist leadership of President Roh Tae Woo. Page 4

### Dissidents freed A Czechoslovak court has let

four leading dissidents go free after trying them for inciting citizens to mark the 21st anni versary of the 1968 Soviet-led invasion of Czechoslovakia.

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STERLING New York lunchtime: \$1.579 DM2.9075 (2.9225) FFr9.8225 (9.925) SFr2.5675 (2.58) Y227.25 (same) 2 Index 88.7 (89.1) GOLD New York: Comex Dec \$392.8 (394.8) London: \$391.25 (389.25) M SEA OSL (Argus) Brent 15-day Jan \$18.4 (18.45) Chief price changes yeasenday: Page 21	DOLLAR New York kunchtime: DM1.843 FFr6.2015 SFr1.62725 Y143.865 London: DM1.8385 (1.8485) FFr6.2475 (6.273) SFr1.623 (1.832) Y143.7 (143.65) \$ index 69.7 (70) Tokyo close: Y143.37 US LUNCHTHE RATES Fed Funds 85% S-mo Treasury Bills: yield: 7.853%	<b>STOCK IMDICES</b> <b>FT-SE 100:</b> 2,203.4 (-11.3) <b>FT Ordiniery:</b> 1,759.4 (-11.4) <b>FT-A All-Share:</b> 1,107.17 (-0.5%) <b>New York Innohilme</b> DJ Ind, Av. 2,618.24 (+7.99) S&P Comp 388.71 (+0.72) Takya: Mikkel 35,852.23 (+83.58) <b>LONIDON MONEY</b> 3-month Interbank: closing 15 <sub>32</sub> % (1433) Liffe long gill future: Dec 917g (9232)

### SELLING PRICE IN IRELAND 60p, IN MALTA 40c

VOLESWAGEN, West German motor group, saw profits rose by more than 40 per cent. line. In March 1988 Paris agreed to change the privileged status of the company, under which it was protected from bank-Turnover was 12 per cent higher at \$25bn. Page 22.

UK engineering dispute may be resolved in talks over a shorter working week.

riticised in recent years for taking an over-optimistic line. Mr Andrew Smith, economist at Laing & Cruickshank, described the Statement as a "triumph of experience over sury's cautious forecasts

trucks.

According to Mr Bob

ger an industrial dispute. But for air

Hawke, the Prima Minister, thare is no lon-

travellers his claim is

absurd. Of the parties

Involved not one has

emerged with honour.

tal Lev

Editorial Comment

Page 4

Arts-Reviews World Guide

Crossw

Euro-cotione

on inflation and the current account deficit for next year were intended to signal to the financial markets that interest rates would remain high until

London, the pound was 112 pfennigs lower against a strong D-Mark at DM2.9075, but nearly a cent higher against the dollar at \$1.8485. The FT-SE 100 share index fin-

with Brussels.

car companies.

of loose talk in the West

EC showdown over Renault \_\_\_\_

Survey: World Truck Industry

Gold \_\_\_\_\_\_ 34 International bonds - 25-27 Intl. Capital Markets 25-27 Letters \_\_\_\_\_\_ 18 Letters \_\_\_\_\_\_ 19

engulf Ethiopia, Sudan and Somalia

Opera: The Maid of Orleans in Munich ...

42 Observer

27 -Wall Stre 18 -London -20 Technology 19 Unit Trusts 12 Weather -----42 World Index

Raw Materiak Stock Marbets

-Wall Street -London \_\_\_\_\_ Technology \_\_\_\_\_ Unit Trusts \_\_\_\_\_

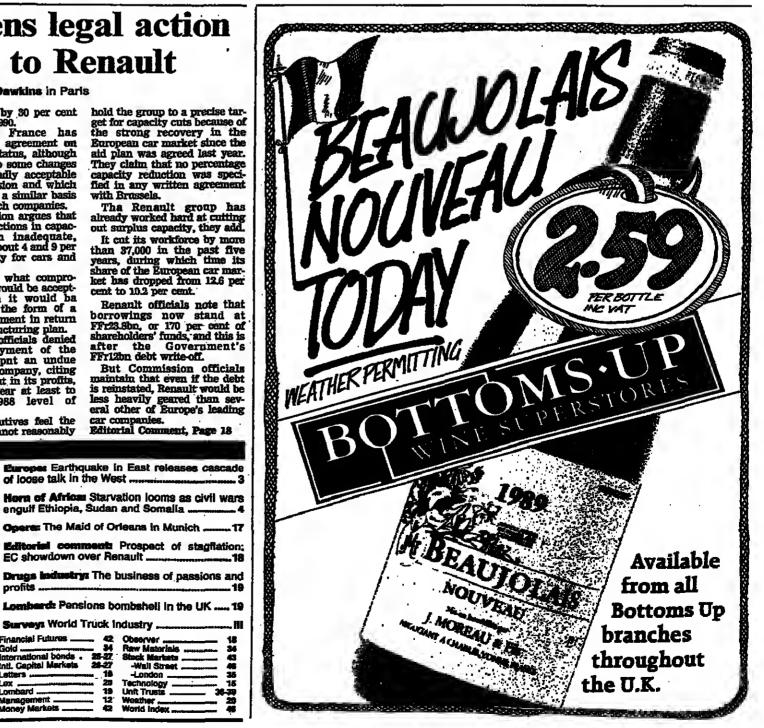
43

36-39 20 46

Editorial Comment, Page 18

rating Tungsram into GE's operations. Tungsram, employs abont 18,000 people in 11 factories in

Hungary and a plant in Vienna, Austria.



## **EUROPEAN NEWS**

# Soviet rationing feared within twelve months

gramm

of the transition

### By Quentin Peel In Moscow

THE Soviet Union will be forced to introduce a comprehensive system of rationing, spelling an end to hopes of eco-nomic reform, if the present economic decline is not stopped within a year, Mr Mikhail Gorbachev'e top economic

adviser said yesterday. Dr Leonid Abalkin, the deputy Prime Minister in charge of economic reform, put his per-sonal reputation behind a comive long-term strategy for the introduction of a market system - while warning of a sharp conservative backlash.

He was speaking at the end of a three day debate, involv-ing more than 1,400 econo-mists, scientists and enterprise managers, on a programme which constitutes the first real attempt to give a long-term view to the perestroika pro-

cess. It is supposed to form the basis for a package of emer-gency measures to tackle the Soviet economic collapse, to be presented to the second session of the Congress of People's Deputies, the country's new super-parliament, next month.

Dr Abalkin admitted that conservative resistance to his package was much stronger than he had expected, and that radical criticism was less drastic. There was no consensus at the end of the conference that it was the right strategy.

A POLITICAL compromise

over the future ownership of

By Quentin Peel STRIKING Soviet coal miners were yesterday begged by a leader of their official trade He warned that if the programme was eventually rejected by the Congress, "then let them find someone else who union not to break away and form an independent union.

He also promised that can pursue a better protop-level meeting this week would consider the key ques-The Abalkin plan has been presented as a middle way of transition to a form of "socialtion of raising the pithead price of coal, arguing that it would have to be tripled if ist market", rejecting both con-servative and radical solutions. Soviet coal mines were to become economically viable. It would rely on a form of wage restraint and only gradual Mr Valentin Medvedev, a central committee secretary of the official Minsrs' Union, introduction of price reform, combined with a comprehen-

issued his plea at a press con-ference by striking miners from the Vorkuta coalfield in sive social security pro-gramme, to ease the upheaval of transition from a centrally the Arctic Circle. It shows how seriously the lanned economy. If spells out a four-phase pro-

chief pleads

with Siberia

strikers

authorities are taking the threat of an indspendent gramme, involving also tax reform, gradual reduction of state ownership of property, overhaul of the banking and financial system, and introduclabour movement emerging from the miners' strike com-mittees, which are meeting again at the weekend. tion of a labour market, as part Representatives of strike committees from all the Soviet Dr Abalkin rejected calls for coalfields will gather in Novo-

partial rationing as part of the "social protection" to ensure that the lowest paid do not suf-fer from inevitable inflation. "There is full agreement that it kuznetsk, in western Siberia, to decide their strategy for the next Miners' Union congress and whether or not to set up a parallel movement. Two of the 13 pits in Vorkuta

is unreasonable, and it is not in our programme," he said, but warned: "If we do not manhave voted to leave the official trade union, and ballots are age our programme, and do not being held at all the 12 pits on strike, according to strike com-mittee leaders from the town.

Mr Medvedev urged the minthe "working movement" and the solidarity of their own

economic demands. They also dismissed appeals from Mr Nikolai Ryzhkov, the Soviet Prime Minister, to go back to work. The miners said they were striking not just for improvements for themselves, but for all the workers in the coalfield, "including low-paid workers like doctors and teachers who cannot fight for themselves."

A key economic demand by

By Leslie Colitt in Berlin

EAST GERMAN officials who sition movement. The 16-year-olds were among 37 students who signed are being blamed for the political excesses under the a protest letter against the deposed leader, Mr Erich Honecker, say they only carannual military parade in East Berlin on the October 7 anniried out "orders from above." versary of the state's foun-Their situation is not unlike ding. The six refused to recant that of many Germans after the Nazi defeat in 1945. The case of six teenagers thrown out of the Carl von Ossietzky Former.

school in East Berlin last autumn for "anti-socialist" actions is one of many now being publicly aired under pressure of the growing oppo"enemies" of the socialist state and ordered them to leave the school. Today, Mr Forner is being massively criticised as a callous hardliner, typical of the party careerists who flour-

pressure" from above. He was ummoned to the Education Department after the protest letter and ordered by officials to "push forward" the situation to a conclusion. One of the officials. Ms Rotrand Stier

and, retorted indignantly that Honecker, a trained telephone no pressure was put on Mr operator, was responsible for Forner who made his own

Teachers at the school which is located in the middle-class subarb of Pankow note that the expansion of the students was typical of the dogmatic educational system run by Mrs Margot Honecker, the Public Education Minister and wife of the East German Beder. She stepped down shortly after her husband was forced to resign. Opposition members say Ms

the exodus of "tens of thossands" of young East Germans who were subjected to the intolerant school system. But the name of East Germany's new leader, Mr Egon Krenz, is also frequently mentioned at the Ossielsky school. He was then politburo member resp sible for security and is said to have urged a tough line against the students who were critical of the militarisation of East German life.

# E Berlin group seeks end to Communist Party role

Liberal Democratic Party (LDPD) shook the embattled Communist leadership by announcing it would introduce a bill to abolish the leading role of the Communist Party at a meeting of parliament tomor-IOW.

Mr Manfred Gerlach, the Chairman of the LDPD, said a referendum should be held on electoral reform which would enable free elections to be held

enable free elections to be held next year. He predicted that the ruling Socialist Unity (Communist) Party (SED) could lose its majority. The LDPD, long a trusted ally of the Commu-nists, has shown growing inde-pendence in recent months. SED officials said recently that the warty might circs up

that the party might give up its leading role which is laid down in Article 1 of the consti-

The Liberal Democrats were justice post. Mr Siegfried Wit-tenbeck, the State Secretary in the Justice Ministry, signalled a wide-ranging reform of the legal system including political crimes.

### Vatican urges prevention of AIDS

### By Sari Gilbert In Rome

POPE JOHN PAUL the Second. yesterday wound up a three-day Vatican scientific confer-ence on AIDS by arging renewed efforts to prevent the further spread of the disease and help care for those stricken with it.

structure with it. The three-day conference organised by the Pontifical Council for Pastoral Assistance to Health Care Workers repre-sented the first occasion in which the Holy See has for-mally and publicly addressed itself to the AIDS issue. But the machine in the Vati-But the meeting in the Vati-

can's Synod Hall, attended by more than 1,000 prelates, doctors, nurses and scientists from 85 different countries, pro-duced no scientific breakthroughs.

> Furthermore, it dramatised the differences between the Church's position and that of most lay organisations. Although there was little open dissent, some partici-pants - including several AIDS victims - criticised the conference for a lack of real debate and openmindedness.

A US soldier takes a closer look at Berlin's still-closed Brandenburg Gate Aid conditions underscored such aid were: free elections, parties, press and trade unions; the outline conditions for market-based economic reform;

Meanwhile, Bonn has again stressed the tough conditions it was placing on economic aid for East Germany after a meet-ing of senior ministers, chaired by Mr Helmut Kohl, which has telephone system is expected to be one of the priorities for such aid, no doubt prompted by the difficulties that West been preparing for the Chan-cellor's meeting next month with Mr Egon Krenz, the East

Mr Hans Klein, the government spokesman, said that concrete offers of aid were not likely to come at the first meeting. The three pre-conditions of

and free movement in both

directions across the border. But even without these conditions being met in full some stepping up of infrastructural aid is expected. Improvement of East Germany's creaking

German officials have had in getting through. The ground of dispute between the main parties in Bonn is now shifting away

from the different emphasis they place on German unity to how strict the conditions for

how strict the conditions for economic aid should be. Mr Hans-Jochen Vogel, Social Democrat leader, has warned against placing the hurdles too high and other leading figures in the party have said that it is quite wrong to make the intro-duction of a market economy a precondition of aid. Mr Kurt Biedenkonf, a lead.

Mr Kurt Biedenkopf, a lead-ing Christian Democrat, yester-day proposed that West German workers and employers should contribute one day's wages a year to a special soli-darity fund for economic renewal in East Germany.

By David Goodhart in Bonn COMMERZBANK, one of West Germany's big three banks, said yesterday it was examin-ing the possibility of opening a branch in East Berlin.

German leader

desuite intense pressure from the school director, Mr Reiner They were summoned to an assembly of all students who looked on in horror as Mr Forner called each of them forward and castigated them as

ished over the past 40 years. Mr Forner, however, said he acted only under "enormous

Mine union | E German officials say they were only obeying orders

distoa

By Leslie Colit EAST GERMANY'S meverick

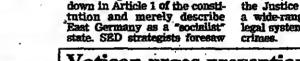
a coalition government with the four existing parties and the opposition after free clas-

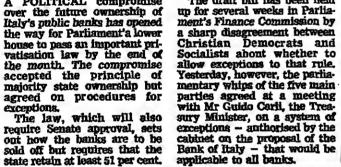
Only such an alliance would Only such an alliance would secure the rule of the badly weakened Party they believed. The small parties allied with the SED negotiated yesterday with the new Prime Minister, Mr Hans Modrow, to play a

Mr Hans Modrow, to play a greater role in his government. They demanded more than the two ministries being offered each of them. Mr Mod-row, a reformer who took over the Government last Monday, wanted to slash the number of ministries from 40 to less then

ministries from 40 to less than holding out for at least three ministries including the key

# tution and merely describe





Italy clears way for vote on bank privatisation By Sari Gilbert in Rome

reform.

stabilize the economy in the next year, a rationing system would become inevitable, and this would be an end to

the solidarity of their own trade union. His appeal was greeted with open scepticism by the Vor-kuta miners, who spelt ont their anger with the Soviet government, their mine man-agement, and the trade union for ignoring their political and economic demands The draft bill has been held

that would be

the miners is to sell coal where they will, for hard currency.

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### **EUROPEAN NEWS**

# Earthquake in East releases cascade of loose talk in West

Sometimes, political leaders lose control of their tongues, and then events take over. Right now, the situation in central Europe looks pretty chaotic. But sooner or later the political leaders will have to regain control both of their tongues and of events.

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Shaken by the earthquake in East Germany, the West has been imm-dated by a flood of dangerously loose talk. Some have proclaimed that the reunification of the Germanys is now inevitable, and merely waits on the good pleasure of the East Germans, Others seem.

or the Mast Germans. Others seem. convinced that East German mem-bership of the European Commu-ity is equally inevitable. In fact, neither of these proposi-tions is self-evident or inevitable. Indeed, it is improdent and nar-row-minded to pretend that we can row-minded to pretend that we can yet be sure of tmy self-evident or inevitable conclusion to the torrent of change in the Soviet Union and Eastern Europ There may be some features of

the European scene which are rela-tively fixed and solid and some

recent changes which prove irre-versible. But in general, the fication. The order may well be changes are so profound, so multi-reversed in tima, but for the versible. But in general, the changes are so profound, so multi-dimensional, and so *unplanned* that no-one can yet foresee how the game will play itself out. Moreover, we are talking about geo-strategic shifts which might affect the stabil-ity, and possibly the peace, of the morel world.

it is constantly on the lips of politi-cal leaders and commentators: in the West German Christian Democrat party, out of fear of the extreme right-wing Republicans, world. George Kennan, one of the fathers of US thinking about the Soviet Union, puts the point force-fully. He writes that the problem facing us "involves not just the designing of a new status quo for... part of Europe, but also the working out of a new political, eco-nomic and security framework for IAN DAVIDSON ON EUROPE

and in France out of fear of the

Western politicians only make nomic and security framework for much of the remainder of the contimatters worse when they appear determined to drive the question higher up the East German agenda, by claiming that reunification is nent. . . it will not be accomplished at any one time, or subsumed in tion for the Kast Germans. Self-de-termination is a cardinal feature of any single document or settlement." Even unthought-through discus-sions could prejudice later soluthe Western value system. More-The upbeaval in East Germany has broken down the barriers between the two states, and popular over, the aspiration to reunification pressure may carry the country a long way towards political reform. But that is precisely the point: the top of the vocal agenda in East Ger-

of everyone else. The division of Germany has been embedded in the rival security moment, it is only in the West that systems of Eastern and Western Burope, and is thus an integral part of a geo-strategic balance which has avoided war for 45 years. Article 1 of the UN Charter puts

Article 1 of the UN Charter puts self-determination in a broad con-text: "to develop friendly relations among nations based on respect for the principle of equal rights and self-determination of peoples, and to take other appropriate measures to strengthen universal peace." By improvement of the human rights situation in East Germany, ought both to have higher claims on the assent of the rest of the world than reunification.

Fortunately, Chancellor Helmut Kohl has at last had the courage to refer publicly to the limits to self-determination. If Germany's division is anti-historical, implausi-

automatically join the European Community. For starters, EC membership is restricted to democracies with a reasonable human rights record. Whatever Egon Krenz may promise now, real democracy will be a long time in gestation. Nor are market economies, another prereq-uisite, constructed overnight, as the Russian and Polish experience demonstrates

This is not to say that German unification, or East German mem-bership of the EC, are impossible or even necessarily undesirable; merely to point out that they raise issues of horrendous complexity which cannot be solved by one-line answers.

Only one feature of the European scene looks strong enough to pro-vide a bulwark of stability amid the torrent of change and that is the Community. The Warsaw Pact continues to

have a vital role as a vehicle of political symbolism, in maintaining some equilibrium as East and West over, the solutation to reminication is written into the West German constitution. But it would be hard to argue that Kast German which overrides all other consider-ations, including tha interests argument that Kast Germany must be and unjust, he said on Monday, ble and unjust, he said on Monday, is anti-historical and matter for the Germans alone." Similarly, it is premature to assume that Kast Germany must but as a military alliance it is now completely hollowed out, and has but as a military alliance it is now completely hollowed out, and has but as a military alliance it is now completely hollowed out, and has but as a military alliance it is now completely hollowed out, and has but as a military alliance it is now completely hollowed out, and has but as a military alliance it is now completely hollowed out, and has but as a military alliance it is now completely hollowed out, and has but as a military alliance it is now completely hollowed out, and has but as a military alliance it is now completely hollowed out, and has but as a military alliance it is now completely hollowed out, and has but as a military alliance it is now completely hollowed out, and has but as a military alliance it is now but as a military alliance it is now some equilibrium as fast and west search for new security structures; but as a military alliance it is now completely hollowed out, and has but as a military alliance it is now some equilibrium as a search for new security alliance it is attored the search for the definition and the search for the definition and

conventional military threat, how can Nato's raison d'etre and credibility fail to be questioned sooner or

The Community faces no threat from events in Eastern Europe. On the contrary, its continuing vigour is a measure of the failure in the East, and its political cobesion as a purely civil power should be a major Western asset in addressing the problems of the East. The French do not pretend to predict how things will evolve in the East, but they do have a policy for the West - "more Europe".

This, in the immediate future, means the Delors plan for economic and monetary union (Emu). This is not, in the French view, a gratuitous bit of supranationalism, simply the essential corollary of the single market. But it is a subject of fierce conflict with Mrs Margaret Thatcher, who manifestly wishes to

use the uncertainties of Eastern Europe as a pretext for freezing dis-cussion of Emu.

Some people say the Community should not rush into Emu; in any case, Britain's new Foreign Secre-tary, Douglas Hurd, is a decent fellow and a good European, and he

Fierce contest to lead Turkish ruling party

needs time to bring Mrs Thatcher round. The argument shows a touching faith in human perfectibility, and those who deploy it are obviously slow learners. Ten years have shown that Mrs Thatcher is not capable of being persuaded of anything, in a human sense; she can only be compelled by even more unpalatable alternatives.

The plain fact is that the future of Eastern Europe will not be decided by the Twelve on Saturday, nor by Presidents Bush and Gorbschev two weeks later, and any pretence that the Community can find a quick prescription for the new era of European history, if only it delays discussion of Emu, is disingenuous. Conversely, it is a racing certainty that the Community will take a majority decision in Strashourg to press ahead with the Delors Plan.

In public, some suspense is being maintained by Chancellor Kohl, who is playing his cards close to his chest. But when he gets to Stras-bourg the choice will be simple. Mrs Thatcher. or François Mitterrand. By her actions in Nato and the Community, Mrs Thatcher hes made it virtually impossible for him to vote with her. So?

# **One vote toppled Zhivkov in** long-planned palace coup

tions

By Judy Dempsey in Sofia

DETAILS ARE emerging of the shadowy events that led to the replace ment last week of Bulcaria'a veteran leader, Mr Todor Zhivkov, by the former Foreign Minister, Mr Petar Miadenov, in a palace coup that took three months of plan-

Officially, tha. 78-year-old leader resigned last week of his own accord. In fact, several key sections of the party appa-nat joined forces to topple him and his comrades in the old Chavdar Guard, the partisans who served under him during

who served under him during the war and shared power with him during his 35-year rule. The catalyst was Mr Zhiv-kov's decision in May to expel-leaders of the Im-strong ethnic Turkish 'minority', touching off an exodus by 300,000 Turks who complained to the world's meas of harassment. The Forpress of harassment. The For-eign Ministry under Mr Mladenov (53) was furious. Bulgaria's image, which had

### FINANCIAL TIMES

FINANCIAL FINES Published by the Financial Times (Burope) Ltd., Frankfurt Branch, (Gruidkitstrasse 54, 6000 Frankfurt ano-Main II Talephone 069-75960, Tekx 4/6193) represented by H. Hugo, Frank-furt/Main, and, as members of the Board of Directors, F. Barlow, R.A.F. McClem, G.T.S. Damet, A.C. Millet, D.E.P. Palmer, London, Primter, Frank-farter Societates-Draneterei-GaubH, frankfurt/Main, Responsible editor: Sir Geoffrey Owen, Financial Times, Num-ber Ome Southwark Bridge, London S E 1 © The Financial Times Lud, 1989. FTINANCIAL TIMES, USPS No 196640, published daily except Southys and holidays. US aubecription rates Context on southwark Sciences, Surgers, Surgers, Surgers, Surgers, Surgers, A.C. Millet, The quartet had to face the Interior Ministery, still under the influence of its ex-bose, Mr Dimitar Stoyenov. 1960s.

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recovered since the 1984 cambegan to lose heart. paign to assimilate its Turk-ish-speaking citizens, was in sureds again. Mr Miadenov had had to face fresh world criti-cism from the international ignation.

community. At first, the ministers had few allies in the politburo. An opportunity arose in July, when Vladimir, Mr Zhivkov's notorious 37.year-old son, was promoted to head the new cultural department of the cen-tral committee. His elevation was backed by the unpopular Mr Milko Balev, a polithuro-ally and would-be successor of

the veteran leader. But another old ally of Mr Zhivkov, Mr Dobri Dzurov, known to have very good rela-tions with Moscow and anxious for radical change, hitterly opposed Vladimir's promotion. Cautiously, Mr Dzurov moved to neutralise the 2,000-strong personal guard that pro-tects the Zhivkov family and monitors the army, which attempted a comp in the mid-

kov regime.

agency whose main purpose would be verification of any On October 24, in an angry telephone conversation with Mr Zhivkov, he offered his res-

In a letter to the polithuro, the central committee and the hat central committee and the National Assembly, Mr Mlad-enov showed spectacular brav-ery. He accused Mr Zhivkov of bringing Bulgaria to ruin, hy corruption and abuse of power. He ended by saying he and his family "accepted the conse-quences" — a hint thet he feared for his life. orelimi

A stunned Mr Zhivkov refused to accept the resigna-tion. But soon afterwards, Mr Mladenov made an unscheduled visit to Moscow en route to Peking. In the Soviet capital,

to Peking. In the Soviet capital, he appears to have received the "green light" for a coup. It was in Sofia on November 9, during a stormy session of the polithuro, that Mr Zhiv-kov's resignation was pro-

It was touch and go. There were 10 voting members. Mr Zhivkov could rely on Mr Stoy-anov, Mr Grisha Filipov, Mr Balev, the deeply conservative Mr Yordan Yorda, and Mr Pen-cho Kubadinski. At the last minute, Mr Kubadinski is said to have-switched-sidessealing Mr Zhivkov's fate.

Mr Mladenov has moved quickly to consolidate power. On Monday evening, the polit-buro readmitted to the party 11 prominent critics of the Zhiv-

Today's central committee

THE NINE members of the RIFTS IN Turkey's ruling Motherland Party (Anap) are only thinly papered over as it heads for an extraordinary con-gress tomorrow following the elemetican last Thursday of Mr Western European Union have formally agreed to sindy the idea of a European satellite

ministerial candidate, Mr Hasan Celal Guzel, for the party chairmanship - a post that Mr Ozal is also vacating. Many MPs among Anap's 020 structure molitor in the for

ing from not being consulted over Mr Ozal's choice of Mr

Akbulut. Formerly Speaker and a moderate right-winger, he is about as anodyne as any-

Anap leaders have grudgingly accepted him as Premier. The new government coasted through a vote of confidence yesterday on the strength of 278 votes out of 373 members present in the house.

Even Mr Guzel, the former Education Minister, has accepted Mr Akbulut, but only to preserva party unity. Mr Guzel was the sole candidate to campaign openly for the pre-miership, against Mr Ozal's wishes. Excluded from a hand-

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out of state ministerships as consolation prizes, he is hid-ding for the chairmanship not-withstanding President Ozal's endorsement of Mr Akbulut. President Ozal has said dele-

gates should rally round Mr Akbulut in the interests of stability and continuity. On the other hand, Mr Guzel has harped convincingly on the need for greater democracy in the party.

Previously, Mr Guzel had swung his rank-and-file follow-ing behind Mr Mehmet Kececiler, the MP from fundamental-ist Konya, who heads the "holy alliance" of Islamic conserva-tives and right-wing national-

But the two have parted since Mr Kececiler traded his since air kecenter traden his influence in the party for a state ministership in the cabi-net, from which in the past he had been vetoed by the secular former President Kenan Evren. The nationalist leader. Mr Mustafa Tasar, was bought off likewise.

Soma liberals could also defect to Mr Guzel, disgruntled at being passed over, and the pact of convenience struck between their candidate, For-eign Minister Mr Mesut Yil-maz, and Mr Tasar prior to President Ozal's inauguration. Though the odds are in Mr Akbulut's favour, it is by no means a foregone conclusion.

# THE VOICE OF SOUTH AFRICAN BUSINESS

# SA has responded remarkably well to sanctions

Warren Clewlow, Chief Executive of Barlow Rand Limited and current President of the South Africa Foundation talks to John Spira, Finance Editor of the Johannesburg Sunday Star.

Spira: For some years now, Barlow Rand has been South Africa's largest industrial group, with imposi improver in the region of R25 billion. The most recent interim figures reflected per share earnings growth of 39 percent off a high base after three years of strongly advancing profits. What is the background to this achievement and can such a growth rate be maintained in the year that lies abced? Clewlow: Barlow's success can be ascribed to several factors, among them that the group composes clearly focused business units, companies and divisions; that its capital expenditure Tecent ye development projects reinforced by quality acquisitions; that exports have grown significantly; and that Barlow Rand possesses a remarkably high level of management expertise ghout the group. In view of the measures taken by the sutherities to slow domestic demand, I think it would be asking too much for the past year's growth rate to be maintained in the current year. Bear in mind, too, that large parts of the group are reliant on world commodity prices and many of these have been involuable in the past few years. In a group with such varied and diverse interests as Barlows (spanning mining, industry and food), there will always be some parts that perform better than others. The trick is to turn around or eliminate those areas that consistently perform and strengthen those business units that perform.

the market is strong and growing: Barlows has been forumate in getting into platinum earlier than was originally hoped through its acquisition of the large Lefko (now renamed Barplats Mines) prospect. The recent rights issue in Barplats will take the company into the second phase of its platinum expansion and we are confident of meeting our targets. Looked at in the context of our overall mining activity, platinum represents a powerful fourth leg to Rand Mines and is the key to its strategic plans for the 1990's and beyond.



Warnen Clewlow in the future?

Clewlow: The SA Foundation has a good reputation for

future agreement on Conven-tional Forces in Europe (CFE), writes Tim Dickson. The commitment was made at this week's ministerial meeting of the WEU in Brussels when approval was given to a preliminary report suggesting that the satellite plan was

that the satellite plan was worth exploring. Besides CFE verification, it might be used to help Euro-pean countries monitor mili-tary crises outside Europe as well as tracking environmental richt auf neueral externation risks and natural catestrophes.

WEU considers

eve in space

elevation last Thursday of Mr Turgut Ozal to tha post of Pres-ident from Prime Minister.

A fierce contest is looming between the unpopular new Premier, Mr Yildirim Akbulut, and the disappointed prime

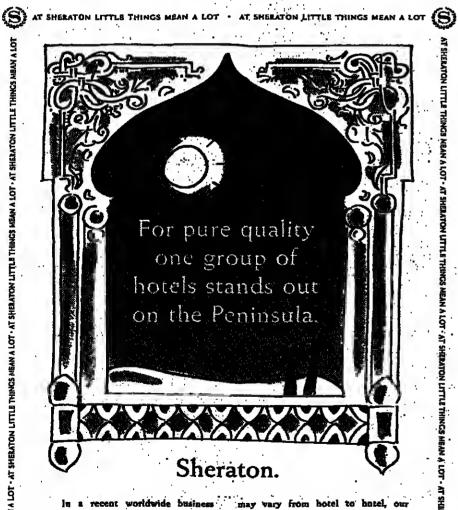
By Jim Bodgener in Ankara

282-strong majority in the 450-seat Parliament are still smart-

However, with little other option, disappointed factional

age and at New York NY and at addi-tional making offices. POSTMASTER, send address change to: FINANCIAL TIMES, 14 East 60th Street, New York, NY 10625 NY 10022 Pinancial Timos (Scandinavia),Osta-sade 44, DK-1100 Copenhagen-K, Den-riark, Telephone (01) 13 44 41. Fax (01) 935335.

who ordered the plenum is expe cted to endo beating up of independent sweeping changes in the polit-buro. If the quartet can keep the Interior Ministry at bay and the army calm, Bulgaria environmentalists during the European ecology conference in Sofia last month. Mr Mladsharp criticism from the West, reform.



lu a recent worldwide business travel survey, Sheraton claimed top standards and your comfort won't. hononrs in all the cities surveyed on Satisfaction System, which constantly monitors quality of guest service.

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ABU OHABI, BACHDAD, BAHRAIN, BASRAH, OAMASCUS, DOHA, OUBAL, KUWATT, OMAN, SANA'A.  ${igstar{S}}$  at sheraton little things mean a lot  $\cdot$  - at sheraton little things mean a lot  ${igstar{S}}$  well. It's a strategy that we strive hard to perfect. Looking further alread to the medium and long term, I am confident that Badows will outperform the markets in which it operat

Spira: The performance of the Barlows UK subsidiary, J Bibby, has been disappointing. How do you view this company's prospects?

Clewlow: Bibby has been disappointing over the past two years, though in relation to when we bought the company four years ago, its earnings have risen by about 30 percent. And when those results are converted from pounds into

And when those results are converted from pounds into rands, the improvement is even more dramatic. Bibby has had to be refocused. There are two divisions which operate in industries which have problems — agricolture and paper. To overcome these problems we are pursning policies which we believe will easure that we are as good or better than the competition. Bibby has made key acquisitions in its Science Products and Mechanical Handling divisions and the benefits should soon come to frainion. We have also made some senior management changes, which should help the results along. Bibby has considerable cash resources and could, if an attractive proposition presented itself, make a significant acquisition.

Acquisition. Our approach is to apply to Bibby the principles which we know and understand and which have been singularly successful in South Africa. Hopefully, such a policy will produce the desired results and see Bibby return to an acceptable earnings performance.

Spira: Gold's hackbastre behaviour is bound to be causing headaches for the Barlows gold mines. Just how scribes are these problems? What's being done to overcome them? What is the outlook?

Clewlow: Gold represents a relatively small part of the Radows mining portfolio and an even smaller segment of its total portfolio. Coal, base metals and platimm are much more im

Rand Mines has been managing its (marginal) gold mines for some time and the recent critical problems encountered by ERPM and Durban Deep did not insterialise overnight. But while we anticipate the situation which has brought these mines to the brink of closure, the severity of the problem remains. And we fully appreciate that there is no short term fir. Some of our mines, such as ERPM will, as has been

some or our mines, such as Lourna will, as has been public knowledge for some time, be worked out and closed within the next few years. In others, there is the possibility of a new lease of life, though at a cost. A decision as to whether or not that cost is justified will be taken in the light of the availability capital, the gold price and, of course, local considerations relating especially to our

In the short term, operating costs at our mines have been reduced as far as possible to lower their break-even borizons.

Spira: Barlow has relatively recently entered the plathamm arena. Do you have high hopes for this mestment?

Clewlow: Yes, we do have high hopes for platinum, since

Spira: How are you able to so effectively man vast and varied a group as the Barlow Rand en

Clewlow: There's a combination of many factors, among them a clear divisional reporting structure, a decentralised management style with clear referral levels and paths, emphasis on focusing each business on its own markets and products, and good communications. Further, we are effectively served by common, well-

tested and trusted financial disciplines which focus management's attention on running the business rather than on making the numbers look good.

Despite the diversity a common Barlows ethos or style ties us all together. We share common values about the way we do business and the way we deal with people.

Spira: How has Barlow coped with sauctions pressures ainst South Africa - more particularly with regard against Sound An

Clewlow: South Africa has responded remarkably well to sanctions. Because exporting is primarily a quality/service/price game — and because South Africa has developed and maintained a reputation for high quality and reliability — it has managed to find markets. Additionally, the depreciation of the rand has enhanced our price competitiveness.

Much of the sanctions pressure has been motivated not by kelly moralistic ideals but for the initiatous own benefit. Whatever the motivation Whatever the motivation, we've been able to compete effectively in the face of determined sanctions efforts. Barlows does not talk much about its activates in export

markets, other than to report that about 33 percent of its carnings were reaped in foreign currencies last year.

Spira: What is Barlow's attitude towards industrial relations?

Ciewiow: Barlows has been a supporter of good industrial relations from way back. It encouraged the recognition of black made muions in the 1970s and has supported the development of industrial relations negotiations ever since.

Our key value is that we respect the dignity of the individual. From this flows the rest of our beliefs. Thus, every employee should be represented by the union of his or her choice — or not represented, as he or she chooses. The respective fates of the worker and management are

The respective intes of the worker and management are intertwined in the Barlow Rand group, so we encourage participative structures in our businesses. As a corollary, we encourage employees to take as active a role as possible in negotiating issues that directly affect them. Every individual represents a resource for the group and he or she should therefore be developed to the fullest interturbative the heating of both the initial and

extent possible for the benefit of both the individual and the business.

I believe that these values have been of great advantage to as in running our businesses and in helping to create a common destiny for everyone who works in Barlow Rand.

Spira. How concerned are you about the rate of emigration among promising young professionals? Clewlow: I'm obviously concerned, but the reasons are

mostly beyond the control of the business. Through our social investment programmes, we are trying to increase the number of people being trained at a tertiary level, hoping that most of them will remain in South Africa.

This whole question underlines the need to develop people of all races in South Africa, because we need people who are not only well trained and educated but who also believe in a future for South Africa and are prepared to contribute to it in their particular way.

Spira: As head of the SA Foundation, you've obviously had contact with many influential people throughout the world. Have attitudes towards South Africa altered recently? Are sanctions pressures likely to be intensified

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errity and for hol KV DC a South Africa As president, I have met a number of influential people and have used those opportunities both to listen closely to their views and to convey to them the reality of South Africa as I see it.

In general, I don't think attitudes have hardened. There are still those who have a closed mind on South Africa. However, I have come across many who are interested, will listen and are prepared to think about South Africa realistically.

I believe there is a more pragmatic view coming from the Bush administration and in many ways that puts the ball back in South Africa's court - where it belongs. This means that South Africans must look at themselves more realistically and approach their problems more constructively than they have in the past.

Spira: Since Barlows activities are linked to the underlying economy, how do you view South Africa's outlook — politically and economically — against the background of the newly-elected government, high inflation, a weak currency and an inadequate economic growth rate?

Clewlow: South Africa is entering a new era of realism. Real issues are more immediate now than ever before. I believe that a consensus is building around the centre platform of a negotiated future. The fringe, both left and right, look like they won't make it to the table. There's too wide a divergence of views and disagreement over the methods to be adopted to reach compromise. But in spite of such polarisation, I see a growing consensus in between the extremes over common goals

goals comprising a non-racial democracy that blends the best of a private enterprise, free market economy with compassion for the needy. The challenge that lies ahead is to discover how to reach

those goals without South African society tearing itself apart.

Economic capability and political change must go hand in hand. The one cannot proceed for long without the other. At present, the lacklustre economy is, if anything, holding back political change, making the efforts of those who see sanctions as a means of hastening change rather counter-productive.

Spira: What are the prospects of South Africa meeting the onerous deadlines on its foreign debt repayments?

Clewlow: The South African Reserve Bank has always been capable and responsible, so I've no reason to doubt that it will handle the rescheduling negotiations competently.

South Africa's debt represents a relatively small proportion of the country's GNP, with the result that it should be well able to repay its loans, given any reasonable

At the same time, the loan obligations place a constraint on the economy in the sense that the balance of payments must remain in substantial surplus, thereby placing ure on interest rates, exports and the exchange nge rate of the currency.

The real tragedy is that any other country doing what South Africa is doing would be running a deficit on the current account of the balance of payments and offsetting that deficit with investment from abroad.

In other circumstances, South Africa would be a prime investment opportunity. It is foreign investment that we need to accelerate change. It's a great pity that the world is blind to so obvious a solution.

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### **OVERSEAS NEWS**

### Exchange Everyone is a loser from comeback Australian pilots' dispute for HK broker

Chris Sherwell reports on the 13-week pay row

than winners and losers. This is especially true in Australia, where decades of confrontation have produced a highly legalistic arbitration system.

What, then, is one to make of the dispute involving the country's domestic airline pilots? It is now in its 13th

pilots? It is now in its 13th week. Not only has there been no compromise. Wherever one looks, one finds only losers. The two principal domestic airlines are losing vast sums of money. The pilots have lost recognition of their union and a large number of jobs. The a large number of jobs. The arbitration system has lost credibility. And the Labor Gov-ernment has lost its industrial relations touch.

As if that was not enough, full services will not return before next year and confi-dence in the current Band-Aid system remains weak. Travel-related businesses are hurting badly. The economy, and the country's reputation, have suffered

The latest focus of attention is the Victorian Supreme Court, where Ansett and Aus-tralian Airlines, together with the freight group lpec, are suing the Australian Federation of Airline Pilots for damages inflicted in pursuit of its 29.5 per cent pay claim. It was that claim, lodged in

late July, which set the conflict on an escalating spiral. The airlines - conspicnonsly backed by Mr Bob Hawke, the Prime Minister, and the Austrailan Council of Trade Unions – rejected it and insisted the pilots accept national wage guidelines per-mitting 6 per cent increases with productivity offsets.

The 1,650 pilots spurned the guidelines, demanded direct negotiations and restricted their work to 9am-5pm. The airlines reacted by seeking can-cellation of the pilots' indus-trial agreements by the Indus-trial Relations Commission, the principal arbitration body. When the pilots refused a

Commission order to resume normal working, it cancelled the agreements. The airlines then initiated legal action, pro-voking the pilots to resign en masse, grounding all domestic flights.

As the travel crisis mounted, the Government acted, setting extraordinary precedents. It relaxed curbs on foreign airlines carrying domestic passen-gers, encouraged the biring of

N MOST industrial dis-putes, it is customary to find compromises rather vice and compensated the two airlines for not laying off staff. With the airlines still strug-gling, the Commission announced in late September it would arbitrate the dispute, only to see the pllots reject the plan. Plainly irritated, the Commission decided to recognise new contracts the airlines were offering to freshly-re-

were offering to freshly-re-cruited pilots. Ironically, these offered increases of the very magni-tude the pilots sought in the first place. The difference was that the conditions were far less attractive, and the large productivity gains they afforded the airlines meant they would need far fewer pilots

The pilots have since weakened, offering to return on pre-vious conditions pending nego-tiations, and dropping their pay claim. The airlines, press-ing ahead with their rebuilding efforts, have rejected both

So intense is the battle, propaganda has swamped statis-tics. The combined airlift is clearly far short of meeting

The two principal domestic airlines

are losing vast sums of money

pre-dispute demand, but it is rising. Ansett and Australian Airimes have plainly failed to re-bire many of their pilots and gone elsewhere, mainly abroad. And their former employees are either sitting tight, shifting to foreign airlines or opting out

altogethe According to Mr Hawke, there is no longer an industrial dispute because events have technically removed the pilots federation from the scene. But for air travellers and suffering businesses his claim is absurd. Indeed, of the parties involved - pilots, airlines, Commission, the trade union movement and the Government - not one has emerged with honour.

Take the pilots. Long used to winning what they want, their strategy anticipated a strike. Their claim, given their aver-age pay of A\$80,000 (\$40,040) a year and extravagant working conditions, was for an increase close to the average Australian worker's annual income. And their inflexibility was stun-

ning. If the pilots' hard line was Hong Kong their mistake, the airlines' fail-

their instate, the antitate and ure as employers was theirs. Executives failed to respond to alarm bells fast February, when pilots staged a disruptive stoppage. They failed to negotiate the efficiency gains they needed. And at Australian Airlines, they expected pay increases for themselves even

larger than the pilots sought. Instead of negotiating, Sir Peter Abeles of Ansett and Mr Ted Harris of Australian took up aggressive positions. So did Mr Hawke and the two leaders of the trade union movement, Mr Simon Crean and Mr Bill Kelty.

The aim was to protect the wage-restraining "accord" – a fragile cornerstone of Labor's success, But in the process Mr Hawke wrecked his reputation as a conciliator with some illconceived remarks about "war" against the "greedy" pilots who were little more

than "bus drivers". Two facts seemed obvious. Sir Peter and Mr Harris were close to Mr Hawke. And both airlines faced a plunge in their near-monopoly profits unless they slimmed down their ineffi-cient operations before a new cient operations before a new era of deregulation and compe-tition next November.

The state-owned Australian Airlines has the worse capacity to stomach more months of strain. Its strength is already in question - that was why the Government considered (and rejected, under party pres-sure) privatisation. What Sir Peter and his Ansett co-owner Mr Rupert Murdoch are losing now, they will surely recoup should Australian fail.

To the pilots, the airlines' refusal to negotiate meant only one thing: a determination to "smash the union" before dere-gulation. This stood in sharp contrast to official pussyfoot-ing over Australia's breathtak-

ingly inefficient docks - and like Mr Hawke's remarks, it worried rank-and-file unionists across the country. The case before the Victorian Supreme Court could set further precedents

As for the Industrial Relations Commission, the coun-try's political right makes a telling point. In its view the pilots dispute, far from underining the strength of the cen-tralised wage-fixing system, has underscored its weakness and the way it is holding up Australia's modern economic development.

By John Elliott in

MR Philip Wong, a prominent Hong Kong stockbroker barred by the colony's Government a year ago from standing in stock exchange council elec-tions, has this week been elected one of the council's two vice-ch

Six out of 18 elected seats on the council, which was recon-stituted after the 1987 world markets crash, have been up for re-election because one-third are rotated every year. The voting has not signifi-cantly changed the balance of the council which is heavily dominated by local Chinese. Inquiries after the crash led

to legal action being initiated against Mr Ronald Li, the former chief executive of the Hong Kong Stock Exchange, and other senior officials. This action is still pending.

When the reconstituted council was elected a year ago, the Government made it clear to nine members of an interim managament committee, including Mr Wong, that they should not allow their names to go forward because they ight be involved in some way

in the legal action. Mr Wong, 50, proprietor of Tai Cheng, a local stockbrokers, was vice-chairman of the management committee which ran the exchange between the crash and last year's elections. He is regarded as an expert in stock market computerisation and believed to have been the only one of the nine to decide to stand this year. His candidature was cleared by top Stock Exchange executives, who have taken over vetting of candidates from the Government, Sir Q.W. Lee, chairman of

the Hang Seng Bank, was re-elected chairman and Mr Tony Fung, of Sun Hung Kai Investments, was elected as the other vice-chairman.

### Gandhi aide threatened

By K.K. Sharma in New Delhi

THE Bofors scandal over payoffs by the Swedish arma-ments company for a \$1.2hn contract to supply India with howitzers took an unusual turn yesterday when Mr N. Ram, associate editor of The Hindu of Madras, sent a legal notice to Mr Anand Sharma, the Congress party spokesman



Masked youths unfurl the PLO flag during a demonstration in East Jerusalem vesterilay

## **ANNIVERSARY OF PALESTINIAN STATE DECLARATION** Assassinations plague Fatah

By Lara Marlowe in Sidon, Southern Lebanon

PALESTINIANS in the refugee camps of sonthern Lebanon have this week been staging torch-lit parades to mark the anniversary of Yassir Arafat's declaration of an independent Palestinian state on November 15, 1988.

But in the muddy streets of Ein Helweh camp, in Sidon, guerrilla fighters and ordinary Palestinians have had some thing else to worry about besides the fate of the PLO's year-old peace initiative: namely a bitter campaign of assassinations between Mr Arafat's mainstream Fatah movement and smaller extremist groups, in which nearly 200 people have been killed. Ein Helweh, which housing 100,000 Palestinians, is home

both to the largest concentra-tion of refugees in Lebanon and the biggest contingent of Fatah guerrillas. Everything that happens within the Palestinian movement has an immediate and sometimes violent effect in Ein Helweh. Thus a

Saiga and the Popular Front for the Liberation of Palestine - General Command (PFLP-GC). The FRC and the other two factions have not participated in the PLO in recent years and Aba Nidal's recent years and Abn rhuars group has a history of assassi-nating pro-Arafat Palestinians. Fatah officers in Sidon say that only 10 of their leaders have been killed over the past six months. But as many as 175 str months, but as many as 1/3 FRC members died, mostly in the Lebanese camps of Kin Hel-weh, Rashidiyeh, Baddawi and Nahr el-Bared – by order of their own leader Ahu Nidal. Some PLO officials say this

is a conservative estimate. The FRC claims it has killed disgusted by reports that Abu Nidal murdered 20 leaders of 175 in Lebanon and Libya, his movement and buried them in cement in his garden in Tripoli. If the FRC is expelled said Mr Ramzi Rabeh, leader of the Marxist Democratic Front for the Liberation of Palestine from Libya, the group's only remaining bases will be in the Palestinian camps of Lebanon. Mainstream Palestinians in Sidon. "but they actually killed even more than they admitted. Many of those they killed they later bled to cover have not been slow to capitalup by saying they died in an Israeli air raid." ise on the group's problems. Now PLO officials express

Kaifu plumbs the depths of deprivation By lan Rodger in Tokyo

IT has become a truism that although Japan is the richest country in the world the Japa-nese people still live in selative squalour in houses the she of rabbit hutches unconnected to

sewers. But who would have thought this contrast between public wealth and personal depriva-tion would extend even to

prime ministers? Barly this week, it emerged that the apartment in Sori Kantel, tha Prime Minister's official residence in central omcusi residence in central Tokyo, is overrun with cock-roaches and lizards. In the bathroom, the water from the taps comes out a rusty colour and the water from the shower and the water from the shower suddenly changes from hot to cold.

The residence, it turns out has not been renovated since it was built in 1927, indicating that dozens of prime ministers have tolerated these equalid conditions in typical Japanase

conditions in typical Japanese stoic style. In fact, things are probably not as grim as that. Most prime ministers have tended to live in their own sizeable homes in Tokyo rather than in the Sori. Kantel and commute to work every day. However, Mr Toshiki Kaitu, a relatively minor politician before he was catapulted into the Prime Min-ister's office last summer, lived with his family in an apart-ment in a Tokyo block of fasts. For security reasons, this For security reasons, this turned out to be inconvenient and he was pressured into moving into the official residenca.

He soon began complaining about the condition of the apartment and this week the

apariment and this week the Government reluctantly agreed to do something about the plumbing, but nothing else. Tokyo political analysis are using the incident as evidence that Mr Kaitu is increasingly confident that his tenure will be a kong one. Tarpayers in other countries, resential of their money being used for to come pack to the PLO. The FRC were with Iraq. Then they went to Syria, until the Ameri-cans asked Damascus to kick them out. Now they are with Iran, Hizbollah and Musumer Gadaffi [the Libyan lewier]. But these meaks som Cadaffi But three weeks ago Gadaffi declared that he is against other countries, resenting of their money being used for redecorating their leaders off-cial residences with every change of administration, might see it as mother exam-ple of the Japanese getting their priorities right. Col Gadaffi was allegedly.

Demonstrators back S Korean general

About 10,000 people came out

on the streets of the provincial city of Taegu, home to South Korea's military leaders for the

past 30 years, in support of Mr Chung Ho Yong, a former gan-

eral. Mr Chung, now a ruling party member of the National

Assembly, is accused by the opposition of being responsible for a massacre by the military in theprovincial city of Kwa-ngju in 1980. He has also been under pressure from inside his

own party to resign his parlia-

mentary seat. Both the ruling party and

of

Nujoma seeks deal with rivals

By Patti Waldmeir in Windhoek

MR Sam Nujoma, the man most likely to become indepen-dent Namibia's first president, yesterday stressed his desire to co-operate with rival political parties in drawing up the coun-try's independence constitu-

"We have no intention of imposing our views on any-one," Mr Nujoma told a press conference, his first since the results of Namibia's pre-independence elections were

announced on Tuesday night. The elections, which took place under United Nations place under Onited Nations supervision last week, gave Mr Nujoma's party, the South West Africa People's Organisa-tion (Swapo), 41 seats in the 72-seat constituent assembly, which is due to begin drawing up a constitution for Namibia next week.

Mr Nujoma's chief political rivals, the Democratic Turn-halle Alliance (DTA), which collaborated with Pretoria in ruling Namibia in defiance of the UN, gained a surprisingly large number of votes, giving them 21 assembly seats. Swapo officials said yester-

day that they were considering



Nujoma: seeking widespread agreement on new constitution

alliances with smaller parties in the assembly - which together gained 10 seats - in order to command the two-thirds majority needed for approval of a constitution. There are many allies of

ments, Mr Rajiv Gandhi, India's Prime Minister, was alleged to have been directly involved in the payoffs. Swapo within the other parties, including the DTA," said one senior official at Swapo head-

quarters. Mr Sharma, whose denial of the charge has put him at the centre of the storm over the Bofors affair, faces a defama-tion suit unless he withdraws Swapo's director of research Mr Peter Katjavivi, predicted that a constitution could be adopted swiftly - perhaps by the end of the year · adding that differences between the his charge against Mr Ram within two days. The exchanges show that the parties on issues of constitu-tional principle were not very campaign for the elections, starting on November 22, is

large. Under a UN-sponsored peace plan for the territory, Namibia will become independent of South Africa once a constitution has been adopted, with April 1, 1990 set as a target

Egyptian workers flooding home from Iraq said on Wednesday they had been humiliated, beaten and swin-dled and left in fear of their lives. Reuter reports. "Egyptians dying there are Mr Katjavivi said he expected Swapo's constitutional pro-posals to include a commitment to multi-party democracy, a bill of rights and an independent judiciary.

He added that he expected not dying natural deaths," said Ahmed Abdel Malek Mabthe constituent assembly elected last week to become Namibia's first parliament mond, a construction worker who spent 13 months in Bagh-dad. There has been no firstwithout further elections being held, meaning that Swapo will effectively hold a majority in hand confirmation that 1m Egyptians in Iraq were the tar-get of systematic attacks. Namibia's first government.

power struggle involving extremist Palestinian groups has played itself out in the me congress party spokesman, Mr Ram has demanded a retraction from Mr Sharma of the charge that documents published by him on the Bofors deal were forged. On the basis of the docucamp.

Apart from Fatah, the strug-gle involves the notorious Fatah Revolutionary Council (FRC) led by Sabri al-Banna, better known as Abu Nidal, and two pro-Syrian groups,

political organisation," said an official from a left-wing Palestinian group within the PLO. They are little more than hired killers, who have amassed many millions of dol-lars by carrying out contracts." The killings appear to indi-cate serious disarray within

# Israelis seal off Gaza Strip

### By Hugh Carnegy in Jerusalem

rule over the territories it captured in the 1967 Six Day War. Gaza, where an Israell sol-dier was shot dead on Monday, was sealed off from Israel and many of its towns and refugee camps placed under curfew. Curfews were also imposed on a number of West Bank centres a number of west hank cantres as the Israeli army sought to prevent widespread demonstra-tions called for by the under-ground leadership of the *inti-fuda*, or uprising. A number of demonstrations and celebrations were reported

on Tuesday night and yester-day with residents singing songs, marching and waving pictures of Mr Yassir Arafat,

PALESTINIANS celebrating the first anniversary of their self-declared state in the West Bank and Gaza Strip yesterday could not escape the reality of Israel's continued unbending tion Organisation. A youth was shot dead in one West Bank refugee camp when marchers clashes with troops, adding to the intifada death toll which now stands at more than 750. The Palestine National Council - or parliament-in-exile - declared the occupied territories an independent state at a meeting in Algiers a year ago yesterday, marking a signifi-cant point in the PLO's accepcant point in the PLO's accep-tance of the so-called "two state solution" under which a Palestinian state would co-ex-ist with Israel. It remains a shadow state which Mr Yitzhak Shamir, the Israeli Prime

Minister, says will never be allowed to become reality. But Mr Faisal Husseini, a senior Palestinian leader in Jerusalem, expressed optimism yesterday that political prog-

tions may be ending. In the camps, PLO supporters are SUPPORTERS controversial hard-line former more concerned with the Pales-tinian uprising in the Israeligeneral linked with a massacre by the military in the South Korean city of Kwangju, yesoccupied West Bank and Gaza Strip and with Israeli, US and terday staged a mass rally in protect at the reformist leader-ship of President Roh Tae Woo. Egyptian peace proposals which they say deny them statehood

Abn Nidal's group, perhaps reflecting a steady ebbing away of support from radical Middle Eastern states.

Mr Zeid Wehbe, the PLO's Sidon-hased spokesman in Leb-anon, said: "We open our arms

to any Palestinians who want to come back to the PLO. The

them too."

ress would be made in the next year. He said the first year of the initiada, which began 23 months ago, was a year in which Palestinian opinion was won round to the two state solution idea. The second year was a year of diplomatic initiatives by all sides in which the struggle for the Palestinians yet to be resolved - was to establish the PLO as their accepted representative.

boin the ranne party and the opposition have pledged that they intend to clear up the legacy of the former regime, led by the then President Chun Doo Hwan, before the end of "I believe that within the third year you will see the start of negotiations between tha Palestinians and the The year. The opposition has demanded that Mr Chun, at present in exile in a remote Buddhist monastery, must tes-tify to parliament about his actions the Palestinians and the Israelis," he said. The intifada would go on in the meantime, but he added that the leader-ship would have difficulty con-trolling demands for more vio-lent methods if the political process did not yield results actions.

lar constitution which have dogged past negotiations continue to present a stumbling-block to peace between

the mainly Moslem north and the

mainly Mokiem narth and the mainly Christian south. Gen Omar Hassan el Bashir, who seized power in June, has emerged just as much an Islamic fundamentalist as former Prime Minister Sadiq el Mahdi His offer of secession for the south, an old Liberic procession for the south as

old Islamic proposal, has further

In Eritrea, where rebels have been

fighting the Government for 28 years over demands for secession or auton-

omy, peace talks, due to resume in Nairobl later this month, have got

peace overtures. Most observers

will be long and arduous.

alienated the rebels.

Last year the former presi-dent apologised for his mis-deeds and repaid accumulated funds to the state.

Tinds to the state. Yesterday's rally has height-ened concern in the raling party that a split may occur been hardline and reformist groups. Party leaders in Seonl asked local officials to boycott Mr Chung's rally without suc-cess. He has strongly resisted calls to resign and has mobi-lised support within the party lised support within the party, especially from the home region, arguing that he should not be made a scapegoat for others' decisions in the past.

### Sri Lankan defence spending up

SRI LANKA'S Prime Minister

SRI LANKA'S Prime Minister yesterday presented a cost-cut-ting budget for 1990 that aims to rebuild an economy shat-tered by a rebel war, Renter reports from Colombo. Mr Dingiri Banda Wijetunga, who is also finance minister, announced a wage rise for pub-lic servants and reduced taxes for lower-income people. The budget increased taxes and duties on loxury imports and cars. bogged down on procedural issues. The problems of credibility and trust between rebels and govern-ments, particularly in Ethiopia and Somalia have further hampered recognise that, even with real com-mitment and enthusiasm, negotia-tions - as in Angola and Namibia cars.

Defence spending, mainly to Given the fluidity of the military, fight left-wing rebels, was given an extra \$50m from 1999 levels. But disruptive activities by rebels had been "largely brought under control,"

# Starvation looms as civil wars once more engulf the Horn Peaceful solutions to strife in Ethiopia, Sudan and Somalia are as distant as ever, writes Julian Ozanne

becoming more bitter.

Abgry Egyptians

return from Iraq

T is starting all over again. Milltary build-ups, aggressive rheto-ric, suspension of life-saving emergency food flights, shipments of foreign arms and the looming spec-tre of mass starvation.

The embattled Horn of Africa, where civil wars have ebbed and flowed for 28 years, is again being plnnged into cataclysmic civil upheaval following the news last week that both Ethiopia and Sudan are preparing for full-scale military

campaigns against rebel groups. After four months of an uneasy ceasefire and abortive peace talks, Sudan's six-year-old civil war has exploded as the rainy season comes to an end. The rebel Sudan People's Liberation Army shelled and over-ran the border town of Kurmuk 10 ran the border town of Adminis 10 days ago and the Government responded by bombing the rebel town of Yirol, vowing to crush the SPLA by the end of the year. Intense fighting has been reported this week around Umm Doga, on the Ethiopian border, and the garrison town of Rumbek, on the Juba-Wau road.

Relief aircraft, a vital lifeline which has kept many thousands in southern Sudan alive in the last six months, sit tdly on the tarmac at

Entebbe and Nairobi airports after they were cancelled by government decree last week. The Sudanese army is also said to be preparing to commandeer train and barge relief operations for military purposes. This will raise the terrifying pros-

pect of starvation for thousands of civilians holed up in shabby govern-ment and rebel towns across the south, where 250,000 people died of war-related starvation last year alone.

The news comes as two of the most rigid marxist groups in neigh-bouring Ethiopia, the rebel Tigray People's Liberation Front and the Government of President Mengistu Haile Mariam, are locked into pre-carious "talks about talks" in Rome aimed at ending a 14-year-old confrontation. Recent reports indicate that severe drought and famine will again hit the rebel held provinces of Tigray and Eritrea in the next four months where relief distribution will be hampered by fighting and largely depend on cross-border operations from Sudan.

The meeting, the first public discussions between the two sides, follows a string of military victories by the TPLF in the last six weeks which



has pushed demoralised government troops into the garrison town of Dese, 233km north of the capital Addis Ababa.

With goodwill on both sides the talks would have been difficult enough: the TPLF, a stalinist-dominated movement, has in the past insisted on the removal of President Mengistu and the formation of an interim government, something the

President has naturally considered non-negotiable. But rebel suspicions that the Government has agreed to talks to buy time will have been bolstered by hostile statements made by President Mengistu last week. "The arrogant campaign to dis-

member the country. . . has reached an alarming stage," President Men-gistu told his central committee when he callad for an all-out national mobilisation against the "treacherous" rebels.

Recent events in Somalia, where urban riots, mass defections from the army, open clan warfare and civil war in the north and south has shaken the crumbling 20-year dictatorship of President Slad Barre, completes the grim picture of the Horn of Africa disintegrating into fratri-cidal bloodshed and economic decay.

A successful military coup in Sudan in June, an attempted coup in Ethiopia in May and army mutinies in Somalia have revealed extensive discontent in all three military establishments. Diplomats and polit-ical observers throughout the Horn describe all three governments as "unstable and finid" and "ripe for

change". Despite the constant diplomatic

overtures and attempte at peace talks none of the civil wars shows signs of early resolution. Years of political dictatorship, obsessive can-tralisation of power and decision-making and uncompromising ideo-logical positions have left basic problems unsolved. Foreign intervention has often exacerbated the conflicts by injecting heavy duty weaponry into already explosive situations.

has been devastating. Rampart infla-tion, hlack marketeering, destruc-tion of infrastructure and the steady slide into further impoverishment is an unrepenting pattern across the region. Aid projects worth millions of dollars have been destroyed, agri-culture abandonned and industry gutted

last week he also told the country that development projects for the 1989-90 hudget would have to be scrapped to free more resources for the war effort.

political and economic situations in all three countries, the chances of any of the present regimes surviving that long, even with a fundamental change of heart, is unlikely. damentalist Islamic law and a secu-

When President Mengistn announced his all-out mobilisation

Without a fundamental change of attitudes on all sides in the civil wars peace talks are going to remain stillborn. In Sudan the issue of fun-

The economic impact of the wars

# Arthur Young executives deny obstruction

place."

By Peter Riddell, US Editor, In Washington

SENIOR executives of Arthur Young, the leading accoun-tancy firm now merged into which made crucial sections. Ernst and Young, have denied obstructing a US Securities and Exchange Commission inquiry into the affairs of the now collapsed Lincoln Savings and Loan.

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LINES

The role of Arthur Young as auditor, and that of the former Federal Home Loan Bank Board as regulator, has come under increasing critician during a series of public hearings of the House Banking Committhe into the Lincoln collapse, which may cost US taxpayers \$2bn to \$2.5bn to protect depos-itors. The collapse followed its involvement in a series of property deals. There has also been contro-

verse over the roles of five US senators – to whom Mr Charles Keating, head of Lin-coln, had made financial contributions – and of a former SEC commissioner in seeking to infinence the regulators and delay the federal takeover of

delay the federal takeover of Lincoln. Mr Richard Breeden, new chairman of the SEC, had claimed on Tuesday that Arthur Young's anditors had been "very unhelpful, very unforthcoming and very unco-operative in any shape, way or form" during the commission'e investigation. In particular, Mr Breeden

conservative southern Demo-crats joining, the minority Republicans in favour. The White House said yester-In particular, Mr Breeden day that the administration said that, even after the SEC would continue to seek passage had served a subpoena, the for the capital gains vote.

## Brazil votes | Piloting Argentina's economic reforms in big step towards democracy

1 -

### By Ivo Dewnay in Rio de Janeiro

BRAZIL'S voters went calmly to the polls yesterday to vote in the first round of the com-try's first presidential election outside Congress for 29 years, which made crucial sections unintelligible or accompanied and its first ever with suffrage extended to illiterates. The election establishes the

unintelligible or accompanied by a claim that they were copy-righted and could not be copied by the SEC. However, Mr William Glad-stone, co-chief executive of the firm, argued: "We did not stonewall the SEC." The com-The election establishes the country, with its 82m electors aged 16 and up, as the world's third largest democracy. On December 17, the transi-tion to full democracy, after 21 years of military rule which ended in 1985, will be com-plete whan voters choose a new president from the two front-runners in vestorday's mission, he said, had asked for thousands of documents and "a very, very small number might have had a stamp in the wrong

Moreover, he said that, under the law of Arizona, where the company was regis-tered, subpoenas were required for an auditor to release confi-dential documents. front-runners in yesterday's poll. In all, 21 candidates were

contesting the first round, though only four were thought to have a real chance of reach-ing the second. All the opinion polls agree that Mr Fernando Collor de · The Democratic leaders of • The Democratic leaders of the US Senate have formally blocked President George Bush's hopes of early Congres-sional approval for a reduction in capital gains tax. But some form of cut has e good chance of being approved next year.

that Mr Fernando Collor de Mello, a 48-year-old former governor of the tiny north-eastern state of Alagoas and seen as on the centre right, will go through with between 25 and 30 per cent of the votes. In April, he shot from obscu-rity to the top of the ratings on promises to tackle Brardi's social inequalities and root out government corruption. Jostling behind him for sec-ond place are two socialists -Mr Leonel Brizola, a veteran populist and former governor of two states, and Mr Luis Ins-cio Luia da Silva, who came to

A cut was effectively killed when an attempt to end debate on the issue fell nine short of the 60 votes needed for a clo-sure. The vote in favour of clo-sure was 51-27, with an mainly

cio Luis at Silva, who came to prominence through trade union leadership and was run-ning for the Workers' Party. The polls bracket them on

about 13 per cent. The last serious contender

The last serious contender for the run-off is Senator Mario Covas, a social demo-crat and former mayor of São Paulo, Brazil's most produc-tive city, whose support has improved in recent days. One of these four looks cer-tain to inherit the sash of office from President José Sar-ney on March 16, as well as a monound economic crists.

profound economic crisis. The electoral authorities

expect a preliminary result to the first round within 48 hours of the polis closing. Voting is obligatory for Bra-zilians over 18, and optional for those aged 16 to 18.



**AMERICAN NEWS** 

under more fire than the aver-age Spliffre pilot in the second World War. Mr Gonzalez Fraga was lifted from relative obscurity as an economist and private consul-tant by President Carlos Menem, when he took over the reins of government in July, five months earlier than planned. That month, Argen-tina's sick economy crawled towards the cemetery as infla-tion reached 196 per cent for the month.

the month. Since then the fever has abated but the disease remains Inflation is now down remains. Inflation is now down to a merely worrying monthly 9 per cent. The austral has sta-bilised, though there are strong arguments that it is overvalmed. The news is not wonderful, but once again Argentina'e economy has made a familiar deathbed recovery and gained a few months' results. respite. How that respite is used

How that respite is used depends largely on a handful of individuals, including Mr Gon-valez Fraga. For the moment be appears to be part of a new bread of economically sophisti-cated political appointments in Argentina, responsible as they see it not so much to a politi-cian, even less a political party, but to an ideal – thor-ough structural reform of the economy. Sceptics know that that promise has been made before, by Mr Juan Sourrouille when he launched the Austral Plan in June 1985. He ignominiously

he infincted the Austral Plan in June 1985. He ignominiously failed largely because he sacri-ficed his economic intelligence (as did Mr Machinea) to the cause of bolstering up a spent political force, Mr Ratil Alignetic Alfonsin:

Mr Gonzalez Fraga has good reason to worry. During the past two decades, the Central Bank been one of the country's most abused institutions, expected to ball out not only inept governments but also a weak private banking sector only to happy to over-extend itself for quick profit. For the moment he, along with the rest



Sec. 1

extremely tight set of fiscal and monetary targets. The new letter of intent with the IMF "has already been signed," says Mr Gonzalez Fraga. "It has been received by the IMF whose board will decide on it in the coming month. I expect the first dis-bursement, of between \$250m and \$230m, in the last two weeks of November." The total IMF stand-by agreement is for \$1.4bn. In the letter of intent Argentina

letter of intent Argentina agrees to reduce its fiscal del-cit from the current 16 per cent of Gross Domestic Product to of Gross Domestic Product to 1.25 per cent of GDP for the whole of 1990. Isn't that some-what ambitious for a country which is just escaping from hyper-inflation ? Mr Gonzalez Fraga radiates confidence. "The reduction in current expenditure is not too ambi-tious, What is very ambitious in terms of the fiscal deficit is that it has to be turned around

that it has to be turned around, into a fiscal surplus of around 6 points of GDP. That is achievable through a much better collection of taxes and from the proposed privatisations." One of President Menem's most optimistic drives is to jet-

# tison the state of a number of loss-making companies, though as yet no official figures giving expected income have been published.

Besides the macro-economic reforms currently under dis-cussion are less meretricious but arguably as important tin-kerings with the state's finan-cial bodies, such as Mr Gonza-lez Fraga's effort to make the Central Bank autonomous and much freer from political manipulation.

"In the past the Central Bank has been subject to con-siderable political pressure, to give re-discounts, preferential exchange rates and rates of interest to different borrowers. That has been a source of inflation. We are about to reform the Central Bank's charter and the Cantral Bank's charter and introduce new guidelines for ite activities. Basically it means that the Governor of the Central Bank will have greater political immunity, so that he can say 'No' to governors of provinces, Congress politicians or even to other members of central government or the pri-vate sector. to cut down the vate sector, to cut down the printing of money. This obvi-ously is not enough, but at least it consecrates the princi-ple of independence, by mak-ing it law."

If Mr Gonzalez Fraga speaks for President Menem's eco-nomic aims then perhaps even foreign commercial banks, who hold much of Argentina's debt, have some cause for celebration.

"We are requesting from them an understanding that it is not a priority for us to cancel our arrears (currently put at \$4.5bn) in the short run and 

"In February we will try to go into an extended fund facil-ity with the IMF. With that, a much clearer scenario of a 3-year-agreement with the Fund, we will face the debt with the commercial banks. Meanwhile, we have to tackle the question of arrears with the banks because we don't the banks because we don't want them to believe that we are indifferent to the building up of arrears. This stability is precarious and it should not be weakened with anticipated payments abroad that will not be funded with the genuine resources of a fiscal surplus."

# Bolivia declares siege to break strike

THE three-month-old government of President Jaime Paz Zamora in Bolivia declared a state of siege yesterday and rounded up hundreds of people in an attempt to end a teach-ers' strike which has led to clashes with police, AP reports from La Paz. At least 700 teachers and

labour leaders were arrested and many of them flown to three detention camps in the northern jungle provinces, said Mr Raúl Loayza, Under-Secre-

tary of the Interior. Three leaders of the teach-ers' union who were in critical condition from a 24-day bunger strike were taken to private clinics in La Paz for intensive care and were out of danger, he said. The government order

expands police powers and allows official curbs on public meetings. The coalition govern-ment said it had acted to guar-antee peaceful local elections next month. The decree permitted political party campaigning for the poll on December 3. The move came a day after

salary negotiations between salary negotiations between the government and the Union of Education Workers, repre-senting the 80,000 state teach-ers, had broken down.

There have been several confrontetions between rockthrowing teachers, students and police, who used tear gas to disperse protesters. The teachers are demanding

a bonus equivalent to \$108 to compensate for increases in the cost of living. They earn an average of \$75 a month. The national minimum monthly wage is \$25. The decree announcing the

The decree announcing the three-month state of slege said: "A group of leaders of the teachers' union had unleashed an filegal hunger strike creat-ing a climate of social unrest with demands that the state cannot ettend without risking the scenario and financial sta-

cannot ettend without risking the economic and financial sta-bility of the country." "The hunger strike is being used by certain political groups for the purpose of interrupting the peaceful coexistence of the country and endangering the democratic stability," it added. The state of slege allows. The state of siege allows police to arrest and hold someone without charges for 48 hours without a judicial order.

By Richard Johns in Mexico City

Mexican deficit 'to fall'

By Richard Johns in Mexico City PRESIDENT Carlos Salinas would imply one of more than has promised that Merico's the 7.51 per cent of gross public investment next year domestic product recorded for would necover to the highest 1983 as the inexorable rise level for eight years, and that the public deficit would be the lowest for 20 years. Speaking on the eve of the presentation of 1990 expendi-ture and revenue projections to Congress, he said: "During the past few months, Marko has advanced towards a new stage of growth and stability." The highest level of public investment for eight years cent in the late 1960s.

Javier Gonzalez Frage: commitment to structural changes

sour source and a set of the set

tina (in July) he met Menem. He told Menem that Argentina He told Menem that Argentina must make people pay their taxes. When Menem heard the English word 'taxes' he added in Spanish 'y carcel tambien' - and prison too. For an Argentine President to start talking about prison for tax evaders is little less than miraculous."

miraculous."

By previous Argentine stan-dards Menem's cabinet has worked fast in the 3% months since taking office. As yet there is still only talk of put-ting tax evaders behind bars,

of the economic team, has the support of President Menem. When the reforms begin to bite and Menem's currently strong prestige wavers, be may be tempted into following the Sourrouille-Machinea line and put short-term political popu-larity before sustained eco-nomic development.



# **USUAL WE'RE KEEPING IT OUIET**

mode. One for unobtrueive, everyday difving. And 83 more pov

occurred, certainly .... new analogi clarious blend of tax nal hide and rich We 1

that you'd notice

Africa ill-prepared for

challenge from Europe

met.

Africa

6

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4

12 Work exports

Developing country exports

1960 65 70 75 80 85 Source ; UNCTAD

underway in the past 18 months, according to an Afri-can Development Bank report published in March. Only six of

those in Nigeria have actually

### WORLD TRADE NEWS

## Friendly climate aids US-Soviet talks US, Japan seek deal on

### By Nancy Dunne in Washington

THE CURRENT high-level talks between US and Soviet officials aimed at normalising trade relations are being held in a hospitable climate created hy developments in Eastern Europe

The US-USSR Joint Commercial Commission is expected to lay the groundwork for negotiations of a broad trade and economic accord to replace one abandoned in 1975.

At this meeting, the two sides are to discuss a range of bilateral trade issues, review progress in Soviet economic reforms and consider ways to expand the bilateral husiness relationship. The talks are being led by Mr Robert Mos-bacher, the US Commerce Secretary, and Mr Konstantin Katusbev, Soviet Minister of Foreign Economic Relations.

SUGGESTIONS

classification societies should be nationalised or replaced by

a single world hody were

impractical, Sir Roderlck MacLeod, chairman of Lloyd's

Register, told the Financial

Times World Shipping confer-ence in Amsterdam yesterday. Sir Roderick said it was true

some shipowners put pressure

which monitor standards of

vessels for insurance purposes

dards under threat of moving their husiness elsewhere, and

that some societies succumbed

However, competition between classification societies was largely beneficial to the shipping industry, especially where owners derived the max-imum benefit of diverse techni-

cal thinking and expertise by dividing their business among

It was not easy to see how a

world classification society could be organised or funded,

and it was not clear how nationalisation could work in

flag states which did not have

registers. It was also difficult to see bow responsibility for

ship safety could be devolved

to the insurance markets, given the level of competition

hetween underwriters, espe-

cially at times of overcapacity. Dr Thomas Mensah, assis-

tant secretary-general of the

different societies.

to pressure.

to compromise their stan-

on classification societies

By Kevin Brown, Transport Correspondent, in Amsterdam

President Bush is being urged to strengthen US-Soviet trade ties to provide US support for perestroika. Mr James Giffen, chairman of the Merca-tor Corporation and former head of the US-USSR Trade sales. Council, last week said that the Soviet legislature was expected to approve a law codifying a liberal emigration law in time for the summit.

The legislation is the only remaining obstacle to a presi-dential request for waiver of the Jackson-Vanik Amendment, which has for 15 years has tied most-favonred-nation (MFN) trade status to Soviet emigration policy.

President Bush promised last May to grant a waiver when the new law is enacted, and he may well act just prior or dur-ing the summit next month in

Malta. The Administration is also being urged to negotiate investment protection and tax treaties and to grant short-term credits for food

The US farm lobby is pressing for normalisation of trade relations. US-Soviet talks for a new long-term grain agreement are scheduled to hegin in Moscow early next month, and to emphasise the importance to emphasize the inportance the larger trade agreement will play in the Long Term Agree-ment (LTA) talks, the Soviets' top two food-buying officials have been included in the current discussions.

rent discussions. In 1988 the US tried and failed to get Moscow to agree to higher levels of minimum grain purchases and to expand the LTA to other products. Mr Steven McCoy, president of the

provided via satellite telecom-

construction North American Export Grain Association, has said that a waiver of Jackson-Vanik could "eliminate the issue of discrimination" in the LTA talks. In the short-term, a waiver of Jackson-Vanik, which would

still require yearly renewals, is not expected to provide more than a political and psychologi-cal lift for Mr Mikhail Gorba-chev, the Sovlet leader. He needs permanent MFN trade status, which would sharply lower tariffs on Soviet products and encourage investment in

export-oriented ventures. Permanent MFN status is sharply opposed hy conserva-tives, who fear it is a forerun-ner of expanded strategic trade and longterm trade credits. Here, the Administration is likely to move slowly with Bushian "prudence."

Stabilisation Agreement signed

in March, which seeks to reduce overcapacity through

co-operation. It was yet to be seen, however, whether carri-ers in the Far East to Europe

and North America to Europe trades could follow suit. Mr Ernest Fong, managing

director of Marine Navigation,

Mr Loucas Haji-Ioannon,

chairman of Troodos Shipping

said it was not possible to pre-

dict the timing of events, hut it was certain that the current revival in the freight market

would be followed by a crisis. It was also inevitable that the

crash of the tanker market in

the 1970s would be repeated eventually. Shipowners should prepare themselves by accumu-

lating large amounts of reserve

capital to cover loan repayments when income from

ships' operations dried up.

Mark Huband reports on the need for greater regional co-operation to reap the benefits of 1992 charges row By Stetan Wagstyl in Tokyo THE US Government and 140 Japanese construction compa nies are trying to negotiate an ont-of-court settlement of a dispute over allegations of rigging bids and overcharging for work on US military hases

near Tokvo. The two sides are attempt ing to reach agreement in order to avoid a prolonged legal hattle over the US's claims for damages from the building companies. The US originally demanded about Y15bn (£66m), hut reports in Japanese newspapers said the settlement could be Y5bn.

construction company said the two sides were trying to reach agreement by tomorrow. A US embassy official confirmed that talks were being held by staff from the Department of Justice.

The US demand arises from work carried out in 1984-87 when companies allegedly arranged bids at unfairly high prices for work on US military

• Fujitsu and NEC, two Japa-nese electronics companies which ran into public criticism for making hids of Y1 for public sector computer contracts worth millions of yen, have presented reports to the anthorities of steps taken to

of International Trade and Industry, they would increase checks made by their bead

Airbus unveils deal

The European consortium Airbus Industrie said it had a preliminary agreement with the Soviet state airline Aeroflot covering five firm orders for Airbns A-310 airliners, with options on a further five,

ment, or reservation, was dependent on the Soviet air-line obtaining bank financing ing to encourage the private sector and rehabilitate indusfor the purchase. tries in an effort to reduce reliance on primary agricultural products But this goal remains eva-Aarhus Twice daily income With a total of 149 flights a week to 8 major Scandinavian TRADE ministers from 26 Gateways Call your Travel Agent or SAS: 01-734 4020 SAS ions But the delegates have heard most of their colleagues' opin-ions many times. It is expected that agriculture, as usual, will prove divisive, with Japan defending its record as an The Accountancy column and Appointments advertising will COUNTRIES joining tha General Agreement on Tariffs and Trade (Gatt) in recent times have been paying higher and higher entry fees in terms of reductions to their import appear on barriers. In the tariff schedules they have to negotiate with Gatt, Friday 17th newcomers such as Mexico, Bolivia and Costa Rica are November undertaking commitments that are more far-reaching than those operated even by some developed countries. Mr Arthur Dunkel, Gatt's director general, told the International Chamber of Commerce in Bom-Stockholm bay last week. Trade officials are beginning to talk of a "new class" of 4 flights daily developing countries inside Gatt, distinct from the "old-With a total of 149 timers" who benefit from the flights a week to 8 special and differential treatment Gatt accords Third World major Scandinavian nations. Gateways Mr Dunkel said it was a far cry from the time when both developed and developing **Call your Travel Agent** or SAS: 01-734 4020 countries could enjoy the bene-fits of Gatt membership with-SAS out serious challenge to their trade policies. He referred specifically to the 1955 walver, under which the US was allowed to exclude farm products from Gatt juris-diction, and to elements of the European Community's Common Agricultural Policy, The trend towards more rig-

EARS of an impregnable European fortress clos-I ing its doors on Africa in 1992 are dominating trade discussions between the two continents. The urgent mesan annual fall in growth of 5 per cent and negative growth between 1980-85. In most counsage from Europe is that Africa must develop strong regional markets in order to survive tries the industrial sector is and benefit from the changing run-down, and in need of new plant and equipment if the European challenge is to be commercial climate.

The Suropean perspective was hluntly set out last week. Mr Jacques Pelletier, the French Minister of Co-opera-tion and Development, speaking at a conference in the Ivory Coast, urged Africa to establish regional markets along the lines planned in Europe. "The changes in Europe are,

to my mind, a model. Without a regional market, sub-Saharan Africa will not be organised on a sufficient scale to become an area of economic growth. With-out political co-ordination in all areas - fiscal, social and legal - it will remain too weak in the face of the large groupings which are being estab-lished everywhere in the world."

"It is necessary," he contin-ued, "for each African country to increase its competitive potential and to prepare them-selves without delay to take on the European opportunities."

But it is clear that while on the European side there is much talk of the opportunities the Single Market will provide, particularly for African, Carib-bean and Pacific countries (ACE) which are compared to (ACP) which are signatories to the Lomé Convention which guarantees a European market for many of their products, most of Africa is ill-prepared. A common belief among del-

egates from the economically weaker African countries attending the conference, is that the freer flow of goods between European states will make it more difficult for exporters to Europe to find markets - except for the tradi-tional commodities from which many African countries are trying to move away.

Most African countries, adopting structural adjustment programmes backed by the IMF and World Bank, are trythe preferential Regional Co-operation Tax (TCR) accounted for only 1.2 per cent of regional **Ministers assess Gatt progress** By Robert Thomson in Tokyo TRADE ministers from 26 countries and regions last night began an "informal" assessment of negotiations under the General Agreement on Tariffs and Trade aware that agricultural issnes and strong US demands for hilat-eral trade agreements would provoke division among them. The meeting is designed as a review of progress in the Uru-guay Round of Gatt negotia-tions, due to be completed by the end of next year, and Japa-nese officials said the gather-ing would be considered a suc-cess if all the representatives had a chance to exchange opin-ions. By William Duilforce in Geneva Arthur Dunkel: tariff trend set to continue orous commitments by new Gatt members started with Mexico in 1986 and is con-firmed in the protocol of acces-sion for Costa Rica agreed last the 20-50 per cent range in the 30 months following its acces-By "binding", governments guarantee that a tariff will not be raised again.

sive. In 1987 oil and other pri-mary commodifies made up 89 tries which are party to the per cent of African exports. Between 1973 and 1980 the conagreement. Analysis by the United Nations International Trade tinents' industrial sector saw

Centre (ITC) of exports made by members of the Preferential rade Area of Eastern and Southern African states (PTA) shows that while intra-African trade remains at 5 per cent annual exports outside the continent are valued at \$3.4bn and imports at \$3.3bn on average for the period 1979-83.

This problem also faces the privatisation programme. Throughout Africa there hava The International Trade Cenbeen attempts to privatise some of the 3,000 state-owned tre identifies a lack of co-ordination between governments, a companies. But the pace has been painfully slow, as there have been few takers. The sellfailure to co-ordinate production within regions and the absence of regional infrastrucing-off of 90 parastatals in Nigeria, 100 in Ivory Coast, 30 in Ghana, 400 in Morocco and ture, as the main reasons for the stagnation of regional markets. 20 in Mozambique has been

Equally damaging has been the overall declinc in Africa's share of world trade. In 1957 the ITC put this at 3.5 per cent, including South African trade. The export of manufactured goods from ACP countries to the EC, US and Japan has fallen by more than half in each case since 1970. As Alri-can countries are being told that they must make themselves more attractive to overseas investors in the run-up to 1992, figures show that just the reverse has happened. As one sign of this, Japanese exports of capital goods to Africa fell by one-third between 1970 and

The Lome Convention is vaunted as the key to greater African opportunities after

Current negotiation of the fourth Lomé Convention has seen agreement between EC ministers of a common position on trade and aid, though the value of the overall package has still to be decided. Mr Michel Hauswirth, a spe-

reverted to private hands. In theory, privatisation should create a solid commer-cial base within Africa which will strengthen regional mar-kets. But efforts to promote interretional trade are found. cial counsellor to the European inter-regional trade are found-ering. IMF statistics show that Commission, told last week's lvory Coast conference: "The European Community will respect its international obliga-tions and, in particular, the continuation of the Lomé Con-umations " But while European such trade between 1980 and 1984 made up only 4.5 per cent of the continent's imports and exports, and the overall trend other estimates put the cur-rent figure at 5 per cent. Within the Francophone Economic Community of West Africa (CEAO) goods subject to ventions." But while European officials provide assurances that Europe is not about to up anchor and sail away, the cen-tral message of the conference remained greater co-operation on all fronts between African states is essential if any of the benefits of 1992 are to be felt.

of London, said the tanker and dry cargo fleets were still suffering from significant overcapacity, but markets were becoming less turbulent. Expe-rience of the last decade indiantifurness of steps taken to make sure they do not make unreasonbly low bids again. The two companies, which have already apologised for their actions, told the Ministry cated the best policy for shi-powners was caution. powners was caulion. Shipping was probably emerging from a long cycle of depression, during which structural changes had been implemented. However, attempting to forecast what steps should be taken to pre-nare for the new cycle was offices.

pare for the new cycle was akin to shooting in the dark.

with Aeroflot

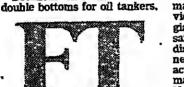
Reuter reports from Paris. A banking source in Paris said the preliminary agree-

vice-president of the Norwegian Shipowners' Association, said it was important to avoid distortion of competition in the next decade through unilateral action on technical and safety matters by different countries If countries such as the US acted alone on issues such as a

WORLD SHIPPING

maritime trade.

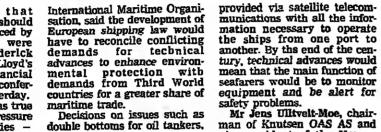
than unilaterally. Mr Lars Brodje, husiness development manager for Inmarsat (the International Maritime Satellite Organisation) said competition was forc-ing shipowners in all sectors towards greater efficiency through antomation and reduced manning. This could only work if the shipping companies' offices ashore could be



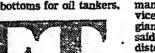


toms for tankers, then the effi-clency of shipping would be reduced and consumer prices

unlimited or very high liability for pollution, and the balance between crewing levels and the introduction of sophisticated equipment should be taken by international agreement rather



Decisions on issues such as



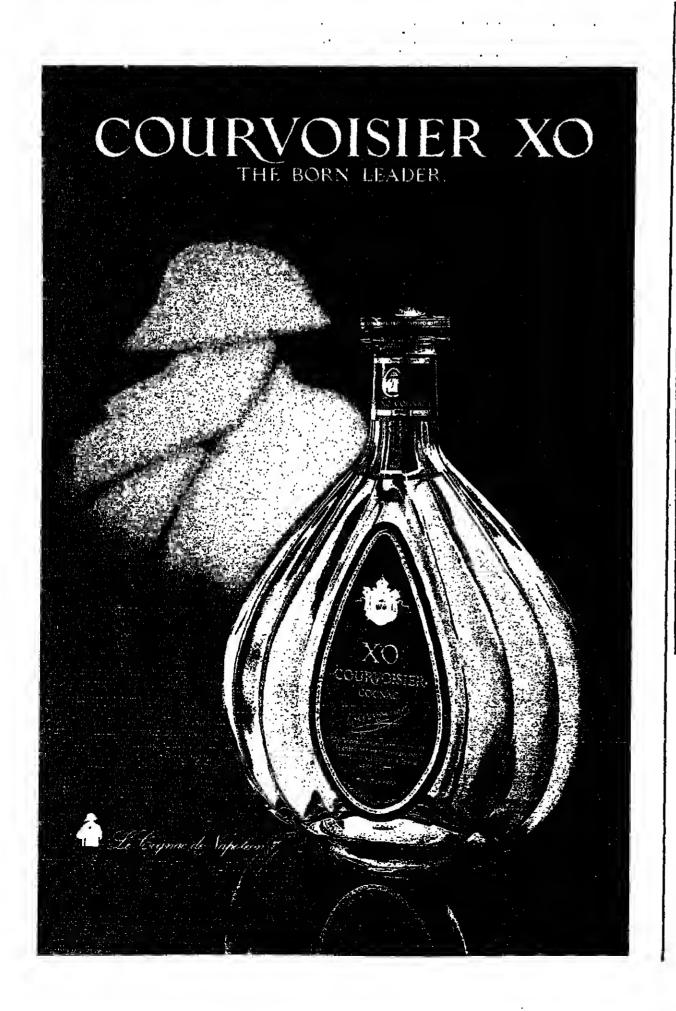
requirement for double hot-

would have to rise. Changes to regulations should he dealt with through the IMO, as should regulations on crewing and qualifications. Mr Hiroshi Takahashi, man-

aging director of NYK Line of Japan, said liner companies were suffering severely from the effects of overtonnaging in the three main trades, yet they continued to compete to huild ever larger container ships. Now was the time for all ocean carriers to discuss frankly

ways of avoiding catastrophe. The model for these discussions could be the Transpacific

An executive at a Japanese World classification body 'impractical'



importer and its import restrictions, the EC anxious to pre-Folicy, the SC annous to pre-serve its Common Agricultural Policy, and the Cairns group of agriculture producers, together with the US, pushing for more open markets and an end to subsidies.

A Japanese trade official said that the US insistence that market access agreements, in particular those relating to tar-iff reductions, be negotiated with individual countries on a "request-offer basis" will also cause division, although "we hope that there will eventually be a compromise". At a meeting of US, EC, Canadian and Japanese trade ministers earlier this week,

Mrs Carla Hills, the US Trade Representative, made clear that Washington would not be happy with a multilateral for-mula for tariff reductions and

wanted the flexibility to negotiate separate agreements. Discussions at the confer-ence, which concludes tomor-row afternoon, will be divided into three sections: Gatt rules,

improving market access, and new Uruguay Round areas, including services and trade issues related to intellectual property rights and investment

The Japanese official said that proposals by developed countries calling for the removal of restrictions on trade related to investment are likely to be opposed by devel-oping countries, which often impose such restrictions to protect their industries.

He said that "there will always be differences when you put developed and develop-ing countries in the one room".

# **Dunkel underlines newcomers'** commitment to cutting tariffs



around 10 per cent.

tax on imports was recently calculated to be 143 per cent, including a drought surcharge and so-called countervailing

none of its tariffs. Costa Rica has just under-taken to bind its entire tariff schedule and to set a 60 per cent ad valorem celling wilbin one year of joining Gatt. This would be reduced to 55 per cent within three years. A maximum 40 per cent to

cent within three years. A maximum 40 per cent tar-iff will be applied to most imports of finished goods by 1990 and to textiles, clothing and footwear by 1992. The few exceptions include a 100 per cent charge on cars. In addition, within four years Costa Rica will eliminate cur-rent import surcharges and do away with its system of prior import permits. Mr Dunkel said there was every reason to believe that Tunisia and Venezuela, now negotiating entry to Gatt, would follow the trend. Mexico established and bound a maximum ad valorem tariff of 50 per cent on the bulk of its imports and undertook to reduce substantially tariffs in

Subsequently, Mexico reduced its maximum tariff to 20 per cent, abolished a 5 per cent supplementary duty and is now estimated to operate a low weighted average tariff of assund 10 per cent

This contrasts starkly with the current situation in India, one of Gatt's original members, where the unweighted average

duties.

Moreover, India has bound none of its tariffs.

APRICOT, AMSTRAD

MORE PC'S THAN

COMPAQ, TANDY

OR OLIVETTI

WE SELL

tar

Source: IDC Survey, Financial Times 29.09.89



### BRITAIN'S AUTUMN ECONOMIC STATEMENT

# The aims of the **Autumn Statement**

my.

The British Government expansion decisions about Gov-ernment spending from those concerning taxation. It pab-lishes the former in the autumn and the latter in the trained Decisions on spenning and taxation have always been sep-arate in Britain, but it was the Thatcher Government which made the publication of the Antumn Statement an event. The Government has added

Spring. Yesterday the Government published its plans for public spending for the year starting April 1990 and ending March 1991 together with its forecast of the UK economy's prospects for 1990 for 1990.

Known as the Autumn Statement, this consisted of the broad, but firm ontlines of public spending on defence, education, transport and health, to name but a few, and indicative levels of spending for the two years following. In the spring it will publish its Budget, which consists of

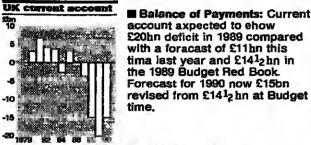
Simon Holberton

### HIGHLIGHTS OF STATEMENT

### ECONOMIC FORECASTS

**Output:** Real GDP growth for 1989 ravised downwarda again to 2 per cant from 212 par cent In the Budget and aharply downwards for 1990 to 14 per cent, lower than tha gloomiest City forecasts and tha lowest rate of growth since tha 1980-81 recession. Balance of Payments: Current

context



**UK** Inflation

Prices and Earnings: Outlook for retail price inflation much worsa than previouely forecast. Now expacted to be 534 per cent hy the end of 1990 compared with a Budgat Red Book forecast that it would he down to 412 par cent in the aecond quarter of 1990. Implication of worsa prediction

is that interest rates ara likaly

to remain high throughout 1990.

Fixed investment growth rate: Fixed investment Business Investment rosa by 30 % change at 1985 prices par cent in real terms between 15 1986 and 1988 and Is likely to increase by further 9<sup>1</sup>/<sub>4</sub> per cent <sup>10</sup> in current year but likely to fall to  $4^{1}_{2}$  per cent growth rate in <sup>6</sup> 1990. Investment in private of dvollings root 100 per cent in <sup>6</sup> dwellings rose 10<sup>1</sup>4 per cent in 1988, is forecast to fall 10 per cant in 1989 and fall a further cant in 1969 and fall a further  $5_{12}^{10}$  per cent in 1990. The rate of  $-10_{10}^{10}$  se st as so growth in total fixed investmant - business, private dwellings and central government - Is forecast to fall from 1314 per cent in 1988 to

5<sup>2</sup>4 per cent in 1989 and 1<sup>3</sup>4 per cent in 1990.

**Inflation remains highest priority** tax measures and further fore-casts of the ootlook for the Decisions on spending and

With permission, Mr Speaker, I should like to make a statement.

Cabinet agreed the Govern ment's expenditure plans this morning. 1 am now able to inform the House of the public expenditure outturn for this year; the plans for the next another refinment to the pub-lic spending process in Britain. It also publishes indic-ative spending targets for the two years after the one in three years; proposals for national insurance contribu-tions in 1990-91; and the fore-cast of economic prospects for 1990 required by the 1975 This complements its policy on the fiscai side, known as the Medium Term Financial Strategy, which seeks to place fiscal policy in a medium term

Industry Act. The main public expenditure figures, together with the full text of the economic forecast, will be available from the Vote Office as soon as I sit down. The printed Antumn State-ment will be published next Wednesday

PUBLIC EXPENDITURE Mr Speaker, tight control of public expenditure remains a central element of the Govern-ment's economic strategy. Over the past seven years this has led to a sharp fall in the ratio of public spending, exclu-ding privatisation proceeds, to national income.

This fall has made it possible to dramatically improve the Government's finances while still making substantial reductions in tax rates.

The ratio of public spending to GDP was nearly 47 per cent in 1982-83. In the current year, it is likely to he 38% per cent, significantly below the level expected at the time of the last Autumn Statement.

For the next two years the plans I am announcing today show ratios of 39 and 38% per cent. These are unchanged from the ratios published in last year'e Antumn Statement, and permit a cash increase in general government expendi-ture in 1990-91 of around 25bn. By 1992-93 the ratio is expected to fall further to its lowest level since the mid-1960s.

For the current year, the ontturn of expenditure is expected to be about £168bn, £1bn higher than the original planning total. This partly reflects a lower estimate of pri-vatisation proceeds, but its principal cause is massive overspending by local authori-ties on both current and capi-

'The ratio of public spending to GDP in the current year is likely to be 38<sup>3</sup>/<sub>4</sub> per cent, significantly below the level

tal account.

expected at the last

growth in spending on the Government's priorities. Thus, between this year and next, spending on the NHS in the UK will rise by \$2,400m.

CHANCELLOR OF THE EXCHEQUER'S SPEECH

Taking account of income gen-eration and cost savings, this is equivalent to a £2,600m increase in resources, or 5%

These plans will finance the improvements in the manage-ment of the service that are outlined in the NHS Review. They provide more than \$200m or booting booting and extra for hospital building and other capital expenditure next

And they will finance a con-tinuing growth in services for patients. They are the clearest possible evidence of the Government's practical commit-ment to improving the care available in the NHS. There will be substantial increases also for investment

increases also for investment in trensport. Spending on national roads is planned to double between 1988-89 and 1992-93.

Extra financing of £400m to £500m a year is being made available for the railways and London Regional Transport, including upgrading the ser-vices on Network South-East and the London Underground, to relieve congestion and improve safety, and for rail ser-vices for the Channel Tunnel. in total we have added £1.8bn to the planned spending on transport in the next two years

The plans provide an extra £250m over the next two years for a new initiative to tackle homelessness, to be announced today by my Rt Hon Friend the Secretary of State for the Environment. And central govern-ment support for the provision of new homes by housing asso-clations will more than double from £800m in 1989-90 to £1,700m in 1992-93.

There will be an increase of over £500m in the total resources available for higher education in 1990-91 compared with this year.

This will provide for the continuing growth in the number of students, which has risen by 30 per cent since 1979, and is now at a record level; and cover the cost of the Government's proposals on top-up loans. There is provision for

more environmental research...and the doubling of our contribution to the UN Environmental Programme. About £1%bn has been added to planned capital spending by central government and public corporations in 1990-91. This represents a real increase

of around 10 per cent compared with 1989-90.



as high public spending, it grew hy 8 per cent a year. Mr Speaker, the Govern-ment's new plans demonstrate its continuing commitment to two vital principles. First, to maintain firm control over total snending. And second, to Drices.

total spending. And second, to increase efficiency, in order to provide more resources where they are most needed. I should like to congratulate decade. my Rt Hon Friend the Chief Secretary for his skilful and . successful conduct of the pub-

lic spending round. NATIONAL INSURANCE

I turn next to national insurance contributions. As the House knows, we have now implemented the reform of employee contributions announced by my Rt Hon Friend the member for Blaby in the Budget. From last month, two of the three step increases in contribution rates have been abolished.

current year looks like turning out at 2 per cent, a little below the forecast published at Bud-get time. This results from lower than expected North Sea oil production, which is taking longer than expected to recover from the serious acci-dents of the last two years.

Business investment is likely to increase by 9% per cent this year, giving a total of over 40 per cent in the three years to 1969. This is the largest-ever rise in business investment over a three year period and is 2% times as fast as the growth of personal consumption over the same period. This has inev-itably contributed to strong import growth and a higher current account deficit in the short run. Notwithstanding this unwelcome effect, the resulting increase in produc-tive capacity will help to sus-tain the growth of output and in due course bring the deficit

Looking ahead to 1990, our tight fiscal and monetary pol-icy will have an increasing impact both on household spending and on company spending, which typically reacts later than the personal sector. Investment should continue to grow, but it will do so more slowly.

The slowdown in the econ-omy means that GDP is fore-cast to increase by only 1½ per cent in 1990. This will bring the average growth in the four years to 1990 to 3 per cent a year. As domestic demand slows, import growth should moderate. At the same time, the etrong rise in exports. the etrong rise in exports, which has been one of the most welcome developments in 1989 is forecast to continue, Non-oll visible exports are expected to rise by over 11 per cent this year, the highest rate since 1973, and we expect a fur-ther substantial increase next

As a result, we now forecast that the current account deficit will fall frem some £20bn in the current year to about £15bn in 1990.

**Following the recent** rise in mortgage

an increase in employment of about 2%m since March 1983 and a sustained rise in living standards. However it is also rates, inflation will remain high for 1987 and 1988, demand - and with it output - rose at a rate which exceeded expectations some months, but . our forecast is for and could not be sustained. it to fall to 5% per

cent by the fourth

# The fat man, the straight man and a miracle

لاقهما ومرافقة أنتابه التنابيين فتقريه والم

FINANCIAL TIMES THURSDAY NOVEMBER 16 1989

THE fat man has left the stage; the straight man is doing his best. It is not show business, but it is not bad. Given the circumstances, Mr John Major

circumstances, Mr John Major has made a good start - sur-prisingly good only to those who do not know him. The new Chancellor of the Exchequer started to prepare yesterday's antumn statement just a few weeks ago, following the sudden and startling resig-nation of his predecessor, Mr Nisel Lawson.

Nigel Lawson. The notes he found in Mr Lawson's hottom drawer would, I am sure, have led an would, I am sure, have led an unwary newcomer to portray every disaster as a triumph, every new loss on the balance of payments as irrelevant, every movement in the retail prices index as either a bip if upwards, or a bottoming-out if nearly unchanged. Mr Major does not deploy the stagecraft of his predecessor, but he is a wary fallow. He kept his tone moderate, his language careful.  $\left\{ \left| i \right\rangle \right\}$ 

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language careful. Not e foot was put into a bucket of warm glue; not a gar-

den rake was trodden on at the wrong end. He avoided the self-mutilation that might have arisen had he forecast a recession, but managed neverthe-less to indicate that next year will at best be a close-run

thing. After that, his etatement the ontlock appears to saggest, the outlook will be much improved. He was too modest even to hint that, if too modest even to hint that, if that turns out to be the case, the Conservatives will have been saved the ignominy of defeat at the next general elec-tion or that he himself would attract most of the credit for the immonut

the turnround, None of this needed spelling out. The Chancellor enjoys the considerable advantage of having been responsible for last year's public expenditure round – which seemed OK at the time – but of having had no responsibility whatsoever for the overall fiscal and mone-tary strategies which landed us

in the present pickle. That is all down to Mr Lawson. He was the chap they loved to distraction a few weeks ago but who they now say kept swinging around a long ladder held horizontally and knocking everyone in the face. All that Mr Major has to do

is keep repeating that the policies of the pratfall artist the rest of us to deduce that under the straight man's management things will be different. This was of perhaps greater significance in the House of Commons yesterday than the precise details of how much extra money (within an unchanged total expressed as a share of gross domestic prod-uct) is being spent on elector-ally desirable items such as roads, railways, hospitals and schools. In any event the past misbe ent. In any event the past misbe haviour of the Treasury is such haviour of the Treasury is such that no one believes its figures the first time they are uttered. They are always bent to suit the occasion. There are white lies, lies, statistics, and Trea-sury tables. Thus it was quite predictable for Mr John Smith, the Labour shadow Chancellor, to seek to demolish Mr Major'e claims, particularly on health claims, particularly on health, as soon as he had sat down. The wise spectator waits until there has been time to read the fine print thrice and thrice Mr Major was not upset by any of this. His job, like that of all other members of the Cabi-net, is to put the Government net, is to put the Government - and the political world - gently to sleep for a year, in the hope that when it wakes up the balance of payments deficit really will be on its way down, inflation will be below 6 per cent and failing and a return to proper growth can be forecast for 1991. Then, the theory runs, 1969-90 will seem like a bad dream, one to put behind us before the much happier year of 1991. Perhaps the happiest month of that year will be October, in which Mr Major's election miracle could well take place. take place. He had better be right. Fac-ing him across the despatch box are Labour'e Keystone Cops, ready to beat the Govern-ment about the head at every ment about the head at every opportunity during the next couple of years. Where is the money for the ambulance drivers? What of the mean treatment of the hae-mophiliacs who were given Aids by NHS-purchased blood? Why has the Treasury failed to specify extra finance for care for the elderly, in advance of the publication of the Griffiths report? Will teachers not remain underpaid? The coun-try may simply refuse to also phrough all that. The straight man did not write the accipt, but he has a heavy responsibility for ensur-ing a happy ending.

increased broadly in line with

ECONOMIC PROSPECT I am also publishing today the economic forecast required by the 1975 Industry Act. It is clear beyond any doubt that the economy has greatly strengthened over the last

### PUBLIC SPENDING

 Public spending planning total: Public expenditura in 1969-90 likely to be £168bn, £1hn highar than the planning total partly becausa of lower than forecast proceeds from privatisation and partly from higher than forecast apending by local authorles. Changa of public spending definition invalidates most yaar-on-year comparisons except for ganaral govarnmant spending excluding privatisation proceeds. On this hasis tight control has been maintained taking axpanditure as a proportion of GDP down to 3834 per cent for 1989-90, lowar than axpected at this time last year and tha lowest proportion for 23 years. It is forecast to rise slightly to 39 per cent in 1990-91 to 39 per cent and to aase to around tha 1989-90 leval in tha following two years.

Health: Idantified as a priority area with an additional £2.4bn in 1990-91 which, togethar with an estimated £200m mora from efficiancy savings and charges, maans a resource increasa of 11 per cent in nominal tarms and about 512 par cant in real terms. About £2.2bn of total is for England. An axtra £166m is added to the 1990-91 capital programma, principally hospitals.

Transport: Planned spending on national roads le Increased by £400m to allow early start on preparatory work for motorway widaning schames. Promise to eliminate backlog of road maintenanca by 1992-93. Tranaport capital grants to local authorities increased hy 24 per cent for 1990-91. London Undarground external financing limit raised by £170m naxt year. British Rall external financing limit raised by £220m in 1990-91 to £650m. Unspacified invastment ralated to Channal Tunnal.

### Autumn Statement. For the next two years, the plans show rates of 39 and 38<sup>3</sup>/<sub>4</sub> per cent<sup>2</sup>

will ease the transition from rates to community charge. The cost to the taxpayer of As the House knows, new arrangements for the finance and control of local authority these measures will be nearly £700m in 1990-91, with further substantial sums in each of the expenditure in England and Wales are being introduced on 1 April 1990. This year's out-turn shows how necessary Capital grants and credit approvals will provide central government support for local authority capital expenditure these new measures are. Cen-tral government epending

tral government epending remains firmly under control. The plans for the next three years have been set on the new definition of the planning total which the Government announced in July last year and which was welcomed by the TCSC. This includes cen-The new plans provide sup-port for e sustained pro-gramme of school and college building and modernisation, for local authorities to contribute to the homelessness pack-age, for transport projects, as well as capital spending on other local services, including local roads and environmental tral government support for local authorities, but excludes their self-financed expenditure. The composition of general government expenditure is unchanged. For 1990-91, the

As in the past, these new planning total has been set at £179bn and, in the folimprovements have been possi-hle only through a rigorous lowing two years, et £192bn and £203bn respectively. Within this the estimates of selection of priorities; substanselection of printmes, substan-tial gains in value for money; and a very welcome reduction in the burden of debt interest. They have been found within an affordable level of total pubprivatisation proceeds are unchanged, et £5bn a year. There are also substantial Reserves, rising from £3bn in

lic spending. Overall public spending 1990-91 to £6bn and £9bn in the following two years. The new plans also show continued real excloding privatisation proceeds is expected to grow on

who get pay increases taking them just above these steps money central government providee to support local authority spending. The Gov-ernment's proposals for Aggre-gate External Finance in can no longer lose more in higher contributions than they gain in extra pay. And the ini-tial step at earnings of 243 a week, where people first enter the contribution system, has been more than helved 1990-91 were announced to the House in July. Measures have also been announced which

en more than halved. cal position is also very strong. I now expect this year's fiscal surplus to be about £12%bn, These measuree have reduced contributions by up to £3 a week for nearly 19m equivalent to 2% per cent of GDP. That represents e very tight fiscal stance by any stanemployees and are of particu-lar help to many employees on modest incomes; they have also removed some important

disincentives, The usual antumn review of contributious has been con-ducted in the light of advice from the Government Actuary on the prospective income and expenditure of the national insurance fund, and taking account of the statement on benefits made in October by my Right Hon. Friend the Sec-retary of State for Social Security. Next year, the initial class 1

contribution rate payable on earnings up to the lower earn-ings limit will remain at only 2

This means that e payment of only 92p per week will buy entitlement to the basic pen-sion and other contributory to the present tight stance of policy. Our forecast is that growth in domestic demand will be a little over 3½ per cent in the current year, a sharp, but inev-itable, slowdown from over 7 per cent recorded in 1968. Non-oil GDP is expected to grow by 3 per cent this year. GDP growth as a whole for the benefits for those who earn just enough to pay contribu-tions. On additional earnings, up to the upper earnings limit, the rate will remain unchanged at 9 per cent. For

increased inflationary pres-sures and the growth of the current account deficit

We have experienced eight

years of strong and sustained growth with inflation at mod-erate levels. This has brought

clear that in the last two years

That became apparent in

Both tax yield and expendi-ture are higher than forecast at Budget time. But lower pro-

ceeds from privatisation and the high take-up of personal pensions mean that the Public.

Sector Debt Repayment will be slightly below the Budget pro-

omy, as always, a great deal depends on the actions of indi-

viduals and companies. So there is bound to be uncer-

tainty about the speed with which the economy will adjust to the present tight stance of

Looking at the wider econ-

quarter of 1990. These pressuree had to be reduced and monetary policy And I expect to see it fall still further was tightened accordingly. The effects of this tightening are after that' already epparent in recent retail sales figures, and the turnaround in the housing market. The Government's fis-

We will also see a further reduction in inflation. The headline measure of retail price inflation has already price inflation has already peaked at over 8 per cent in May and June this year, and has since come down a little. Following the recent rise in mortgage rates, it will ramain high for some months: But our forecast is for it to fall to 5%

of 1990. And I expect to see it fall still further after that.

Mr Speaker, our main priority must be to bring inflation decisively down, and keep it down. To achieve this, the economy must slow down for a while. This does mean that 1990 may not be an easy year. But the economy enters the 1990s in incomparably better shape than it entered the 1980s.

The supply side reforms of the last decade have left busi-ness and industry better able to bandle both the short-term difficulties before us and the longentary montivities to longer-term opportunities to come. I have no doubt that we must stick to the policies that have turned the British econ-omy around. And that we are determined to do.

Automs Statement (Concensus\*)

\_ City \_\_\_\_

Joe Rogaly,

# Major outlines a cautious forecast for the economy

By Simon Holberton

MR JOHN Major, the Chancellor, showed himself to be a man of caotion in his first

be a man of caotion in his first Antumn Statement. In his forecast for the British economy next year Mr Major has opted for an each-way bet where the instincts of his pre-decessor Mr Nigel Lawson would have been to place his meaner for a Win

would have been to place his money for a win. Mr Major has set objectives that look broadly credible and may, if the economy responds quicker to monetary policy than he assumes, be bettered. The surprise in the Autumn Statement is the public finances which look like head-ing towards balance at a faster rate than assumed at the time of the Budget. The Treasury has lopped nearly £1.5bn off its forecast for the Budget surplus this year and now thinks it will be £12.6bn.

will be £12.6bn. The lower Budget surplus, together with the changes to monetary policy announced in

the Chancellor's Mansion achieved, however, business confidence must be sustained House speech last month, mean that the Bank of keep growing; and industry must switch e significant amount of production from a stagnant home market to England's role as e buyer of Government stock is probably over for the rest of this finan-cial year. But there is the tantalising possibility that before the next election it might even exports.

It is a forecast which assumes the brunt of the slowhave to issue stock. Although there are risks in the forecast Mr Major pres-eoted of the economy's prosassumes the brunt of the slow-down in prospect is borne by the consumer and the services sector of the economy. If under the pressure of 15 per cant hank hase rates, industry curtails investment by more than Mr Major fore-casts or cuts its stocks by more than the modest SMOM he has pects next year, it is in hroad outline a much more cautious, end prohabiy realistic, appraisal than has been pres-ented over the past two years. Growth next year of 1.25 per cent – the lowest annual rise in output since the recession of 1980-81 - and just 0.75 per cent 1980-81 - and just 0.75 per cent for the non-oll economy, e recovery in the current account deficit on the balance of payments, and inflation at 5.75 per cent at the end of 1990 all look achievable. into one.

than the modest £300m he has sketched in, then the economy may cease testering on the brink of a recession and fall The future course of pay set-tlements remains crucial to the

outlook for inflation and employment. Growth in employment would flatten ont. the Treasury said, but it failed For the growth forecast to be

to elaborate on a comment that "higher pay settlements would have consequences for employmen

Mr Major talked tough on inflation but in his forecast be appears to have allowed little room for improvement, or, more likely, for doing better

The Treasury made much of the merit of the retail prices index excluding the effects of mortgage interest payments, the so-called underlying rate of inflation, but did not offer a

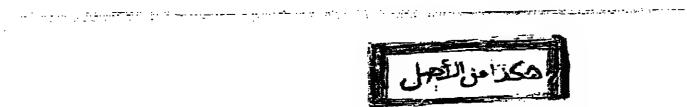
It would appear the the fail to 5.75 per cent in inflation this time next year owes most to the arithmetical effects of the November 1988 and November 1989 rises in mortgage interest rates failing ont of the caiculation next year. On the face of it, this would suggest that the underlying rate stays well above 5 per cent at the end of next year.

Although the Treasury suf-Attioning the Treasury suf-fered from an encess of opti-mism about the trade account at the time of the Budget - it assumed thet exports and imports would grow at the same rate - its latest forecast appears more realistic. There was broad agreement in the City lest night that the

There was broad agreement in the City last night that the growth forecast for imports and exports was pointing in the right direction and the out-come might even turn out bet-ter than its expectations. A £5.5bn growth in net exports is the main engine of growth next wear year. The risks lie in the Trea-

sury's forecasts for consump-tion, investment and stocks. tion, investment and stocks. Despite its (muted) warnings on pay it would seem that the modest 1% per cent growth in consumer spending is going to recult from positive real income growth, that is, pay rises continuing to exceed the rate of inflation.

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GDP			
1989	2.5	2.0	2.0
1990	2.6	1.25	. 22
<b>Consumer Spending</b>			· . · ·
1989	3.5	3.75	2.0
1990	2.0	1.25	20
Fized investment			
1989	4.5	5.25	<b>6.9</b>
1990	8.0	1.75	· 1.7
Manufacturing output			
1989	3.5	4.5	4.2
1990	1.5	1.5	. 2.6
Initation (Q4)			
1989	5.5	7.5	6.8
1990	4.5	5.75	. 5.2
Exports			
1989	4.5	4.75	4.8
1990	7.0	6.25	5.7
Imports			
1989	4.5	9.25	8.8
1990	3.0	1.25	2.8
<b>Current Account (Da</b>	n)		
1989	-14.5	20.0	-17.4
1990	-12.0	15.0	-18.8
PSBR ·	•		•
1989/90	-14.0	12.5	-14.7
1990/91	-10.0	n/e	-15.3

FORECAST FOR THE UK ECONOMY.

WE ARE NOT

APPLE

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**OR IBM** 

ne neer die Marken en die se

## **UK NEWS**

### ANZ arm High interest pulls out of rates help curb **UK** equity industrial output

### By Patrick Harverson, Economics Staff

THE OUTPUT of British as well as the demand side." industry fell unexpectedly in September, providing further evidence that manufacturing production is slowing under the pressure of high interest rates and weakening domestic demand.

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The City of London had been expecting the data to show a small rise in production during the month. The Central Statis-tical Office said yesterday that the index of manufacturing output fell a seasonally adjusted 1.1 per cent in Sep-tember, compared with a revised 0.4 per cent rise in August

CSO statisticians have cut their estimate of the underly-ing annual growth rate in manufacturing output to 3% per cent in the wake of the Septem ber drop in production. The new figure compares with 4 per cent estimate in the previous month, and the peak of 7 per cent in January.

The City welcomed yesterday's production figures as clear proof that the policy of using high interest rates to slow the pace of economic activity was working. Mr Nigel Richardson, UK economist at Warburg Securities, said: "It is a sign that the economy is now cooling off on the supply side

# Liberal Democrats warn of EMS 'foot-dragging'

ter.

### By Michael Cassell, Political Correspondent

THE Liberal Democrats resistance to EC initiatives. yesterday called on the British government to achieve full membership of the European Monetary System by next July and warned that foot-dragging" over Europe could seri-ously weaken the City of Lon-don's international role. Lord Jenkins of Hillhead, the

leader of the Liberal Democrat peers and the former president of the European Commission, said Britain was in danger of being frozen out of the commu-nity by other member nations vho were growing tired of Mrs Margaret Thatcher's constant

Speaking at a Westminster press conference, at which his party set out its own proposals for reacting to recent events in Eastern Europe, Lord Jenkins claimed that Mrs Thatcher's inability to work with others would lead to enormous cost for Britain.

interest rate policy is now doing huge damage to British industry and to our economic

The CSO and City analysts warned against taking the Sep-tember's data in isolation.

They said that production sta-tistics were prone to erratic

prospects.

behaviour.

per cent

Other EC countries, Lord jenkins said, were increasingly weary of Britain's obstructive epproach and were increas-ingly attracted by the idea of an "inner" EC, excluding countries like Britain and Greece, he said.

market By Richard Waters THE severe overcapacity in the UK equity market yester-day claimed its latest, and one The manufacturing output of its largest, victims as ANZ data will reinforce fears that the Government's tight mone-McCaughan announced it was

financial crisis offers pointers for central banks and other pulling out with the loss of 150 tary stance is pushing the UK economy close to recession. Mr This marks the most sub-stantial withdrawal this year Gordon Brown, the ahadow trade and industry secretary explicitly that the present situ-ation in the UK and US may constitute a pre-crisis period, and the first since last month's said: "These figures are bad news for British industry. They stock market turbulence. Mr David Browne, managing show the Government's high

director of McCanghan, the UK investment banking arm the investment banking arm the ANZ Banking Group, said the company had suffered from a "flight to quality" which has seen investors turn away from small companies because of uncertainty in the stock mar-ket. The bulk of McCanghan's W UK equity husiness involved

By Clare Pearson

small company shares, he said. The withdrawal - which fol-Yet the extent of the slow-down this year was illustrated by the three-monthly data, also published yesterday. This showed that for the second lows McCaughan'a departure from the gilts market in the summer with the loss of 45 lobs - does not affect its other consecutive quarter manufac-turing output rose by just 0.5 per cent, taking the annual London operations. These include an Australasian equities business, employing 30, and a merchant bank, with 80 staff. rate of quarterly growth to 3.2

Energy production was unchanged in September, but the three-monthly data showed McCaughan's involvement in UK equities stemmed from ANZ's purchase of Grindlays output up by 5.5 per cent on Bank in 1987. As part of this purchase it inherited Capel-Cure Myers, which had been acquired by Grindlays to take the previous quarter. This reflected the continued recovery in oil production following last year's Piper Alpha disas advantage of the deregulation of the London stock market in

not to overprice the shares fol-lowing the downturn in the It took over Capel-Care Myers on October 1, 1987 - just days before the stock market crash. The firm has stock market in recent weeks. This means that it now looks unlikely that even Thames will not made a profit since.

be big enough to join. When the price for the flota-Mr Browne said that inherit-ing Capel-Cure Myers "would tion is set next Wednesday, Thames is expected to be valprobably not have been the way we would have started (in UK equities) if we had had the

choice." The private client and fund management arm of Capel-Cure Myers, which did not fit McCaughan's strategy, was disposed of 18 months ago and continues to operate under

that name McCaughan is understood to have looked for a buyer for the business it closed yesterday, but without success. The departure leaves the UK equity market with 29 market makers.

At the same time Thomson is closing eight regional sales offices around the UK - with the loss of 180 jobs - and concentrating on one central sales office in Manchester. The cuts have been forced on

This brings the total cut-backs announced by Thomson in recent weeks to almost Im Thomson by the sharp drop in the level of demand for both winter and summer package

Bank seeks vigilance against crises By Simon Holberton, Economics Staff GREATER vigilance by but he highlights six areas to regulators is needed if finan-vial crises are to be avoided or special attention. These are:

their impact on economies is to • the growth of private sec-tor indebtedness beyond the be lessened, a Bank of England. range of historic relations with Mr E.P. Davis, of the Bank's international division, says that his study of four financial

• the tendency of invest-ment banks to take on large crises over the past 15 years and the economic theory of exposures, often of a sizeable proportion of their capital, during leverage buy-onts and other transactions, regulators at the current time. He draws short from saying

speculative activity in equity and debt markets after the October 1987 stock market

FT-SE 100 unlikely for water groups

> ued at least £900m. To be eligi-ble for inclusion, the shares would have to leap to a substantial premium, valuing the company at about \$1.2bn, when dealings start.

The composition of the index is next dne for quarterly review on December 13, the day after the water companies make their stock market debut. London financial observers say non-inclusion in the FT-SE 100 may deter huying by some oversees investors, and some funds with their performances

linked to this index. However, all the companies should be able to join the FTA All-Share, the wider measure for indexed funds.

A new water category is being created within this index, which the companies will be able to join early next year, it was announced yester-day.

**Clowes payments** By Richard Waters THE 113m which was to be

Further money recovered from BCI would have been paid out on a similar basis. distributed last month to inves-tors in the offshore arm of Barlow Clowes, the investment Mr Antony Gold of Manchesgroup that failed last year, will be now be held back as new legal action is taken over the ter-based solicitors Alexander Tatham, explaining the decision to appeal against this, said it created a situation in which a minority of investors would

division of the money. The 11,000, mainly elderly investors in BCI have received get back virtually all their no money since the collapse of the investment group in June 1988. Their lawyers are money, while the majority would receive nothing. attempting to set a legal prece-dent by challenging a share-out decision which would leave

9,000 investors with nothing. The High Court ruled earlier The High Court rosed earlier this year that the liquidators ahould attempt to "trace" investors' money through BCL, rather than simply share out whatever money is recovered pro rath between all investors. As a result, the film was ready to be distributed to just 2,000 investors, leaving the remainder with no payment. tors

holidays next year. Mr Charles Newbold, Thom-

son's managing director, yes-terday blamed the recent rise

in interest rates for the slomp

about 2m people will be unable to take a package holiday next year because of extra morigage

"Our research suggests that

in demand

1973, the Third World debt crisis of the early 1980s, the crisis in the floating rate note market of 1986, and the October 1987 stock market crash. He evaluated these financial

crises against five theories of financial crisis - the monetarist approach, debt and financial fragility, rational expectations, uncertainty, and credit ration-

Mr Davis found that the four crises followed accumulation of debt and substantial specula-tion in assets and they fol-lowed a shift in circumstances which was unforesceable or

commitments, so we are reduc-

ing our capacity now rather than wait until next year," he

Thomson is predicting a 20 per cent slump in the total package holiday market for next year, reducing the total number of holidays likely to be

said.

sold to 9m.

that of US' By Alan Pike, Social Affairs Correspondent

BRITAIN IS a less uniquely class-conscions and class-bound society than is often suggested, according to an international social attitudes

Britain's

class system

'similar to

on most issues of social class, says the report by Social class, says the report by Social and Community Planning Research, Britain is some-where in the middle of the international league and not very different from the US. Levels of upward mobility between generations varied lit-tic among nations, with Britain in the middle of the league table and the US show-ing only slightly greater levels of neward mobility. Americans and Anstralians were more optimistic than oth-ers about their chances of becoming prosperous, but it

becoming prosperous. but it was their optimism, not the reality, which distinguished them from other nations.

them from other nations. Although these results might seem surprising, says the report, similar ones have been recorded in technical and scholarly literature for some time. But there remains a "dis-concerting gap" between well-established findings of contem-morary applal science and mbporary social science and pub-lic discussion on the issue.

To succeed, the appeal will have to overturn a legal precehave to overturn a legal prece-dent dating back to the last century. Case law in the area is based on the *Buls in Clay-*ton's Case, a fundamental deci-sion which established a "first in, first out" rule for money held in an account. When the UK class system was examined in relation to other countries, the answer was emphatic. Although aspects of the British structure set it apart from most others - for instance, the abiding Under this, any money taken out is deemed to be the money that was first paid in, implying that whatever is left in the account belongs to later inves-

relationship between social class and political per-ty - there were not many dif-ferences. "Such differences as there are have been talked up, as much by British observers as by anyone else." The survey shows that Brit-

The survey shows that Brit-ish people are less inclined than others to regard them-selves as occupying a high social position. While 18 per cent of Americans placed themselves on one of the top three rungs of a 10-rung social leader and 10 ms cent on the ladder and 10 per cent on the bottom three rungs, the fig-ares for Britain were 8 and 17

per cent. British Social Attitudes, Spe cial International Edition, 6th report. £32 hardback; £15.95 paperback.

# Thomson cuts another 500,000 tour holidays

By David Churchill, Leisure Industries Correspondent

THOMSON HOLIDAYS, Britain's biggest package tour operator, yestenday announced further cuts of 500,000 holidays from next year's planned capacity.

holidays.

crash, particularly LBOs, • declining spreads on syn-

income and/or asset valua-

• the rapid recovery of

dicated loans for companies in the Organisation of Economic Co-operation and Development • the rise in global inflation and the need for tightening monetary conditions,

• and the intense competition among financial interme-diaries which focuses on mar-

kat share rather than profitability. In his study, Mr Davis looked at the crises in the

interbank market after the floating of exchange rates in

Lawyers challenge

study recommends.

HOPES that shares in the

biggest water companies will form part of the FT-SE 100

Index look unlikely to be real-

ised when dealings in the stocks start early next month. Membership of the index,

which comprises Britain's big-gest 100 companies, ensures

the highest profile for a market entrant, and virtually guaran-tees investment by certain

institutional funds. It had been widely expected

that Thames, the biggest for-

mer water authority, and possi-hly Severn Trent, would be eli-gible for inclusion.

But the Government is keen

**"Give** between minus 40 and plus 85 Celsius, but can also be used to shu out most exhaust fumes and othe US air pollution. The new suspension and electhe tronic climate control system of the lastest Volvo 760 are just two of many best hidden technology features that put the comfort, safety and pleasure of you the driver and occupants first. Fee tures ranging from an ABS trake system to said... orthopacdically-de signed. electrically beated seats and optional air bags. Caring for the individual is intergra to the way we conthe neo-classic lines of the ceive, design, make way our designers have succe new generation Volvo 760, you will fully integrating a multi-link rear axic and service our cars find a series of unique innovations with the other components of the rear And that's why Volvo was one of the first providing the kind of luxurious ride, suspension system such as constant superior road holding and interior car makers to introtruck to further improve road holding comfort most other car makers boast duce comprehensive customer care whatever the conditions. Technology and excellence working together. When it comes to safety, about, but rarely achieve. Also unique to the Volvo 760 is activities which today range from roadside assistance shemes to other A new independent rear suspenit's highly sophisticated electronic programmes geared to providing sion concept has been evolved by the climate control system utilising sen-'cradle to grave' motoring pleasure. Volvo 760's design engineers to prosors to constantly monitor exterior Discover the best. Discover the vide unequalled ride comfort withand interior temperature changes out compromising Volvo's renowned new Volvo 760. affecting the heating level selected by handling and safety characteristics. the driver. The climate control unit VOLVO Unique to the Volvo 760 is the not only works at all temperatures

WE ARE

COMMODORE

11

We are in the business of adding value to excellence. Commodore is now recognised as the second largest shipper of computers worldwide.

This makes us a serious contender in the world's business computer markets: and we've never been more serious about business in the UK.

Commodore PCs have enough range and versatility to satisfy even the most demanding customers.

Alongside our powerful, multi-tasking, multi-screen based, graphic workstation, the Amiga 2000, there is: The Commodore PC 10 III and PC 20 III. Versatile XT compatible terminals.

• The Commodore PC 30 III, a cost effective entry Jevel 286.

The Commodore PC 40 III. Noted for its high performance and speed in the 286 market.

These business machines are already in manufacturing and international corporations throughout the UK and Europe.

And that's just the beginning. Together, they are the foundation for the new Commodore Professional Series.

The Commodore PC 50 II is a new addition. A highpowered 386SX machine that is both flexible and price competitive.

All Commodore computers undergo stringent quality control measures. First at our manufacturing plants in Germany and the U.S.A. And again on arrival in the UK, before being delivered to our dealers.

Every Commodore computer also carnes a 12month parts warranty and one year's free on-site maintenance.

So we have the range and support to satisfy the systems needs of all corporate businesses.

Commodore is in the business of adding value to excellence.

For full details, call 01-873 9823. Or return the coupon to Terry Cooke, National Sales Manager, Commodore Business Machines (UK) Ltd., Commodore House, The Switchback, Gardner Road, Maidenhead, Berkshire SL6 7XA.

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Source: IDC Survey, Financial Times 29,09,89

### MANAGEMENT

### Telephone cards

12

# Collecting a profit

Terry Dodsworth explains why Paytelco hopes customers will not use its products

f a new company called Paytelco has its way over the next few months, the British public will be swept by a wave of enthusiasm for tele-phone card collecting. "Télécartisme". as the French call it, has alresdy become a craze in Emerge and

become a craze in France and Japan. A similar take-off in Britain, Paytelco believes, is only waiting to he triggered by a new geoeratioo of cards. The cards being launched by

Paytelco are geared dellherately to appeal to collectors. They will carry advertising slogans and colourful designs. There will be several different printed messages. Aod over time, the designs and the advertisers are expected to change, maiotaining a con-stant stream of different cards to divert the collectors.

Attracting the collectors is an important element in Pay-telco's strategy. The company is being launched hy a consor-tium of GPT, the public call box manufacturer, Mercury telephone operating company and a handful of retail and petrol groups. Each of these part-

ners expects to gain something from the joint vecture - GPT hopes to sell more telephone boxes, while Mercury will promote its image, and the retail-ers will be able to advertise their products on the cards.

Yet a great deal of the economic return for the venture swings on the fact that the attractively-designed cards are often sold to customers who do not exhaust all the units of telephone time available on

them. On average, according to Alex Findlay, general manager of Paytelco, people fail to use up about 30 per cent of the units on a card, partly because of carelessness and loss, hut also because many of the cards are hought by collectors and oever used. Indeed in countries such as Japan where collecting has been encouraged by the production of a range of adver-tising-based cards, the unused proportion can be as high as 50 per cent. The effect of this is that the charges run up hy Paytelco should be sufficiently less than the value of the cards. being sold in order to leave a

wide

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cultural events.

comfortable profit margio to distribute among the partners. Making the formula work, however, will depend on the success of the collecting con-cept in the UK, where the collectors' market has heen slower to develop than in some

other countries because of the limited oumber of different British cards on offer. In France, for example, the advertising industry caught on to the idea of employing cards for promotional reasons several years ago, and there are now 350 limited editions of 1,000 cards in issue. Japan has many more advertising-based One of the obstacles to growth in Britain is that Brit-

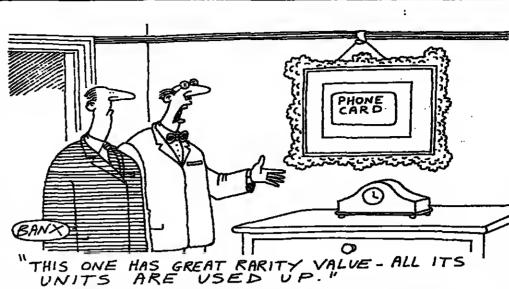
ish Telecom invested in an early plastic card technology which is not suitable for rapid and frequent design changes; another is that the use of cards is growing so rapidly in the UK that manufacturers have found it hard to keep pace with demand But the Government deregu-

lation of the pay-phone busi-ness, which has already

brought Mercury into the mar-ket and is now leading to the launch of Paytelco, is expected to provide the stimulus that has been lacking up to now. Signa of growing British enthusiasm for collecting have come recently from the Isle of Man, where the local telephooe company has produced highly popular editions based oo the annual motorbike racing cham-pionship. Interest is also evi-

dent in the prices that apecial cards are fetching. Steven Hiscocks, a civil servant at the Department of Energy, who claims to have written the first book on collecting telephone cards, says that the very first BT £1 issues are now worth between £28 and £30. A BT card produced for the Student Industrial Society two years agn changes hands today at £300 and £400. This is comparable to the value of some of the higher priced French cards, although the most expensive purchase any-where so far is believed to have been for a special issue pro-duced for the Windsor Hotel in Paris. It was bought by an

How sponsorship plugs away at the market.



Americao collector for But he has a word of warn-FFr30,000. Hiscocks is a keen philatelist ing about the indiscriminate issue of new advertising-based cards. In Japan, there are so many cards in circulation that who specializes in telegraph and telephone stamps from the 1880s. He became interested in telephone cards when he saw users customise them by putting their own photograph on them in special machines. the numbers being produced in Europe. He began cataloguing them, and then put this infor-France also, he adds, is begin-ning to produce too many mation together as a hook which has sold 4,000 copies and is oow being revised. He says that card collecting baa become a "hohhy in its own card Philatelists understand the

importance of a responsible issuing policy. When you get someone who does not bave tha faintest idea of the collect-

ing market and who is only interested in making money, yon can very easily cheapen

the market beyond repair." Findlay agrees that it would be foolish to flood the market. Paytelco, he says, will aim to have a fair amount of choice corribation the new cords available when the new cards go on to the market in spring next year. But it will then fol-low a careful policy of fresh introductions depending on market reaction. "We have

casting rules about sponsorship, put

tis money - now £700,000 a year -into the Network Chart Show of popular hits broadcast every Sun-day afternoon through 46 indepen-

Colour advertisements were devel-

oped for teenage magazines and

roadshows featuring new bands toured the country. Other innova-tions such as pop quizzes followed, and a variety of merchandise was

introduced, with 100,000 T-shirts distributed in two years. As the age profile of coffee drink-ers widened, greater efforts were

made to increase the market. Ear-

lier this year, a television and cin-

ema advertising campaign designed to stimulate hot coffee consumption

among 16-24 year-olds was started.

launch of a new product designed for the yonth market - Nescafe

Frappé, an iced, ready-to-drink cof

fee. "We've made a good start," Dever-eux says, "towards building tomor-row's coffee market from the youth

of today."

That was quickly followed by the

some excellent designs," he says. "Just wait."

"The sponsoring of sport has on effect which is seven to eight times greater than a corresponding effort through traditional advertising or other kinds of promotion" - Ingemar Ortendahl, vice-president, Volvo.

"Without sponsorship, I question whether the project would have shaped up as it has ... Nescafé is now legitimate omong young people" ~ Piers Devereux, Nestlé senior hrand manager.

hese two testimonials, given at a conference in London last week arranged by Strategic Sponsorship consultancy, are an indication of an increasing commitment hy companies to sponsorship as a means of achieving a variety of

marketing objectives. Indeed, they are also examples of bow sponsorship can be incorporated as part of quite different marketing strategies and on different scales.

The worldwide sponsorship business is now worth an estimated £1.4bn a year. Spending on sponsorship in the

UK, according to Advertising Association/RSL figures, is expected to reacb £275m this year, putting it above posters and radio advertising. Philip Rawstorne reports on the gains made by Volvo and Nestlé them tallies with the company's cus-tomer profile. "They are people with Volvo, the Swedish car maker, and Nestlé, the food and beverages multinational, are using sponsoran active outdoor life ... very famiship with contrasting aims in mind. Volvo first entered sports sponsorly-minded...of a certain economic standard," says Ortendahl. ship by putting \$15,000 into a US "This is how we achieve the most tennis tournament in 1973. While it does not disclose how much it is effective communication ... lining up a target in the gunsights rather currently putting into sponsorship, It is estimated that It is spending

than relying on the hit-and-miss method of the shotgun." Volvo's policy was to put its money into the sports themselves, £3m a year on five sports world-Most of that - some £2m a year not individual sportsmen or women. "No matter how brilliant, be or she goes on the European Profesnal Golf Tour, the rest on tennis, will disappear from the arena in

time ... and it can all go wrong, as with Ben Johnson." sailing, skiing, and equestrian events. A similar amount is spent Ortendahl says: "Our calculations are always based on the extent of television exposure. This is our chief means of getting interest on on supporting promotional activity. It is now setting up a new com-pany, based in Brussels, to handle all its sports promotion activities and may extend into sponsorship of the money we have put into the ven-tures." The company signs long-term contracts wherever possi-Volvo's main objective in using sponsorship has been to secure hle: "as in all communication work,

repetition is of enormous imporincreased brand name exposure. It has carefully chosen sports with a broad international base and where tance," he explains, Sports sponsorship has given Volvo a level of brand awareness at the profile of the people engaged in

a much lower cost than traditional advertising could have achieved, Ortendahl claims. Bnt he admits that the company still has more to do in exploiting the platform it has gained and thereby to sell more CATS.

right".

Nestlé, in contrast to Volvo, turned to sponsorship for its Nes-café coffee brand at a much later date and for a much more specific

Continual beavy advertising and product improvements had made it the UK's biggest grocery brand. But in the early 1980s, research showed a ahift in the "age profile" of its consumers.

Fewer young people were drink-ing coffee, thus posing an inciplent threat to its share of the hot beverage market; and the market itself was under increasing attack from soft drink companies and brewers.

"We had to introduce some young people to coffee, and increase their coffee consumption generally," says Plers Devereux, senior brand man-

dent radio stations to an audience of almost 2m in the 15-24 age group. Nestlé's research suggested that to do so, it would have to convince Awareness of the brand rose rap-idly to 70 per cent – and Nescalé pnt more money into exploiting that marketing base. youngsters that coffee was a mod-ern, adaptable drink relevant to their lifestyles.

The problem then was how to get this message acrosa. "Tha tradi-tional approach of using mainstream advertising was not the answer," says Devereux. "There were aimply too few television pro-grammes available through which we could cost-effectively and effi-ciently communicate with the youth market

"We found that the Nescafe message could be carried by music . which performs a central role in the lifestyle of 99.9 per cent of all young people. This vehicle could be used to rejuvenate the brand."

But associating Nescafé with par-ticular bands or artists would put the brand at risk to the vagaries of music fashion or to occasional had publicity abont, for example, a particular artist.

So Nescafé, after a year's negotiation through the minefield of broada load of boloney? By David Churchill

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Is global

s the name perhaps sug-gests, "globalony" is a polite way of saying that the global-strategy-at-all-costs trend of the 1980s is just that - a load of "boloney" At least that is the view of advertising agency D'Arcy Masius Benton and Bowles which has just published a strong condemnation of tha global marketing and branding philosophy of the 1980s. philosophy of the 1980s. "This meant taking all stra-

tegic and executional decisions centrally and imposing them on local operations who had to act them ont whether they liked it or not," it says. "In the new European situation of the 1990s, we see this as a recipe for disaster."

The advertising agency advises marketers to "try for global strategy by all means" but suggests that "you should not foist this on your brand: it may look more efficient but it may be less effective in the market.

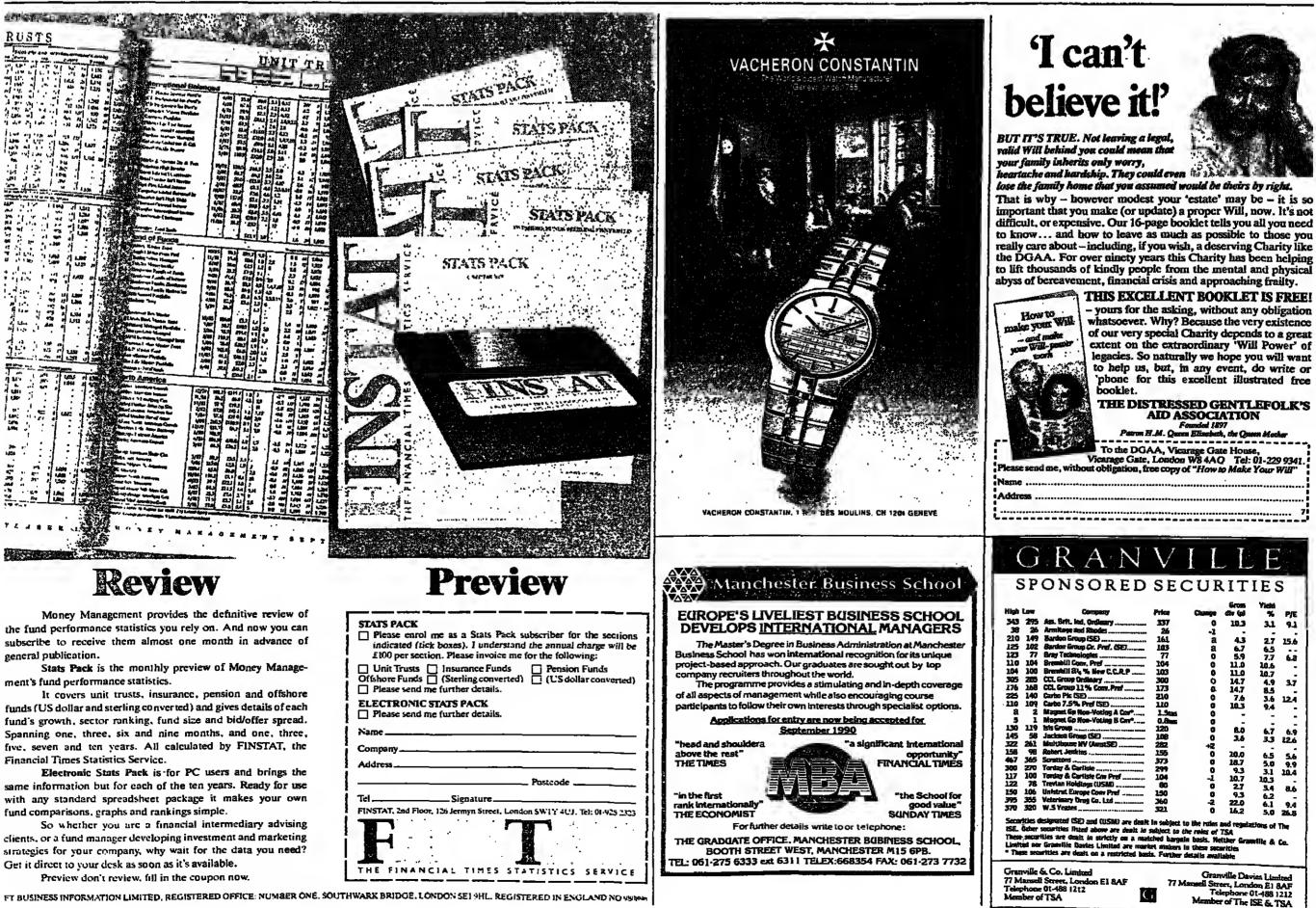
But DMB&B is not saying that pan-European marketing is a waste of time. It believes that in western Europe there exist groups of consumers with similar lifestyles identifiable by astute marketers.

These groups are identified in terms of economic atatus and basic aspirations (to get on, to belong, to survive and so on) but it stresses that "cultural responses of some groups will differ dramatically by country for the majority of product fields."

Up-market consumers, it suggests, are more likely to "But if your brand's centre of gravity is the non-elite groups, you should be suspicious of

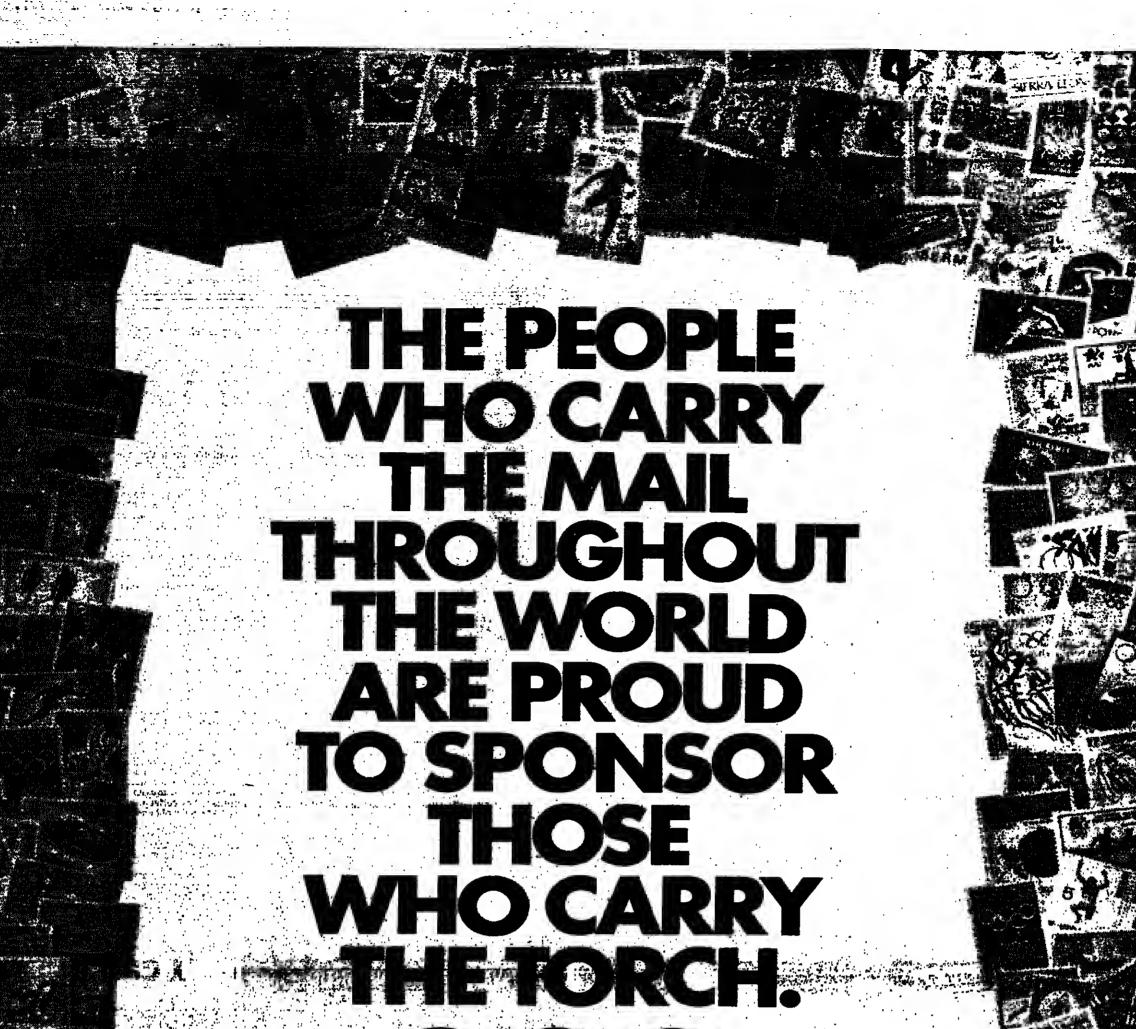
global strategies." DMB&B argues that marketing at a european level is no different from marketing at a national level; it is about creat-ing or meeting demand. "You should get a detailed understanding of the cultural differences surrounding your brand in each country, and proceed from there. Don't regard the use of locally invented ideas as a failure: they may be better."

The Euroconsumer, Market-ing Myth or Cultural Certainty; DMB&B, 2, St James's Square, London, SW1. Free.



### FINANCIAL TIMES THURSDAY NOVEMBER 16 1989

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### WORLDWIDE EXPRESS COURIER AND PACKAGE DELIVERY SPONSOR

Excellence, integrity and achievement. These have always been the goals of the Olympic Games. And they are goals that we, who provide express courier services around the world, continually strive for, as well. That's why we're so proud to be official sponsors of the 1992 Olympic Games in partnership with the International Olympic Committee under the leadership of President Juan Antonio Samaranch. Because if anything can help bring us all one step closer to realizing such lofty goals, it is the Olympic Games themselves.

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14

# HE'S NOT IN THE STATES.

**FINA** 

FINANCIAL TIMES THURSDAY NOVEMBER 16 198





# BUT HE DOES BUSINESS THERE EVERY DAY.

"Jack? It's Nigel. I hear you've got the goahead to launch the issue."

"Yes - if the terms are right."

"And are they?"

"Could be. If you can take the full 300 million right now."

"Our syndicate's ready and waiting."

"In that case let's go."

"We've got the deal?"

"You've got it."

"Fantastic. Shall we sign in Paris?"

The rest of this conversation is strictly business.

With AT&T and your local telecommunications organisation the lines of communication to the States are open for everyone.

If you want your business to pick up, pick up your phone.



### TECHNOLOGY

Lynton McLain examines the development of personalised inserts in UK newspapers

our morning newspa **Advertising by** per sits on the door-mat. Inside, along with the latest news in newspapers in the UK, and its in the US and Europe where the insuration of material in newspapers is a growing industry. Some of the advertisements

are even aikiressed personally to you. This is happening as technology becomes available for inserting advertising mate-rial sent directly to a named subscriber of a newspaper. The advertisement may even reflect the reader's personal or profes-sional interests, making it more relevant to his or her par-

facular needs. Acute needs. The US is the same of insert-ing, with sets of Millions of advertising flems inserted into newspapers as well as maga-zines each year. From 1970 to 1984, the number of inserted advertising items in US news-papers grew from Shn to more than 380s, according to the US Newspaper Advertising Burean, By 1987 the number of inserts in US newspapers had grown to more than 70bn items.

ms. . in contrast, the UK newspa-per industry, which produces more national newspapers than most other countries, is trailing a long way behind the US in its development of inserted advertisements. This

is about to change. At least three large newspa-per groups in the UK are beginning to install equipment for inserting advertisements in their newspapers. These include Mirror Group Newspapers, which owns the Dally Mirror, the Sunday Mirror and The People. The latter two

The People. The latter two newspapers were the first UK mationals to insert advertise-ments for an entire print run. last Saturday. "The Riggiolal Times has recently completed the installa-tion of Swiss Ferag equipment at its printing, plant in East London Ferag says this is the most advanced inserting equip-ment in Europe and is able to insert two items into the news-paper on the press run, hop-Taper on the press run, hop-perfed leaflets or pre-printed supplements. Commissioning

100 



of the equipment is under way with a first run expected before been printed.

Christmas. News International Newspa-pers, which publishes five national newspapers including The Times and The Sun, is also planning to introduce an advertising insertion service. Five years ago, Ferag had sold no inserting machinery into the UK newspaper industry. By this year it had won orders for 60 on-line inserting

machines. These developments are happening many years after the technique was well established in the US, for several reasons. The end of Fleet Street as the home of national newspa-per production in the UK and the opportunity this offered for building new printing works

opened the way for new equip-ment and new ideas for gener-ating income from advertising. Regional newspapers have mastered - the the technique

because it is much easier to achieve on a smaller scale. Insertion equipment scale. Insertion equipment permits pre-printed items, including whole separate sections of newspapers, such as supple-ments and regional sections, as well as advertisements, bro-chures, catalogues and company reports, to be inserted

Equipment to insert these.

pre-printed items in the main newspaper avoids the need for separate distribution, of the pre-printed items. Pre-printing itself enables the newspaper company to print with fewer winning presses, reducing callwan printing presses, reducing capi-tal expanditure and reducing the time the printing presses are idle. But even in the US, inserted

advertisements are not always welcome by readers. It is not uncommon for readers to start the morning with a quick shake of the newspaper over the waste hin. One way around this objection is the use of selective inserting. Technology is available in the latest inserting equipment to enable newspapers and magazine publishers to match the advertising to the reader.

Mr Guido Steffen, the former managing director of Ferag UK and a current director of the Ferag marketing organisation in Switzerland, says: "We can already determine that a particular copy of e newspaper will be for Mr Smith of Acacia Gardens, Blackpool. It is only e question of economics that will determine when publishers feed particular sections of a

newspaper to e named individ-ual reader." He said this could save paper, by sending readers only the sections which they

This technique is highly developed in the US. Advertis-ing material is included on the basis of the requirements of particular geographical mar-kets, or at its most sophisticated, according to geographi-cel and demographic requirements, says Mel Barlow, sales manager for newspa-per and magazine inserting ent at Harris Graphics, equinm part of the US AM Interna-tional Corporation.

Harris Graphics installed insertion equipment at the Slough Observer weekly news-paper, based near London. inserted advertisements or newspaper sections "can be tai-lored to individual customer profiles, with the advertiser selecting material according to the target andience for the

advertisement," he says. This zonal inserting is used as a matter of course by many US publishers, but the UK newspaper publishing industry is currently "where the US industry stood 15 years ago," according to Harris Graphics. Existing insertion techniques can be developed to enable

individual subscribers of newspapers to be reached by name. Harris Graphics says ink jet printing technology can print messages for individual subscribers. This is used in the US to print the addresses of magazine subscribers. Personal mes-sages can be printed readily alongside tha magazine subscriber's address or in a blank space in the magazine.

Its application to newspa-pers, which have circulations that run into hundreds of thousands and even millions, would require substantial investment and the use of high capacity Computer disc storage. For maximum effectives

such as system of personalised messages would depend on a large database of information on each subscriber. A typical message, according to Harris Graphics, could be along the lines of: "Good morning, Mr Smith, we know you are a keen fisherman and we know you would be interested in the new range of fishing rods adver-tised on page 43 of the jour-nal." This type of message is used in the US, but issues of data protection and the confidentiality of computer informa-tion on individuals may dampen its development in the UK. Also, many people may consider it an invasion of privacy.

Technology for inserting material into newspapers was based originally on mechanical engineering, controlled by sim-ple electrical circuits, but this ple electrical circuits, but this is changing as more sophisti-cated elactronic control

systems are applied. Harris Graphics says its equipment can be fitted with computer controls that use to-electric cells to detect if the insert machine has failed to insert an advertisement in an individual copy of e news paper. That newspaper will not be delivered to the despatch section of the publishing house, but will be recirculated until the insert is correctly placed inside the paper.

Europe has several compa-nies in the field of making insertion machinery for newspapers and magazines. Switzer land has Ferag and Muller Martini, Denmark has Thorsted and Sweden has Wamac, Ferag says the West German market is the most buoyant in Europe, with widespread use of newspaper insert-ing technology. British readers are already getting used to inserts. Personalised advertisements are probably not far away.



### WORTH WATCHING Edited by **Della Bradshaw**

Never lie to a computer

WOULD you try and deceive a computer in order to get a job? Probably not, accord-ing to researchers at the Georgia institute of Technol-ogy and Louisiana State Uni-versity. They have conclusied ogy and Louissing outer on-versity. They have concluded that those interviewed for jobs are more likely to give honest answers to a computer than answers to a computer than to a personnel manager. The reason, they claim, is

that when people come face to face with a prospective employer, many stretch the truth in order to give the answers they think the inter-viewer wants to hear. Another contributing factor,

say the researchers, is the Big Brother effect - those viewed are concerned that the computer is fied into a larger network which can automatically verify their

But the researchers pointed out that one group of guines pigs, interviewed as potential management trainees, feit resontment at being interviewed by a computer. They warn this could be a lim factor in using computer tech-nology to interview applicants for higher managem ant posts

### Self-diagnosing a breakdown

A' CAR air conditioning unit which uses chip technology to self-diagnose when it is about to break down is in the final stages of development. The manufacturer, Motor Panels, of Coveniry, believes

the management system could prevent ozone damag-ing chloroliuorocarbons from being emitted into the envint when faults develop. The electronic refrigerator nager uses an electronic

heat sensor which feeds information into a microprocessor, similar to the system used in sophisticated engine management systems. (Conven-tional air conditioning systems use pressure tiches for operational control.) If the me esuremente. indicate that the air conditioner is working close to its limit an Indicator on the dashboard lights up.

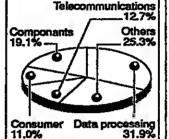
### The electronics gap widens

DEFLATIONARY measures introduced by the UK Govern ment have resulted in almost no growth in the UK's consumer electronics market in 1989, and growth of only 4 per cent in the electronics market overall - below the European average. According to the latest report from Elsevier Advanced Technology, of

Oxford, the outlook for the electronics equipment makers generally looks variable. The report, entitled Yearbook of World Electronics Data 1990, says growth in the European market will be stinted in 1990, but will blossom over the subsequent three years. The market, according to

the report, will grow by 4.4 per cent in real terms this year and expand only by 2 per cent in 1990. But over the three-year period 1991-1993,

### West Europe electronics market 1990



11.0% Source: Elsevier

the average growth in Europe will be 5.1 per cent per annum, in 1993 the total market will be worth \$225bn

(E142bn). Scandinavian countries will experience sales repeatedly below the European average, while Spain will continue to be the fastest growing European country for electronic products, says the report. The bed news for Eur

nufecturers is that the gap between sales of home-pro duced goods and imported ones is continuing to grow.

15

### **Financial data** under one roof

A NOVEL way of incorporating financial data into comput-er-produced documents has been developed by US software house Lotus, in conju tion with Extel Financial. **Rather than thumbing** through wedges of paper doo its or searching acternal databases over the telephone line, Lotus has introduced a way of inserting data directly from a compact disk. Called CD/Corporate:UK. the disk contains complete financial and textual information on all UK quoted compa nies, along with Extel'a adjusted profit and loss statement and annual growth rates. A companion disk pro-vides a similar fund of knowledge on privately-owned UK companies. (Disks containing information on US companies

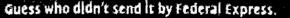
are also available.) Data from either disk can be inserted into documents prepared using the Lotus 1-2-3 spreadsheet simply by pressing one key. The disk can also be used with other software packages. Each of the disks is undated monthly and the cost is £9,000 a year for each service.

### **French** roses prefer cognac

A GLASS of cognac and a

bunch of roses have more in common than romance. in the Charente region of France the waste hot water discharged by the brandy dis-Elleries in winter is now being harnessed to fuel another demand - for cut roses. The scheme, introduced by the Agence Française pour la Maîtrise de l'Energie (AFME), extracts heat from the distillery waste water using a battery of heat . exchangers. The heat is fed into a greenhouse, on land belonging to the Izamart disbelond tillery. The size of the greenhouse was calculated to optimise the investment in the heat recovery process. The saving is estimated to The saving is estimated to be the equivalent of 70 tonne of liquefied gas a year.

Contacts: Georgia Tech: US, 404 894 3444, Motor Panels: UK, 0203 685631. Elsevier: UK, 0865 512242, Lotus: UK, 0753 840251, AFME; France, 1 47 65 20 00.

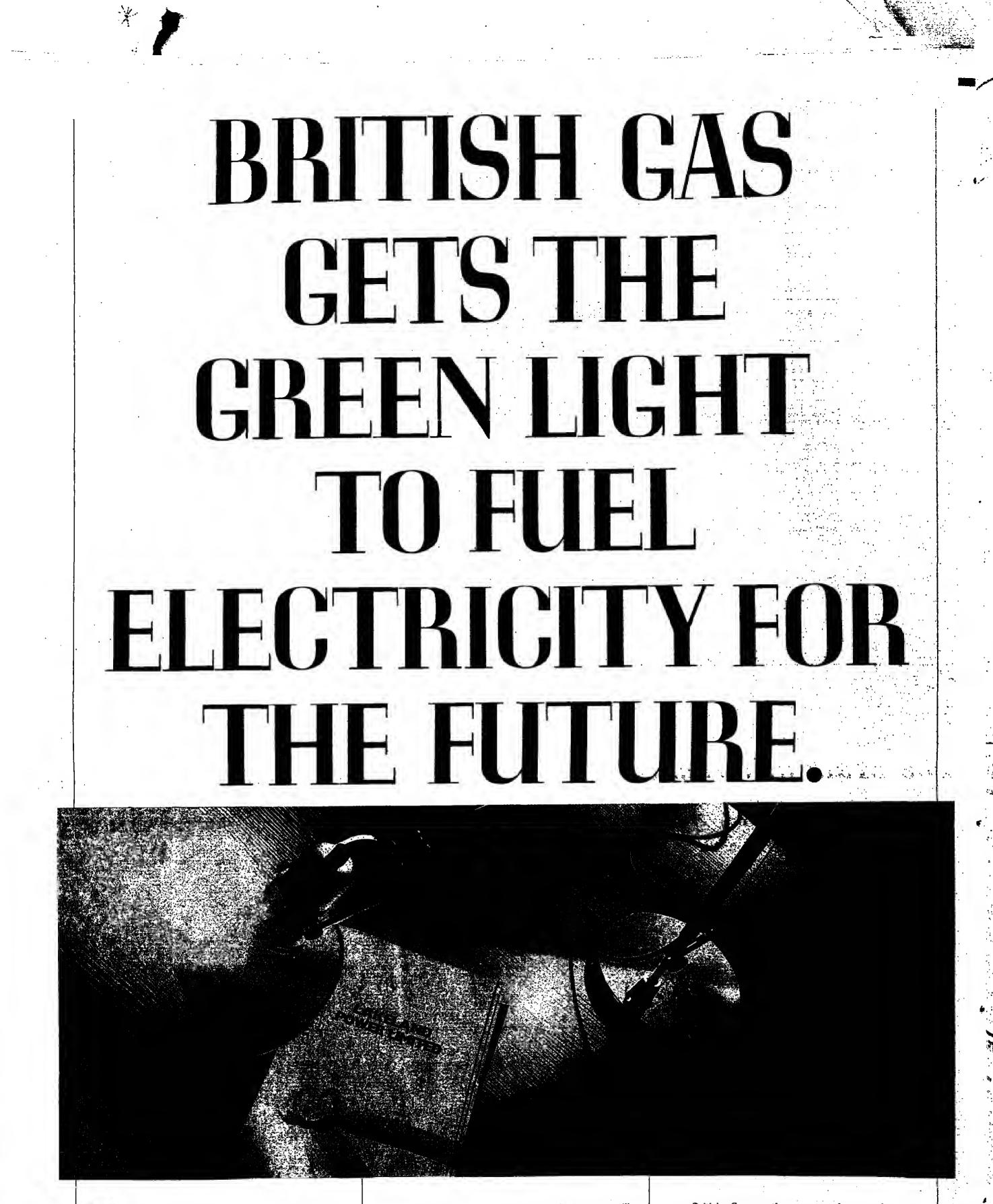


Federal Express deliver over 1.2 million parcels daily in 360 aeroplanes and 25,400 vehicles, to 118 countries worldwide. And we don't just promise to get there, we get there on time. In fact, our unequalled track

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### CINEMA

# Murder turns to overkill

The world reports sick in Krzysztof Kies-lowski's A Short Film About Killing. Ths sky is a suppurating yellow-grey. The Warsaw streets are grim with decay. Human faces are pasty, drawn, unsmilling. It almost seems an act of compassion when a young man (Miros-law Baka) takes a taxi ride into the country and then halfstrangles, half-beats the driver to death. Why? We have no idea. Nor, it seems, does the

boy. This amazing Polish feature film, hung out at festivals last year, caught prizes like fly-paper. Two top awards at Cannes and a European Film Prize stuck fast to its sticky bril-liance. Audiences tend to do likewise. However much they buzz and struggle, dismayed at surendering to a movie which views life as a collage of gratu-ltous tragedies; Kieslowski's vision has a nightmarish recognizahility

This is a world where nothing matters and everything is possible: a world we all glimpse in our worst moments but only the despairing or insane act on. For half an hour A Short Film About Killing has a brilliant mute immediacy, like a silent movie whose intertitles have gone missing. The three main characters are introduced separately with no explanation, and dialogue is almost non-existent.

Who is this tow-haired, sul-len-mouthed youth drifting from one station of *emus* to the next (cafe, cinema, streets)? Why do we keep cutting from him to glimpse a paunchy taxi-driver washing his cab? And what links these two to the clean-cut young law-yer, who has just passed his bar exams but suddenly won-ders aloud to his girlfriend whether everything is so perfect after all.

By movie's end we know how they all relate. And we have seen the world's imperfection horribly exposed, as if the heavens have cracked and shone a merciless light into dark corners. Kieslowski (late of Comera Buff and No End) made this film as one of a series on the Ten Command-ments. Ha takes tha order "Thou shalt not kill," has it signed and sealed by the boy's

A SHORT FILM ABOUT KILLING **Krzysztof Kieslowski** 

> PET SEMATARY Mary Lambert

BERT RIGBY, YOU'RE A FOOL

> ERNEST SAVES CHRISTMAS John Cherry

all cinema, depicts an execu-tion. The apparatus of state cruelly methodical than the boy's own killing tools (rope, iron bar, bare hands) and, argues Kieslowski, less forgiv-able. When one man's despair kills, we can understand if not excuse. When this legal machinery of a nation kills, it is an act of will and consensus and methe no forgiment

and merits no forgiveness. Kieslowski betrays this hleakly challenging moral vision only in the death ceil. A speech about a dead sister (run

speech about a dead sister (run over by a tractor, forsooth) is crudely inserted in the boy's mouth, as if the movie's cru-sading liberalism needed the fillip of a sympathy bid for the killer. It does not. Our groping insights into the boy's despair (each viewer will fashion his own prognosis) is cheapened by pity and oversimplified by particularity. The film needs only what Kieslowski provides in the best scenes: a howing poetry of urban unease, a pio-ture of the world as a purga-tory whose clearest views give onto hell rather than heaven.

Never suppose that an interest in murder is a male preroga-tive. Two new American mov-

uve. Two new American mov-ies, *Heathers* and *Pet Sematary*, show that in the Great Blood-letting Steeplechase women are fast catching the leaders. In the first the ghoulish ladies are on screen, in the second the great griterious intermed atrocious act and then flings it full in the face of the State. The movie's climactic sequence, one of the grisliest in sequence, one of the grisliest in

The Maid of Orleans

At last one of the major European opera and - if an astonishing interview with

houses has had the courage to break houses has had the courage to break into lesser known Chaikovsky. The Maid of Orleans (1984) – written after Lugene Onegin and before Mazeppa – has long been awaiing proper modern has long been awaiing proper has long been awaiing has long been awaiing been awaiing proper has long been awaiing been awaiiing been awaiing b

(42995410). Musée des Arts Decoratifs. Bohe-

mian glass 1400-1969. 107, rue de Rivali (42603214). Closed Tue,

de Riveli (4560214). Closed Tue, ende Jan 28. The Louvre. Arabesques et Jar-dins de Paradis. The beauty and richness of nature is a leitmotiv which runs through Islamic art from Spain to India, from the 8th to the 18th cantury. Closed Tue, ends Jan 15 (40205317). Institut de Monde Arabe. Egypt-Egypt. An exhibition of 25 chef-d'ocovres, including the most recent finds, starts with statues and has-reliefs dating from the middle-empire, continues with a golden crown of a high priest of Cosiris with some elements ef Roman art and Copici Islamic

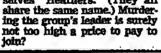
and concludes with Islamic exhibits, 1, rue des Fosses-Saint-Bernard (closed Mon), Ends Jan

HEATHERS Michael Lebmann

**Carl Reiner** 

nurder - rope, traydoor, lever, plastic tray (to catch the efficience of panic) - are more cruelly methodical than the

next guerrills atrocity. In *Heathers*, directed by Michael Lehmann and written by Daniel Waters from his



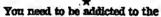
debut (Siesta) to higher things. Torn from a Stephen King novel by the author's own screenwriting hand, Pet Sema-tary is the best King adaptation to date. Our central char-acters are Mr and Mrs Middle America plus children (two) and pets (one). The pet is Church the cat, a portly old dear who is run over one day by e 20-ton lorry. (The family's new house is too close to the highway.) Distraught husband Dale Midkiff buries him in the eerie hilltop Indian cemetery nearby, where, he has been told by neighbour Fred

Gwynne, the pet will return to It does: with frightful results. And soon humans as well as cats are nipping back from the after-life. After a cunningly innocuous, fun-withthe family beginning - shot by Lambert and cameraman Peter

Lambert and cameraman Peter Stein in the grainy-gaudy hues of a home movie - the film cracks open like a serpent's egg struck by lightning. The new home's first uninvited human guest is had enough: a dead student horribly mangled in a car crash. (Midkiff is a doctor at the local university.) This student then becomes our This student then becomes our guide to the after-life, as the

guide to the after-life, as the movie goes down the midnight path first to the spocky pet "sematary" (so spelt in the child-scrawled wooden sign), then to the spockier Indian burial ground beyond. Co-ordinating her skewy camera angles and other-worldy sound effects (growis and curve form some acho and snarls from some echo chamber in hell), Lambert also italicises the story's black com-edy. Nervous giggles alternate with shricks of terror, even in with sintess of perior, even in the *waipurgismachi* finala. When a tiny boy who has become one of the murdering undead is stabbed with a hypo-dermic by Doc Midkiff, he cries "Not fair!" and stomps off to sulk before returning for his

"own high school memories" (some high school), black com-edy has the first and last word. Pretty Vsronica (Winona Ryder) wants to join the elite, Ryder) wants to join the effic, prank-playing group of rich schoolgirls who call them-salves "Heathers." (They all share the same name.) Murder-ing the group's leader is surely not too high a price to pay to join?





ARTS

Especially when abetted by a boyfriend (Christian Slater) who wears leather, rides a motorbike, drawls like Jack Nicholson and has rebellious feelings fnelled by his love-hats relationship with his parents. (They love him, he hates them.)

them.) Bowling along from ona homicide to the next, the film is in the worst possible taste. But then so, virtually by defini-tion, are most black comedies; from Kind Hearts And Coronets to Dr Strangelose. With pixil-lated ingenuity the murders go on, climaxing in a killing of two school athletes that is camouflaged as a gay suicide

A sheen of Indicrous inno-A sheem of mancrous man-cence is spread over the film, with its pop art colours and deadpan dialogue. Later scenes lose zip and cynicism. But evan when the pace flags, there are regenerative cameos like the bin obscinging prescher (for hip, oleaginous preacher (for whom Jesus is "a righteous dude who can solve our prob-lems") or the English Litera-ture teacher who interrupts her grief over Heather I's (faked) suicide note to marvel at her use of the word "myr-

Christmas spirit - indeed you need to swig it straight from the bottle - to enjoy either Bert Rigby, You're A Fool or Ernest Sames Christmas. The first is a jokeless musical com-edy from Carl (The Jerk) Reiner starring Robert Lindsay As a local boy made good. Local from the North of England; making good (sort of) in Helly-wood. Your feet tap through-ont, in eager anticipation of anking it to the exit door.

In Ernest Saves Christmas an ageing Santa Claus comes to Earth to pick an heir. Before you can say "Ho, ho, ho" - not that you feel the myse - he is hindered by tha slapstick antics of the titular ons Ernest (Jim Varney), a singularly unfunny comic hero from American TV commercials. Strictly for the children, and even they may have better things to do.

The London Film Festival The London Film Festival continues apace. Well worth catching in the coming week are Jodorowsky's Santa Sangre (surrealism from Italy); Idrissa Ouedraogo's Yaaba (folklore from Africa); Ann Turner's Calif (marchine comedit from Celis (macabre comedy from Australia); and David Robin-son's Sophisticated Lady, a charming docu-portrait of blues singer Adelside Hall, still beline it out a 20 belting it out at 88.

### Nigel Andrews

### HEAVEN ABLAZE in his breast QUEEN ELIZABETH HALL

### E.T.A.Hoffmann's stories have

offered rich pickings to artists and analysts of all persuasions for more than one and a half centuries, and the latest trawl through one of the psychologi-cally richest of them, The Sandman, is a collaboration between composer Judith Weir and choreographer Ian Spink. HEAVEN ABLAZE in his breast has been brought to the Elizabeth Hall by Vocem and Second Stride this week for two performances under the auspices of Dance Unbrella. Singers and dancers inter-mingle in this unsettling and sometimes unsettled piece; even the two pianists who pro-vide the backbone of the score take walk-on parts. Alastair Macaulay will discuss the danced aspects of HEAVEN ABLAZE at a later date, but to my eye at least this mixture of spoken narrative, mime, song and dance veers closer to music theatre if not straight opera. "From time to time," Weir concedes in an introduc-tory note, "an ontbreak of

# Györ Ballet SADLER'S WELLS

As part of the cnrrent Magyarok Festival of Hungar-Magyarok Festival of Hungar-ian arts, the ballet company from Györ is making a brief visit to Sadler's Wells this week. The troupe has, as direc-tor and choreographer, Iván Markó, for eight years a lead-ing dancer with Béjart's com-pany, and the creative proce-dures of the Maestro lie heavy on the exemine The Drawing Land, which opened the promised Land, which opened the pro-gramme on Tuesday, could indeed pass for a an exercise in indeed pass for a an exercise in Béjartian style: birds of love, liberty and happiness teaching a girl to fly; a score by Ravi Shankar and Sir Yehudi Menu-hin combining Indian and Western procedures; men in long white divided skirts (Golestan-style) and bare torsos; a good deal of spurious ecstasy. It was par for the course, and served at least to introduce dancers whose man-ner was easer, with a strong ner was eager, with a strong pulse of energy. About the succeeding Pros-

pero comment is difficult. It would be ungenerous not to wakcome a chance to see this Hungarian ensemble on its British debut, but I cannot but feel that Prospero was ill-ad-vised in every way. Prospero here becomes a choreographer: Ariel a young female ballet stu-Arter a young tennet canet sur-dent; their after-life, The Tem-pest having ended, a macabre adagto act featuring the mature and stalwart presence of Mr. Marko and the scamper-ings of a girl whose technical and theatrical innocence do

Opera is unavoidable." Whether the mixture gels is another matter. The thickets of cultural reference and allusion are dense at times - spanning the centuries from German romanticism to Kokoshchka, Balthus and photography and the dramatic structure twins four of the characters, Nathanaci, Olimpia, Lothar and Klara, with a dancer and a singer to each part so thet any dialogue becomes a four-way confrontation, and only in the closing scenes are those inbuilt contradictions used to any

clear effect. A second viewing might well tease more of the dramatic sense, but meanwhile one is left with an impression of a cluttered vision, in which hints of real insight are never fol-lowed through on the stage. Weir's music makes more of an impact: the stylistic range is wide, from the hlamelessly tonal opening through Mes-siaenic exchanges between the two pianos to distorted refer-ences to Schubert and the

blage of gems from Schubert. That the curtain calls devel-

oped into a chilling reprise of the closing moments of the

piece, suggests that everyone concerned had become mad-

dened hy their own genius. Sadler's Wells has not shown

us anything more dubious for

The programme, inevitably, ended with *The Miraculous Mandarin*. Mr Markó has altered the usual dramatic

scheme without losing the fierce erotic pulse of the

years.

19th-century salon tradition. while the volces pitch into extended vocal techniques, amplified and natural, and occasional full-winged song. occasional full-winged song-Olimpis's manic mechanical aria, complete with ludicrous ornaments, at the Ball is the musical highpoint, but only the most obvious in a score that seems well loaded with sly ports and profess nods and nudges.

Where this score goes in future is hard to imagine; at present it seems unseparable from this specific staging. There are some arresting mages on parade from dancers and singers, and a not thoroughly convincing design; excellent playing from the two planists (hard to identify from the highly democratic programme listings) and a pol-lshed musical presentation according to Vocem's familiar lights, but not finally, the kind of crisp imagery one has come to expect from Weir's best work.

**Andrew Clements** 

which exacts terrible revenge upon her attackers, and then disappears, at which moment the girl dies. Excellently set hy the girl dies. Excellently set ny Judit Gombar in a metallic warehouse piled with sacks; danced with unrelenting vehe-mence by its cast, this Manda-rin is a valid re-working of the tale. Its focus is the powerful incarnation of the girl by Bar-ber Barbier a doncer house bara Bombicz, a dancer having both the strength and the sen-sitivity to command and shape the new narrative. She is a fine and true artist.

**Clement Crisp** 



not merit public exposure. The score is a demented assem-Scene from "The Promised Land"

### SALEROOM.

17

since the war, with stagings at Saar-brucken, Leinzig and Kassel. Further afield, Joan's first act aria of Resolution has had a life of its own on record and in the concert hall. For the most part, however, The Maid of Orleans has had to live, like Mazeppa and Iolanthe, with a question mark over its viability.

BAVARIAN STATE OPERA, MUNICH

The work therefore makes an intrigu-ing addition to the reperiory of the Bavarian State Opera. This was a big budget production, headed by artistes of the calibre of Harry Kupfer, Berd Albrecht and Waltrand Meier and received with rousing enthusiasm by the first night audience. My own reac-tion, however, was one of disappoint-ment. Albrecht has produced a Ger-man-language edition which makes extensive cuts. The aim, apparently, was to dim the opera's Meyerbeerian overtarns, to inject a quality of durchkomponiert progression into the score,

It has done quite well in Germany final act reduced to a stunted coda. Itis hard to square this treatment with statements by Knpfer and Lbrecht avowing their passionate belief in the

> The two hours of music that are left provide only fitful insight into Chalkov-sky'e theatrical genius. The intimate scence expressing self-doubt, emotional conflict and passionate yearning pre-dictably come across as the most con-vincing. The Act 4 dust between Joan and Lionel is most successful of all, with its simple, wistful motif and exqui-site shading. Chalkovsky also seems at home in two choral ensembles of Mus-sorsking soleumity. But the rast sup-The two hours of music that are left sorakian solemnity. But the rest sup-ports the view that the composer's heart was not really engaged by the subject. Albrecht's version succeeds only in crystallising these weaknesses He conducts a Germanic view of the score - clear, correct, analytical -

> > •••••

years since the birth of photogra-

years since the birth of photogra-phy the Centre Pumpidou speaks of the invention of an Art, the Musée d'Orsay stresses its modernity (Quai Anstole France), Archives Nationales recourt the genesis of this inven-tion (60, rue des France-Bour-geois), Musée Carmwalet shows

Paris deguerreotypes (31, rue des Francs-Bourgeois), while the Centre National de la Photog

raphie uses chronology to teach its history (Palais de Tokyo, 16 ave Président Wilson).

Fondation Glanadda. A Henry Moore retrospective of some 50 achiptures, 80 drawings shown in rotation and 60 engravings is as impressive by the judicious. selection of exhibits, as by the exceptional location for 12 of the mountmatted contrast in a

the monumental statues in a park with Alpine peaks as a backdrop. Ends Nov 19

Martigny

(006-228978).

est esteem for her dedication, intelliest esteem for her achicator, induli-gence and artistry. She has no difficulty conveying Joan's idealism and gauche girlishness, but her voice - with its pure, tender heroic quality and fast vibrato - lacks the hint of steel that this music demands. She also looked too much the Teutonic maiden.

The blame for that lies with the pro-duction team, including the same set and costume designers (Hans Schaver-noch and Reinhard Heinrich) as for Kupler's Bayreuth Ring. The stage was littered with models of bombed-out buildings and divided by a diagonal panel, which reflected ceremonial pro-cessions, dances and battles acted out symbolically in the wings. Although symbolically in the winds. Atthough this allowed the production to cut from one scene to the next in an almost filmic sequence, it had the unfortunate effect of making the main stage area euriously inert, with the audience forced to observe the real action simu-

which neuters the delicate colouring of the orchestration and the romantic sweep of the musical lines. The same Germanic emphasis is to be found on stage. Since she burst on to the international access at Bayreath in 1983, Waliraud Meier has won the highin the 15th-century.

in the 15th-century. Despite these often mysterious effects, this was one of Kupfer's least original productions, making heavy weather of the religious pomp and angelic circumstance and completely ducking the issue of martyrdom at the end. Although there were some useful supporting contributions, notably from the tenor Alejandro Ramirez as the Daumhin and a wome German haritone Damphin and a young German baritone, Wolfgang Rauch, as Lionel, Kupfer's treatment underlined the fact that this is a one-character opera. Meier was on stage throughout, perched on a rugged bands.

iron platform. Next time Albrecht and Kupfer tackle a Slav opera, (and there are apparently plans for a series in Munich), they should accept it on its own terms, instead of trying to pretend Chalkovsky was a surrogate German.

Stadiisches Kunstmuseum, Rathausgasse 7. Glamilichter, 40 years of government support for art. This exhibition shows for the first time selected works of art from 11 centuries and stimmer to present an immer-

Museum for Applied Arts is host-ing a large exhibition devoted to the works of Carlo Scarpa, the Italian artist and architect.

The theme is focusing on "The Other city". Until Jan 15.

Palazzo Venezia. Iriarte: ancient and modern in the BRI collection. The state holding group is show-ing for the first time some of its fine collection of sculpture,

paintings and tapestries dating from the classical Roman period

up to the present day, normally split among the headquarters of the various companies, Ends

silver embroidery, lace, brocade,

Bonn

Vienne

Rome

Nov 30.

Li Ban

Andrew Clark

# Big bidders sit on their hands

The great art market bought nine works, including juggernaut, which had been some pretty-pretty Renoirs, for foundering on at an over-in- \$23.16m. Aska is owned by creasing pace for the past year, shuddered and slowed at Christie's New York on Tuesday night. The really big players, the investor/collectors prepared to pay \$10m-plus for a picture, were sitting on their

Fortunately for Christie's, there are still scores of bidders willing to pay up to \$10m for an attractive work of art and the auction total of \$232.3m (£146.1m) for 95 lots was a record for any sale. Among those bidders is the Tokyobased Aska art gallery, which

November 10-16

Aicha, which recently bought a six per cent stake in Christie's. But the bottom line in Toes-day night's sals was the 29 unsold lots, plus the fact that the total was below Christie's low estimate of \$235m. Until now, salerooms have enjoyed totals for major auctions near the high estimate, which in

this case was \$315m. The art boom is not yet over. Christie's could take satisfaction from the \$26.4m (£16.6m) paid by the Getty Museum, of Malibou, for "Rue Mosnier eux Drapeaux" by Manet. It was a record for Manet, more than doubling the price paid three years ago in London for a simi-lar scene. Both had heen painted from the artist's studio window - this shows a onelegged war veteran carrying the picture on his broad shoul-

ders as he hops down a street glistering in the sun and deco-rated, ironically, with flags of peace. Christie's had hoped for \$30m from this masterpiece. It had belonged to Paul Mel-lon, who bought it in 1958 for \$224,000. The 14 pictures he \$223,000. The 14 pictures he sent for sale contained many of the disasters. A Van Gogh por-trait of an old yew tree sold for \$20.35m (£12.8m), also below forecast, hut an important work by Picasso "The Death Of Harlocation" was unsaid at work by Picasso The Death Of Harlequin" was unsold st \$14.5m. Perhaps its morbid sub-ject matter upset potential buy-ers; perhaps the demand for Picasso Harlequins has peaked. The biggest disappointment and puzzie was the failure of three waxes of dancers by Degas to find new homes. These had been actually made by him - his popular bronzes were cast by others - and the only explanation for their unpopularity is that they are very fragile and would melt in a hot room.

There were plenty of suc-cesses for Christie's to accentu-ate, for example, the fact that 46 of the lots sold for over \$1m and the nine artist records. A Vuillard interior of a woman arranging flowers went for \$7.7m (£4.8m), way over fore-cast, and a Vlaninck also almost doubled his previous best at \$7.15m (£4.5m), for a view of the Seine. The best results were perhaps the

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\$8.25m (£5.5m) paid for "Muse Endormie," a marble by Bran-cusi, and the \$3.74m for three little girls with a doll, by Fou-jita. Delacroix, Signac and Utrillo were also among the records.

### Antony Thorncroft

It seems that British art, writes Susan Moore, so eagerly collected hy Americans at the turn of the century, is trickling back to these shores. Paul Mellon and the Yale Center for British Art have consigned 20 or so pictures to Christie's in London on Friday. At Sothe-by's sale yesterday, 20 works came from the US, and a substantial number appear to be

staying. James Millar of Christie's described the market as "sensible rather than enphoric." Works generally sold on target. Works generally sold on target, and the 8 per cent bought in will probably reduce to 6 per cent. A late Gainsborough, a Dutch-inspired woody land-scape with horses at a water-hole, painted in rich, sombre tones in feathery strokes, once in the Tably Collection and now the property of the British now the property of the British Rail Pension Fund, went to a private European bidder for 5715.000. The same buyer paid £616.000 for a fresh Constable landscape, painted at Child's Hill, Hampstead Heath in 1825. An unusually large, recently rediscovered canvas hy Wil-ham Daniell, "A View of the European Factories at Can-ton," one of the earliest views of Canton by a European artist, glided over estimate to sell st £704,000. Turner's impressive "Seascape with Squall coming up," one of the few early works in private hands, found a new owner at £638,000. William Aikman's full-length portrait of

William Kent was bought for 260,500 by Leggatt Brothers for the National Portrait Gellery. Among the surprises were Herring, Senior's well-known "Feeding the Horss" which found a new owner at £231,000 (estimate £50-80,000), and Hutchisson's jolly account of the reception of the Govsrnor-General of India, Lord Amhurst, by the rich Indian merchant Rup Lal Mallick in

## ARTS GUIDE EXHIBITIONS 3,000 objects, beginning with the inevitable skulls and fiint tools and enting with finds from the Louve foundations. Late-closing night Wed, Ends Dec 31

### London

The Royal Academy. The Art of Photography 1839-1968: in cele-bration of the 150th anniversary bration of the 150th anniversary of the first practical demonstra-tions of the medium, this large-and impressive exhibition leads the visitor through the practical developments and aesthetic vari-ations and experiments in the use of the medium, from the work of the entitiest ploneers in France, England and Scotland, up to the present. Dally until December 23.

In to the present Duty until December 23. The Royal Academy. Gauguin and the School of Pont Aven - e fascinating study of the prints made in the 1880s and 1990s by the loose society of art-ists that eame together at Pont. Aven in Decitions of which Gau Aven in Brittany, of which Gau-guin was the leading but not necessarily, at the time, the out-standing figure. A handful of related paintings is shown, and there are outstanding groups of prints by Emile Bernard, Armand Seguin and the Irish-man, Roderic O'Conor, among manufacture of the second by several others. Sponsored by Banque Indosuez and W.L.Carr. Daily until November 19.

### Paris

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VER<sup>SS</sup>

Musée des Arts Decoratifs. Je suis le Cahier - Picasso's sketch-books. After two years of meanbooks. After two years of mean-dering the world over, the exhibi-tion ends, aptly, in Paris. The 40 sketchbooks covering a period of 64 years follow closely Picasso's development. 107, Rne de Rivoli (42603314), closed Tue. Grand Palais. Archaeology in France. The exhibition presents ' 30 years of discoveries with some

.. .. .. . ... .

In (#012005). The Louvre and the Chatean de Versailles, David. A retrospec-tive consisting of 84 paintings and 165 drawings is held simulta-neously in the Louvre and in the Chatean is Versailles Versailles Brussele Enropella Japan St. Musées Royaux d'Art et d'His-toire, Nambam Art explores the the Chaisan de Versailles. Lou-vre closed Tue, Chateau de Ver-sailles closed Mon, both exhibi-tions end Feb 12. Gelerie d'Art Saint Honore. Portuguese influence on Japanese painting and the Splendour of No Theatre shows props and costumes from the Bokuro Ume-waka Collection. Closed Mon.

Lucretia. Setting off the white androse-coloured body against a deep black background, Lucas Cranach the elder dares to paint Ends Dec 17. Centre Belge de la Bande Destinée, 20 rue des Sables. Transfign-ration, multi-media installations at the beginning of the 16th con-itary in Luther's town a disturb-ingly beautiful Lucretia. 267. The Saint Honoré (42601503). by fine Japanese architects. The Belgian comits strip museum itself is a work of art - an old cloth merchant's house designed by Hortz and meticulously restored. Closed Mon, ends Dec 17. Closed Sat, Sun and lunchtimes. Ends Dec 15. Photography. To mark the 150

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Munice Royanx des Besur Aris. The Human Figure: millannia of Japanese art – an overview of Japanese art from 300 BC to the 19th century which ends Nov 26.

### Antworp

assum of Modern Art (Muhka) 32 Leavenstraat. New tools - New Images: art and technology in Japan today with installations by Tatauo Mysjima, Tsuneo Nakai. Closed Monday, ends Dec

### Madrid

Fundacion Juan March. Retro-spective of Edward Hopper opens the autumn season at the foundation. 51 works by the New York realist covering a period of 56 years. Until Jan 4.

### Bercelona

**Fundacion Caja de Pensiones.** International art. Exhibition of international art. Azimitation of containporary art from the since 1985, includings acquired since 1985, including works by Forg, Huber, Mucha, Descon, Kiefer, Polke, Cucchi and Marz. Closed Mou.

### Frankfurt ·

Kunstverein, am Markt 44. A "Prospect photography" to cele-brate the 150th anniversary of the invention of photography with 130 works from around 30 photographers and artists. Ends Nov 26.

### Munich

é · ·

Stättische Galerie im Lehmbach-haus. The most complete retro-spectiva of the expressionist

painter Karl Schmidt-Rottium to date with almost 370 works icons, jewellery and costume covering three centuries, chosen from from a collection of over from 70 private and public collecim nieces, Ends Nov 22.

### New York

Metropolitan Museum. A decade of fabulous shows borrowed from around the world culminates in the present exhibit of the major works of Velazquez, much of which is borrowed from the Prado in Madrid. Ends Jan 7.

## attempts to present an impres-sion of all aspects of culture dur-ing this period, with the help of government, foundations and private sponsorahip. To Nov 22. Washington

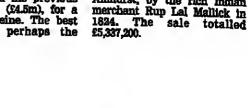
Hirshhorn Museum. The first retrospective in America in a quarter century celebrates Fran-cis Bacon's 50th birthday with a comprehensive review of his prolific career. The three-city US tour begins here with 60 works. Ends Dec 7.

### Chicago

Art Institute. Fixing the Shadow shadows the history of photogra-phy at its 150th anniversary. Of the millions of possible contribu-tions, the exhibit focuses on 400 pieces by 200 photographers organised chronologically. Ends Nov 16.

### Tokyo

Santory Museum. The Fujinoki Tumulus, This 6th century burial mound has yielded a host of treasures that throw considerable light on early Japan. Finds from other tombs of the same period are also displayed. Unfortu-nately, there is little documenta-Castello Sforzesco. Unknown Treasures from the Moscow State History Museum. Over 500 pieces of applied art including gold and tion in English. Closed Mondays. Ends Nov 19.



FINANCIAL TIMES NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL Telephone: 01-873 3000 Telex: 922186 Fax: 01-407 5700

Thursday November 16 1989

# Prospect of stagflation

IT WAS A wonderful party, hut Mr Major thinks, perhaps even hopes, it is over. Where public expenditure is concerned he was able to tell a tale of continuity, but the story on the economy is quite different. Growth of gross domestic product is forecast at a mere 1% per cent next year, with head-line inflation at 5% per cent in the year to the fourth quarter of 1990. Delivering such a fore-cast can be no pleasant task on one's first important occasion as Chancellor of the Exche-quer, hut it had to be done. It would be pleasant to imag-ine that the forecast is a warn-

18

ing rather than a prophecy. The Treasury may hope that, faced with the prospect of rising unemployment and slow growth, workers will demand and husinessmen cede far lower wage increases. Both inflation and the upward pressure on cosis would then decline, so allowing the econ-omy a swift return to the

steady growth of the 1980s. This interpretation of the Treasury's latest forecast is supported by a comparison with the forecasting consensus, which has been for GDP growth of around 2 per cent in 1990. Mayhe the Treasury is being gloomy for tactical effect. If so, the tactic is unlikely to work, since the Treasury's forecasts no longer enjoy their former credibility. For this very reason, however, Its gloom could prove justified.

### Wage inflation

Wage inflation would then continue unchecked well into oext year. Unit labour costs in the economy as a whole would rise by 8 per cent or more and in manufacturing would con-tinue to rise faster than in the UK's major competitors. Mean-while, the Government hopes to get inflation down to below 6 per cent. The squeeze on profits would then intensify, making the slow growth in investment and output now foreseen by the Treasury highly likely.

In short, the prospect is stag-flation. The question for the Government and the country is how long that state will endure. For more than just a year is the most plausible answer. A bint is contained in tha forecast of retail price

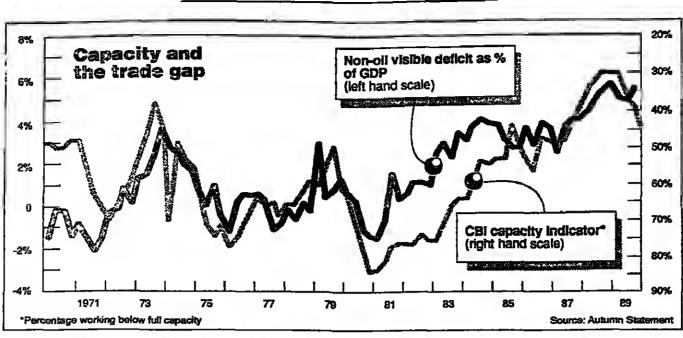
of 11 per cent, it appears that interest rates are not axpected to fail hy much. Nor is much of a decline likely when the current account deficit is expected to he £15bn next year and -even to accelve this - the growth in the volume of non-oil imports has to decline from 1014 per cent this year to 21/4 per cent in 1990. If interest rates do stav high for a long period, the financial vulnerability of both the personal sec-tor and cf parts of husiness makes a swift recovery in demand quite unlikely.

Public expenditure It can hardly have given the Chancellor pleasure to deliver such a forecast, however realisthe it may prove. He must have obtained far greater satisfac-tion from what he had to say on public expenditure. There, at least, all is much as before. In the event, the share of general government expendi-ture in GDP (excluding privati-sation proceeds) in 1989-90 is now expected to be 38% per cent, an eight percentage point

decline from the peak in 1982-83, and half a percentage point below the forecast of a year ago. Next year It is expected rise to 39 per cent, hut for hoth that year and the year after the forecast is exactly the sama as in last year's Autumn Statement. Given the low growth of GDP now forecast, this implies a sustained squeeze on most parts of public expenditure, although that squeeze is diminished by the

sustained decline in debt inter-est following Mr Lawson's suc-cessful fiscal tightening, From the point of view of the Government, therefore, Mr Major was entirely justified in coogratulating Mr Norman Lamont, the Chief Secretary, It was another joh well done. Politically, however, things may soon look different. The Government has long offered slow growth of public expendi-ture, indeed prided itself upon lt. Now, bowever, private expenditures will be squeezed, too. Consumer expenditure grew at a torrid rate of 6% per cent in 1988; it is now expected to grow by 3% per cent in 1989; next year, however, the forecast is for growth of only 1% per cent. So the party is indeed well and truly ovar. Given the political timetable, does this

likely to plck on the forecasts of a slowdown in output



ECONOMIC VIEWPOINT

# No need for recession

### By Samuel Brittan

he "spend, spend, spend" headlines with which the Autumn Statement has been foresoadowed in the popular press could almost have been designed to set off a run on sterling. Fortunately, however, the foreign exchange market is by now inured to this kind of

showmanship. General government spend-ing after allowing for inflation is expected to rise by 1% per The Treasury maintains that real growth has been too fast to sustain and that a pause for hreath is now required. But rather than pontificate on physical growth potential, it would he on much safer ground in saving that domestic cent per annum in the years ahead. These people who would like to reinvest funny money and hanker for a volume index will say that there is no increase at all or even a reduction. ground in saying that domestic demand has heen increasing

Public spending excluding privatisation is expected to remain at 39 per cent of gross domestic product next year, the same proportion as in 1988-69, after a slight dip this year due to the exceptionally rapid growth of GDP. The Public Sector Deht Repay-The Public Sector Deht Repay-ment for the current year is estimated at £12%bn, com-pared with a £14hn forecast in the March Budget, due to a shortfall in privatisation receipts and a faster than expected take-up of personal pensions. This is a tight fiscal stance by any standards. But it is worth remembering the near unanimity among City ana-lysts at Budget time that the surplus would be very much higher. So sure were they on the point, that they competed

tha point, that they competed mainly in Machiavellian speculation about the Treasury's trua motives for understate-ment.

extremely erratic course due to North Sea shutdowns and reopenings. Real GDP, excluamong Britain's principal trading partners. If there is a recession it will reopenings. Real GDP, exclu-ding oil, rose by 5 per cent in 1988, and is expected to rise by 3 per cent this year. What is more, official estimates are usually revised upwards for several years after the year to which they refer; and even after the revision true growth associally in services – it be due either to the slowness of British business to switch from the sheltered domestic to the international market (including in the latter compe-tition with importers). Or lt will be due to the inflexibility of the British labour market. - especially in services - is still prohably understated.

Treasury view of UK economy

(% changes on year earlier)

2 (3) 4<sup>1</sup>2

lines

But

IN AN

**OBSERVER** 

1988

Exports goods & services'  $\frac{1}{4}$  (2)  $4\frac{3}{4}$  (9) imports goods & services'  $12\frac{1}{4}$  (13)  $9\frac{1}{4}$  (9) Gross domestic product'  $\frac{1}{4}$   $4\frac{1}{4}$  (5) 2 (3)

The chart suggests that as capacity pressures fall off there should be a large fall in the trade deficit. Moreover after the recent fall in sterling, there is no reason to believe sterling to be overvalued. It is Indeed well below most estimates of its Purchasing Power Parity.

The Treasury has however played safe by forecasting an improvement in the recorded payments deficit only from £20hn in 1989 to £15hn in 1990. This is understandable in view of past disappointments. More surprising is that anyone should want a payments forecast at all. As part and parcel of the same caution the forecast growth of non-oil output is put at only % per cent. The infla-

tion slowdown is also modest, from 7 per cent to 5 per cent on the GDP deflator hy the end of 1990, and from 5 per cent to 4 per cent in terms of producer prices. Forget the RPI head-

1989 estimate 1990 forecast

The inflation forecast seems

to me in the right ball park, so long as the believers in a sink-

ing pound can be held at bay.

put will prove more resilient, either because the balance of

payments will improve more, or hecause domestic demand

will grow faster than predicted.

my suspicion is that out-

64 (52)

14 (12) 14 (3)

The analysis of the past always the best part of the Ecoalways the best part of the Edo-nomic Prospects section - con-firms that the payments deficit reflects rising investment rather than falling savings. Business investment is now over 15 per cent of GDP, com-pared with 12 per cent to 13 per cent in the mid 1980s. It is even slightly higher than in the peak hefore the 1973-74 nil shocks. Despite the dramatic fall in the personal savings ratio, total savings including the public and corporate sec-tor, have fallen by less than one percentage point of GDP from the 1985 high,

I have, however, good cir-cumstantial evidence that the British halance of payments estimates are prepared by agents of the Honecker regime, which has just fallen in Eastern Germany. How else can one explain the insistence on a current payments deficit of \$20hn in 1989 when there is also expected to be a favoura-ble halancing item of £15bn which it does not know how to

allocate? It is, in any case, both nor-mal and reasonable for a couttry to borrow overseas to finance an investment boom the fruits of which will service borrowing. When I see the bor-ror with which both the Labour Opposition and the Prime Minister view the sup-posed deficit, I do not know whether to say that they are locked in a time warp, or mak-ing a rod for their own backs. The reader must choose his own metaphor.

Much more serious are the

FINANCIAL TIMES THURSDAY NOVEMBER 16 1989

# BOOK REVIEW Controversy by design

ne employee described it as "ontrageous," another as "unacceptable." A third demanded to

know how exactly much all that "ruhhish" had cost. The object of their outrage was the new corporate identity introduced hy John Lewis, the British retailing group, this autumn. The apparently innoc-uous decision to update the group's 25-year-old logo pro-duced pages of furious letters from its employees for the staff

magazine. John Lewis is not the only company to have introduced its new corporate identity to how's of outrage. Kingfisher, annther British retailer, was forced to call in the police to calm the uproar at the share-holders' meeting when it asked for approval th change its name from Woolworth.

Tha management of United Airlioes in the US faced a shareholder revolt when it announced that It was changannounced that it was chang-ing its name to Allegis two years ago. There were lots of other things wrnng with United – from dodgy diversifi-cations, to a mountain of debt – but the change of name was seized upon hy shareholders as the last straw.

Corporate design is a contro-versial business. In this book, Wally Olins - chairman of the corporate identity consultancy Wolff Olins - attempts to defuse some of the myths. Corporate Identity, he says,

is not a new concept, but a new name applied to an old idea. He describes how, historically, everything from a new nation to a new religion has chosen signs and symbols to express identity. The Confederacy of southern

states in the American Civil War took the "stars and bars" of the battle flag as its emblem and Dixie as its anthem. The first French Republic opted for the Marseillaise and the tricolour. Olins could be accused of stretching the analogy a little too far hy saying that Lock-wood Kipling, Rudyard's father, was "put in charge of design" when he oversaw the provision of new uniforms and

coats of arms in the India of the 1880s. But the book is really concerned with how today's big industrial groups - the sort that Wolff Olins works for approach corporate identity. Every organisation has one. The issue is whether it chooses to control the development of manager.

CORPORATE IDENTITY: Making Business Strategy Visible By Wally Olins Thames & Husson £15.95 hampton or Warsaw."

hampton or Warsaw." But these are the exceptions. Most large organisations do not have an easily recognisable identity. The diversity of their interests – spread across sev-eral countries and different areas of activity – can make it difficult to see what their iden-tity is, or even what they would like it to be. Unless they tackle this prob-

Unless they tackie this prob-lem there is a risk that the individual hits of the business will develop their own identi-ties and the group as a whole will lose cohcrence. The impressions formed of the group by its customers, inves-tors and even its own employ-

ees could become confused. There may be little liaison between people from different divisions. The group could even encounter prohicms in recruitment or acquisitions.

At the same time, technolog-ical and cultural change means that it is often difficult to dis-tinguish one company in an industry from the othera in terms of products and service, Most of the major chemical companies, for example, offer similar products to a similar standard of service. In this Instance, creating and develop-ing a clear identity is one way of distinguishing a company from its competitors.

Olins cites Akzo, the chemi-cal company based in the unas-suming Dutch city of Arnhem, as an example. Akzo is the product of the merger of several merged companies in the late 1960s. Its hrand names are familiar in their own markets but tend not to be associated with the group as a whole. Akzo brought in Wolff Olins to devise a new identity.

Olins argues that the trend towards corporate internation allsation and merger and acquisition activity will make identity issues even more

Important in the future. The book is at its best describ-ing how companies can decide whether or not they have an identity problem and, if so, what to do abont it. Olins offers advice on everything from which questions to ask a design consultancy, to whether or not to appoint an identity

of 1990. Since this forecast mean that the Government's includes a rise in housing costs

# rather longer party is over too? EC showdown over Renault

ity.

**Dubious position** 

Renault's position is particu-

the principles of a free, compet

prise are matched by penalties

pean economies.

single market.

IT CANNOT have been easy for the European Commission to stand firm in its dispute with the French Government over subsidies to Renault, the state-owned motor group. Its decision to do so yesterday is a personal victory for Sir Leon Brittan, the EC's Competition Commissioner and, more important, enhances Brussels' political authority.

Given the pressure from Paris, there was a danger that a majority of the Commission's memhers would cave in. France is not the only sinner over subsidies: commissioners from other countries might have chosen to side with it, to forestall similar actions against their own governments in the future. Had they done so, they would not only have undermined the Commission's standing in competition policy - one of the rare areas in which it has autonomous

power under the Rome Treaty - hut would also have compromised its ability to push through the internal market

The Renault case is not yet closed and yesterday's decision could be interpreted as a way of huying time. The French Government has three months to make proposals to meet Brussels' demands for a restructuring of Renault. The Commission needs to insist that these really do produce the capacity cuts it considers necessary and, if they do not, should be ready to take France to the European Court.

### New approach

Sir Leon has correctly identified state aids as a form of protection which is as incompatihle with a single market as national trade barriers. Since he took office, he has brought to the Commission's competition policy a philosophy which considerably expands its scope. Most of his predecessors concentrated principally on maintaining the status quo by preventing the development of new anti-competitive practices. Even under this definition, Brussels often acted timidly, backing down in the face of government displeasure.

The new approach aims to use competition policy not merely as a policeman, but services.

also as an assault force to prise open closed or cartelised markets. In recent months, the Commission has used its competition powers to attack long standing restrictiva prac-tices in industries including Not just any airlines and telecommunica-tions. In state aids, the Comold train mission is beginning to hack away at existing subsidies to industry, as well as curhing A row has broken out over

a luxury train tour of the Scot new ones as they arise. tish Highlands. The story goes back to May 1985 when Richin certain cases - such as helping poorer regions and ard Edmondson, director of Hunter International, the UK cushioning redundancies due to industrial restructuring industrial holding group, intro duced the "Royal Scotsman" subsidies can be justified, pro vided they are transparent and effectively policed. Too often, tour.

A keen train enthusiast, Edmondson restored some clashowever, they have been used systematically to shore up chronically inefficient indussic railway carriages he owned, and with the help of Abercrom-hie & Kent (A&K), the upmartries, distorting competition and perpetuating excess capacket London based tour opera-tor, started selling six-day luxury holidays in Scotland.

The Great Scottish and West ern Railway Company was set up to run the tour, and it larly dubious hecause of its status as a *règie*, which is explicitly protected from bankproved an instant success, par ticularly with Americans. At 22,750 for the trip, carrying 28 passengers a week, the business was estimated to be turnruptcy under French law. This is wholly incompatible with ing over nearly £3m a season.

itive market, which can oper-ate efficiently only if the rewards for successful enter-The first four years went well. But now Edmondson has decided not to renew his contract with A&K. He is unhappy for failure. Otherwise, the with the way the tour was problems of weaker firms will turning out and wants to run permanently handicap the strong and, hy extension, the overall performance of Euroit his way as a kind of "coun-try house on wheels": black tie for dinner. A&K, however, does not

Until now Brussels has, for want to give up the lucrative political reasons, been careful "Royal Scotsman" tour without a fight. A&K claims that the not to challenge the basic prin-ciple of public ownership. Howname "Royal Scotsman" refers ever, nationalisation was motito the tour it operates; vated in the first instance by Edmondson claims lt refers national interest, and it is not to the train he owns. Thus entirely clear how this priority A&K is taking Edmondson to fits in with the objective of a court to contest the rights to the name, and has served an

Furthermore, if governments injunction condemning him are restrained from granting to silence until the case comes their state sectors special privito the Righ Court next year. In the meantime, A&K has leges, such as preferential access to capital, the economic bought some old BR rolling rationale for public ownership stock, tarted it up, and is husy becomes more debatable. The marketing the Royal Scotsman logic of the Commission's comtour: the same name, but a petition policies may soon different train. Edmondson require it to define clearer is also ready to run his tour: rules, at least for those statethe same train, hut a different owned industries operating in competitive markets for intername.

There is only enough room nationally tradable goods and on the track for one train. The two tours should start in April at Edinhurgh's Waverley sta-tion, where there could be some fun if the matter has not been settled in tha courts by then.

too quickly. This is better mea-

sured in nominal terms (that is actual money) rather than in

the real terms given in the summary table. After rising at the horrendous high rate of

the norrendous high rate of around 15 per cent in 1988, domestic demand in nominal terms has risen by around 10 per cent to 11 per cent in 1989 - still too fast. There are how-ever now enough indications from house prices mitil color

from house prices, retail sales and other indicators to suggest that domestic demand is at

long last slowing down further.

How far this slowdown is reflected in lower inflation,

how far in an improved bal-

ance of payments, and how far

in low growth depends on the

supply response of the econ-omy. World demand and out-

put are now bnoyant, with inflation still being more of a danger than recession. Recent

events in Germany and central

Europe must, on any reckon-

ing, lead to faster growth

Domestic demand

luquu

noo-oli shown in b sverage measure

### Lucky German

■ The West German news agency, DPA, carried a story yesterday about a 40-year-old East German motor mechanic from Magdeburg. He took the short trip to the Federal Republic when the frontier controls were relaxed last week, collected his Dm100 from the West Germans, invested Dm6 in a lottery, and won Dm1.2m before going homa. "I shall huild myaelf a house and go on lots of foreign holi-days," the unnamed mechanic is quoted as saying.

### Chase on TV

■ Little bit of history. ITN news last night carried the first televised tombstone adver tisement. It appeared in a 60-second commercial for Chase Manhattan's international investment banking services, showing how Chase can put together cross-border deals. Tombstones do not make

gripping viewing, it has to be said. Most of them give only the bare details of a financing plus the names of banks who put up the money. That is why they have that name. But given the large number of financial publications which survive on little else, ITN could pect." be on to a good thing.

### Can't count

E Prize for understatement of the week goes to hrokers ANZ McCaughan who yester-day issued a comment on Cray Electronics headed "Poor start to year". This is a company which mis-stated its profits by a factor of three, increased

before deciding to omit it, and has promised to pay the exchairman £225,000 per annum, plus benefits, until 1991. ANZ McCaughan, which used to be one of the compa-ny'a brokers, is rather bearish

about Crays' prospects these days and says it is still far too early to alter the negative stance it has taken for the past year. But in Fehruary, when the shares were nearly three times higher than they are today, ANZ McCaughan, was tipping them to outperform: "With a cobesive structure of quality businesses now largely in place, high long term organic growth is in pros-

### Last ditchers

In Italy the Communist Party, which has been pretty reformist for a long while now, is even thinking of dropping its name. In Eastern Europe the barriers to freedom of movement and democratic choice are coming down all over the place.

It just occurs to one to wonder what is going to happen to that most anachronistic organisation of all: the IRA. Is it really going to go on with its pursuit of violence when everyone else has turned to peace? The Irish used to have a sense of humour. It is time to turn their wit on the Provos ridicule might do more to deflate them than anything else.

### Nuclear pay-off Lord Marshall, whose resig-nation as chairman of the Cen-

tral Electricity Generating Board has been awaited daily for the past week, yesterday further deferred an announce-

Last night, still officially "considering his position", he flew to Vienna for a meeting of nuclear experts at the Inter-national Atomic Energy Agency. His resignation, regarded

as inevitable at the CEGB, will include his position as chair-man-designate of National Power, the CEGB successor company which was last week stripped of its nuclear assets in advance of privatisation. Marshall has made no statement pending a satisfactory agreement with the Government on the detailed terms of his departure. In the private sector electricity industry, he would have expected a considerable increase in his £110,000 a year CEGB salary and a corresponding improvement in his pension rights. Electricity officials say he was effectively given no alternative but to go. For example, he was not offered the chairmanship of the new State sector nuclear generating com-pany, which has gone to John Collier, chairman of the UK Atomic Energy Authority.

### More Trabants

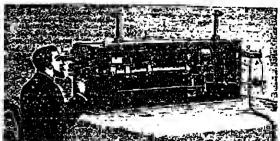
A reader informs us that the Trabant has just won the East German Car Industry Award for Export Achievement.

# OF OUR TIME

GREAT UNPRONOUNCEABLES

# MICHELSON'S INTERFEROMETER

The Michelson's Interferometer is as confusing as it sounds. And even more complicated than it looks. Designed to detect minute variations of light velocity through ether in space, it ended up proving that the ether was not there in the first place. Little wonder that the distillers of Bunnahabhain



(Bu-na-ba-venn) 12 year old single malt Scotch whisky have no time for such scientific contraptions.

This unique Islay malt defies any attempts to analyse its smooth, subtle qualities. Enjoying it is an art, not a science. And the only complicated part is in the pronunciation



Available at Oddbins, Harrods and Selividges and selected branches of Victoria Wine, Peter Dominic Unwins and Augustus Barnett,





rate is still stuck at an underlying 5 per cent, discounting both the recent buige and any favourable pre-election blip. It is hard to see it coming down much further without the shock of either a severe recession or the exchange rate floor which would be provided by a full EMS membership. If we have neither we shall just struggle along, ill-placed to resist the next international or domestic shock.

Companies that are very young, or very small, can, he says, allow their identities to develop naturally. Some larger organisations have easily discernible Identities. Jaguar and Sony are identifiable by their products. The corporate image of Holiday Inns is dominated by the environment of its hotels to the extent that someone staying in one would find it difficult to tell whether they were waking up "in Wolver-

What he does not do is to discuss whether corporate identity really works and, per-haps more important, how a company can tell whether it is working or not. Examining these things might do a lot to staunch the flow of angry letters from John Lewis's employees and to keep the police away from Kingfisher's shareholders' meetings.

Alice Rawsthorn

growth to predict a hard landing. Look at what has actually happened. The story over the last few years has been one of demand and output (and indeed inflation and the cur-

rent account deficit) heing more huoyant than expected. It is hest to focus on the bracketed figures in the table which exclude oil - which does matter, hnt follows an

## Peter Marsh reports on the debate over Wellcome's anti-AIDS drug

ing so much modey was Retrovir, the AIDS drug made by Wellcome, the UK

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pharmaceuticals group. The questions surrounding Retro-vir, the only medicine licensed to combat AIDS, have had relatively little discussion over the past few months although they are likely to surface today when the company announces its annual results,

Much of the recent comment on Much of the recent comment on Retrovir has concentrated on the find-ings over the summer that the medi-cine - Wellcome's second biggest product - has the potential to slow down the onset of the illness in people who have the AIDS virus but who show no outward signs of sickness. That led to a surge in the compa-ny's share price and some confident pronouncements by AIDS groups that the medical community is at long last making headway in fighting the making headway in fighting the spread of the disease.

Sir Alfred Shepperd, Wellcome's chairman and chief executive, will today make a few general comments about the outlook for Reirovir, which is also known as sidowidine or AZT. But he is likely to be chromspect about specific issues such as predic-tions of future sales.

The drug, which became generally available in early 1987 and had esti-mated sales in 1988-89 of about £130m, is now making a significant contribu-

tion to Wellcome's profits. Retrovir's annual sales could jump to as much as £500m a year by 1991 or to as initial as Example a year by 1991 or 1992, due to increased use of the medi-cina among carriers of the 'AIDS virus: An estimated 10m-20m people worldwide have the virus; most of them, on current trends, will contract full-blown AIDS over the next decade. But giving more than a broad-brush but giving more than a broad-brush view of Wellcome's future is extremely difficult due to the number of interlocking issues surrounding Betweet

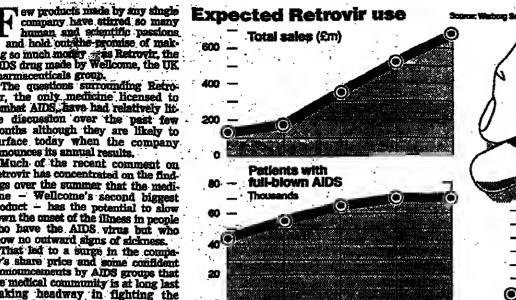
of interlocking issues surrounding Retrovir: The drug is inevitably linked to the public debate over with the dis-case, which has so far been contracted by an estimated 400,000 people glob-ally, of whom perhaps half have died. Many more are likely to do so over the next few years. Particularly in the US, Wellcome has found itself uncom-fortably caught in the arguments between AIDS activists and govern-ment authorities about the correct

ment authorities about the correct strategies for slowing the spread of the disease through new drug develonment

 Despite the events of the summer, the world's medical community is still divided about the extent to which divided about the category who have Retrovir will benefit people who have the virus yet who have not progressed to any clinical signs of the disease. There is even a bint that taking the drug at this stage could be counterproductive, as a result of making it more likely that patients could suffer from Retrovir-resistant strains of the AIOS virus as the disease develops. The scientific evidence related to

elenings an administration of the so

Cost control in power



1988-89 -89-90 90-81 -91-92

# passions and profits

these points is unlikely to become even partially clear for at least.

 Mo one involved with AIDS, Well-come included, believes Retrovir is a perfect drug. It can be toxic to many periect arug, if can be tonic to many patients, it does not cure the disease (which invariably leads to death within a few years) and it works in a scientifically unsophisticated fashion. Many think the product will be super-seded by new AIDS drugs that could be unveiled by other companies in the mid 1990s, at which point Wellcome's profits growth could fizzle out. • Wellcome has been invalved in a

 Weilcome has been involved in a series of unedifying tussles with AIDS activists and some sections of the medical community over charges that it is making encess profits from Retro-tional community over charges that vir. Adverse sentiments from such disputes are hardly likely to help the company over the next few years in its relations with government authori-

ties and physicians. Much of the recent surge in interest in Retrovir stems from the US, where the UK company trades under the name Burroughs Wellcome. The US has about 50,000 people with AIDS, more than any other developed coun-try. A further 1m-2m Americans are thought to be carrying the virus. In August the National Institute of

Allergy and infections Diseases, a US government body, opened up the pos-sibility of wider use for the drug. In a

LETTERS

trial involving 3,200 carriers of the

1966-89

A minefield of

92-93

Total b

Includes AIDS related complex & AIDS virus

80-80

trial involving 3,200 carriers of the virus, the institute found Retrovir slowed progress of the illness in some of these people. Doctors interrupted the trial some months in advance, saying that, for those people whose immune systems were already showing signs of decline due to the AIDS virus, Retrovir treat-ment was heneficial. ment was beneficial.

ment was beneficial. The announcement was unusual scientifically, although this could be ' explained by the immense pressure on the US authorities to demonstrate they could act quickly in fighting the disease. It came well before publica-tion in the medical literature of the full data from the trial; this will prob-ably come either in December or early ably come either in December or early Bert year.

aby come enter in December of early -next year. As a concrete sign of action by the US government, the findings in the summer removed some of the emo-tional and political pressure on US agencies such as the Food and Drng Administration (FDA) and on people in Congress. Since the disease first reached epidemic proportions in the mid 1980s, these groups have come under continuing attacks by the gay community and by groups represent-ing AIDS victims for their allegelly slow response to the crisis. In partic-ular there have been criticisms of the unwillingness of the medical commu-nity to abandon its conventional cau-tion over drug trials and speed up.

is of new possible therapies against

91-92

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Signs of a new approach to AIDS by Washington was warmly welcomed by many ADDS groups. "The evidence is that the government is doing some-thing at last - thank God," says Mr Larry Tate, a manager at Project inform, a support group in San Fran-cisco for AIDS sufferers.

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cisco for AIDS sufferers. Some scientists are, however, imhappy about the implications of the halting of the US trial. They say that people in the trial had been on Retro-vir for an average of only a year -which is too short, they say, for any side-effects from the drug to show up. Dr ian Weller, a UK AIDS expert at the Middleser Hospital in London, saw that - until the full deta from

says that - until the full data from the US trial become available - it is impossible to be sure about the benefits of giving Retrovir to individuals with the virus.

Such treatment may even be dam-aging, says Dr Weller, due to the pos-sible taxic long-term effects of the drug. There is another danger that people with the virus who then progpeople with the virts who then prog-rees to AIDS may, through having had Rekrovir treatment early on, find they cannot take the product later due to the build-up of drug-resistant viral strains. This would more than offset any benefits from the early use of the medicine: "It is a tremendous dilemma," says Dr Weller,

So far Wellcome has reacted cau-tiously to the events of the summer. At present, Retrovir is still officially licensed for use only by people with AIDS or a condition known as AIDSrelated complex - the precursor to full-scale AIDS - and not for people with the virus. Wellcome says it does not know

when it might gain permission from the FDA and other licensing bodies to sell Retrovir for the latter use. This could well happen by mid to late 1990.

But already, it seems that, espe-cially in the US, some carriers of the virus are putting pressure on their doctors to make Retrovir available in the hope that it will stave off the illness. Wellcome is not willing to estimate how many people are now receiving Retrovir. But Mr Hemant Shah, an independent drugs-industry analyst in New Jersey, believes this number in the US alone is between 50,000 and 100,000 and includes a significant number of AIDS carriers.

Just where the twists and turns of the AIDS crisis leaves Wellcome is difficult to assess. Competition from other AIDS drugs is likely to bite in the early 1990s, although some ana-lysts suggest such medications may well not become available for up to reach retirement age) must be upgraded in line with the another two years.

upgraded in line with the Retail Price index up to a max-imum of 5 per cent a year. The OPB had suggested only that any surplus in a termi-nated scheme should first be applied to upgrading pensions. But according to the Depart-ment of Social Security's pro-posal, any deficiency will count as a debt on the employer. In making this proposal the DSS is seeking to reduce any temptation for asset-strippers to close schemes and grab suranother two years. The most promising of the other medications under development include Imuthiol, from Rhôme-Poulenc of France, and Videz (also known as DDD, which is under study by Bris-tol-Myers of the US and which is now being made available to limited num-bers of American AIDS patients.

Some believe these companies plan to sell their products at prices well below that of Retrovir in a bid to gain market share. A year's treatment with Retrovir costs about \$3,000. The price has come down - as a result of price cuts and lower recommended doses from the \$8,000 or so of two years ago AIDS activists who accuse Wellcome of profiteering, a claim which the company strongly denies.

is currently 7.6 per cent).

So why the protests from pension consultants? Because

manufacturing companies which substantially reduced

their payrolls in the early 1980s. Through the little-under-stood effect on company pen-sion schemes, this phase of

Many think Retrovir's days as a hig-seller may not last long, given the better drugs which are assumed to be in the development pipelines of phar-maceutical thoroughbreds like Glaxo in the UK and Merck of the US but many companies guarantee only frozen benefits (aithough they may upgrade them on an ex gratia basis), schemes usu-ally show substantial surpluses any snow substantial surpluses on a discontinuence basis. But they will now be forced to pro-vide for the stantory degree of inflation-proofing. The discon-tinuance surplus could be much lower than the ongoing surplus. Pensioners in ungenabout which such companies are say-ing very little. These new types of formulations may well act by attack-ing the virus itself rather than (as with Reirovir's mode of treatment) interfering with the chemical reac-tions involved in viral replication, which many believe is a far from per-fect method. erous schemes (in this respect, most schemes) will be able to deduce that they could be bet-ter off on a winding-up. But certain companies will be especially embarrassed. These include many of the

Whatever becomes of Retrovir over the next two years, the company will probably have to work harder than it has done so far to convince the out-side world that it can handle the public issues that have surfaced in the AIDS drama. It will have to consider, the words of one prominent gay-rights activist; "AIDS is a highly political healthcare crisis."

# LOMBARD Pensions bombshell

### By Barry Riley

A GHOST from the past has mass redundancies turned out come back to haunt the occu- to represent one of the biggest to represent one of the biggest corporate stings in history.

19

pational pensions industry. Last week the UK Govern-ment announced its plans to improve protection for mam-Pension scheme members by the bundred thousand were declared redundant and left bers of schemes. To a large extent the proposals were uncontroversial, being in line with frozen deferred pensions. As inflation has continued, albeit at a reduced rate, these with recommendations outfuture pensions have shrunk in real purchasing power. But the assets in the pension schemes lined by the Occupational Pen-sions Board (OPB). But one particular decision has set the have risen in value throughout pensions lobby howling with the 1980s. Surpluses have run into billions. Many companies dismay: the requirement that when pension schemes are have declared extended contriwound up, all pensions (both current pensions and those deferred until ex-employees bution "holidays." It has been a tremendous

windfall for British industry. But now comes the bombshell of the DSS proposals. There is an implication that - in cer-tain circumstances - those long-frozen benefits might have to be upgraded. For most companies with stable payroll numbers the financial implications are manageable. But it is different for the shrunken remains of traditional mannfacturing industry. Advisers warn that many

companies will have to make provisions. Credit ratings could be affected: companies near insolvency will be in a far less to close schemes and grab sur-plus assets. They will have to offer this minimum protection (by no means generous, given that UK inflation has averaged 8.7 per cent over 25 years, and is currently 7.6 per cent) bankable position than before. Of course the revaluation

will not apply to continuing pension schemes. But the industry fears that scheme members will apply pressure on companies to implement the np-to-5-per-cent formula; some-thing the DSS must have intended. In practical terms it will become very difficult to restructure schemes within a larger group, winding up some and merging others. So compa-nies will be forced to npgrade benefits all round.

It remains possible that the DSS has misjudged its recom-mendations, and will back down in the face of the barrage of criticism which will be directed at it from the pensions industry. But this Government has shown, in its stance over the £60,000 cap on incomes qualifying for pensions, that it is not afraid to upset the pen-sions industry lobby.

It seems to be prepared to unleash a vengeful demon which companies boped had been bottled up forever.

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O, my America From Mr Loing Kahn. rom Mr Michael Harper, tions. But the costs are emerge Sir, Some Americans cannot Sir, Your leading article on ing now because of an exami-

Yom Mr Lroing Kahn. make better use of our exces-Sir, Some Americans cannot sive waste products. Exhibiting a sharp mind and objective eyes, his condensed writings should be bound and supplied (repeatedly) to all managers in US Government,

plus thousands of legitimate professional societies, plus the self-sarving Pacs (Public Action Committees) which con-tinually deflect corrective leg-

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nuclear power, "Think again, Mr Wakeham" (November 11), presented a mostly accurate analysis of the need to restructure further the electricity sup-

From Mr Michael Harper.

ply industry. But you falsely conclude that "by showing that tha old policies on nuclear. power were huge mistakes, pri-vatisation has, once again, proved its worth."

The question of who owns the industry is less important for the environment than the question of how the industry is structured and how it is regu-lated. But a fundamental part of that regulation involves a close study being kept on the costs on any particular energy option. Money squandered on one energy source starves investment into research and development of other more environmentally acceptable forms of energy production and

energy conservation. It is now claimed that the high costs of nuclear power are. only emerging as a direct result of preparations for priva-tisation. It is further claimed that, previously, the costs were so tied up in the Bulk Supply Tariff (BST) that nobody could determine their true propor-

nation of the ex nee of each component of the fuel cycle, and closer scrutiny of the decommissioning costs. This examination could and

should have been carried out on a regular basis throughout the sorry history of nuclear power, regardless of whether the industry was to be priva-

tised or not. In 1974, in evidence given by Friends of the Earth to the House of Commons science and technology committee (energy and resources sub-committee), explicit recommendations were made to the UK Government to

undertake just such examina-tions. Why did the Department of Energy not heed those and other similar calls for closer scrutiny?

The public company headed The phonic company headed by John Collier, which will operate and, we hope, wind down as soon as possible all the nuclear stations, must not enjoy the same freedom from public scrutiny and public accountability that the Central Electricity Generating Board has enjoyed. has enjoyed. Michael Barper, Friends of the Earth, 26-28 Underwood Street, NI

even when accurate (Letters, November 7). But I thank the Financial Times for sending Anthony Harris to Washington DC. He studies and analyses the many ring circuses not unknown to operate within our national capital. His articla published on November 6, in just 17 para-graphs, sums up many of my country's problems - includ-ing immigration from Mexico,

islation in the US. We need to harass our politicians with more Harris. Irving Kahn, Kohn Brothers & Co Inc, our "panel-game" US school curricula, our bloated health 1 Exchange Plaza, 55 Broadway, care costs, tort law reform, our national neglect of public infra-structure and our need to New York City, New York 10006, USA

### BT service quality

From Mr Mike Bett Sir, I was astonished to read

the headline "BT figures show service quality has stopped improving" (November 10). The figures actually show that 10 out of the 16 measurements we use have improved since the end of March. More importantly, in the key areas of concern to our customers ansuring that calls get through, installing a new line, and making repairs - we are achieving all-time highs. British Telecom 81 Neugate Street, ECI

Wa have reached these high levels of service and greater customer satisfaction through long-term investment in the network. Further dramatic insprovement will be more difimprovement will be more au-ficult, but we shall continue our huge investment programmes to ensure this. In the meanture it is simply inaccu-rate to say that the figures have stopped improving. Mike Bett,

# Effort to bridge the skills gap in education and training From Mr B.V. Murphy Sir, "Bridging the Skills Gap (October 31), triggered by the Confederation of British Indus-

From Mrs Alison Wolf. Sir, Your leader, "Bridging the skills gap" (October 31), is quite correct to argue that training vouchers for 16-year-olds are not in themselves adequate to improve post-compul-sory education and training.

Unfortunately you also seem to accept a simplistic dichot-ony between "vocational" and demic" education. Such a

dichotomy does indeed charac-terisa English education, where the alternatives for 16year-olds are A levals (advanced level school-leaving certificates) or full and part-time vocational courses provided by the further educa-

tion sector. But it is not the pattern debate on education and trainfound in most other European countries. During the 1970s and 1960s the type of post-compul-sory education which has grown by far the fastest is technical education. For

example: In France almost a third of those gaining the baccalaureat school leaving certificate in Alison Wolf; Institute of Education, 1988 did so in one of the techni-cal "series" (which do not give 20 Bedford Way, WC1

general access to university); The Germans have created a whole new set of higher technical institution The Italians have increased participation rates in higher secondary technical education rather than "general" pre-uni-

try (CBI) report on vocational education and training, was shallow and unduly pessimistic in its analysis and surprising in its conclusion. versity classe Though there remains a long way to go, what you refer to as "a decade of rhetoric" has not In the Netherlands, too, the "technical" options are the

fastest growing. By contrast, full-time voca-tional schools are increasingly been barren. There has been a deluge of ideas and initiatives from UK Government agencies, notably the Manpower Services disliked by parents and students. They are seen as being out of touch with industry, and Commission and its descen-dants; too many, perhaps, which have not been co-ordi-nated, developed and built on. as offering poor employment

prospects; they have very low prestige. There have, however, been in England, the current good ones, and the overall thrust has been to encourage ing pays extraordinarily little attention to the concept of "technical" education for 16the breakdown of boundaries between education and indus-try and to raise the importance to-19-year-olds. The result is an often misleading interpretation of other countries' practices of training in many boardrooms. The CBI paper reflects and of the policy alternatives available to us here. this, and is certainly in the

right direction. You are casually dismissive of Training and Enterprise Councils (TECs), the latest and potentially most important of

vernment initiatives in the about whether they will really be industry-led (with largely civil service staffing), they seem to be attracting high-cali-bre people on to the boards, who are putting in much time and effort to launch the TECs successfully. They must be given time to prove their worth. Both the CBI proposals and the TECs introduce new

approaches to the national problem you define, and, in focusing on the consumer student or employer - try to solve it. Some linkage of the two could be powerful.

The solution you appear to support reverts to the suppli-eried nostrums which, over many decades, have nurthered the problem. 14-16-year-olds are voting with their feet in almost mass truancy, and foisting more of the same on 16-19year-olds hardly seems an answer.

B.V. Murphy, Director, British Association for Commercial and Industrial 16 Park Crescent, WI

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# For those who've never given a second-hand car a second thought

A second-hand car doesn't have to look or behave like a second-hand car. Not If it's a Mercedes-Benz with the official 'Ouality Used Car' label.

Start with the undated sppearance. Mercedes-Benz don't alter their designs every time there's a motor show. And the quality of the paintwork and trim is such that normal wear and tear is scarcely perceptible. Interior materials retain their appearance and feel, with no maintenance except occasional cleaning.

Mercedes-Benz expect their cars to perform as well after 50,000 miles as they do just after they are run-in. So most people would be hard put to tell the difference between a second-hand Mercedes-Benz and its new equivalent. The USED CARS only 'giveaway' would be a letter on the number piste. The resson for all this is as simple as it is complex. The production of any new Mercedes-Benz

model is planned to avoid problems during

manufacture. Every process is checked and re-checked until the procedure is perfect. Every component is tested to destruction and Marcedes-Benz actually provide the testing equipment for some of their external suppliers. Mstenals are subjected to the equivalent of years of wear testing in laboratory simulations that operate 24 hours a day, 7 days a weak.

Whilst the first owner of a Mercedes-Benz enjoys the obvious benefits of driving a brand new car, Owners two and three can enjoy all the privileges of Mercedes-Benz motoring at a lower price.

A well-maintained, dealer serviced car will still look stunning and behave impeccably. The high levels of safety and driving pleasure remain undiminished. And if a second-hand Mercedes-Benz costs a little ENGINEERED LIKE NO OTHER CAR IN THE WORLD. more than an ordinary new car, it's still a small price to pay for a vehicle that

treats the passing years with almost total disdain.



# FINANCIAL TIMES

Thursday November 16 1989

# Left-wing guerrillas try to encircle San Salvador

By Tim Coone in San Salvador

FIGHTING in El Salvador spread to the westsrn approaches to the country's capital yesterday as left-wing guerrillas tried to encircle the

city. Most of San Salvador's northern and eastern suburbs have been under guerrilla control since Saturday night, when the Farabundo Marti National Liberation Front (FMLN) launched a nationwide

offensive. Guerrilla units yesterday attacked the western military According to the guerrilla radio station Venceremos, the strongpoints near Santa Tecla. The Government has responded with counter-at-tacks supported by aircraft capital is almost isolated. With the toll of dead and and helicopter ganships but

wounded mounting, the Inter-national Red Cross yesterday made an urgent appeal to both sides for an immediate truce the guerrillas appear to be bolding their positions. The FMLN leadership is to evacuate wounded from the war zones, "be they civilians, claiming to have closed the northern and eastern

approaches to the capital as soldiers or [guerrilla] combatants." well as one road to the A Red Cross statement said: southern town of La Libertad.

"The heavy fighting that has been raging in San Salvador for several days has had tragic consequences for the civilian population. The wounded must be evacuated and given the necessary medical assistance, but the Red Cross . . . has not been able to obtain access to

In Havana, the guerrilla group said in a statement that its men had killed or wounded 760 government soldiers and beaten back counterattacks against their positions in San Salvador and other parts of the countr

With fighting widespread throughout the country and in all the main cities, total casualty figures are probably at least twice those of the capital.

# War-weary troops fail to dislodge rebels

Tim Coone assesses the chances of a government and capital under siege

HERE is a simple yardstick to measure how serious the guer-rilla offensive has become in El Salvador. The Government's best troops have been fully committed to defend the capital, San Salvador, of which the left-wing FMLN guerrillas now control one-third. But they have been unable to dislodge the insurgents from their newdislodge the insurgents from their new-ly-won urban strongholds.

In the northern suburb of Zacamil on In the northern suburb of Zacamil on Tuesday afternoon, soldiers sporting the red berets of the elite paratroop battalion weaved and dodged down a street leading to a guerrilla position. A jet laden with rockets circled overhead. Within half an hour, after a flurry of gunfire and explosions, the paratroops came hack weaving and dodging in retreat. In the words of one western diplomat in San Salvador. "The army has been unable to take and hold posi-tions".

tions". To the east of the capital, along the Pan-American Highway, a paratroop officer, eyes red from exhaustion, said: "These guerrillas are going to fight to the finish." He had fought all day to try to open the road to the east of the country. "Twe barely eaten or slept in three days" he said three days," he said. Districts on either side of the high-

Districts on either side of the high-way are under guerrilla control. No vehicles move on the road. He waves his arm, pointing east to the military air base of Hopango: "Between here and the air base, it's all guerrillas." Elsewhere in the country, the situa-tion appears similar. Almost all the main citles are under size and par-

main citles are under siege and par-tially under the control of the FMLN. Smaller towns and villages have been occupied by the insurgents and are not even being challenged by government forces. According to reliable diplomatic sources, the army is fully stretched. "It is tonch-and-go. It could fall either way," said one European military expert.

The armed forces are relying extensively on air power to try to soften guerrilla resistance in the capital. Heli-copter gunships, jets and AC-47 aircraft armed with high-powered machine guns have been pounding the guerrilla-controlled suburbs with rockets and bullets for the past two days. More than 300,000 people live in the areas controlled by the guerrilla The FMLN has called for a nation-wide insurrection to defeat the Government. Trenches, tunnels and dug-outs are being built in the suburbs. The main casualties of the Government's counter-offensive seem to be civilians.



San Salvadorean civilians carry a white flag of truce as they evacuate

of the city. According to one diplomatic source: "These now present one of the biggest security problems for the Gov-

Most of the fogitives have come into the centre of the city. "They have no money, no food and no shelter," he said. Looting may soon become a problem, he added. "If there are arms caches in the centre and guerrillas among the refugees, as I am sure there are, the army will soon be attacked from its rear."

The same sources say the guerrillas have committed some 15,000 troops "and may have more in reserve." The army and security forces have 56,000 troops dispersed throughout the coun-try, most committed to defending strategic points in the cities and along the main highways. The air force has some 100 helicopters and other aircraft, of which as many as 20 per cent may be out of action through combat losses or mechanical failure.

The Government, in contrast to the FMLN, has remained almost silent about the military situation. Even embassies which might be considered sympathetic are having difficulty obtaining reliable information. The main government requests for assis-tance are for food and medical aid.

At Los Rosales hospital, medical attendants say blood, medicines, and surgical equipment are in short supply. Foreign aid workers say, however, that medical donations are available but being held up by customs officials and pharmaceutical companies which con-trol the distribution of medical supplies.

Encouraged by their early successes, the guerrillas have shifted from their initial stance of trying to convince the Government to negotiate. Now they are trying to stimulate a national insurrec-tion. The FMLN has called for an indefinite general strike and is threatening employers who insist that their employ-ees come to work.

ped rights issue. But the under-lying business is doing remark-ably well. For an industry which has suffered declining real prices for many years, an 8 per cent jump in second quar-ter passenger yields is impres-sive, while volume remains Three days into the offensive, the country is paralysed. Apart from the armed forces, the Government as such is no longer functioning. Public offices are closed or running with skeleton not working and factories are unable to operate because of sabotage to power



Insurance composite FT-A index relative to the FT-A Al-Share lodes

Precisely as might have been expected. Mr Major stuck closely to the Treasury formula yesterday: nothing beyond the brief and no hostages to for-tune. For the markets, the two chief features were the low forecast for next year's growth iorecast for next year's growth - % per cent excluding oil -and the slightly high figure of 5% per cent for end-1990 infla-tion. If the markets took this literally, the spectre of staglia-tion would be disturbing. Instead, the tendency is to assume that Mr Major is playing the role of incruing playing the role of incoming finance director and cramming 88 Jan the exceptionals into year one. In fact, it is not clear that the substance of the statement

industry. Whether judged by a prospective multiple of less than 7 times earnings or the 2A times cash flow, BA shares cer-tainly do not look expensive. But they are not a roaring buy either. Costs are rising rapidly, and while next year'a delays in the arrival of the Boshor lets may well come in is any different from what Mr

is any different from what Mr Lawson might have produced, apart of course from the trim-mings. The big broking houses seem not to be changing their estimates for next year's corpo-rate earnings, which are ranged around 5 per cent. But growth of under 1 per cent is close enough to zero to admit the possibility of two quarters of negative growth, in other words a recession: and for some of the big brokers, 5 per Boeing jets may well come in handy if BA's traffic forecasts prove to be over-optimistic, the marginal profitability of BA's hage European operations is worrying. However, the great-est fear is that BA will be some of the big brokers, 5 per cent earnings growth is already a compromise between sucked back into the battle for UAL. Remove this concern and BA deserves a higher rating. economists expecting zero and sector analysts going for dou-

sector analysis going for dou-ble figures. The real judgement of the markets on all this will be expressed through the foreign exchanges. But the gibe that currency dealers cannot think shout two thinks at once is **Composite Insurers** 

The stock market has been misreading the composites, and got its come-uppance yes-terday. Mesmerised by Hurri-cane Hugo and the San Franabout two things at once is often the simple truth. First, the D-mark has to come cisco earthquake into a rather naive assumption that US prethrough its present unbulence. If sterling holds above DM2.90 thereafter, Mr Major will have passed his first test. narve assumption that US pre-mium rates would swiftly jerk npwards, the market had turned too bullish. Yesterday's disappointing third-quarter fig-ures from Commercial Union, where pre-tax profits were down 00 pre-tax profits were British Airways' image has taken quite a battering recently, what with the collapse of the UAL deal, murmurs of

down 28 per cent, and General Accident, where they feil more than a third, ought to restore some realism. Hugo's alarming £55m cost to GA is not the central issue, neither are the subsidence claims from the UK's dry hot summer. Sitip out this year's additional subsidence claims and CU's non-life figures in the UK still turned from a £5.5m

It is also too early to assume that this week's two deals, in underwritingprofit in 1988 to a 25.8m loss this year. The fun-damental reason for this, and which the workforce backed off from the 35-hour target at sons, are unequivocally good omens. The unions have shown that their campaign was a lot more than a face-saving excr-cise for full-time officials. That does not look good for companies, like Rolls-Royce, where

increases for private motor insurance are over. The industry has been here before, of course; and on yield grounds, Guardian Royai Exchange and Royal Insurance look rather cheap shares. But there is plenty of bad news left to come before the current down-cycle finishes. It may be 1991 or so before one can expect to see merger activity, expect to see merger activity, liksly though it is at some stage

That's BTR

SHV/Burmah

increases for private motor

The idea that SHV was intending to bid for Burnah Oil elways looked highly unlikely, so the stock market's knee-jerk reaction to yester-day's anodyne statement from SHV is puzzling. SHV is a big. private company which is not under the same sort of stock market pressures as publicly owned corporate predators. It has the time and money to has the time and money to stalk its targets, which is just what it is doing with Burnah. It may never have been involved in an "unfriendly" sit-uation; but it would be most unusual if it stopped huying shares just because Burnah Oil was getting increasingly unhappy about the intentions of its biggest shareholder. The ontroms of this long-term contains is anybody's guess. But if SHV is going to exert real pressure on Burmah, it real pressure on Burmah, it needs more than 9 per cent, which is why one investor, at least, will be happy about yes-terday's near 5 per cent fall in the Burmah share price.

### 35 hour week

Never sell on a strike, runs the old Wall Street maxim. The UK's engineering industry dis-pute seems to be proving it wrong the evidence is the wide

gap by which the shares of such as British Aerospace and Rolls-Royce have underper-formed the market, since the unions began picking targets in July.

In the capital's main hospital, Los Rosales, almost 400 people have been admitted with war wounds since Satur-day, when the guerrilla offensive began. According to one doctor there: "Most of the finanche doctor there: "Most of the injured I have seen have wounds from shrapnel rather than bullets." The guerrillas lack heavy weapons. In the children's hospital there are more than alone.

Latest casualty figures compiled from

a variety of sources say there are more than 500 dead and some 1,000 wounded. These figures are from the capital

Thousands have begun fleeing the besieged suburbs in the north and east

According to one western military analyst, the Government's best option is to concentrate on defence of the capital and to abandon other areas. "This runs the risk, though, of leaving the rest of the country in guerrilla hands," he said.

remarkably buoyant given static traffic growth on the all-important North Atlantic route

**British Airways** 

boardroom discord and a flop-

BA has taken market share away from weaker rivals like Pan Am, its balance sheet is much healthier now that it has been prevented from investing in UAL's junk paper, and a 12 per cent dividend increase is a confident gesture in a cyclical

damental reason for this, and the most important thing in yesterday's figures, is what looks like a sudden upsurge in price competition in the UK. The evidence is clearest in industrial fire, where CU's pre-mium volume fell an ominous 10 per cent. Given rising UK interest rates in 1968-89, it is no surprise if the market has been 10 per cent. Given rising UK margin improvements have interest rates in 1968-89, it is no been getting harder and surprise if the market has been harder.

# **Bonn forecasts 10%** rise in tax revenues

other strikers.

WORLD WEATHER

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45 Readings at mid-day

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### By David Goodhart in Bonn

WEST GERMAN public finances this year will comfort-ably absorb the extra spending arising from events in East Germany thanks to a near 10 per cent rise in government tax revenues, according to budget experts in the centre-right coalition

Meanwhile, the economy continues to boom and yester-day the Economics Ministry reported a 3.5 per cent growth in gross national product for the third quarter of the year. Even with the slightly weaker fourth quarter expected, in the light of recent industrial production and order figures GNP growth for the year is now likely to surpass the predicted

4 per cent. The pace of economic growth combined with the influx of "new" Germans is doing nothing to relieve inflation anxieties. "The newcomers may be a long-term economic boost but in the short term they will spend more than they pro-duce," said Mr Giles Keating of Credit Suisse First Boston.

The other inflation anxiety concerns negotiations in the engineering industry early next year, IG Metall, the 2.5m strong metalworkers' union, is

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now expected to make a claim for a pay rise of between 7.5 and 9 per cent in addition to the demand for a two-hour Norbert Blam, the Employment Minister, said last week that the newcomers would contribute to a surplus of DM15bn to DM17bn (\$7.9bn-\$9.2bn) in the pension system by the year reduction in the working week to 35 hours. The precise level of the

2000 Mr Blüm was speaking before the final passing of the Pension Reform Act – sup-ported by all parties except the money claim has not yet been determined, but some claims have already been lodged at Lander (state) level with Bad-en-Württemberg leading the Greens - designed to rebal-ance the costs and benefits of way with 9 per cent. Union offi-cials are also talking, privately, about new strike methods to replace the old tactic of pulling out key workers and then causthe system given the falling proportion of workers to pen-

The key parts of the new Act, which begin to come into effect in 1992, are: pensions will to future rise to line with-net and not gross income; pen-comple one will in the year ing hundreds of thousands more to be laid off. That tactic has fallen foul of government legislation which has cut off net and hot gross income; pen-sionable age will in the year 2002 be phased upwards to 65 for both men (now 63) and women (now 60); the current contribution of 18.7 per cent of gross salary – divided equally between employer and employee – will rise after 1985 and reach 20.2 per cent by 2000 state support to workers laid The new plan is to organise "rolling strikes" - concen-trated in the electronics and machine tool industries - with groups of workers called out for a short time and then going heak to work to be worked by and reach 20.2 per cent by 2000; back to work to be replaced by the Government's contribution will rise from 18.5 per cent of the total to 19.5 per cent in Although metal workers and

imigrants are adding to the inflation fears those same immigrants are helping to ease 1992 West Germany's 400,000 . bank employees yesterday won a pay rise of 4.6 per cent. fears of a dramatically ageing society in the next century. Mr

SOVIET President Mikhail inside the Arctic circle) wor-Gorbachev has thrown his per-sonal anthority behind the reforms in East Germany, confirming his country's support for Mr Egon Krenz's decision

By John Parker in Moscow

**Gorbachev backs** 

**E** German reforms

for Mr Egon Krenz's decision to open the Berlin Wall. But he again dismissed as untimely any discussion of prospects for German unity. Equally ill-timed, he

declared, was any suggestion - at least as far the Soviet - at least as far the Soviet Union was concerned - of end-ing the Communist party's constitutionally enshrined "guiding role" in society. Speaking to a conference of

Soviet students in Moscow yes-terday, he argued that the changes to East Berlin are a part the process of renewal in all socialist countries.

all socialist countries. "We welcome what is hap-pening in the German Demo-cratic Republic," he told the students. But he said the quee-tion of reunification was "not topical." Talking about the issue would mean "interfer-ence in the affairs of West Ger-many and of the GDR." Mr Lemid Abellin the den-

Mr Leonid Abalkin, the depthat himself. uty prime minister in charge of economic reform, told a confer-ence of Soviet economists that "what is happening in Vorkuta (the mining town on strike ing orders,' Page 2

ries us a lot more than what is happening in East Germany." Mr Gorbachev nevertheless sought to place limits on the radical reformers in his own country who have been demanding the abolition of article 6 of the constitution, article 6 of the constitution, which guarantees the Commu-nist party's role. Its abolition is one of the demands put for-ward by the miners in Vor-kuta. Ecboing a refrain of Kremlin conservative Mr Yegor Ligachev, he said that the party was the only thing capable of holding the commiry institute. Pluvalian of commiry

capable of holding the country together. Pluralism of opinion, he added, could be encouraged by a modernised Communist party just as well as by com-peting political parties. But in an apparent change from many previous speeches, he added that "Lenin couldn't forecast everything."

forecast everything." "Psople should not uss quotes from him to cover up their actions," Mr Gorbachev said – although he has often been accused of doing precisely

Union pleads with striking miners; Soviet rationing; E Berlin group seeks role; 'obey-

## Major predicts economic slowdown

. . . . . . . . .

### **Continued** from Page 1

ŶŶĨĨIJŶĨIJŶĬIJŶĬŢĨĬIJŢIJĨIJĨIJĨIJŎŎŎŎŎŎŎ Mr Major forecast 1% per cent real growth in gross domestic product next year after an estimated 2 per cent this year and 4.25 per cent growth in 1988. The Treasury's official forecast projected a still more meagre % per cent expansion of the non-oil economy in 1990 after 3 per cent this year and 5 per cent growth last year. Domestic demand, which

grew by 7% per cent last year and is projected to increase by 3% per cent this year, is expec-ted to stagnate in 1990. The Treasury sxpects growth of

fixed investment will slow to 1% per cent next year from 5% per cent in 1989 and 13% per cent in 1988.

Mr Major said the slowdown was necessary to combat infla-tion. "To achieve this, the economy must slow for a while," he said, adding: "This does mean that 1990 may not be an easy year."

However, he insisted that the British economy was entering the 1990s in "incomparably better shape than it entered the 1980s," with business and industry better able to handle the short-term difficulties and

long term opportunities ahead. The Government is pinning its hopes on a sharp increase in exports to sustain growth and cut the current account deficit next year. Its forecast envisages a real 6¼ per cent increase in exports of goods and services in 1990 after growth of 4% per cent in 1989 while the growth of imports is expected to decline to 1% per cent next year from a projected 9% per cent this year. Mr Major said departmental

spending totals would be £4.6bm higher than previously

**European Paper and Packaging** Investment Corporation, S.A.

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November 1989

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### Cundell Group pic

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# **FINANCIAL TIMES COMPANIES & MARKETS**



Thursday November 16 1989

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### **Back biting to** the futures



well, and living in Chl-cago. That city's Board of Trade is being rocked this week by a bout of political Intrigue, as the incumbent chairman ces a tough challenge to his leadership. In the close knit environment of the windy city's futures industry, it has been almost a tradition for exchange leaders to

stand unopposed for restand unopposed for re-election. But as two challengers have already launched strong campaigns to unseat Mr Kar-sten "Cash" Mahimann (above), the current chairman, the politicking has begun ahead of January's hody contested vote. Deborah Har-greaves reports. Page 27.

### Sky falls on News Corp

First quarter profits at Mr Rupert Murdoch's News Corporation were hit hard by the costs of Sky Television is the UK, the Australian pilots' dispute and sharply higher interest charges. The after tax result slumped by 58 per cent and dramatically tollilled Mr Murdoch's prediction at last month's annual meeting that earnings in the current sear would "not have their custom-ary interest."

### Gold in an emerald setting



many junior companies, the world'e largest min-ing group will probably self.it once it has been brought to the develop-

ment stage. Security is a problem in an area where the IRA le active. Ennex attempted to develop its project without using explosives but its unorthodox methods proved to be slow and expensive, writes Kenneth Gooding. Page 34,

### Bombay ducks out

Investors' confidence that Prime Minister Rajiv Investors confidence that Prime Minister Hain Gandhi's Congress Party will win an absolute majority at the national elections in a week's time has been eroded, and india's stock mar-kets are moving inexorably downhill. R.C. Mur-thy explains that an added difficulty this week has been the closure of the Bombay Stock Exchange after a fire on Sunday, which gutted two floors of the 25-storey akyscraper. Page 46 two floors of the 25-storey skyscraper. Page 46

Slick performance by Ultramar Ultramar, the diversified oil group, yesterday

# PCs overtake mainframe revenues at IBM

### By Alan Cane in London

PERSONAL computers are overtaking big mainframes as the largest source of revenues at international Business Machines, This is a dramatic turn with deep implications for IBM, which has dominated the world's computer

industry for 30 years. IBM established its command-ing position with large computers costing millions of dollars and costing millions of collars and commanding gross profit margins in excess of 70 per cent. Now it finds itself largely dependent for growth on products costing less than \$10,000, where gross profit margins can be as slim as 30 per cent, and where the competition is ferocious.

Furthermore, while IBM is also the dominant force in personal computing, it has nothing like the stranglehold on customers and technological development that it enjoys in mainframes. In terms of corporate image

and culture, the transformation is akin to Boeing announcing

that its growth would in future be fuelled by sales of single engined exscutive flyabouts rather than wide-bodied jetliners. Because of the stark contrast in growth rates of the two prod-ucts, crossover of revenues is

ucts, crossover of revenues is inevitable. The chances are it has already been passed in 1999. Mr Brian Uttley, manager of the Boca Raton, Fiorida facility where the IBM PC was conceived and, until earlier this year, man-ufactured, said yesterday that revenues from mainframes and personal computers were rapidly

revenues from mainframes and personal computers were rapidly converging. Early indications were that they were running neck and neck in 1969. The bulk of IBM's profits, how-ever, is still derived from main-frames, hugely powerful machines supporting hundreds of users which are the work horses of commercial data processing. IBM dominates the mainframe market in a style that is rare in any industry. About 70 per cent

of commercial mainframes are mainframes have been static. either manufactured by IBM or designed to run IBM software. Despite huge marketing costs, margins can be spectacular. A \$2.5m 3090 mainframe may cost IBM only \$100,000 to build.

IBM only \$100,000 to build. But the mainframe industry has reached maturity and is growing at less than 10 per cent a year, little more than replace-ment levels. Mainframe sales are being hurt furthermore, by the emergence of small, inexpensive computers able to take on tasks that would formerly have been run on mainframes. Neverthe-less, many data processing activi-

The picture has been complicated by a move from purchase to leasing among customers any-ious about the direction information technology is taking and keeping their options open. This development contributed to a 30 per cent slide in earnings to \$877m in the three months to September 30.

PCs, however, are going through a phase of explosive growth. Mr Uttley estimates IBM's own growth in PCs over the past year at more than 30 per cent. In 1988, the company's sales of nervanal computer arounded run on mainframes. Neverthe-less, many data processing activi-ties in large corporations can only be tackled by mainframes. IBM's revenues from main-frames, substantial as they are, are hardly keeping pace with the growth of the industry - \$13.2bn in 1986, \$14bn in 1967 and \$15.2bn last year. Such growth as there was came from outside the US; in its home territory, revenues from

and with considerable donbts about the validity of the market. It was a dramatic success. It was a dramatic success. Within two years the IBM PC had between 25 per cent and 40 per cent of the PC market in most developed countries. But its sim-ple technology made it easy to copy and it spawned imitators willing to accept lower margins. IBM realised its mistake; two years ago it launched its Personal System/2 (PS/2) range of more advanced psrsonal computers

System/2 (PS/2) range of more advanced psrsonal computers incorporating proprietary tech-nology which it was unwilling to share with competitors. In partic-ular, it featured a new way of moving data around inside the computer called Micro Channel Architecture that was more akin to the technology formed in mature to the technology found in main-frames than in microcomputers.

But again IBM seemed to have made a mistake, bucking the overwhelming trend for common, industry standard hardware which can use any software with-

out modification.

IBM's rivals, led by Compaq in the US and Olivetti in Europe, established their own design called Extended Industry Stan-dard Architecture. Even IBM's own technologists agree there is little to choose between the two designs. Mr Gary Griffiths, for example, in charge of PS/2 development at Boca Raton, says: "They are both good solid archi-tectures. It is now inevitable that

tectures. It is now inevitable that there will be two." So IBM has failed to convince the personal computer world that it alone has the right to set the PC standards for everybody else to follow. IBM says it will license its MCA technology to others but it may well be too late. But it understands very well how important PCs are now to its smooth. The bettle for technologi.

growth. The battle for technologi-cal dominance may have been lost, but IBM's dealer network is extensive and its manufacturing costs are among the lowest.

# Fiat may combine Lancia with Saab

By Kevin Done, Motor industry Correspondent, in London

SAAB-SCANIA and Fiat are discussing a merger of the Swed-ish group's loss-making Saab car division with the Italian com-pany's Lancia division.

Sab-Scania has been seeking a partner for its troubled car divi-sion for several months. The dis-cussions with Fiat have intensi-fied following the collapse last month of its negotiations with Ford of the US. Ford of the US.

The two groups are understood to be considering the formation of a jointly-owned holding com-pany for Saab and Lancia. It is possible that such a holding com-pany would be headquartered in a third country, such as the Netherlands.

Netherlands. This is the pattern that Flat adopted for Iveco, its commercial, vehicles subsidiary which was formed in the mid-1970s from the

the La

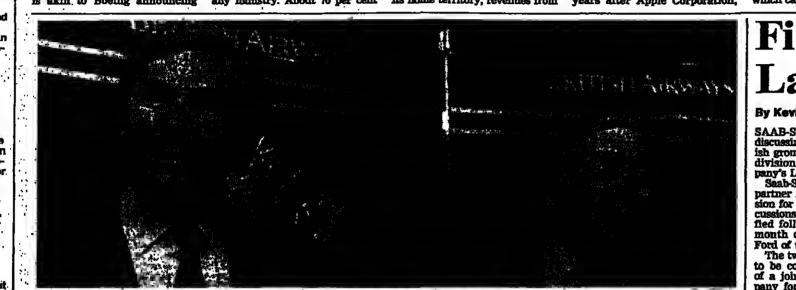
1979, with the joint development of a common floorpan (chassis platform) and some other components for a new range of execu-tive cars which emerged in the mid-1980s as the Saab 9000, the Lancia Thema, the Fiat Croma and the Alfa Romeo 164.

As part of the current discus-sions, it is understood that Fiat is considering moving Lancia Thema production from Italy to

Sweden. According to a report in the US publication Automotive News, publication Automotive News, the two groups are also examin-ing the possibility of Saab using a derivative of the Fiat Group's so-called Type Two fioorpan as the basis for a replacement for Saab's ageing 900 series. Fiat has already launched the Tipo small family car on this platform, and it will also be the basis for the replacement for the Lancia Belta, due to be launched in 1991.

in 1991.

Saab's car division has plunged steeply into loss with a loss of SKr1.2bn (\$186m) in the first eight months of 1989. It needs to increase production volumes and is under extra pressure after the opening of a new assembly plant in Sweden this autumn. It wants to implement an



BA chairman Lord King (right) described as "pritating" and "naughty" suggestions of a rift between himself and Sir Colin Marshall Alan Harper

# British Airways profits soar to £259m

By Paul Betts, Aerospace Correspondent, in London

BRITISH Airways yesterday reported recent inget half pre-tax profits of £259m (\$410m) but wathed of possible turbulence because of higher fuel costs, late delivery of Boeing aircraft, a downturn in the UK economy and European air traffic delays. The 16.7 per cent rise in profits from £222m was above expecta-tions and afrine analysts were generally bullish on the outlook for BA. Prospects of an early new

suggested the partnership would continue for some time.

for BA. Prospects of an early new

two-year BA wage agreement announced yesterday by Sir Colin Marshall, chief executive, espe-

But although Lord King, BA's

chairman, brushed aside specula-tion of a management rift, he did

cially lifted City sentiment.

On the role of Mr Michael Levin, the US consultant bired by

BA who is alleged to have been a cause of internal strains, Lord

King said the airline employed

many consultants. But he con-

**Elders scraps brewing flotation** 

and holds onto stake in S&N

higher oil fuel prices and a stron-ger US dollar. Europe remained a

concern because of air traffic delays and disruptions.

tion to overcome a UK downturn

because of its strong overseas business, fleet rationalisation, as

BA said it was in a strong posi-

Issue originally intended to finance part of BA's participation in the United buy-out. Lord King said the labour dis-pute at Boeing had disrupted plans to increase capacity because of the late delivery of new Boeing 747-400 and 767-300

well as pre-tax benefits of 250m a year from reduced pension con-tributions, strong cash flow and the proceeds of the £310m rights issue originally intended to

RTZ has struck gold in Northern Ireland, and says the prospect, in County Tyrone, could be developed into a mine in the early 1990s. The discovery is near an earlier find by Ennex International. But, while its scale would delight

ings, reflecting big acquisitions made at the end of last year. It also announced a swap of North Sea assets with Eff UK, part of the French oil group, as part of an effort by both companies to rationalise exploration acreage holdings. Page 32 S. ....

### **Market Statistics**

Base lending rates Benchmark Govt bonds London share service London traded options London tradit options Suropeen options exch 42 T-A indices FT-A world Indices ! FT let bond service New int. bond issues" World convendity prices World stock midt indices 満収 34 Financial futures Foreign exchanges London recent issues s atmosped 42 27

Companies in this section

AAH	32	McLood Russol
Adelaide Steamship	25	Mid Kent Holdings Nesco investments
Allied trach Banks	31	Nesco investments
Armstrong Equipment	32	News Corporation
Burmah Oil	28	Novo-Nordisk
Caparo		Olivetti
Commercial Union		Polygram
Concentric	30	Qintex
Conroy Petroleum	32	Quebecor
Darty	22	RBC Dominion Secs
Data General	24	Beally Lizeful
Davy Corporation	31	Really Useful Regalian Properties
Dresser inda	24	SHV
Dunhill	31	Sea Containers
Equiticorp		Sears Roebuck
Evans & Sutherland		Siemens
	25	Smith Int'i
FVB General Accident		Smiths Industries
Holderbank		Toys "R" Us
ICI	28	Tricil
IEL.		Trimac
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"deferred indefinitely" the planned flotation of its interna-tional brewing interests. Mr John Elliott, chairman of Elders, told shareholders at the annual general meeting in Ade-laide yesterday that talks about the disposal of the S&N stake had taken place with several groups. But he added that a sale was not

S&N shares rose sharply on Tuesday after an Elders director said that discussions were well advanced with "a couple of people who are very interested in the S&N holding." Mr Elliott's comments yesterday, however, forced

By Chris Sherwell in Sydney and Ray Bashford in London ELDERS IXL, the Australian brewing, resources and finance group, does not expect to sell, in the near future, its 25 per cent holding in Scottish and Newces-tic, one of the UK's six biggest brewing companies. It has also "deferred indefinitely" the planned forteling of its interna. company until next July to reduce the stake to below 10 per

cent of the capital. Mr Elliott said that eltered cir-cumstances in the UK and Can-ada, where Elders has a substan-tial share of the bear market, had forced s delay in the flotation of the group's international brewing

"I don't think there's any rea-son to float it off. Markets around the world have changed and we would not get the same premium as we would have done earlier," he added. ... The Elders group's outlook for

1969-90 was promising, he said, but high interest rates and an "overvalued" currency would

make the year challenging. Mr Elliott also referred to Har-lin, through which he and his executives now control Elders. He insisted its interests were "completely compatible" with those of other Elders shareholders because it was restricted by its Articles to investing only in Eiders.

Harlin's recent debt-funded acquisition of 56 per cent control was the chief reason for this week's <u>five</u>-notch downgrading of Elders IXL's credit rating by Aus-

tralian Ratings. Mr Elliott said the agency had "grossly misrepresented" the position of Elders. On the stock exchange, Elders shares lost three cents in Sydney to finish at A\$2.29

# Paramount could get EC status through TV link with Carlton

By Raymond Snoddy in London

PARAMOUNT, the Hollywood film production company, is to take a 49 per cant stake in Zenith, the film and television production arm of Carlton Communications, the UK-based television services group. Carlton and Paramount will

jointly fund an expansion of production with a particular emphasis on television programmes for the international market. Para-mount will back both current and future Zenith productions. The venture is of considerable

strategic importance for both companies. The deal will give Paramount, whose recent box office successes have included Crocodile Dundee, Flashdance and Top Gun, an important

entrée to the rapidly expanding European television market. It will also effectively give the US studio European Community status at a time when Hollywood studios are concerned about planned restrictions on non-EC programme content on European television channels.

For Zenith, the relationship with Paramount is expected to open up the all important US distribution market for the company's film and television pro-grammes. Ironically Zenith, which was set up by Central Independent Television, was sold to Caniton in 1987 because of new rules planned by the UK Govern-ment on independent production.

As a Cariton subsidiary, Zenith

qualified as an independent pro-duction company something that was not possible while it was a subsidiary of an ITV company, Carlton itself owns about 20 per cent of Central. Its name has also been linked with Thames Television, the largest of the 16 British commercial television companies.

Apart from investing in films, Zenith has specialised in television dramas such as The Paradise Club and Inspector Morse and game shows such as Catch-phrase. Mr Charles Denton is expected to remain its chief exec-

Carlton's other television inter-ests range from professional editing equipment to the duplication of video cassettes.

aircraft

In the six months to September 30, group turnover rose 14.2 per cent from £2.21bn to £2.58bn. On cent from 12.2101 to 12.30 (20p), earnings per share of 23.3p (20p), the interim dividend is increa to 2.8p (2.5p). Lex, Page 20

Prisma were sold under their own names. Before the relation-ship ended in 1987, Saab sold about 20,000 Lancia cars in Sweden, Denmark and Norway. With Alfa Romeo, the two com-panics embarked on a more far-reaching collaboration in

car operations including the sale of some components operations, a reduction in production and cuts in the workforce, but this is not expected to show results before 1990-91. The workforce is due to be cut by 1,500 to 2,000 by the end of 1991.

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ther 26 per cent. But the COB says these institutions were

## INTERNATIONAL COMPANIES AND FINANCE

# **Olivetti capital increase** one-third undersubscribed

### By Sari Gilbert in Rome

**OLIVETTI** shareholders have failed fully to subscribe to the Italian office equipment company's capital increase, designed to raise L454.1hn (\$334m). More than a third - 38.9 per

cent - of the 54.7m common shares offered last summer to shareholders on a one-for-ten basis have not been taken up.

The failure of so many shareholders to exercise their rights to participate in the issue, which is guaranteed by a bank-ing syndicate led by the Milan merchant bank, Mediobanca, was seen as highly disappoint-

ing for Olivetti out, how-ever, that the stock markets designed to raise up to

L1,200bn. That was decided last were particularly negative dur-ing the course of the option July following American Tele-phone & Telegraph's liquidaperiod from September 15 to October 17. It said most sharetion of its 22.3 per cent stake in Olivetti and the transfer of its holders, especially small and investment to CIR, the indusmedium-sized shareholders, trial holding company of Oli-vetti chief Mr Carlo De Benetend to wait until the last week of an offer. In this case, the final days of the subscription period coincided with Wall Street's biggest fall since Octodetti Italian law prescribes that rights unopted for in the subber, 1987.

scription period must be offered on the open market for However, some market analysts believe that given some uncertainty about Olivetti's at least five consecutive stock market sessions during the following month. This offer began on Novem-ber 13 and will end on Novem-1989 performance the size of the capital increase was unlikely to make full subscripber 17, after which their subtion. The share capital increase scription is guaranteed by the Mediobanca consortium.

Novo-Nordisk advances 6%

show up.

report.

was not expected to influence

Hahn says VW profits up 40%

VW's official figures on Friday,

caused the shares to gain DM10

to DM457 in after-hours trad-ing. In official dealings, they

rose by DM6. Hopes of more Bast German business had pro-

pelled the shares ahead in the

VW's figures for the first six months showed a 30 per cent

RM

AND MINES

last few days.

### By Hilary Barnes in Copenhagen

PROFITS at Novo-Nordisk, the Danish insulin and industrial enzymes group, were boosted by volume growth for major products and favourable exchange rate developments in the first nine months, the company said.

Pre-tax profits increased by 6 per cent to DKr858m, up from DKr809m last year, sales advanced by 14 per cent to DKr5.49bn (\$762m), and net profits by 10 per cent to DKr618m, up from DKr560m, Earnings per share increased from DKr17.72 to DKr19.53 and per ADS from \$2.43 to \$2.68.

Third-quarter pre-tax profits rose by 20 per cent from DKr225m to DKr269 and net earnings by 28 per cent from DKr156m to DKr200m on sales up 9 per cent to DKr1.755bn.

Higher raw material costs reduced the pre-tax margin on sales by 1.2 percentage points

PROFITS of Volkswagen, the

West German motor group,

rose by more than 40 per cent in the first nine months, Mr

Carl Hahn, the chief executive, said in a television interview.

Turnover was 12 per cent higher at DM48hn (\$25bn),

The statement, ahead of

writes Andrew Fisher.

sales. He noted that associa-tions of diabetics in many to 15.6 per cent in the first nine months, hut this was better than expected, said the third countries had strongly advise quarter statement. Pre-tax income for the full atients not to switch to other forms of insulin. year is expected to be ahead by

The health care group, which is dominated by insulin production, increased sales by about 10 per cent. In 1990 the group is looking for an earnings improvement of 12-15 per cent as the benefits of the percent as the benefits 16 per cent in the first nine months to DKr3.57bn, while the hioindustrial group increased sales by 20 per cent to DKr1.67bn. of the merger between Novo and Nordisk Gentofte at the beginning of this year begin to

The controversy over the use Bang & Olufsen, the Danish. of human insulin, that devel-oped as a result of sudden deeths among diabetics in Britain which, it was thought, might be related to the use of television and audio equipment manufacturer, and Sweden's Kricsson plan to set up a joint venture in Denmark based on the B&O telecommunications human insulin, is not menproducts subsidiary, Dikon Systems, to develop, produce and market new tale-net prodtioned in the third quarter ucts, which will complement the Ericsson product pro-However, Mr Kurt Anker Nielsen, corporate finance manager, said the controversy gramme, the companies

# Siemens lifts payout as earnings rise by 13%

By Andrew Fisher in Frankfurt SIEMENS, the West German

electrical and electronics group, will pay a higher divi-dend for the past financial year ended September 30, after a 13 per cent rise in net profits to DML6bn (\$869m). Shareholders will receive

DM12.50 a share against DM11 in the two previous years; the

in the two previous years; the 1986-87 payout was cut from DM12 after a profits drop. The company said 1988-89 was characterised by above-average demand in most sec-tors, with Siemens also bene-fiting from its company. fiting from its own reorganisation and acquisitions. Among the latter were the

Among the latter were the takeover, with General Elec-tric of the US, of Plessey, the UK electronics company, and the US purchases of the Ben-dix antomohile electronics operation and the Rolm tele-phone switchboard activities of IDM of IBM.

The new order inflow at Siemens, which is also expected to benefit from the opening of the borders with East Gerthe borders with East Ger-many as that country modern-ises its economy, rose by 15 per cent last year to DM63bn. Foreign orders, accounting for 56 per cent of the total, were 16 per cent higher, while new domestic business rose by 14 per cent.

per cent. Turnover was only 3 per cent higher at DM61.2hm, but excluding the effect of uneven timing of domestic power sta-tion contracts - revenues from two were booked the pre-vious year, compared one last year - the rise was 11 per cent. cent

The biggest division, energy and automation technology, was also the fastest growing, with new orders up 20 per

Tougher market conditions and falling prices held back the telecommunications and information systems division, while the electrical installation and automotive systems sector benefited from the rise in new construction and the continued high level of car and truck production.

though some analysts said VW's quarterly figures are Investments during the year often erratic and it may show a increased from DM5.2bn to DM7.9bn, including both capislacker fourth quarter ahead of tal spending and acquisitions.

### George Graham on the troubles of the biggest LMBO in France r Philippe Francès, M r Philippe Frances, chief executive of Darty, thought he had an open and shut case. The FFribn (\$1.1bn) acquisi-Darts Familie and Senior Darty Family to Institute minagement 20% (20%) 28,1% (41%) management tion he led last May of France's han he len last stay of France's leading electrical retailer appeared to be not only the biggest leveraged management buy-out the country had seen, but also the most confident of SUCCESS

With the support of the Darty family, which founded the retail chain, and of a num-ber of friendly institutional investors, Mr Frances's huyout was already assured of winning over 50 per cent of the company's capital, even before the public offer was launched. In spite of complaints from some disgrantled institutions, the offer succeeded in gaining more than 95 per cent of the shares.

However, 16 months later, the French stock market authorities have reopened the file with a damning report call-ing into question the way the operation was conducted.

tax treatment. Mr Francès wanted to win acceptance from all shareholders for the offer of FFr60 a share made by his buy-out vehicle, Financière Darty. This would permit Financière Darty to merge with the operating company, Etablissements Darty et Fils, so that the FFr55bn borrowed for the buyout could be repaid from current seminos. The report from the Commis-sion des Opérations de Bourse opens the way not only for civil suits from the disgruntled minority shareholders, but also threatens a criminal prosecu-tion for spreading deceptive information, carrying a fine of up to FFriom.

Darty was the first listed company to try to couple the LMBO technique with a public from current earnings. In the first place, he secured the acceptance of the Darty family, with around 25 per cent, and of a number of institakeover offer, and the marriage had its proble tutions accounting for a fur-

In order to secure the best

# Home demand boosts Mazda

### By Our Tokyo Staff

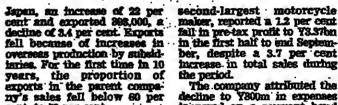
MAZDA, the Japanese car maker allied to Ford of the US, vesterday reported increases in yesterday reported increases in interim sales and profits due to domestic demand.

It also announced plans for a Y60bn (\$416m) new assembly line for luxury cars at a plant in Hofo, Yamaguchi prefecture,

in central Japan. Reporting parent company figures for the six months to the end of September, Mazzia said sales rose 6.1 per cent to Y1,007bn and profits 6.9 per cent to Y22.3bn. The figures for last year, which was an irregular reporting period, are adjusted for comparison. Mazda sold 261,000 cars in

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Sparks fly over Darty buy-out

Employees: Financière Darty buy out vehicle

Moorty starsholders Including CAN, PFA, Interselection

tax treatment. Mr Frances

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**6.24** 

Etablissements Darty

operating company

For the fall year, Mazda forecasts a 15.7 per cent increase in pre-tax profits to Y48bn and a 3.5 per cent rise in sales to

Y1.980hm. The new assembly line, with an annual capacity of 160,000 cars, will come on stream in

· Yamaha Motor, the world's

INTERNATIONAL APPOINTMENTS

group's earnings would be

devoted to debt repayments. Some shareholders, boweve including the GAN and PTA insurance groups and the Interselection mutual fund managed by Société Générale, decided to hold on to their shares, calculating that after the merger their stake in Financière Darty would be worth considerably more than the price they were being offered for their Etablisment, Darty shares.

But Derty decided, if it won 95 per cent or more of the capi-tal of the company, to opt for a newly authorised tax treatment known as "fincal integra-tion," which allows the holding tion," which allows the heating company to pay its interest payments out of the pretax profits of the operating com-pany. The law prohibits compa-nies, which have chosen fiscal integration from merging for at

The COB objects that the board failed to inform share-holders of this decision, and has passed its findings to the public prosecutor.

says these institutions were offered the possibility of partic-ipating in Financière Darty and in the loan syndicate in return for their shares, thus breaking the principle of equal ineatment for all shareholders. To convince the remaining shareholders, Mr Francès and his team used the carrot, in the form of the FFr400 a share offer, nearly 20 times 1988 earn-ings, but also the stick: the threat that after the merger, Darty's difficulty is that the few shares still outstanding are currently trading at nearly FFr1100, or 33 times last year's earnings, and Mr Frances has said it is out of the question to make an offer on the basis of

the market price. With the announcement of the COB's highly critical find-ings, the leverage has moved in isyour of the minority threat that after the merger, there would be no more divishareholders, and Darty may be forced to bargain. dends for years, since all the

> Holderbank forecasts 16%

### increase

By William Dullionce in Geneva

HOLDERBANK, the world's leading cement producing group with headquarters in Switzerland, expects to improve its consolidated net sarnings by 16 per cent to about SPrilem (\$\$51m) this

TEEL. Turnover, hossied by the comolidation of new acquisi-tions and favourable exchange rates, is forecast to rise to

SPriba. Cash flow is set to increase more moderately, by 5.3 per cent to SF1910m.

ber, despite a 3.7 per cent increase in total sales during the period. The company attributed the decline to Y800m in expense mechne to Y800m in expenses incarred on a warrant bond issue, and predicted that pre-tax profit for the fall year would be Y6.5bn, up from last year's Y5.82bn, as export growth is outpacing a decine in domestic sales.

Exports to Europe and

South-east Asia rose by 35.2 per cent, while domestic sales fell by 19.1 per cent.

crucial wage talks.



RAND MINES PROPERTIES LIMITED Registration No. 68/01239/06 (Incorporated in the Republic of South Africa)

### OUTLOOK FOR 1990

In order to inform members of the group's prospects for the year ending 30 September 1990, and to clarify the position in so far as it affects the company's holding company, Rand Mines Limited, the following is an extract from the statement by the chairman, Mr D. T. Watt, which will accompany the annual financial statements for the year ended 30 September 1989:

"Profitability of the group during the forthcoming year will be influenced by a number of extraneous factors. Although the property market for 1989 turned out to be better than anticipated, the momentum is not expected to continue throughout the 1990 year. The level of business confidence, the state of the economy and political factors are key determinants in influencing demand for land; and uncertainties in these areas are likely to affect the market during 1990. Furthermore, demand will also be hampered should interest rates continue at the current high levels. The property division does have the benefit of the good location of its land, and in spite of the anticipated weakness of the market, demand for the company's land is expected to continue. However, profits from property operations for 1990 are expected to be lower than those for the year under review.

The critical factors affecting the profit margins of the gold recovery operations are the gold price and the rate at which costs increase. In order to counter these unknowns, management will strive for maximum efficiency and make every attempt to increase, or at best maintain production at 1989 levels.

Based on available information, the consolidated profit after tax for 1990 could be some 20 per cent lower than the profit of R25.5 million achieved in 1989. On this assumption the total dividend for 1990 will probably be the same as that declared in 1969."

The annual financial statements for the year ended 30 September 1969 are expected to be posted to members on or about 24 November 1989.

By order of the board S Mia. Secretary

**Registered Office:** 5 Press Avenue, Crown Mines Johannesburg 2092

London Secretaries: Viaduct Corporate Services Limited 40 Holborn Viaduct London ECIP 1AJ

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Johannesburg 14 November 1989

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LEUMI INTERNATIONAL UNIVESTIMENTS ALV. US \$20,000,000 GURRATED PLONTING RATE NOTES 1990 SCREET "C" The interest rots applicable to the above Notes in respect of the starmonth partial commencing Wednessky 15th November 1989 has been flowd at 8,625% per estiman. The interest amounting to US \$43,35 per US \$1,000 principal amount of the Notes will be paid on Lasphay 15th May 1990 against presentation of Coupon No. 19. Ranket 11188 Talket for our sector status VESTMENTS ALV. BANK LEUSE TRUST CO OF NEW YORK Principal Paying Agent

increase to DM403m in group

net profits. Mr Hahn's news of

a 40 per cent advance to about

DM600m in January-September

exceeded many estimates,

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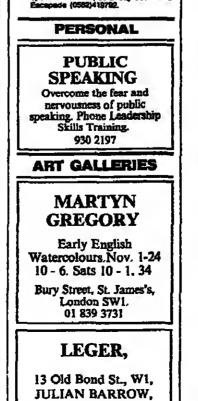




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FINANCE IRECTOR MAJOR INTERNATIONAL INVESTIGENT COMPANY OUTSTANDING REMUNERATION PACKAGE GUTSTANDING REMUNEPATION PACKAGE NEW ZEALAND BRIERLEY INVESTMENTS LTD have a record of outstanding growth, and this is again reflected in their 1988/89 profit of ESIgTSS million and total shareholders hands of SSIgT,915 million. The Group is continuing its controlled international growth etrategy, with significant investments in Australia, USA and U.K. The successful appointee to this new and very important senior succutive position – Group Pinance Director, will be appointed to the parent Board and will work extremely closely with the top three Group executives – the Cheiman, the CEO, and the Founding President (Sir Ronald Brierley). Particular involvement will be in the area of growth strategies, acquisition and rationalisation resubility analysis, and highest level negotiations with merchant bankers, andustrialists, sharebroking principals and other third parties. Potential candidates will be widely recognised as leaders in the financial sector, and have significant international investment and operating experience. Reporting to the position will be the senior managers of four key functions, viz: Administration/Company Secretary; Treasury; Accounting: FinanceTizzation. The location is Wellington city (N.Z.'s national and financial capital). REQUIPERMENTS: • Demonstrative apprincipes in a very senior Financial capital). REQUIREMENTS: • Demonstrable experience in a very senior finance related position in the merchant banking, investment and/or industrial company environments. • A proven international perspective including eignificant exposure to and experience in oversees financial dealings. • Evidence of exceptional performance in assets mensperienc. Evidence of exceptional performance in assets management.
 Superior leadership and management skills combined with the drive and interpersonal abilities to gain the respect and support of highly professional specialists.
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## **INVESTOR RELATIONS EXECUTIVE**

We are a long established and leading agency in the field of European investor relations based in Brussels.

Due to expansion, we need to recruit a senior person with a view to ultimately becoming a partner in the firm.

Someone with a backround in banking, stockbroking or fund management would be an ideal candidate. Ability to speak one or more European languages in addition to English would be a major attribute. Age is not a critical factor.

The position is based in Brussels with substantial European travel. A competitive salary will not be a problem for the right person.

Please reply in strictest confidence to:

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# HOW TO RUN A BANK FOR PEOPLE WHO CREATE WEALTH

The American Express Bank is organised around the individual whose wealth is the product of personal enterprise.

*How* we serve such clients is as important as the services we provide.

Here are the principles that guide our managers in 105 offices in 42 countries.

UR MISSION IS TO SERVE loday's most successful people and their businesses, around the world, around the clock -Our clients are creators of wealth. They have little need of bankers who are passive stewards.

Instead, they will seek out the bank that is most ambitious on its clients' behalf, that is most successful for its clients, and, above all, the responsive. 

O Currency traders positioned around the globe assure our clients of 24-hour access to foreign exchange and Treasury Services at highly competitive rates.

Our specialists in asset finance, real estate, and other disciplines keep their bags packed. They can be at a client's side inside a day.

"We will often engineer a product specifically for a private client," says one executive. "So the fit is exact. And with each new investment we crease, our own borizon expands. Creativity feeds on itself."

23

### HOW TO GROW SMARTER

It is the duty of every Senior Manager to apply

Excel in all these qualities, and your office will prosper.

### THE MOST SUCCESSFUL PEOPLE ON EARTH

In your dealings with clients, mould your organisation to the client's own. Recognise and respect a client's ties with other banks. Heed those who counsel your clients.

Don't take on a new client unless you can pledge your top people. Make it a policy to exact expectations:

Never preach to your clients. Learn from them. They are among the most successful people on earth.

Get to know each client like family. The client who is audacious in business life may shun risk when choosing investments for his private account.

Don't oversell. Promise only what you can deliver, and deliver quickly. Make security your passion. Guard client confidences like the Crown Jewels.

### 24-HOUR CLOCKS

American Express Bank maintains offices in 19 time zones, united by a highly secure electronic nervous system. We are a financial engine that runs on a 24-hour clock.

These four product families-Commercial Services, Savings and Investments, Special Transactions, and Treasury Services-are the soul of our enterprise. Make them your focus. It is no accident that they mesh so neatly with the personal, commercial, and entrepreneurial needs of our clients.

Germany

Hong Kong

Greece

ltaly

Timely information is often more valuable than gold to our clients. Not at all by chance, American Express Company is the largest private user of telecommunications services on earth. When tragic floods in Bangladesh left 30 million homeless, bank staff often had to swim to work. American Express Bank stayed open as usual, serving its clients.

### AN ELITE CORPS

In recruiting, be patient. American Express Bank is an elite corps. Hire only those who can enhance our reputation. They are rare birds. Seek out those few who combine these traits:

> Character. Cast-iron integrity, brains, energy, stamina, and grace under pressure.

1.

Verve. We admire activists who are willing to break some china within the Bank in order to be effective for their clients. 3.

Entrepreneurship. We reward those whose solutions to one client's needs create fertile opportunities for other clients.

Unselfishness. Every Account Officer must be a "switchboard" connecting each client with whoever will best serve his needs.

Resilience. People who thrive on weeks of sustained effort, and who display a genius for keeping up with change.

5.

pressure to maintain our standards in every area.

Never permit internal matters to distract your attention from client affairs. Delegate administrative tasks. See to it personally that your clients are happy, not merely content.

Spend at least half your time outside your office, among clients. You'll be amazed at how much smarter you become.

Your office is like a ship. It will move faster when you scrape the barnacles off its bottom. Eliminate obsolete services and redundant departments. Banish committees,

Never forget for an instant that when your clients trust your people they are really trusting you. You are the captain of the ship.

Eradicate intolerance in any form. Ditto parochialism. We are international bankers, not village bureaucrats.

Respond instantly to requests from other offices and your own requests will receive equal attention.

Create an atmosphere of intelligent ferment within the Bank. Make life exciting. Those who cannot thrive on change have no business in banking today.



It is the custom of American Express Bank's most senior people to meet with prospective clients. To arrange an introduction, please contact the head of office in any one of these 42 countries.

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- Argentina	· · · · ·	Canada
Assria		Cayman Islands
Bahamas		Chile
Babram		Chma.
Bangladesb	•• · · · ·	Egypt
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Turkey United Arab Emirates United Kingdom United States Uniquay Venezuela

Pakistan Malaysia Panama

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Маласо

Nigeria

Netherland

### 24

### FINANCIAL TIMES THURSDAY NOVEMBER 16 1989

### AMCA INTERNATIONAL CORPORATION

NOTICE OF PARTIAL REDEMPTION

### 12.25% GUARANTEED RETRACTABLE DEBENTURES DUE 1999

TO: Holders of the first series of debentures ("1999 Debentures") of AMCA INTERNATIONAL COEPORATION (the "Corporation") issued and certified and outstanding onder a Trust Indenture ("Trust Deed") dated as of December 21, 1984 between the Corporation, Montreal Trust Company of Canada (the "Trustee") and AMCA international Limited, as guarantor, and designated a Guaranteed Retractable Debentures due 1999.

NOTICE IS HEREBY GIVEN THAT, pursuant to the terms of the Trust Deed, the Corporation intends to redeem and will redeem on December 21, 1989 (the "redemption date") all of the outstanding 1999 Debentures at a redemption price equal to 100 % of their principal amount together with accrued interest thereon, to the date fixed for redemption (the "redemption price").

The redemption price for 1999 Debentures called for redemption shall be payable on presentation and surrender thereof with all unmatured Conports appertaining thereto at any of the offices of: The Royal Bank of Canada London Branch, 71 Queen Victoria Street, London, EC41 4DE; The Royal Bank of Canada (France) S.A. at 3 rue Seribe, 75440 Paris, France; The Royal Bank of Canada (Suisse) at Rue Diday 6, 1204 Geneva, Switzerland; The Royal Bank of Canada (Belgium)S.A. at Rue de Ligne 1, 1000 Brussels, Belgium; The Royal Bank of Canada A.G. at Bochenheimer Landstrasse 61, 6000 Prankfurt/Main 1, Federal Republic of Germany; or Banque Generale du Luxembourg S.A. at 27 Avenue Monterey, Luxembourg.

Each Bearer 1999 Debenture must be surrendered for payment with all unmatured Coupons appertaining thereto, failing which, in the case only of Compons maturing for payment on or prior to December 21, 1989, the amounts of any such unmatured Coupons will be deducted from the sum due for payment and, in the case of Coupons maturing thereafter (which shall be declared void), such syment shall be made only on such terms as to evidence and indemnification as the Corporation with the consent of the Trustee may require. Each amount so deducted will be paid, without interest, in the manner mentioned above against surrender of the relative missing Coupon within the period expiring ten years next following the Relevant Date, as defined in the Trust Deed.

Each Begistered 1999 Debenture payable on redemption prior to maturity thereof must be surrendered for payment with, if required by the Trustee, the form of transfer thereon duly executed.

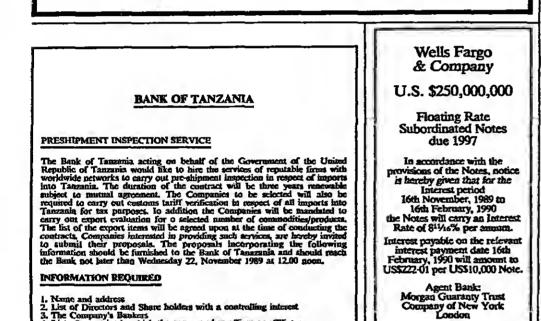
The method of delivery of the 1999 Debentures and Coupons, if any, is at the option and risk of the bolder.

Interest upon the principal amount of the 1999 Debentures shall cease to be payable from and after December 21, 1989 unless payment of the redemption price shall not be made on presentation and surrender of such Debentures and all unmatured Coupons (if any) appertaining thereto at any of the places referred to in paragraph 2 above.

Dated the 16th day of November, 1989.

**.** . . . .

AMCA INTERNATIONAL CORPORATION By: John A. Davis Senior Vice-President (General Counsel, Secretary)



### Sears to News Corp profits slashed by 58% lease Tower

By Chris Sherwell in Sydney

MR RUPERT Murdoch's News Corporation has seen first quarter profits slashed by more than half, thanks to the costs of Sky Television in the UK, the Australian pilots' dispute and sharply higher interest

costs. Figures released yesterday dramatically fulfilled Mr Murdocb's prediction at last month's annual meeting that earnings this year would "not have their customary have increase.

They showed equity-ac-counted after-tax profits for the three months to September 30 of A\$37.6m ((US\$29.6m), down 58 per cent on the A\$90m

plans shops

as sales rise

TOYS "R" US, the US toy-shop chain, yesterday reported a moderate increase in third quarter earnings and sales.

Mr Charles Lazarus, chairman, said the company was pleased with the results, since

they compare with a very strong 1988 guarter. Net income for the three

months ended October 29 advanced 11 per cent to \$28.7m from \$25.8m a year earlier,

while earnings per share improved to 15 cents from 13

cents the previous year. Last year's results included an extraordinary pre-tax gain

Sales were up 18 per cent to \$918.2m from \$776.8m in the third quarter of 1988. For the first nine months,

net earnings were \$79.3m or 41 cents a share, compared with

\$71.4m or 36 cents the previ-

ous year. Sales udvanced 17 per cent to \$2.46bn from \$2.11bn.

The Partanus, New Jersey company, which claims to be the largest speciality toy retail chain in the world, says it will open 70 to 75 toy stores and 25

to 30 children's clothing stores

next year. By the end of 1989, the com-

pany will be operating 404 toy stores in the US and 74 over-sees, and 137 children's cloth-

Sea Containers

third-quarter

of S2mL

ing shops.

By Karen Zagor in New York

reported for the same period last year. Including extraordi-nary items, the figure was 77 per cent lower than the previ-

ous year's A\$166.6m. An accompanying statement blamed trading results at Sky Television - which were only included from September 1 and are therefore presumed to show heavy losses - and inter-est payments of A\$236m, up sharply from A\$153m because of higher borrowings and interest rates.

It also cited the impact of the Australian pilots' dispute on Ansett, the airline News Corp owns jointly with TNT, the transport group, which has

By James Buchan In New York DRESSER Industries, the

Dallas based engineering group, announced yesterday that it would offer nearly

\$440m in cash and shares to buy Smith international, an cilfield services company based

ued weak demand. US drilling activity has been depressed since the collapse of

crude oil prices in 1986.

According to Baker Hughes, another Houston oil service

company, drilling has picked

in Houston.

Toys 'R' Us Dresser in bid for oil business

already reported a first-quarter profit slide for the same rea-

Nevertheless, group reve-nnes rose 24.5 per cent to A\$1.98bn, yielding profits before interest and tax of A\$327.7m, up a substantial 37 per cent.

INTERNATIONAL COMPANIES AND FINANCE

Practically all the increase in both figures came from the US, where the results of TV Guide, Daily Racing Form, Seventeen magazine and the group's free standing insert division were included for the first time.

News Corp also reported "very satisfactory" first-quar-ter results from its US televi-sion stations, particularly in

up since early summer, but the

average number of rotary rigs working at any one time in the US this year will probably be about 876, down from last

year's 936. Under the terms of the deal,

New York and Los Angeles. Results of Fox Broadcasting Results of Fox Broadcasting Company "continue to be encouraging," the group said. Regarding the UK, News Corp said Sky's results offset a slight improvement from its newspaper division, but added that it was "encouraged by the high level of viewer interest in Sky "Television and growing

reduced turnover.

SEARS, ROEBUCK, the Sky Television and growing dish penetration."

SEARS, HOEBUCH, the retailing and financial services group, and yesterday it was to raise an \$815m movigage, on the Sears Tower, its headquar-ters building in Chicago. The deal confirmed Sears' failure to find an outright house for the towart after a Operating profits from Aus-tralia and Hong Kong, where News Corp has extensive newspaper interests, were described as "satisfactory." The figures showed static profilts before buyer for the tower after a. buyer for the tower arter a year-long search, and leaves ine company with the daust-ing task of finding isoanuts for 1.5m square feet of prime office space in a poor real estate market. Sears had hoped to secure at least \$1bn for its 110-storey forwar - the world's fallest interest and tax, but on

after sale

plan fails

By Anatole Kaletsky

in New York

tower - the world's tallest building. When it announced the sale last October some Wall Street analysis special inted that Japanese investors would pay as much as \$1.5bn to own Chicago's most cele-brated structure.

In fact, several Japaness buyers expressed interest but none bid formally. Strong ramours circulated this year that potential Japanese bid-ders had been warned off by their Ministry of Finance, for their Ministry of Finance, for fear that Japanese ownership of such a prominent US archi-tectural symbol could ferment further economic nationalism in the mid-West. The best non-Japanese offer was of about \$10m from Can-ada's Olympia & York Devel-opments, but that fell through. Under the deal announced yesberday, Sears will receive

resents numerous pension

fund investors. AEW will also receive an option to purchase the tower within the next 15 years.

Under the option terms Sears will share in any appreciation

services. Dresser derives about fibn in sales from oilfield service.

investment company run by

the New Zealand businessman Sir Ron Brierley. Industrial Equity, which owns 32.3 per cent of Smith, offered to buy the company itself in May, prompting the outside direc-

tors to stage a full-scale anc-

Industrial Equity has agreed

anction for Smith, set in train by its leading stockholder, industrial Equity (Pacific), an

tion.

New supercomputer venture on rocks

EVANS & Sutherland, a US company which announced its entry into the market for high performance supercomputers five months ago, said yester-day it will scrap the project within two months unless it

can find a buyer or partner. The company has had prob-lems with the hardware and software for its KS-1 supercomputer, which could take several

puter project were terminated, it would take a write-off of up to \$14m, including the costs of

closing the operation. E&S added that recent intro-

achieve a performance equivalent to that of other supercom-puters at about half the price. E&S's difficulties represent a

setback for US efforts to main-tain leadership in supercomputing technology in the face of competition from Japan.

Data General's president steps down

Mr Rodney Rougelot, presi-dent of E&S, said the decision to drop out of the supercoupu-ter market would not affect the company's other operations. It is a leader in the market for high performance graphics

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will inste in any appreciation of the property. The decision to mortgage rather than sell the headquar-ters does not affect Sears' plan, announced a year ago, to relocate the 5,000 employees now using the building. During the first three quar-ters of 1989 the expenses of the supercomputer activity faced earnings by 98 cents rendred extrange by 25 cents per share, the company said. Recently E&S reported earn-ings of \$7.7m or 66 cents per share for the first nine months of 1989, sgathst a loss of \$331,000 in the same period last

Newsprint arm halts Quebecor

QUEBECOR, the publishing group that is baying Maxwell Communication's US printing business for US\$255m, suffered a decime in third-quarter and

By Louise Kehoe in San Francisco

months to correct. It said that, if the supercom-

By Roderick Oram in New York

ductions of other high perfor-mance computers by compa-nies such as Digital Equipment had reduced the competitive advantage it had hoped to gain

Yesterday's agreement is the

last stage in an industry-wide

with its supercomput The company adopted a novel approach to creating its first supercomputer. The com-puter shares tasks between several processor units to

VEAL.



which has been accepted by Smith's outside directors and The deal, if approved by Dresser's stockholders and Washington anti-trust authori-ties, marks a new stage in the Smith's outside directors and its leading stockholder, Dresser will offer \$14.25 in cash for each Smith share and a war-rant to buy stock in itself. Dresser is also buying out pre-ferred stock and warrants issued by Smith with cash and convribe consolidation of the Texas and Oklahoma oilfield services industry in the face of contin-

securities



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### INTERNATIONAL COMPANIES AND FINANCE

# Japan to relax rules on takeovers

### By Michlyo Nakamoto in Tokyo

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JAPAN'S. MENISTRY of Finance is moving to counter foreign criticism of its restric-tive regulations on takeover foreign crijicism of its restric-tive regulations on takeover hids by introducing changes to bring them more in line with international practice.

Existing Japanese rules on takeovers, which are far more restrictive than those in the US or the UR, have been criticised, notably by the US, as constitut-ing a barrier to foreign acquisi-tions of Japanese companies. With an ever-increasing number of Japanese firms making bigger and flashier acquisitions abroad, the Japanese Govern-ment is under considerable pressure to relax any rules that may hinder foreign investment

A Ministry official stated that the three main changes that it plans to submit to the Dist (Parliament) next spring

By Chris Sherwell in Sydney

THE NATIONAL Companies and Securities Commission.

through a representative and allow them to buy the shares for themselves directly. Under present takeover rules a bidder must file a notice with the finance ministry 10 days in advance and may buy the tar-geted company's shares only

The bidder will instead be required to place an advertise-

requires a bidder to buy shares

through a representative secu-rities firm. The timespan allowed for the The change in rules, how-

bid, from a minimum of 20 days to a maximum of 30 days, is also much shorter than the maximum of 60 days allowed in Britain, while the US has no restrictions on the ment in a newspaper and regis-ter his bid with the ministry on the day the bid is launched; • Extend the number of days over which a takeover bid can maximum number of days allowed. over which a takeover bid can take place from the present maximum of 30 days. Although a specific length has not been set, the ministry was looking at Britain's maximum period of 60 days as a guideline; and • Abolish the rule that monitors a hidden to huy shows

As in other countries, for-eign bidders will still be required to bid through a rep-resentative in Japan, although this could be a lawyer rather than a securities firm or bank. Mr Harno Matsuda, deputy director of the finance ministry's Corporation Finance Divi-sion, said that even within the ministry, criticism of the exist-ing rules had been voiced in the past and that the ministry was taking quick action so that, at least in terms of legal berriers, Japan will not be seen only two takeover bids in Japan, including one by a US company.

The change in rules, how-ever, is hardly likely to bring about a sudden rise in take-Equity By Chris Sherweil overs of Japanese companies by either foreigners or Japa-nese. Even with relaxed rules, in Sydney Japanese corporate customs, such as mutual shareholdings, make it extremely difficult for a hostile takeover bid to suc-THE ADRLAIDE Steamship gronp, headed by Mr John Spalvins, instantly strength-ened its position in Australian

retailing, food processing and investment yesterday by win-ning majority control of Indus-trial Equity (IEL). The jump to 51 per cent con-trol came just one day after it launched a bid for the com "Back in 1971, when the orig-inal takeover hid rules were implemented, people thought this would lead to a rash of takeovers," recalls Mr Matsuda. Previously, although there were no rules restricting takeover bids, none had taken launched a bid for the company. Both Brierley Invest-ments, which held 12 per cent place. In the more than 20 years since the rules were implemented, there have been

ments, which held 12 per cent of IEL, and Goodman Fielder Wattle, with 19.9 per cent, accepted an increased offer of A\$2.39 (US\$1.81) per share. This compares with a A\$2.25 bid unveiled on Tuesday by Adsteam and its associates Derid Lower and Tuesday & O David Jones and Tooth & Co. The new hid, which is equiva-lent to A\$2.35 because share-holders can retain IKL's five cent final dividend, values IKL at A\$1.8bn (US\$1.41bn).

Yesterdey's developments leave Mr Rod Price and Mr Bill Loewenthal, two senior IEL executives, bolding 19.9 per cent of IEL through Corama, a company they formed earlier this year with Mr Abe Gold-berg, the textile magnate. Corama had planned a

A\$2.40 per share management buy-out, but ran into financing snags. The trio must now decide whether to sell the stake, originally bought from Brierley Investments for A\$2.40 per share after Sir Ron Briarley decided to sell down its majority interest, Goodman Fielder Wattle, the

Australasian food group which initially bought the stake to launch its own abortive bid for IEL, said yesterday it would use its A\$358m proceeds to repay sbort-term Australian dollar borrowings.

In acquiring IEL, Adsteam will add the Woolworth's retail chain to its existing upmarket David Jones department store group, thereby ment store group, thereby becoming a strong counter to the powerful Coles Myer com-bine, which is one of the world's largest retailers out-side the US. On the food processing side Adsteam will acquire IEL's Southers Farmers group.

Southern Farmers group, which has dairying, seafood which has dairying, seatood and fruit jaloe operations, and Acmer, which has vegetable, fertiliser and salt interests. Adsteam already controls sig-mificant vegetable, dairy and meat processing operations as well as wineries and pube.

of the government shares in New Zealand Steel. Equiticorp had helped fund the deal along with Elder Finance, now called Elderhank.

to Ararimu Investments Four, which transferred them to an employee unit trust.

By Terry Hall in Wellington NZ EQUITICORP'S statutory NZ EQUITICORP'S statutory managers yesterday filed a NZ\$564m (US\$331.8) claim against the collapsed group's directors, financiers, advisers and the Government over the 1987 sale of New Zealand Steel, the biggest legal claim in New Zealand history. The managers listed 17 defendants in the claim filed in the Auckland High Court. Heading the list is Mr Allan

approach to achieve resolution of the matter."

tts own legal advice. The NCSC said it would

to be given to Qinter share-holders" to allow them to make a fully informed decision.

the Auckland High Court, Heading the list is Mr Allan Hawkins, Rquiticorp Holding's chairman, and Mr Grant Adams, the deputy chairman, the Attorney General, Welling-ton Finance Company, Elder-bank, Auckland law firm Rudd, Watte and Stane and Hong

sued over steel group sale effectively buying shares in itself, which is outlawed by a section of the Companies Act. In a brief statement Mr Fred Watson, staintory manager, said the claim arose out of the financing provided by compa-nies within the Equilicorp group or a privats company called Ararimu Investments to hay two parcels of shares in Equificorp Holdings. Mr Watson has refused to eive details of the statement of

give details of the statement of

give negatis of the statement of claim and the reason why the defendants were being sued. In April he said that Arar-imu investments Four, a com-pany linked to an Equilicorp staff share scheme and not just Mr Hawkins, were the buyers of the conservant shares in

Elders had been repaid but the Equilicorp companies had not,

Mr Watson said. The 92.9m Equilicorp shares issued to the Government went

NZ Equiticorp and state

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Adsteam

November 1989

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. to Ahold in these testescilons Shearson Lehman Hutton International November 1989 ARGYLL Argyll Group PLC has acquired an ECU 50 million ordinary share interest in both Koninklijke Ahold nv **Groupe Casino** 

**B** Ahold

Koninklijke Ahold nv

has acquired an ECU 50 million

and interest in both

The undersigned acted as tipancial advisor

Group PLC Groupe Casino

The undersigned acted as tinancial advisor to Argyll in these transactions.

November 1989

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Samuel Montagu & Co. Limited

WORLD PULP + PAPER Morgan Guaranty Trust Company of New York The Financial Times proposes to publish this survey out: Midland Bank pic 12111 DECKMINER 1969 For a fall editorial synopole and dwethemens details, please contact Japanese Yen 15,000,000,000 -E250,000,000 Sec. 1. Floating Rate Deposit Notes Due 1991 Subordinated Floating Flate Notes 2001 For the six months 16 November, 1989 to 16 May, Notes 2001 For the three months from Notes the totage of features 15, 1990, the Notes will carry an interest rate of 15,1% p.a. On February 15, 1990 interest of 2190,30 will be due per 25,000 Note and 21,903,01 in respect of <u>250,000 Note for Coupon No. 15</u> Citbenik, N.A. (CSSI Dept), Agent Bank ALISON BARNARD 1990 the Notes will carry an interest rate of cm. \$1-873 4148 - 9.025 per cent, per annum. **FVB** lifts sales or write to her at: Interest payable on the relevant interest payment date; 16 May, 1990 will be Yen. 453,757.00 per by 14% midway Number One outhwark Buidge

NCSC, suggested last week that the payments were "prob-ably illegal," a comment which attracted criticism and pro-(NCSC), Australia's share mar-ket watchdog, yesterday wel-comed an announcement by the besieged Qintax group that a controversial fee-payment science to its available to the second voked demands that the NCSC should test its claim in court. Mr Skase's announcement and the NCSC's reaction indischeme to its senior executives would be put before shareholdcates a way has been found to settle the issue. Mr Skase insisted in his statement that a shareholders'

Mr. Christopher Skase, who heads the siling media and resorts group, amounced the move on Tuesday night. ...Coincidentally on the same day, the group's biggest bank lenders received details of an independent investigation into its finances being carried out by Mr David. Crawford of accountants Peat. Marwick meeting was not necessary to approve payments which had been sanctioned by indepen-

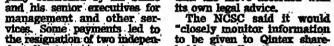
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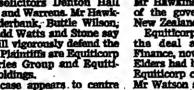
**Qintex shareholders** 

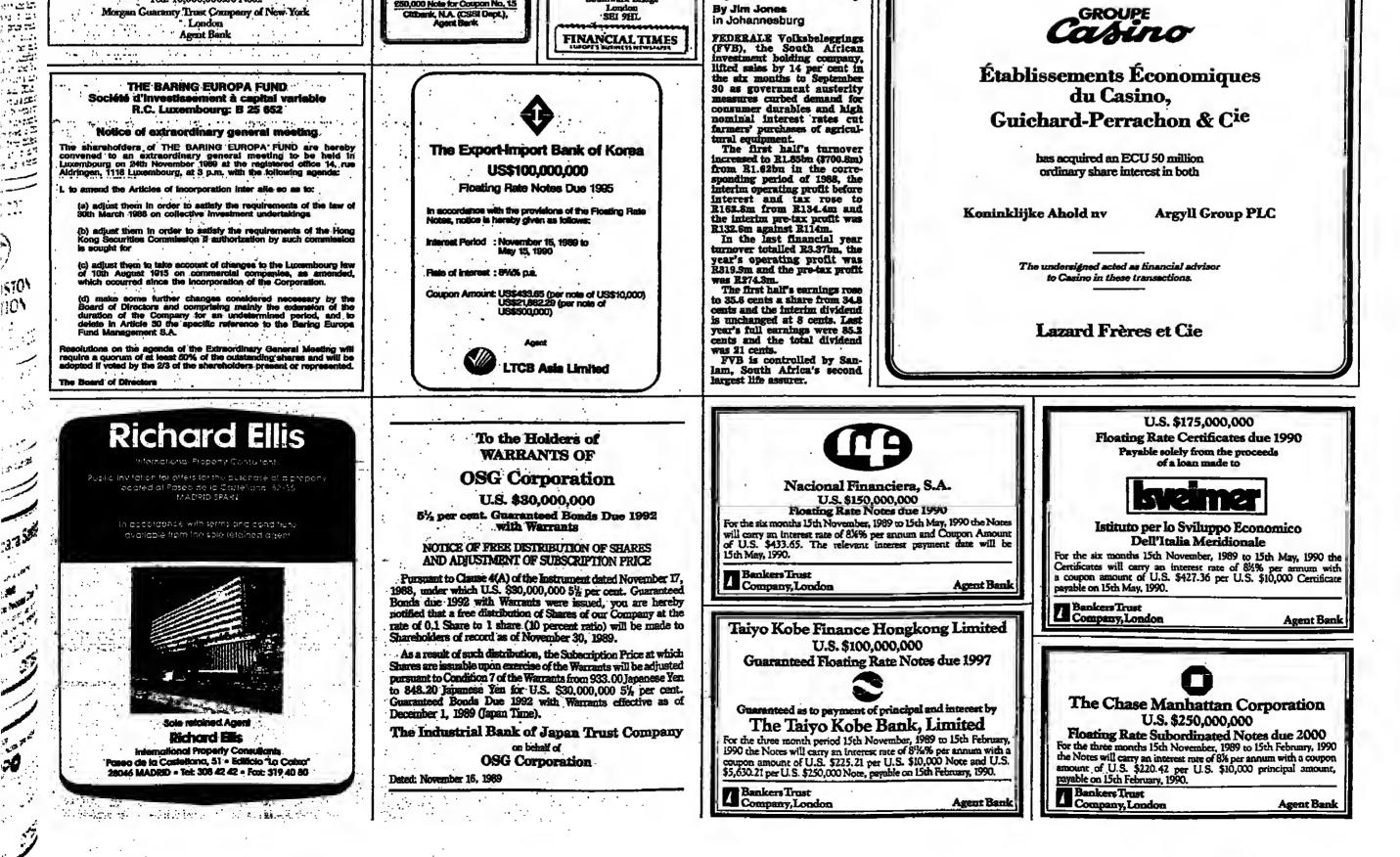
dent directors. He added, though, that plac-ing the matter before them for approval or otherwise was "the fairest and most democratic accountants Peat Marwick Hingerford. Details of the fee-payment scheme emerged last month. Since August 1968 payments totalling A\$42m (U\$\$\$3m) have been made by Qintex to a com-pany controlled by Mr Skase and his conjor generating for

The NCSC said the decision had come "after contact and co-operation" between itself and the company, and added that the move accorded with









### INTERNATIONAL CAPITAL MARKETS **Tokyo Electric Power** This announcement is neither an offer to sell, nor a solicitation of an offer to buy any of these securities. The offer is made only by the Prospectus. seeks Ecu150m at 95/8% November 9, 1989 By Andrew Freeman cent coupon and at their quoted trading level of less 1% hid were yielding 7.61 per cent. An official said there was EUROBOND MARKETS lacked loose paper had been mopped direction yesterday. Traders UD. Although Paribas would not 7,800,000 Shares reported improved turnover as European investors committed new funds in search of cheap comment, there was specula-tion that the issue proceeds had been swapped into fixed-rate yen by Mitsui Bank, with good initial demand from good initial demand from investors switching out of pre-vious EIB issues into the new bonds for a yield pick-up. Trad-ers said the issue could become a new benchinging for supranasecondary market paper, but new-issue activity failed to The First Philippine Fund Inc. a separate leg via floating-rate US dollars. Credit Suisse First Boston reopened the market for corpo-rate borrowers with a \$125m reveal an underlying trend to **Common Stock** John Langton a new benchmark for suprana-tional borrowers, but com-plained that Deutsche Bank had aggressively sold old ElB paper before it isunched the new bonds. Girozentrale Visuma offered its first D-Mark deel since 1981, a DMATCH Margar data and INTERNATIONAL **AIBD** puts five-year deal for **Reed Publish**-ing. The bonds were priced at 101.45, but were reoffered at BONDS Price U.S. \$12 Per Share new man Parihas Capital Markets con-tinued the recent run of Ecn deals with an Ecul50m seven-year issue for Tokyo Electric Power Company (Tepco). The bonds came with a fat 9% per cent coupon and were priced to offer a yield of 9.65 per cent at less full fees. less 1% (99.95) to yield a huge 105 hasis points over Trea-suries. In addition to the attractive yield, the bonds offered investors the protection of event-risk language in the covenants attached to the issue a DM70m 10-year issue via Bank of Tokyo. The deal is a variation on a drop-lock secu-rity: it is a floating-rate instru-ment for three years, and becomes fixed-rate thereafter if The New York Stock Exchange symbol is FPF. By Andrew Freeman Copies of the Prospectus may be obtained in any State or jurisdiction from such of the undersigned as may legally offer these securities in compliance with the securities laws of such State. IN A SURPRISE HOVE, the Association of International Bond Dealers (AIBD) has DEOSDECTUS less full fees. Paribas was quoting the paper at less 1% bid, a dis-count equivalent to full fees. An official said the deal had CSFB said the paper was well placed with fixed-income investors, and, after the deal the borrower decides not to call the bonds. The paper was mostly placed with Japanese Clemente Capital, Inc. - Investment Advisor broke, syndicate was quoting the bonds at 100.15 bid, inside the implied % point fees to syndicate members. Traders Daiwa Securities and Gold-(A subsidiary of Philippine National Bank) man Sachs plan a joint venture made a slow start, but was con-fident it would find demand. Traders were less circumto market US real-estate-backed securities to Japanese investors, Reuters reports. Daiwa Real Estate and Gold-man will start the venture in early 1990. The two cooperated said the yield was finding demand, but added that there spect, and said several mem-bers of the underwriting group had been a limited amount of 5,000,000 Shares asset swapping. In Germany, late in the sesappeared to be selling their bonds back to the lead via the sion Deutsche Bank brought a DM400m 10-year deal for the European Investment Bank earlier this month in launching two mutual funds totalling brokers. They said the bonds looked \$701m from the Federa exceptionally good value and should trade better once the services of such a senior and respected professional from the Euromarkets. We look for-ward to an orderly transition at the end of December." Mir Langton is currently managing director of the Lon-don-based inter-dealer broking firm Gintel, a position he has held for three yours. He has been an active member of the AIBD sitting on the main National Mortgage Association. The bonds carried s. 7% per **CL Global Partners Securities Corporation International Finance Corporation NEW INTERNATIONAL BOND ISSUES** PaineWebber Incorporated Book moner Borrower ECUs Tokyo Electric Power (Co.(s) Coupon % Price Town and then 12/14 Parible Capital Marlata 150 9% 1014 1995 Alex. Brown & Sons Donaldson, Lufkin & Jenrette US DOLLARS Nippon Electric Glass Reed Publishing(USA)inc.(a) Sekisul Plastics Co.+ .100 101:45 100 24/12 Osiwa Europe CSPB Niido Secs. (Europe) 1904 1904 1993 150 125 100 (42) A.G. Edwards & Sons, Inc. Goldman, Sachs & Co. (33) CANADIAN DOLLARS **Merrill Lynch Capital Markets** Lazard Frères & Co. 1992 25 11 101.275 1%/7 Miteublehi Finance Int. In 1968 he joined the execu-D-MARICR **Prudential-Bache Capital Funding** Salomon Brothers Inc 14/14 Deutsche Bank n/a Bank of Tokyo (Germany) 24/14 Deutsche Bank 400 72 45 1005 102 100 7900 1960 1964 など Ē18(=)♦ 0/a 2<sup>1</sup>4/1<sup>1</sup>2 Girozentrale-Vienna(c) Smith Barney, Harris Upham & Co. Wertheim Schroder & Co. YEN Skopbank(a) + 101.275 1992 13g/2g HL Int. 7g/3g Toyo Trust Int. 10bn 2.5bn 03 Blunt Ellis & Loewi **Bateman Eichler, Hill Richards** \*APrivate placement. Whith equity warrants, #Floating rate notes. @Float terms, a) Non-catable, b) Fungible March 5 1998 with existing C\$75m bond launched in May, issue price plus accrued interest, c) 40bp over 6-month Libor first 5 years, then fixed coupon of 0%%. Call after 3 years at 100. d) Redemption linked to Nikkel stock index. tee. Ladenburg, Thalmann & Co. Inc. McDonald & Company Prescott, Ball & Turben, Inc. Piper, Jaffray & Hopwood FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there i	s an adequate secondary market. Closing prices on November 15
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•	boads where it is in billions. Change on week-Change over price a week earlier.
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Bear Stearns & Co. Inc. **Drexel Burnham Lambert** Kidder, Peabody & Co. Morgan Stanley & Co. Shearson Lehman Hutton Inc. Dean Witter Reynolds Inc. Gruntal & Co., Incorporated **Oppenheimer & Co., Inc.** Stifel, Nicolaus & Company Sutro & Co.

### 2,800,000 Shares

The above shares were underwritten by the following group of international underwriters.

Nomura International

Rotan Mosle Inc.

**Credit Lyonnais Securities** 

PNB Investments Limited - Philippine Advisor

The above shares were underwritten by the following group of U.S. underwriters.

Nomura Securities International, Inc.

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New Issue

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# at the helm

appointed Mr John Langton as new chief executive and sucre-tary general with effect from January I next year. Sir Long-ton will also be the chairman of AIBD systems, the London operating company which manages the Trax trade matching and reporting sys-

Mr Jan Ekman, AIBD chairman, said: "The AIBD board is deligited to have secured the services of such a senior and

AIBD, sitting on the main board since 1981.

tive committee, and in May this year was elected as vice-chairman. He is also deputy-trensurer of the Trax commit-tee and deputy chairman of the market practices commit-

The appointment of a new chief executive was not expec-ted to be completed for several monitis following the abrupt departure in July of the previ-ous incumbent, Mr Hans Peter Frick, Mr Frick was in office for just six weeks, and his re-ignation was seen as a signifi-cant blow to the AIBD's attempt to strengther its encontive and. The need for order and lead-

erabiy at the fop of the AIBD has never been more apparent in its 21-year lastory. Follow-ing Mr Frick's resignation, Mr Erwin Flückiger, the AIBD's finance director, resigned last month, and it appeared the management structure of the association was in chaos. Under the UK Financial Services Act, the AIBD is a desig-nated investment exchange and the attention of UK regulatory authorities was said to have been drawn to the probans among its executive staff. At its annual conference in At its annual concernce in Vienns. in May, the AIBD announced elaborate plans to create a strong secretariat of paid professionals to run the executive functions of the essectation executive functions of the association. Board members are unpaid, and it was agreed that a more formal management structure under a chief executive was needed to run the day-to-day business of the association. However, oince Mr Frick announced his departure those plans have been on hold.

US SOLLAR STRAIGHTS	Change on	
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**International Finance Corporation PaineWebber International** 

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**RBC** Dominion forecasts profit for its first year By David Lascelles, Banking Editor

**RBC** Dominion Securities

RBC Dominion Securities International, the London-based international invest-ment banking arm of the Royal Bank of Canada, will report a profit for its first year of operation, according to its chairman, Mr John Sundars. Mr Sanders said yesterday that the year, which ended on September 30, would show a return on capital of about 40 per cent before tax and the payment of bounses. He dectined to give precise fig-ures, but said that all parts of the business - broking, market the business - broking, market making, North American equi-ties, Eurobonds and corporate finance - had been profitable, though at varying lavels. RBCDSI was formed out of the Origor Bound Darket

the Orion Royal Bank, Domin-ion Securities, and Kitcat & Aithen, the London stockbrokers acquired by the Royal Bank at the time of Big Bang in 1986. It employs 330 people of which 220 work in London.

It also has offices in continen-tal Europe and the Far East. Mr Sanders said RBCDSI had drawn on the Royal group's strong domestic base in Canada to generate trans-Atlantic corporate finance deals and securities business. But the London-based Kitcat operation had also increased its share of the broking busi-ness by concentration ness by concentrating on areas where it had expertise such as

transport. Costs had been kept under tight control, and the group had preserved stability at a time of upberval for Londonused houses in ge

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### **INTERNATIONAL CAPITAL MARKETS**

his leadership.

current chairman, the politick-

ing has begun ahead of Jann-ary's hotly-contested vote. Mr Mahimann's decision to stand for a fourth term is unprecedented and his critics

believe he is beginning to rel-ish his power. He is known to

# London gilts react coolly to Chancellor's statement

By Rachel Johnson in London and Janet Bush in New York

THE UK government bond market decided the Autumn Statement was not positive for gilts, and seized on one figure as signalling bad news before moving lower by abont ½, point at the close after a relatively motionless day.

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### GOVERNMENT BONDS

ie Pé This was the announcement that the spending "overrun" for 1990-1991 would total 25.5bn. The revision upward was viewed as a sharp unerpected increase by the market. Some, however, were softening the figure's impact with inflationary adjustments using deflators.

Mr Stephen Hannah, econo-mist at NatWest Gilts, sald: "The aggregate to focus on is 25.5bn." None the less, strong tax receipts following higher wage settlements and the unlikely prospect of further income tax cuts in the budget could offset the rise in public

spending, he indicated. The budget surplus would remain broadly in line with what had been amounced in the last Budget. But the public sector debt requirement, which had been causing the contraction in the gilts market, had "peaked.". The statement proposed a repayment of £12bn for 1991, and a further decline in repayments early in the 1990s looks likely. "When we have a PSDR of around  $\Sigma$ 7bn, then we might see the Bank issuing gilts again," said Mr Hannah. This did not impress the gilts market. One trader

gitts market. One trader pointed out: "Nobody would be persuaded to buy gits on the back of this budget." In spite of Mr. Major's belief that slowing in growth did not herald any recession, the outlook for high inflation — and high interest

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By Stephen Fidler, Euromarkets Correspondent

states a state of the

	Coupon	Red Dele	Price	Change	Yield .	Week ago	Month
uk Gilts	13.500 9.750 9.000	9/92 1/96 10/08	104-17 95-01 93-21	-5/32 -3/32 -4/32	11.57 10.67 9.74	11.53 10.62 9.71	11.41 10.57 9.61
US TREASURY '	8.000 8,125	8/99 8/19	100-27	+7/32 +9/32	7.87 7.87	7.80 7.80	7.96 7.94
JAPAN No 111 No 2	4.000	6/96 3/07	-84.8573 101.5953	+0.386	6.48 6.52	5.51 5.47	5.25
GERMANY	6.750	6/99	95.6000	+0.270	7.40	7.25	7.00
FRANCE BTAN OAT	8.000	7/94 5/95	94,4058 94,6400	+0.037 -0.120	9.52 8.96	9.53 8.95	9.18 8,75
GANADA *	9.500	10/98	100.3125	-0.188	9.44	9.43	9.45
NETHERLANDS	7.250	7/99	96,8700	+0.110	7.75	7.66	7.42
AUSTRALIA	12,000	7/90	92,8062	-0.161	13.32	13.45	13.61

London closing, "denotes New York morning season Yields: Local market standard Prices: US, UK in 32nds., others in decimal

Technical Data/ATLAS Price Sources

rates for glits to compete with did not look particularly depressed the market. attractive. There is no doubt that the

Reserve last week helped senti-ment at the auctions. US Treasury bonds moved modestly higher yesterday morning as traders continued norming as tradens continued to react to the weak economic data published on Tuesday and displayed some relief that the quarterly refunding had been negotiated successfully. At mid-session, the bench-

mark long bond was quoted % point higher for a yield of 7.86 per cent. The market had been reluc-tant to react to soft industrial production, retail sales and capacity utilisation figures

released on Tuesday morning ahead of the 30-year auction, the last in the refunding. The modest price gains yesterday morning appeared to be a

delayed response. Opinion on how the auctions went was fairly mixed. There was a general feeling that the long-bond auction had been a touch disappointing. Overall, however, traders were encouraged that demand from Tokyo was, if anything, better than expected in the weeks running up to the auctions when yields \$9bn to \$9.5bn compared with Angust's \$10.8bn shortfall.

## **EC** amends proposals for capital adequacy **By Richard Waters**

THE European Commission's THE European Commission's proposals for a capital ade-quacy directive for securities basinesses have been substan-tially amended in the wake of criticisms from firms based principally in the UK.

principally in the UK. This commission's views, which have yet to be pub-lished, are only proposals for a draft directive. They shifted significantly after criticism from firms which claimed they would suffer from being forced to carry a heavier capital backing firm commetitors outbacking than competitors out-

side the Community. An important change is said to be a reduction in the level of capital required, from around 20 per cent of out-standing exposure to 8 per cent.

standing expositive to a per cent. The Community appears to have accepted the claim, par-ticularly from UK-based busi-nesses, that individual mem-ber states should be allowed to grant a reduction for firms which hedge or diversity their portfolios. This would enable member states to overrule the member states to overrule the "de minimis" 8 per cent.

"de minimis" 8 per cent. The 8 per cent proposal — echoing the 8 per cent capital backing required of banks under the Basle agreement — is likely to be welcomed in perticular by UK firms, which had feared an increase in their cardial programming when the capital requirements when the directive comes into force.

directive comes into force. Under current UK regula-tions, securities firms must carry capital equal to between 10 and 25 per cent of their exposure, depending on the volatility and liquidity of the securities in their portfolio. This is reduced for firms which have diversified their montfolios on otherwise hadred

rities business, imposes a

to refine further its views early next month, leading to a published proposal for a direc-tive by the end of this year.

The Chicago Board of Trads is being rocked by the city's own Machi-avellan style of politics this work avellan style of politics this soya bean debacte, his Chi has nncharactsristically clammed up. Some of these issues could be debated at an open meeting today where all candidates will

week as the incumbent chair-man faces a tough challenge to declare their platforms. The In the close-kult environ-ment of the windy city's futures industry, it has been almost a tradition for exchange meeting has been forced onto the exchange's nominating committee by a petition containing over 700 names organ-ised by Mr Les Rosenthal, the chief contender for the chairleaders to stand unopposed for re-election. But as two challengers have already launched manship. strong campaigns to unseat Mr Karsten "Cash" Mahimann, the

Election politicking rocks CBT

Deborah Hargreaves on a fight to lead the Chicago futures exchange

Mr Rosenthal is an old CBT hand who was chairman of the exchange in 1981-1982 and who has been moved to stand by what he sees as a neglect of domestic exchange issues in the face of the year's contro-versies. While insisting his style would have been different in handling the crises, he is keen to put the last year events behind.

have reneged on an under-standing with Mr Patrick Arbor, deputy chairman, that he would support his bid for the top post M r Rosenthal bases his election campaign on four legs, all of which are aimed at maximising the the top post. The disaffected Mr Arbor, who has been at odds with institution's profitability for its members. One of his most radimany of the leadership decisions over the past year, has now declined to run for chair-man and is instead standing cal ideas is the sale of the CBT's landmark art deco buildfor a directorship which he ing in Chicago which, industry sources estimate, would net a clear \$400m. The money could either be distributed to the membership, ploughed into new technology, or used for the ecquisition of a related business, such as a company in information technology, to pro-vide an additional income stream.

Instead of being run as a

in the value of our national

currency." The drachma has declined by

Greece offers three-year

issue index-linked to Ecu



Les Rosenthal: chief con-tender for CBT chairman country club, Mr Rosenthal believes the scharge could be organised along more profit-able lines, charging more for the quote information it sells,

for instance - a service that currently earns \$25m to \$30m a year. Part of the additional revenue could be used to reduce exchange fees, he believes. The promise of more profit rings sweet in the ears of the

CBT's 3,500 members who have become dissatisfied with the exchange's free-spending on new technology. A recent attempt by the board to raise exchange fees for future devel-opment was met with such an outcry it was shelved. The CBT is involved in talks

with its rival, the Chicago Mer-cantile Exchange, on combin-ing their two electronic

systems for after-hours futures trading. However, the talks have slowed down and the two exchanges have run into disagreement over who will con-trol e joint system.

27

The other two legs of Mr Rosenthal's platform include a bid for innovative contracts such as a futures contract on third world debt or electricity as well as the revival of the near-dead concept of linkages with exchanges in other time

Most attempts to link exchanges such as the CBT's bid to forge e link with the London International Financial Futures Exchange, have found-ered miserably. Mr Rosenthal says he would pursue links on a more equal basis.

Although Mr Rosenthal is not hugely popular at the exchange, he is currently believed to have the best chance of succeeding Mr Mahlmann.

The other contender for the post is Mr Dale Lorenzen, a grain trader, who was unsuc-cessful in his hid for the dep-

very chairmanship this year. "This is the biggest fight we've ever had here . . there will be some very sharp ques-tions asked at this meeting," says Mr Bud Frazier, who has been trading grain at the exchange for nearly 30 years. Mr Mahlmann cannot escape

some association with the cri-ses that have beset the exchange this year and the membership seems keen for a change in the top job.

**OFT clears London path** for Swedish exchange By Deborah Hargreaves

when the buyer sells or the issne expires, the Bank of OM, the Swedish electronic futures and options exchange came a step nearer to setting up its planned London subsid-Greece said. The Bank noted that the bond offered "the best possible protection against fluctuations in the planned London subsid-iary yesterday when the UK Office of Fair Trading said it found nothing in the exchange's rules to distort competition.

competition. In its report to the Depart-ment of Trade and Industry, the OFT paved the way for OML, the Swedish enchange's London arm, to be approved as an investment enchange under the Financial Services Act. The an average of 8.5 per cent against European currencies in the past 12 months. the past 12 months. The previous Ecu issue, a month ago, offered a 9.75 per cent coupon and raised 72bn drachmas (\$433m), of which more than 40bn drachmas was covered by foreign buyers. DTI which is expected to make an announcement in several

### weeks will also consider other weeks will also consider other aspects of OM's application. The Swedish exchange has initial plans to extend trading of its Swedish contracts to Lon-don although the exchange says it envisages the introduc-tion of non-Swedish products at a later date. Trading will be on an integrated electropic on an integrated electronic market and clearing system and will be in Swedish kroner. OM has set up trading sub-sidiaries in three European countries and plans four additional ventures. Its Spanish arm, OM Iberica, started up last week.

# MOODY'S, the US rating tional companies whose risk, it agency, said yesterday it would believed, was not being proprint to recent defaults in the Eurocommercial paper in the US market. It said the latest move came in response to concerns assigning "not-prime" ratings short-term paper of interna- to companies which had been the several defaults."

Sector State State and State the series a color of the series LONDON MARKET STATISTICS and the second ----1.00 FT-ACTUARIES SHARE INDICES **RISES AND FALLS YESTERDAY** LONDON TRADED OPTIONS Same 18 33 915 390 47 7 These indices are the joint compliation of the Financial Times, OPTIONS DEALERS had another dull day as they waited for the Chancellor of the Exchequer to deliver the Autumn Statement on options provided the main busi-ness of the day and focused on those companies reporting results British Fands 8 However, the Autumn State-ment had only a limited Impact, as the options market closed soon after it was delivered. This ors, Dominica and Foreign Bonds ..... the Institute of Actuaries and the Faculty of Actuaries 2444121-1 Financial and Properties EQUITY GROUPS Wednesday November 15 1989 The Mon Fri Year this morning. fter it was delive Trading in British Gas was The futures market dipped in 122

The entire \$30bn refunding and \$10bn in cash management bills were due to settle yester-day and this put upward pres-sure on Fed funds. The Fed's lack of open mar-bet intermention on Theorem the Feits lack of open mar-bet intervention on Tuesday to drain reserves in spite of a soft Fed funds rate was seen by some as a hint that the Fed might tolerate funds as low as

might tolerate funds as low as 8% per cent. Other bond ana-lysts, however, said the Fed's lack of draining was in antici-pation of the upward pressure on the funds rate yesterday. Fed funds opened yesterday at 8% per cent before slipping a little at mid-session to 8%

a inflie at ind-dession to 8% per cent. US business inventories for September rose 0.2 per cent compared with expectations of a 0.1 per cent gain. The next key economic release is today's September trade balance which is expected to be a deficit of Stiph to 25 fbm compared with

## It is understood that West German regulators continue to oppose the commission's pro-posals. The German system of capital adequacy, comprising a set minimum level of capital Moody's to rate in response to defaults for banks involved in the secu-

higher entry cost on firms than that in the UK. The commission is expected

By Kerin Hope in Athens GREECE is offering a three-year 10 per cent bond index-linked to the Ecn. It will be the country's fifth Ecn bond issue in the past seven months. The tax-free bond is issued st par with a face value in both drachmas and Ecu and will be

traded on the Athens stock exchange. Both interest and final

# payment are based on the Ecu but will be made in drach-

Y

## hopes to lead an effort to renew the exchange's financial futures trading floor. In a year that has seen the CBT lurch from one crisis into another, Mr Mahlmann's critics say the exchange's public image has deteriorated with each slow response. In the face of the FBI's massive investiga-tion into futures frand and the

A SUB-SECTIONS Figures in parentheses show member of stocks per section		Wednesday November 15 1989					Now 14	Nov Nov 13 10		ago (approx)	Plantations							. 12			
		linden: No.	Day's Change	Est. Earologs Yield% (Max)	Gross - Div. Yield% (Act al. (25%)	Est. P/E Ratio (Net)	nd adj. 1969 to date	lades Na.	ladex No.	Index No.	Index No.	Other	5	·					45	;	
234	CAPITAL 60005 (206) Building Materials (28) Contracting, Construction (37) Electricals (10) Electronics (20)	0.045.79 1392.37 2598.72	444774	12.75 15.19 17.41 11.01 9.53	4.46 5.37 5.56 4.97 3.77	9.41 8.21 7.37 11.42 13.51	28,51 35,83 54,94 83,50 51,67	879.39 1964.44 1402.15 2519.28 1925.90	879.87 1963.95 1496.49 2523.82 1922.56	885.24 1866.33 1411.67 2534.17 1945.75	814.37 1414.42 1544.36 2345.12 1812.23		um	125	Ľ	OND	ON R	ECENT	155	UE	5
689	Mechanical Engineering (53) Metals and Metal Forming (6)	469,41		12.18	4.92 6.52 4.84	9.99 4.93 16.55 11.58	14.90	459.45 359.45	468.60 468.52 364.79	444.35 442.41 341.53	429.13 597.19 279.29	in at		Lates Dete	JS High	989 . Law	5	Anck	Oraction Price	+=	1
21 22 26 27 29 31 23 43 59 41 22 36 77 89 49 51 59 61 62	Leisure (35) Packaging & Paper (14) Publishing & Printing (18) Stores (32) Tertiles (14) GTHER GROUPS (34) Agencies (17) Chemicals (22) Conglomerates (14) Transport (13) Telephone Networks (2) Miscellaneous (26)	1249,92 1397,47 1397,47 1295,747 1297,74 22928,74 1257,93 529,96 3411,19 775,54 547,26 7148,51 1483,47 1177,35 1483,47 1177,35 1483,47 1177,35 1483,47 1177,45 1125,74 1125	*******	18.18 8.79 9.36 9.37 9.37 9.37 9.37 9.37 12.48 8.46 11.01 11.24 12.49 10.26 11.01 11.24 11.25 12.49 10.26 11.14 11.25 11.14 11.26 11.14 11.14 11.26 11.14 11.14 11.26 11.14 11.14 11.26 11.14 11.14 11.26 11.14 11.14 11.26 11.14 11.14 11.26 11.14 11.14 11.26 11.14 11.14 11.14 11.14 11.26 11.14 11.14 11.26 11.14 11.14 11.14 11.26 11.14 11	3.0 1.91 3.7 5.45 4.45 4.45 4.45 4.45 4.45 4.45 4.	11.54 14.51 13.37 13.46 14.54 19.27 14.43 19.27 14.43 19.27 11.84 19.27 11.84 19.27 11.84 19.27 11.84 11.24 11.25 11.84 11.25 11.84 19.27 11.84 19.27 11.84 19.27 11.84 19.27 11.84 19.27 11.84 19.27 11.84 19.27 11.84 19.27 11.84 19.27 11.84 19.27 11.84 19.27 11.84 19.27 11.84 19.27 11.84 19.27 11.84 19.27 11.84 19.27 11.84 19.27 11.84 19.27 11.84 11.24 11.84 11.24 11.84 11.24 11.84 11.24 11.84 11.24 11.84 11.24 11.84 11.24 11.84 11.24 11.84 1.	29.55 28.12 25.81 44.99 41.91 41.91 17.67	1446.44 1254.54 1447.59 1094.27 2255.76 2557.40 1364.58 532.05 777.37 532.09 1134.26 1134.26 1134.25 1215.73 1474.56 1215.73 748.36 2245.15 1215.73 748.36 .798.16	1254.37 1495.7.1 1295.7.1 256.13 2552.87 3557.63 3557.63 3557.63 3557.63 3557.63 3557.63 3557.63 3557.63 3557.63 1128.9.1 1497.9.1 1497.9.1 1497.9.1 1497.9.1 1497.9.5 1127.95 1127.95 1127.95 1127.65	1451.58 1255.58 1255.58 1264.54 2528.98 1377.86 1377.86 1377.86 1377.86 1377.86 1377.86 1377.86 1377.86 1377.86 1377.86 1377.86 1377.86 1377.86 1377.86 1378.57 138.58 1378.58	1340.19 1155.44 1153.04 549.73 1821.09 1824.09 1824.09 1824.73 3425.94 3425.95 345.95 345.	-\$\$\$~\$\$\$\$-+R\$-\$\$\$\$\$\$-+R\$-\$\$-\$\$		201011202000000000000000000000000000000	ቒኇዄ፟፟፟፟፟፟፟፟፟፟ጜጜ፟፼፟ፙፙ፠ኯዸ፝ጜዾዸ፟ጜዸቘዾኇጜቒኯኯዸ፟ጞ፟ኇኇ		340 유사가 가지 아무지 아무지 아무지 아무지 아무지 아무지 아무지 아무지 아무지 아무	ka Iranii 10p s. Irig witare 50 risad FF10 n. Ir50p in F61. Je wan ka 10p potet F52 witare 10p is Gan 10p is Gan 10p is den 10p is de	SECTOR SEGURIC	1	
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	FIXED INTEREST						AVERAGE GROSS REDEMPTION YIELDS	Wet Nov	Tae Nov 14	Year ago (approx.	
	PRICE INDECES	Wed Nov 15	Day's change %	Tue Nov 14	xd adi. today	xd adj. 1989 to date	łз	Aritish Government Low 5 years Coupons 15 years	9.44 9.57	9.94 9.46 9.57	9.89 9.37 9.81
3 4	5-15 years Over 15 years irredeemables	116.91 130.47 139.31 157.58 128.59	-0.09 -0.25 +0.03	117.04 130.58 139.49 157.54 128.43		10.50 11.60 12.71 13.42 11.52	567890	Necture     5 years       Coupons     15 years       25 years     25 years       High     5 years       Coupons     15 rears       25 years     25 years       Later and the second seco	11.08 19.94 9.49 11.18 19.25 9.65	11.61 10.64 9.63 11.13 10.24 9.84 9.85	18.28 9.40 9.25 18.41 9.72 9.29 8.92
67	Index-Linked Up to 5 years Over 5 years	148.44 138.90 138.90	-8.64	149.49 139.66	-		11213	Index-Linked Inflation rate 5% Syrs., Inflation rate 5% Over 5 yrs., Inflation rate 10% Syrs., Inflation rate 10% Over 5 yrs.,	3.44 3.61 2.45 3.45	3.42 3.44 2.42 3.44	2.89 3.61 1.82 3.46
	Obbestares & Lames	107.83 85.52				9.39 • 5.26	16 17	Seht & 5 years0 Leans 15 years0 25 years0 Preferentt	12.57 11.95 11.95 19.73	12.59 11.97 11.96	11.15 19.93 19.72 19.24

40pening index 2206, 9, 10 am 2200.7; 11 am 2202.0; Noon 2206.2; 1 pm 2206.7; 2 pm 2207.7; 3 pm 2207.8; 3.30 pm 2204.9; 4 pm 2202.4 G) 2.43pm (b) 9.33am † Flat yield. Highs and iows record, base dates, values and constituent changes are published in Saturday Issues. A list of constituents is available from the Publishers. The Financial Times, Number One, Southwark Bridge, London SEI. 911, prior 150, by post 34a. DEBENTURE YIELDS (14/11/89): 5yrs-12.59, 15yrs-11.97, 25yrs-11.96, ELF (UK) 12'4 % 1991 has been excluded from the calculation of isbatture yields since 14/11/89.

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Others	45	94
Totals	447	892

1,618

The futures market dipped in reaction to the Chancellor's speech, with the December FT-SE 100 contract moving from a 5-point premium to the cash mar-ket, to a 5-point discount. This prompted implied volatility of FT-SE puts to rise slightly, while call volatility eased, implied volatility is a measure of stock market volality. Turnover in the FT-SE contract amounted to just \$,902 lots.com-pared with 5,403 on Tuesdey. Yosterday's total was divided between 1.641 cells and 2.841

boostad que to tre release or na interim results this morning. The underlying security was little changed on the day, but traded a brisk 4.1m shares.

Options turnover was also lifted by the activities of one market meker, who was seld to heve bought 750 lots in the December 180 and 200 put series.

BQU	111115					-		_	while ca	y is	a me				11,104 p	uts.		t calls an	bought	750 lo	obs in i	the D	to heve
mai		5907		Rock r Dawn B Wrs	Maching Ho Price	8225	25	Snam P/E Tick Rolls	market Turno amounti pared Yosterd betwee	with lay's	in the just 5,400 tota	3,903 3 on		vided	to 638,2 with 828 the FT-1 123,957	199 con 1,567 on SE, ope against	Monda n Inten 122,13	esday ros compare by, while in est rose to 0. ul of stoc	tracts, and 1, 180 pu	of wh 003 pr it serie	uts. The was	as 1,7 54 we he De	767 con are calis ecomber busiest
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### **UK COMPANY NEWS**

# Smiths soars to £112m with 15% rise

### **By Clare Pearson**

SMITHS Industries, the aerospace, medical systems and industrial group, yesterday reported a 15 per cent increase in pre-tax profits to £111.7m in the year to end-July.

At the operating level, profits improved to £99.82m (189.86m) on a rise in turnover to £704.9m (£666.4m). Interest receivable, reflecting higher cash halances and interest rates, increased to £11.92m (£7.33m).

Smiths confirmed that it had written back £17.6m to reserves after successfully resolving two contracts against which provisions were made when it bought the avionics interests of Lear Siegler of the US in 1987. Additional contracts for the products, a self-contained navigation system and flight data recorder, bave been obtained during the year.

Aerospace as a whole made operating profits of £60.16m

HURRICANE HUGO may turn

out to have hit General Acci-

dent barder than the other composites with a loss for the

third quarter totalling £63m

reducing pre-tax profits to £136.7m, far below £214.9m of

last year and well below what

the market had expected. In addition to losses from

Hugo, GA made provision for a loss of £40.6m as a result of the

banking operations of NZI Corporation and an additional f10m for expected subsidence claims in the UK as a result of

Mr Nelson Robertson, deputy

chief general manager of GA, said yesterday that it had been

unlucky to be hit by Bugo both in Puerto Rico and the Virgin Islands in the Caribbean and

again when the burricane hit

South Carolina. Be added that over the years the company had bad the advantage of retaining a larger portion of the risk than many

other insurance companies and

now had to pay the price. Mr Robertson, who is to be GA's chief general manager from the

end of the year, said he did not expect this policy to change. Underwriting losses world-

wide increased from £39.4m to £125.7m, which is more than

the hot summer.

By Patrick Cockburn

£5m.

GA third quarter below

market expectations

(£52.94m) on turnover of £495.7m (£439.5m).

Yesterday manual workers at Smiths' Cheltennam aerospace site, whose main customers are already in disputes, voted to strike. But Smiths said this was not likely to be significant in financial terms.

Medical systems operations in the US resumed growth in the second half after suffering heavy competition earlier in the year. The division made 221.19m (£20.99m) on turnover of £108.2m (£95.1m). Times Microwave Systems put in about £1.5m for the six

months it was included. Indus-trial operations pushed profits ahead to £18.47m (£14.72m) on turnover of £101m (£89.85m). Roger Hurn, chief executive of Smiths Industries Currency translations bene-

fited the result to the tune of £1.7m. Property put in about • COMMENT Earnings per share increased

hy 13.3 per cent to 25.5p (22.5p). The final dividend is 5.65p making 8.9p (7.5p) for the year.

Paul Murphy

Smiths' shares are currently seen as too low.

useful overshadowed by the Boeing dispute, but this does not look managers at the moment to have more than a very modest effect on buy-out the current year's work; its own dispute at Cheltenham is a side-show. The strike factor

By John Ridding

A really

MR ANDREW Lloyd Webber writer of musical hits such as Cats and Evita, and his fellow directors at the Really Useful Group, yesterday revealed that they are planning to take the theatre production company private through a management buy-out. In a statement to the Stock

Exchange, the company said the directors "are investiga-ting the possibility of making an offer for RUG" but added that "their consideration of the matter is at an early stage. The announcement appears to have been prompted by recent press speculation which has sent the share price soaring from 570p in the middle of October to 690p yesterday, a gain of 18p on the day. At the closing price the company is capitalised at about £76m.

Capitalised at about Libin. Only a relatively small pro-portion of the shares are cur-rently in public hands. Mr Lloyd Webber bolds 38 per cent of the shares and Mr Rob-ert Marmall the nublicher ert Maxwell, the publisher, recently bonght a 14.5 per cent stake from Mr Brian Brolly, a co-founder and former manag-ing director of the group.

## RUG, which came to the market in 1986 at a minimum tender price of 320p per share, was formed to provide a vehicle for Mr Lloyd Webber's musical productions. In addition to Cats, these include The Phantom Of The Opera and Starlight Express. However, the company does not own rights to earlier Lloyd Webber hits anch as Jesus Christ Superstar, Evita, and Joseph. Global receipts from Cats now amount to over £500m

and the group's current strat-egy is to use the rights from such successful productions to expand into television, film

and recorded music. Profits have climbed from \$2.7m in 1985 to £7.4m for the year ended June 1989. How-ever, last year showed a slight decline at the operating level and the group remains depen-dent on income from Cats.

One analyst said that despite its high public profile, the group was not well understood by investors and that had placed a limit on its market rating.

# **Burmah shares fall 32p** on SHV bid statement

Bunnah Oil

650

600

550

500

450

400

Share price (pence).

Oct 87 1989

1989

ATTACKS MARTIN

### **By Steven Butler**

SHARES IN Burmah Oil, the specialty lubricants company, fell sharply yesterday after SHV, the private Dutch industrial group, gave assurances that bar it from making an immediate takeover bid.

The statement, however, does not prevent SHV from adding to its 9.1 per cent stake in Burmah and fails to clear up speculation about its inten-

Burmah shares, which yes-terday lost 32p to 656p, had risen strongly in recent months in response to SHV's share purchases.

Many analysts believe SHV Many analysis believe sny is trying to gain effective con-trol of Burmah without launch-ing a full bid, as it did with Calor Gas, where it holds 44 per cent.

Speculation has centred on the possibility that SHV might continue its purchases in Bur-mah until it approaches the 30 per cent limit, which would trigger a mandatory paying a takeover premium. A possible merger between Calor and Burmah is widely

At that time, according to this scenario, SHV would

high proportion of overseas

earnings. In a letter to Burmah, SHV said: "We want to be a supportive long term shareholder and do not contemplate a take over scenario. You know SHV does not like 'unfriendly' situations and has never been involved in one.

The Takeover Panel inter-preted this as a "no oid" state-ment, barring SHV from bid-ding for six months to a year. in the absence of material changes to Burmah's situation. Mr James Alexander, Burmah director for corporate affairs, described the statement as helpful. However, he said Burmah had never expected a hostlie tid.

attempt a merger of Calor, the bottled gas group, and Burmah on terms which would give it an effective controlling stake in the combined group without He said Burnah would not make any deal that was not in the interests of all sharehold-ers and would not be pressed into a deal by a large minority holder.

If SHV continued to buy seen to offer an excellent industrial fit, and would help reheve Burmah's UK tax probshares, it would need to clarify its intentions again. "If they keep on purchasing, it is to a lems which derive from its degree destabilising," he said.

Some years ago ICI fell out with Trimac and both compa-

nles said they wanted to buy the other out. However, they

could not agree on the terms

and this year the matter went to an Alberta court which ruled that ICI bad to

The court said that the

group should sell its shares to

Trimac for CS91m. On negotia-tion, ICI managed to increase

this to the eventual sale price.

ICI said yesterday it would have liked to take over foll

ownership of Tricil but was not

ownership of Tricil but was not disappointed. Yesterday's move is the lat-est of a recent series of divest-ments by ICI which the com-pany describes as a way of tidying up some of its periph-eral businesses so it can con-centrate on core areas.

In recent months ICI has announced its intention to sell some of its electronics busi-

nesses and has also left the

area of selling non-prescription drugs in the US.

centrate on core areas.

# ICI C\$120m waste disposal

which had been the British company's partner in the joint

Tricil runs a chemical-waste incinerator in Ontario which is

### By Peter Marsh

· · · / ·

IMPERIAL Chemical Industries is to gain C\$120m (£64.6m) by selling its 50 per cent share-bolding in Tricil, a leading Canadian waste-management company. The move ends a long-running dispute over own-ership of the business.

capable of disposing of chemi-cal residues containing toric polychlorinated hiphenyls (PCBs). The buyer is Trimac, a Cana-dian waste-disposal business

		,			
AAHint	· 4.5† "	-			11.9
Allied Irish Bits	3.35 1 1	-	2.675		6.375
British Aloways	2.8	Jan 12	2.5		7.75
Concentric	6.55t	Jan 15	5.46	9.36	7.8
Davy Corpint	2.75t	Feb 8	2.5.	-	8.5
Duphillint	2		1.25		3.75
Jessupefin	4.75	Jan 5	4.25	7	6.25
Land SecuritiesInt	4.75	-	4.1		14.4
McLood Russel	2,75		2.251 .	5.25	. 6.75
Regalitan Propaint	1.5	Jan 5	-1.5		<b>4</b>
Nesco Invests	Dil	- :	0,5	271	. 0.5
Smiths inds	5.65		6.25 ?	8.9	7.5
Stanhope Props Sfin	0.1	Dec 20	0.1	0.1	. 0.1
Wagon Industrialint	5.75		5.25		5. 14

DIVIDENDS ANNOUNCED

Trainerros snown pence per snare net except where otherwise stated. Trainstein after allowing for scrip issue, fOn capital increased by rights and/or acquisition issues. SUSM slock, SSUnquoted stock, ethic market, firsh currency, #Carries scrip option, #Fror 15 months.#For 19 months period. Dividends shown pence per share net except where otherwise sta

anticipated. This is largely the result of US losses which jumped from £33.9m to £69.8m though UK underwriting showed a £25.5m profit despite the subsideoce provision. All sectors in the UK held up well with the possible exception of liability. Mr Robertson said that the

main improvement over the year was at NZI Bank where GA had been able to cut expenses by "slimming down" branches and staff to a level commensurate with the level of business conducted.

Investment income after nine months of the year were up £71.6m at £330.2 compared with last year. GA's estate agency network over the same period made a loss £12.6m.

Egerton Trust buys option on builder

Egerton Trust bas paid £300,000 for an option to acquire all the capital of Ryeford, a Surrey-hased househuilder. The option entitles Egerton

option.

to buy Ryeford for about £2.9m, including the cost of the

LAND SECURITIES, the largest Britisb property invest-ment and development group, reported first half pre-tax profits of £80.8m, an increase of 13 per cent on the corresponding period last year and well in line with market expectations. The increase reflected not only the growth in rents across

its £5.2bn property portfolio, over half of which is offices in the City and West End of Lon-don, but also the additions to the portfolio through the com-pletion of developments. Rental income was boosted

pletion or refurbishment of four shopping centres and com-pletion and letting of 575,000 sq ft of retail warebousing space. Interest receivable was given a push to £19.6m (£17.7m) by a £175m issue of 9% per cent convertible bonds. But this was offset by a rise in interest pay-

ments from £41.1m to £52.3m, a consequence of the group's development programme. The interim dividend is 4.75p (4.1p), covered by earnings per

share of 10.42p. Rare among property groups, Land Securities does not capi-talise the interest on its devel-



opment projects but sets the costs against profits when the expenditure is incurred. The group noted that all its borrow-ings were long term and gearing has been unaffected by recent rises in interest rates. At the end of its last financial year, gearing was 26 per cent.

nificant enough to bolster

rental income very much. With the market becoming increas-

ingly uncertain, estimating the future net asset value gets trickier but Land Securities on

present trends ought to grow from 855p last March to 930p hy the year end. Not that that

will thrill the market, which,

by putting the shares at 523p on a prospective discount of

nearly 44 per cent, has been

worried about eroding capital

values for some months.

aside, Smiths followers were

enthused yesterday following

the release of these better-than-expected results. Particu-larly attractive features included the successful resolu-

tion of the problems that

emerged after the Lear Siegler acquisition and, more recently.

the sethack in US medical

systems. Both these divisions appear in fine shape while industrial, once seen virtually

as an appendix to the rest of the group, impressively improved its margins during

the year. The company should achieve pre-tax profits of at least £125m this time, putting

the shares on a prospective p/e of around 9.5, which is widely

@ COMMENT Land Securities is the ultimate defensive stock. It will trundle on, pretty well regardless of any change in the short term

economic circumstances. There is still some growth mileage in to £130.9m (110.8m) by the pre-letting of three new buildings in the City of London, the comthe portfolio as rents coming up for review catch up with levels established in the market. But in the second balf there are no developments coming on stream that are sig-

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# LAND SECURITIES **INTERIM RESULTS**

Year to 31.3.89 (audited)		30.9.89 (unaudited)	30.9.86 (unaudited)
£m		£'m	£m
231.6	Rental income	<u>130.9</u>	<u>110.8</u>
284.7	Total income	159.6	135.9
236.4	Net rents and interest receivable	<u>133.1</u>	<u>112.5</u>
87.2	Interest payable	52.3	41.1
149.2	Profit on ordinary activities before taxation	80.8	71.4

□ Interim dividend up 15.85%.

- □ The issue of £175m 9¾% Convertible Bonds Due 2004 has ensured funds to cover existing commitments.
- □ All Group borrowings are long term at fixed rates.
- Gearing remains low and interest payable is well covered.
- □ All interest is charged against profits as it is incurred.
- □ No off balance sheet liabilities or undisclosed interest charges.

A leaflet setting out the Interim Results and comments in more detail is being despatched to the Shareholders. A copy may be obtained from The Secretary,

LAND SECURITIES PLC, Landsec House, 21 New Fetter Lane, London EC4P 4PY

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Smiths Industries Hydraulics Co Limited Hefac Engineering Limited INDUSTRIAL Times Microwave Systems SI-TAC Come International Inc

AU NDUSTRIAL EUROPE

29



FICKSCHARCH PRODUKTIONS COMBILITY LORC INTERNATIONAL GRIBH

TURNOVER UP 6% TO £704.9 MILLION • PROFITS UP 15% TO £111.7 MILLION • EARNINGS PER SHARE UP 13% TO 25.5p • DIVIDEND UP 19% TO 8.9p

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## **UK COMPANY NEWS**

# Hurricane Hugo adds to the £37m wind damage costs in the US CU 28% lower at nine months

### By Patrick Cockburn

Concentric

bucks trend

with rise

to £8.18m

Midlands Correspondent

CONCENTRIC, the Birmingham-based compo-nents manufacturer, bucked

the gloomy trend among Mid-lands engineering companies

and reported a 30 per cent

increase from £6.28m to £8.13m in pre-tax

profits for the year to end-Sep-

Nearly all the profits growth

fed through to the bottom line,

where earnings per share rose by 27 per cent to 27.23p (21.4p). Concentric has made no acquisitions for two years, so all the growth was organic. Turnover was £103.7m (£88.5m). The final dividend is

In other sectors, sales of Concentric's satellite dishes – 50 per cent of which go to con-

greater than expected, and the group believes it is now the

alggest mannfacturer in

Europe. Demand for instrumentation

from the petrochemical and

water industries increased, as did sales of plastic mouldings

- were

tinental suppliers

tember.

year's 7.8p.

the UX.

and cintches

By Richard Tomkins.

MR NICHOLAS Baring is to be the new chairman of Commercial Union from next April suc-ceeding Mr Sandy Marshall who has been chairman of the company since 1983.

Mr Baring, 55, is at present deputy chairman of Commer-cial Union and has been on the board since 1983. He is also a director of Barings. At the same time the com-

pany announced a 28 per cent fall in pre-tax profits from £152.8m to £110.3m in the first nine months of 1989. Mr Tony Wyand, group gen-

eral manager (finance and investments), said a major rea-son for the drop was the £37m cost of wind damage in the US, including at least £20m for

Hurricane Rugo. Tha cost of the California earthquake, which occurred on October 17, is not included in these figures but is not expec-

THE DOWNTURN in the domestic property market brought sharply lower interim figures for Regalian Properties. Pre-tax profits were £5.5m for the six months to September 30 against £17.25m, on turnover of

announced an £850m develop-ment at Paddington Station in London in which it has a 50 per cent stake,

gross profits from commercial developments, although Regal-ian earned £5.5m in interest from the cash deposit for the pre-sale of an office develop-ment at Vauxhall, south Lon-

to the confectionery industry man, said that the domestic and its sales of racing brakes market in London was "non-existent"

Mr Firth attributed the growth to the group's capital spending programme and its investment in people. Capital developments in St James spending last year rose from 54.75m to 57.01m, he said, while employees bad responded enthusiastically to re-training and the acquisition

These figures did little to dis-

Nicholas Baring; takes over next April

ted to exceed £5m.

Park, Salford and Mariborough Park, Washington, Tyne and Wear. Profits from property

sales were £2.3m. Regalian bas £180m in unsold domestic property in its portfolia. However, Mr Goldstone said that the company would not cut prices but would

action against Pearson, owner of the Financial Times, over 25m withheld from the £74.4m contract for Horseshoe Court, the FT headquarters.

Earnings per share were 3.9p against 12.11p in the same period in 1988. The interim div-idend is maintained at 1.5p.

Regalian has borrowings of £73.8m and cash reserves of £95m of which £90m is security against the deposit for the Vauxhall Cross development,

the bousing market Regalian did well to sell even £18.5m

an upturn in the insurance corporate structure from 1990 by introducing a non-insurance cycle a little nearer. Mr Peter Ward, general man holding company above the existing quoted company.

In addition to an unprece

dented string of catastrophes,

increased competition and low

primary insurance rates increased operating loss in the US to £30.2m (£13.6m). Pre-mium income was static.

Asked if he expected the

disasters this year to lead to a hardening of insurance rates in

the US Mr Wyand said that Commercial Union was scepti-

cal about prospects for a rapid

ager responsible for trading operations in the UK, said that The purpose of the move was high level of major claims to bring Commercial Union had continued, producing an into line with current Euro-pean Community practice. However, Mr Wyand said the company did not plan to move nau continueu, producing an underwriting loss of £9.5m in the third quarter. The under-writing profit for the year so far was only £400,000 compared with £25m last year. outside the traditional insur-

In Europe Commercial Union regards acquisitions as expen-sive and prefers joint ventures or partnerships, particularly with banks. It also sees oppor-tunities stemming from the free market in commercial risk

from the summer of 1990. Worldwide premium income wortdwide preintain income was up 8 per cent at £2.55bn. Underwriting losses totalled £168.6m (£101m) and invest-ment income rose to £201.5m (£180.7m). Earnings per share fell 32 per cent to 14.4p.

with another £209m at Ken-

sington Gardens in west Lon-don and Heron Quays in the

London docklands in the pipe-

line, and wait for the upturn.

Commercial Union also said that it planned to change its improvement in rates but Hugo and other losses might bring Market downturn takes toll on Regalian

ance sector.

**Regalian Props** 

Share price (pence) 220 200

180 160 wait for the market to recover. Regalian is involved in legal 140

120 100

Given the miserable state of

Regalian's move two years ago into the commercial sector is also bearing fruit in the form of the interest from Vauxhall Nev

ally rolls away,

Cross. In the longer term Red Lion Court, in Southwark, Lon-don, which is pre-let to Lloyd's Bank, offers the prospect of generons returns. Some of Regalian's more recent moves indicate a leap into the big time, notably the Hisbops-bridge scheme in Paddington which still requires planning permission but which could produce an speedy return if Regalian can maintain its success in attaining early lease agreements. The shares closed 4p down at 56p which, with an asset value of 160p, gives a dis-count of 47 per cent. That should make its shares more attractive when the cloud over the domestic market eventu-

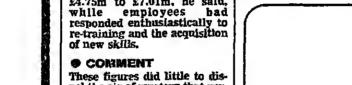
raised to 6.55p, making a total of 9.36p - an increase of 20 per cent over the previous Concentric did not escape the effect of high UK interest rates. Mr Tony Firth, chairman, said the gronp experi-enced a considerable fall in demand for the gas controls and plastic mouldings it supplies to the white goods sector. But disappointments there were more than outweighed by progress in other markets

£18.5m, down from £52.6m, particularly the antomotive writes Peter Berlin. sector, which saw bnoyant Regalian began to diversify into office development in 1987 and earlier this week demand from overseas mannfacturers as well as those in

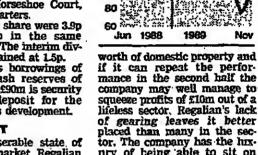
The figures contained no

Mr David Goldstone, chair-

Outside London there had

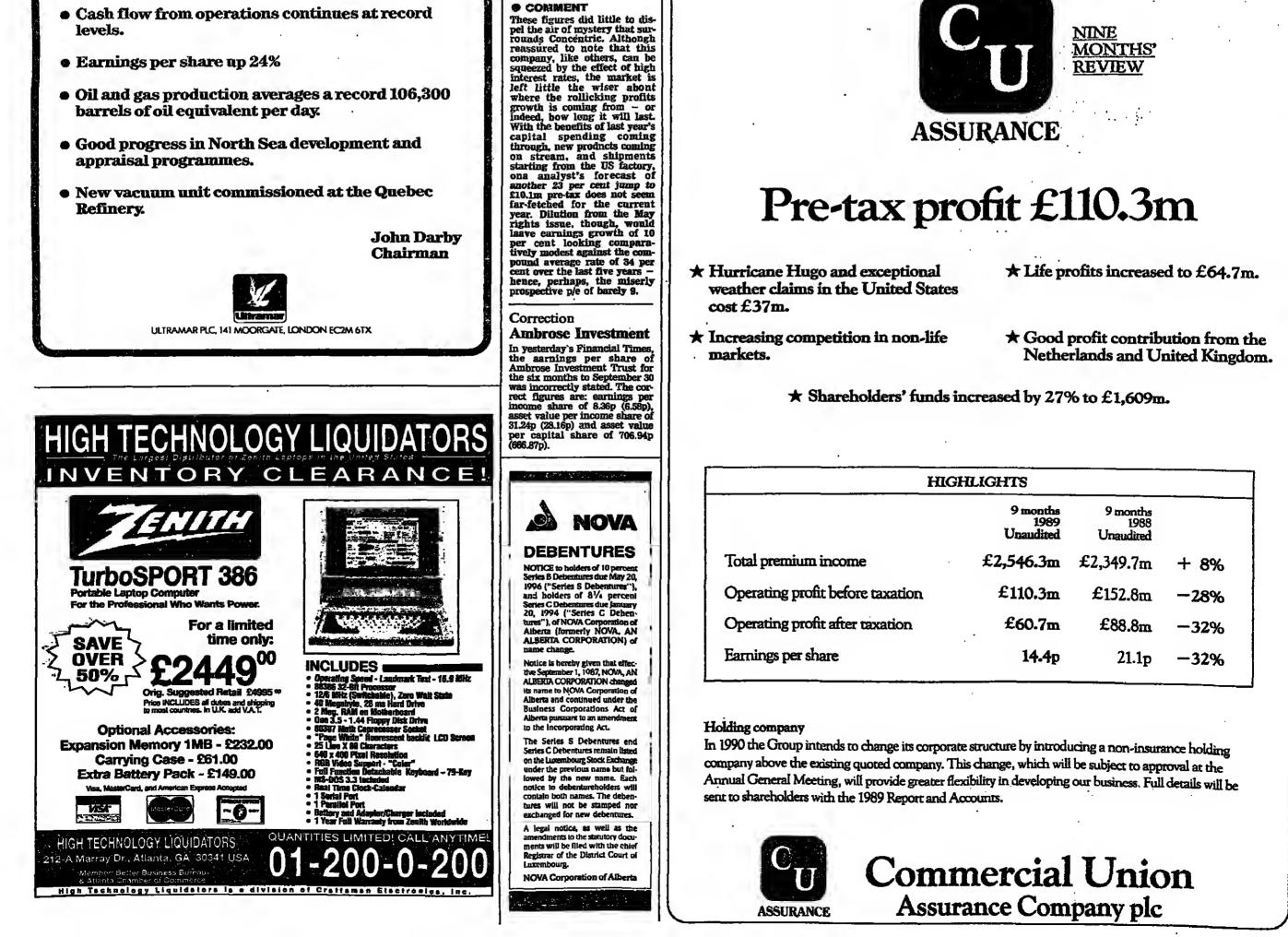


COMMENT



company may well manage to squeeze profits of £10m out of a lifeless sector. Regalian's lack of gearing leaves it better placed than many in the sec-tor. The company has the lux-ury of being able to sit on £180m of domestic property,









1989 - THE FIRST NINE MONTHS

HIGHLIGHTS	First Nine Months 1989	First Nine Months 1988	
	£ million	£ million	Change
SALES REVENUE	1,280.9	846.3	+51%
PROFIT FROM OPERATIONS	76.2	30.0	+ 154%
CASH FLOW FROM OPERATIONS	194.1	110.6	+75%
EARNINGS PER SHARE	20.8p	16.7p	+24%

# STRONG PROFIT PERFORMANCE

- Profit from operations improves by 154% despite pressure on third quarter refinery margins.

30

264

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FINANCIAL TIMES THURSDAY NOVEMBER 16 1989

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## **UK COMPANY NEWS**

## Engineer highlights good flow of orders and new contracts Davy moves up 28% to over £11m By Andrew Bolger

### DAVY CORPORATION, the

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UK engineering and project contracting group, achieved a -28 per cent increase in pre-tax profits from turnover 27 per cent higher in the half-year to Sertember 26 September 30. Taxnover was £529.68m

2.75p. Lord Jellicoe, who retires as chairman at the end of the charman at the end of the year, said Davy was enjoying a good flow of orders in most parts of the business, and par-ticularly in the metals division where the continuing strong market had encouraged cus-tomers to invest in new capac-ity and modernise old plant. Important new contracts

Important new contracts included a number of steel industry projects in the US and

Canada in casting and furnace refurbishment, totalling \$100m. In the petroleum industry, the Australian subsidiary would undertake a £125m catalytic

the UK the group had been awarded the design phase for a £100m Shell Haven refinery. In September, Davy expan-ded its services division by ded its services division by buying Sight and Sound Educa-tion for £5.5m, with further amounts up to £5m payable depending on profits. Lord Jel-licoe said Sight and Sound was a major provider of clerical and office training and comple-mented the activities of Lloyds British Training School, which provides training in the blue-collar sector, thereby consider-ably strengthening the training arm of the services division. Mr Roger Kingdon, chief executive, said the group's commitment to new technol-ogy was illustrated by the opening of a new pilot plant development centre at Stock-ton, on Teeside, last month.

1989

The success of this policy was illustrated by agreements lic-ensing companies in Japan and Korea to use Davy's new buta-

nediol process - used to make engineering plastics -

together with contracts for the engineering design of the man-ufacturing plant. Lord Jellicoe will be replaced as chairman by Sir Alistair

Nov

Frame, former chairman of RTZ, who joined the board of Davy in October as deputy

### **OCOMMENT**

Davy's big-plant contracts tend to come in at the tall end of the industrial cycle, so the group has been enjoying a full order book and has no complaints on that score for the year ahead. Pre-tax profits have grown in Pre-tax profits have grown in step with turnover, but at 2.1 per cent its overall profit mar-gin is still very low. It is to improve margins that Davy has been trying to build up its services and training activities. It tends to take the bulk of profits in the second half, so analysts expect full year prof-its of £35m and earnings of about 240. The shares closed 3p about 24p. The shares closed 3p down at 241p, which would put it on a prospective multiple of 10. That seems fully valued, given that Davy's low margins still leave it very vulnerable to the big contract which goes

Managing directors leave UTC By Nikki Tait

BOARDROOM ructions have led to the departure of the joint managing directors of UTC Group, the small stock-broking and corporate finance

COLCETL. The company announced owen and Mr Geoffrey Sim-monds have resigned from the main and subsidiary boards "to pursue other interests". The only formal explanation

The only iormal explanation was that the announcement followed "differences of opin-iou regarding the strategy and management of the company". Mr Jonathan Harris, another director who becomes manage mr Johanan Harris, another director, who becomes manag-ing director and chief execu-tive, said an agreement barred him from elaborating on rea-sons for the split,

sons for the split. However, earlier this autama, the two men sold their 4.59 per cent interest in UTC to City & Westminster Group, the financial services company which was proposing a merger with UTC. At the time, Mr Simmonds said that they, personally, were "clearly not opposed to a merger."

they, personally, were "clearly not opposed to a merger." The merger, however, failed to gain hoard backing and dis-cussions terminated last month. Mr Harris and his brother, who joined via UTC'e acquisition in 1987 of survey-ors Pepper Angliss & Yar-wood, control around 20 per cent of UTC's shares as a result of that deal - a percent-age which he said will rise as earnout payments fall due. UTC said that severance

UTC said that severance terms have been fixed, but again that it has agreed not to

chairman, has been appointed managing director of United Trade & Credit, UTC's finan-cial services subsidiary. Yesterday, UTC shares fell from 132p to 117p.

# US acquisition helps boost Allied Irish profits by 39%

### By David Lascelles, Banking Editor

Ireland's two leading banking groups, displayed the effects of its recent US acquisition yesterday with a 39 per cent increase in interim profits. The result, for the six months to September 30,

months to september of, included for the first time a full contribution from First Meryland Bancorp (FMB), which it only part-owned until the beginning of this year. AIB earned E110m (£100m)

All carned Ellion (Lion) pre-tax, up from 1279m. Earn-ings per share increased 17 per cent, from 11.2p to 13.1p, taking into account the 12110m rights issue which the bank made to fund the \$371m FMB acquisi-

at the interim stage hy UK clearing banks, But AIB felt it was not necessary to go as far as Lloyds and NetWest which last week raised provisions to tion. Mr Paddy Dowling, assistant chief executive, said that all parts of the bank bed per-formed well, and he was partic-ularly gratified by the group's marring control come offst over 70 per cent. AIB's exposure is to Mexico, growing control over costs. While income had risen 19 Venezuela and Chile, most of which was performing, Mr

Nesco dives into the red

ALLIED IRISH Banks, one of per cent, he said, costs had Dowling said. He was pessimis-Ireland's two leading banking only gone up 11 per cent. There tic, however, about prospects groups, displayed the effects of would be further cost sayings for the refinancing package for as the bank's staff redundancy programme continued, though some of these benefits might banks had agreed to put up new money. be passed on to savers in order

FMB was operating. AIB raised its provisions

against its total exposure to Third World countries to 50 per

cent, matching the rises made

profits of 15330,000 on sales of 153.15m in the eight months to August 31. In addition to the initial consideration, which

The prospects for AIB looked good in Ireland, he said, where it is forecasting annual growth to strengthen AIB's position in the deposits market. Although some parts of the eastern US had suffered from the slump in the real estate business, this had not seriously effected the market (n which of 4.4 per cent over the next four years. Elsewhere, notably the UK and the US, growth would be achieved through affected the market in which deeper penetration of the local

markets In Europe, AIB was inter-ested in joint ventures with other institutions, but not in share swaps. In the UK, it was share swaps, in the OK, it was closely studying the possibility of bnying e building society and would go for "the biggest one we can afford" according to Mr Dowling. This would include one of the top 20 societ-ies

Mexico because insufficient

31

The interim dividend is raised to 3.35p (2.875p).

### 4% increase at Jessups

Jessnpe, the Eseex-based Vauxhall dealer, lifted pre-tax profits by some 4 per cent in the year to August 31 1989. Mr Alan Jessup, chairman, felt that this was "satisfactory"

in the circumstances. Turnover rose 10 per cent to

199.73m (188.72m), but operat-ing surplue fell to 15.37m (15.49m). However, lower interest charges of £2.56m (£2.79m) lifted taxable profit to £2.8m (£2.7m).

On prospects, Mr Jessup said the current economic climate would have some impact, but profits were well balanced and there was no dependence on any one area of business.

Basic earnings came to 18.7p (20.38p). The final dividend is 4.75p for a total of 7p (6.25p).

# Dunhill scores 37% growth to £25.7m

### by Nikki Talt

PRE-TAX profits at Dunbill, the incury consumer products group in which Rothmans international holds a 55 per

International holds a 55 per cent stake, surged by 37 per cent to 225.7m in the siz "monflis" to end-September. The increase was scored on sales of £122.5m, against £99.9m last time, and the interim divi-dend rises by 60 per cent to 2p. Dunhill sold yesterday that, historically, its dividend cover has been high and that this reflected a policy of progres-sive reduction.

-sive reduction. The company does not sup-"ply any detailed break-down of "its figures at the interim stage, and yesterday declined to split out the contribution from interest earned on its cash balance. This was put at nearly £95m at the last year end, and Mr Sior Pendle, Dunhill's man-

aging director, said the figure has increased since then. However, Mr Pendle stressed that the progress had been spread across all three busi-ness areas – Dunbill, Mont Blanc, the upmarket pen man-ufacturer, and the Chloë lux-ury fashion goods for women – and the various geographi-cal regions.

cal regions Mr Pendle said that the group expected to continue expanding the Dunhill retail outlets in the US and Far East in parallel, and was also looking at sites in the likes of West Germany, France and Spain. The Mont Bianc produc-tion side has more harm more tion side has now been moved into the new factory in Ham-burg - a step which poten-tially doubles capacity, while Chloé benefited from a signifcant increase in licence reve-

On the subject of acquisitions, and the possible use to which the cash pile might be pat, Mr Pendle commented that the group was always looking but that he felt its pradent strategy, and unwilling ness to pay some of the very high multiples demanded recently, had been vindicated.

Nov'88

The group, he said, was "very keen to make additional acquisitions" but felt that prices were only starting to ease and might "wait a while He refused to be drawn on any aspects of the bid by Richemont, the Swiss company controlled by the Rupert fam-ly, for Rothmans. Although lew other shareholders are

Rothmans.

Rothmans. When the bid was announced, Richemont said that it would discuss "ways of enhancing the value of share-holders' interests in Rothmans group companies" — which some analysis speculated could possibly affect the stakes held in either Dunbill or Cartier. in either Dunhill or Cartier, another luxury goods business. However, Mr Pendle said that he could make "absolutely no comment" on any aspect of the Richemont statement.

spectacularly wrong.

amment further. Mr Clive Mattock, deputy

period at 2p (0.5p for year). Loss per share was 8.6p (earn-ings 2.6p). The group's original activi-ties – generating electricity in Nigeria and motor dealership in Leicestershire – improved Nesco Investments into a loss of £284,000 for 15 months ended June 30 1989, compared with a profit of £211,000 for the previprofits, although the decline in the value of the Nigerian cur-No final dividend will be paid, leaving the total for the rency made an impact. Inishtech purchase and cash call

UNSATISFACTORY results from its recent investment in the computer industry led

Inishtech, the Irish industrial company, is to pay an initial IS7m (56.36m) in cash and loan notes for Label Art, a County Dublin-based manufacturer of self-adhesive labels. Inishtech

includes the redemption of preference shares held by one of the vendors, another III.5m may be payable depending on profits over a three-year also plans to raise I£12m through a one-for-three rights issue at IE4.40.

Label Art reported pre-tax period.



Sm BORAL OPERATING PROFIT

The following changes in company share stakes have announced recently: BSS Group: Following acquisi-tion of 43,045 shares, Britannic Assurance holds 1,39m (6.73

per cent). Burmah Oil: SHV Holdings has hought and contracted to buy a total of 2.13m ordinary lifting. holding to 16.51m (9.14 -per -

cent). Chelsea Artisans: Mr Roger Leach, a director, acquired 9,000 shares on November 9 at 102p per share. On same date he sold 6,000 ordinary at 80p. Holding now stands at 628,500 SHARE STAKES

Morris, the US group,

sold 9,195 shares at 463p each by private treaty. Furchasers were the Trustees of the Cram-phorn Profit Sharing Scheme er cent). The bolding is a non-beneficial interest held as a trustee on behalf of minor children. Ketson: Following the pur-

phomi Profit Sharing. Scheme who will use the shares when the profit sharing scheme is operated for 1989. Mrs. Cram-phorn-has no holding and Mr. Cramphorn's is 169,230 shares "S.J.S per cent). "Sares at 550 each. Total hold-ing now 8.5m (1.13 per cent). "Fleming High Income: Royal Insurance Group has disposed of 1m shares. Total holding now 25.03m (22.42 per cent). chase of 1.5m shares, Conifer now owns 8.6m ordinary How owns 8.6m ordinary shares (1.19 per cent). Kleinwort Overseas Invest-ment Arust disposed of im shares (1.24 per cent). Total holding now 7.96m (9.92 per cent) registered in the name of

Frank Nomine Queens Mont Houses: John

ale, a director, has purchased now 25.03m (22.42 per cent). Iceland Frozen Foods: Pete 15,000 shares at 96p a share.

has given irrevocable under takings to accept in respect of its 24.9 per cent voting interest. This will give Richemont control of around 69 per cent of

ordinary (25 Crampborn: On November 6 A M St J Crampborn, one of the directors and his wife together

11. E

r inves Hinchcliffe, a director, bought Assurance holding of voting shares is now 491,121 (19.58 per 35,000 shares at 285p each. Total holding now 945,683 (1.1 cent).

### NOTICE OF REDEMPTION

## HMC MORTGAGE NOTES 2 PLC

Class A Mortgage Backed Floating Rate Notes Due February 2015

NOTICE IS HEREBY GIVEN to the holders of the Class A Martgage Backed Floating Rate Notes Due February 2015 (the "Class A Notes") of HMC Mortgage Notes 2 PLC (the "Issuer") that, porsuant to the Trust Deed dated 23rd February, 1968 (the "Trust Deed"), between the Issuer and The Law Debenture Trust Corporation p.L.c. as Truster, and the Agency Agreement dated 23rd February, 1968 (the "Agency Agreement"), between the Issuer and Morgan Guaranty Trust Company of New York (the "Principal Paying Agent") and others, the Issuer has determined that in accordance with the Redemption provisions set out in the Issuer and Morgan Guaranty Class A Notes, Available Funds as defined in the Tarms and Conditions in the amount of El2,500,000 will be utilized on 23rd November, 1989 (the "Redemption Dates") to redeem a like amount of Class A Notes. The Class A Notes selected by draving in lots of £100,000 for redemption on the Redemption Date at a redemption price (the "Redemption Price") equal to their principal amount, together with accrued interest thereon are as follows:

# OUTSTANDING CLASS A NOTES OF £100,000 EACH BEARING THE DISTINCTIVE SERIAL NUMBERS SET OF T BELOW Beaver Notes

1682         1853         2003         2197         2339         2475         2644         2754         2901         3069         3183           1694         1853         2014         2219         2349         2475         2645         2750         2921         3075         3183            1697         1857         2014         2219         2349         2504         2645         2755         2921         3075         3183            1697         1857         22249         2378         2504         2658         2755         2921         3075         3195            1701         1884         2067         2229         2378         2513         2669         2011         2525         3116         3242           1748         1886         2061         2235         2405         2533         2677         241         2955         3116         3242           1763         1896         2061         2236         2362         2614         2873         2977         3143           1782         1953         2062         3269         2430         2572         2694         2244         3001         3				- /		
	1750	2003 2197 2054 2229 2054 2229 2057 2258 2067 2258 2067 2258 2067 2258 2067 2258 2068 2250 2068 2250 2068 2250 2069 2250 2159 2250 2159 2251 2172 2334	2339 2475 -2346 - 2500	2644         2754           2545         2750           2658         2765           2669         2601           2671         281           2676         2811           2584         2843           2694         2813           2742         2504           2742         2561           27742         2516           2747         2611           2752         2803	2901 3 2921 3 2937 3 2955 3 2955 3 2977 3 2978 3 3001 3 3001 3 3001 3 3022 3 3002 3 3053 3 3053 3	1.13

The Class A Notes may be surrendered for rea fied office of any of the mtion at the Paying Ageots, which are as foll

Morgan Guaranty Trust	Company	
of New York PO Box 161		
1 Angel Court London EC2R 7AE		'
Banque Internationale	· ·	
a Luxembourg S.A. 2 Boulevard Royal		,
L-2953	·	

organ Guaran of New York Avenue des Arts 35 B-1040 Brussels, Belgi Morgan Guaranty Trust Company

niy Trust Co

of New York 30 West Broadway New York, New York 10015 Attn: Cor rate Trust Op

In respect of Bearer Class A Notes, the Redemption Price will be paid upon pr surrender, on or after the Redemption Date, of such Notes togethe with all unmatured coupons and talors appurtaining thereto. Such payment will be made (1) if sterling at the specified office of the Paying Agent in London or (ii) at any specified office of an Paying Agent listed above by sterling cheque drawn on, or at the option of the holder by tiansfer to a sterling account maintained by the payee with, a Town Clearing branch of a back in London. On or after the to accrue on the Class ANotes which are the subject Redemption Date interest shall cease of this Notice of Redemption.

> HMC MORTGAGE NOTES 2 PLC By: Morgan Guaranty Trust Company OF NEW YORK, as Principal Paying Agent

Dated: November 16, 1989

### NOTICE

Withholding of 20% of gross redemption proceeds of any payment made within the United States Is required by the Interest and Dividend Tax Compliance Act of 1983 unless the paying agency has the correct taxpayer identification number (social security or excluder identification number) or exemption certificate of the Payee. Please furnish a property completed Form W-9 or exemption certificate or equivalent if presenting your Class A Notes to the paying agency's New York Office.

Sir Peter Finley, OBE, DFC, Chairman The growth at Boral continues. After 43 years of outstanding performance, Boral is one of Australia's largest and strongest companies.

The Boral Group is a leading supplier to the building and construction industries, a major force in energy and resources. and has a strong presence in

320

240

160

80

86

- -

89

### manufacturing.

Boral is also proud of the income it earns from overseas activities. The Company has expanding interests in the United States, the United Kingdom, Continental Europe, the Pacific Basin, and South East Asia.



Boral Nedusa Bak The Netherlanda in clay brick pla

Results from 1988/89 show that increases in profit have now been recorded for nineteen successive years. Sales of \$A3,625 million resulted in a net profit after tax and minorities of \$A301 million. Earnings per share were 42.2 cents.

- 1

The year saw significant growth through acquisitions leading



to expansion in the Group's main areas of activity particularly in Western Australia, Southern California and Europe. The total cost of purchases was in excess of \$A500 million.

The Group's development strategy continued to focus on the process of internationalisation and market leadership: Boral concentrates on the industries it knows, in every country in

> which it does business. At year end, assets employed outside Australia had risen to 22% despite



Mr. Bruce Kean, Managing Director a high level of new investment within Australia during the period.

With the expansion of the Group's activities to nineteen countries, considerable effort was expended on maintaining and reinforcing the Group's underlying culture and basic philosophies. As part of this process, the commitment to providing high levels of customer service and quality assurance was reaffirmed at all levels of management.

For a more detailed picture of Boral's success, copies of the Boral Limited Annual Report are available from Boral (UK) Limited, Cleveland House, Cleveland Road, Hemel Hempstead, Herts HP2 7EY, England.



Building a better Australia

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# **General Accident**

## NINE-MONTHS' RESULTS

The results for the oine months ended 30th September 1989, estimated and unaudited are compared below with those for the similar period in 1988, which are restated at 31st December 1988 rates of exchange; also shown are the actual results for the full year 1988.

It must be emphasised that the results for the interim period do not usually provide a reliable indication of those for the full year.

<u></u>	9 Months to 30.9.89	9 Months to 30.9.88	Year 1988
	Estimate £ millions	Estimate £ millions	Actual £ millions
Premium Income General Business Long Term Business	2,312.2 278.2	1,859.1 201.7	2,554.1 292.5
	2,590.4	2,060.8	2,846.6
Investment Income NZJ Bank Result Underwriting -	330.2 (40.6)	258.6 (5.0)	353.9 (16.9)
General Business Result	(125.7) 12.2	(39.4) 12.3	(32.8) 14.0
Less Interest on Loans	176.1 39.4	226.5 11.6	318.2 20.3
U.K. Employee Profit Sharing Scheme	136.7	214.9	297.9 7.6
Profit before Taxation	136.7 38.1	214.9 58.0	290.3 76.5
Profit after Taxation Minority Interests and	98.6	156.9	213.8
Preference Dividends	(13.4)	2.9	(0.7)
Net Profit attributable to Shareholders	112.0	154,0	214.5
Earnings per Ordinary Share Principal exchange rates used in ranslating overseas results	53.1p	78.6p	107.6p
U.S.A. Canada	\$1.62 \$1,91	\$1.81 \$2,15	\$1,81 \$2,15

(1) The above figures include the results of the NZI Corporation Limited with effect from its acquisition on 26th July 1988.

(2) The NZI Bank result includes gains and losses both realised and unrealised on tments held for trading purposes.

(3) Investment income excludes £9.3m (1988 £7.8m) representing amortisation of U.S. deep discount bonds which under the U.S.A. accounting conventions would be credited to earnings.

(4) The result is stated after a notional contribution to the UK Pension Funds of £11.2m (1988-nil) in accordance with SSAP 24.

ANALYSIS BY TERRITORY OF GENERAL BUSINESS PREMIUM INCOME AND UNDERWRITING RESULT

# **Decline in share price** disappoints Mid Kent

### By Andrew Hill

MID KENT Holdings yesterday said it was disappointed with the drop in its share price since April, when it because the first water supplier in the country to establish itself as a quoted public limited com-

mr Tony Sheppeck, the com-pany's secretary, blamed the fall on customers who picked up shares in a preferential rights issus and have since sold out

sold out. The shares closed yesterday at 295p, up 2p, compared with the rights issue price of 325p. The group - one of the UK's 29 private statutory water com-panies - announced yesterday that it had increased its pre-tax profits to £6.01m in the 12 months to £6.01m in the 12 months to September, com-pared with £2.94m made by its core water business in 1987-88. Mid Kent hypassed the con-ventional route to plc status in April when Mid Kent Holdings was formed to offer its own shares in exchange for the stat-utory water company's stock. The statutory company still

By John Ridding

per cent

£9.6m.

AAH HOLDINGS,

distribution and services

pre-tax profits of 215.1m for the six months to the end of Sep-

tember, an increase of some 23

The performance was helped by a decision in May by the Monopolies and Mergers Com-mission to block an incentive

scheme offered by UniChem,

one of its principal rivals in pharmaceutical distribution.

that it lost about 160m of busi-ness as a result of UniChem's

scheme which involved the

offer of shares to customers

said, however, that the market for wholesale pharmaceuticals

had now returned to more nor-

mal conditions and that "divi-sional sales responded accord-ingly with a rise of 8 per cent to 5398m."

Trading profits fared better still, rising 17 per cent to

Turnover, excluding the group's minority stake in Brit-ish Fuels Limited, which was sold in December 1988, rose

from £448.2m to £490.4m. Earn-

ings per share increased from

Mr Bill Pyhus, chairman,

prior to its flotation.

Last year, AAH estimated

the

exists, but as the core water supply subsidiary of the parent group.

Interest payments were £737,000 during the year, compared with a charge of £1.76m at the statutory company in 1987-88, and Mid Kent also beaefited from price rises, par-tially offset by new costs. price, making them vulnerable

Some £335,000 of regulation cosis were taken as an extraor-dinary charge, and the dry summer led to an exceptional loss of £256,000 - the cost of a hosepipe ban which is still in force in the region. Statutory water companies supply water alongside the 10

larger water and sewage busi-nesses which will be sold by the Government next week. Since the beginning of Sep-tember, the statutory compa-

nies have had the option of converting to plc stains with shareholder approval, which would allow them to shake off dividend and voting restrictions.

All the companies are cur-rently locked in talks with the

13.2p to 15.9p and the interim dividend is raised to 4.5p

(4p). Mr Pybus said that "more

modest hut satisfactory per-

The building services divi-sion, the second largest of the group's five businesses, increased profits from 52.9m to 52.2m despite the invest of

£8.3m despite the impact of higher interest rates.

in the environmental services, division, which benefited from the acquisition of Go Plant, a

supplier of specialist cleaning

division was adversely affected by the slowdown in high street

spending and profits were flat

at fim. In the transport ser-

vices division, profits fell from 1900,000 to 1800,000, reflecting the continued decline in the

Gearing has fallen to 10 per cent as a result of the sale of

the British Fuels stake. AAH received £39.1m of loan stock

for the sale, the interest on which more than compensated for the loss of earnings.

Meditel, the company's com-puterised drug information

buik coal traffic business.

But the electrical supplies

vehicles

Increases were also achieved

AAH expands to over £16m

Department of the Environ-ment about limits on price; rises. Mid Kent would not comment on the progress of the negotiations but some statu-tory companies fear strict lim-its might damage their operations and their share

> to takeover. Mid Kent paid a net dividend of 3p at the end of last month, as promised in April, and con-firmed yesterday that it expec-ted to declare a further divi-dend of 8p in. January. Earnings per share of the new comment more 27 fa and then company were 27.80 and turnover rose from £17.4m to

**UK COMPANY NEWS** 

The group hopes to diversify via joint ventures into related areas which could include civil engineering, plumbing and water treatment.

Two French water suppliers - Compagnie Générale des Eaux and SAUR - own large stakes in Mid Kent.

system, has just received and

revenues are expected to.

With the UniChem affair now

behind it AAH can resume

business as usual in expanding its core pharmaceuticals busi-

ness. If will be hard to win back custom from those already involved in the Uni-

Chem scheme but there is no

further pressure on market share. On the upside, legal

accrue from next year.

• COMMENT

# Acquisitions help Ultramar to double third quarter profits

FINANCIAL TIMES THURSDAY NOVEMBER 16 1989

By Steven Botler

ULTRAMAR, the diversified oil group, yesterday reported strong growth in third-quarter earnings, reflecting sizeable acquisitions made at the end of last year. Third quarter turnover rose

from £263.9m to £428.6m on a year-to-year comparison, while net profits more than doubled from £7.1m to £15.5m

Barnings per share also moved strongly absad, rising from 2.45 to 4.2p. Profits from operations rose steeply in the first nine months to 2.76.2m (23an), skibough on a

to Losin (sound, annough on a net basis the increase is smaller because of a £17.5m exceptional item last year. Earnings per share have risen by 24 per cent to 20.8p in the first nine months.

The bulk of the improved performance is accounted for by an increase in refining and marketing profits from £16.7m to £25.7m. In this total £5m of the increase was accounted for by the US west coest operation where Uliramar has acquired Third quarter profits from all production rose from 22.0m to 26.7m, reflecting higher prices as well as increased output, the Wilmington refinery.

Ultransr suid contruction of a fifth LNG train in Indonesia was proceeding on schedule, but that a delay in completing Eastern Canadian profits were up by a smaller amount, reflecting tighter refinery mar-gins and a lower throughput due to installation of new a receiving terminal in Taiwan would postpone sales to that equipment, which was commis-sioned in October, Oil product sales averaged country until the second quar-

ter of next year. Cesh flow for the nine month period ross 75 per cent 345,200 barrels a day in the to £194.1m.

first nine months, a 54 per cent increase, while refinery throughput rose 78 per cent to 174,800 b/d. Oil production for the nine Ultramar yesterday also sumounced a swap of North Sea assets with Eff UK, part of the French oil group, as part of-an effort by both companies to bid, while gas production came to 467.8m cu ft a day, for a total of 106,300m bid on an cil equivrationalise exploration acreage holdings. Ultramar is acquiring interests in three blocks where alent basis, which is a small it already has smaller holdings

### damages may be awarded and, come UniChem's flotation, there will be a large chunk of new business up for grabs as UniChem stakes are cashed in. **Armstrong board accepts** Caparo's £98.6m offer

### By John Ridding

In the shorter term, the out-look for building services, elec-trical distribution and trans-port services is fairly gloomy but 70 per cent of trading purf-. THE BOARD of Armstrong Equipment yesterday decided to accept the offer for the com-pany from Caparo Group, the private holding company headed by Mr Swaj Pani, and advised shareholders to do its now come from pharman ticals and environmental services and these are relatively well protected against a slow-ing economy. Full year pre-tax profits should climb to about likewise 235m placing the shares on a prospective multiple of 11. The company has defensive merits and Meditel is a potentially incrative product, but this is

was not in the interests of shareholders to remain as minority shareholders in

Amotrong. All of Armstrong's non-enco-ntive directors are to tender their resignations but the position of the executive directors is as yet unchanged. Mr John Pract, finance direc-

The bld, which was launched in September and which values Armstrong at £98.6m, has become unconditional. Armstrong said that while it

tor said that "the past is the past and it is our duty now to ensure a smooth inter According to Armstrong

Sicr. 21 Dec. 5 Nov. 27 Nov. 21 Nov. 21 Nov. 21 Nov. 21 Nov. 21

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still believed the price did not "

Caparo will make an offer for the company's preference

5 Jean Gaulin, chief executive of Ultrament increase over last year's record Liquified natural gas deliveries to Japan rose to 112: cargoes in nine months.

	9 month	is to 30.9.89	9 months to 30.9.88		
	Premium Income	Underwriting Result	Premium	Underwriting Result	
	£m	Em	£m	£m	
U.K.	784.1	25.5	697.0	37.0	
U.S.A.	686,9	(69.8)	611.5	(33.9)	
EEC other than U.K.	120.1	(18.4)	107.2	(9.5)	
Canada	277.1	(6.2)	220.3	(0.7)	
Pacific Basin	265.5	(10.5)	88.5	(2.2)	
Other Overseas London Market business	79.1	(3.4)	59.5	0.6	
incl. internal reins.	99.4	(42.9)	75.1	(30.7)	
	2,312.2	(125.7)	1,859.1	(39.4)	
incl. internal reins.					

Net written premiums and investment income increased in sterling terms by 24.4% and 27.7% respectively. Adjusted to exclude the effects of currency fluctuations the increases were 17.2% and 18.3% respectively.

Hurricane 'Hugo' had a severe impact on the third quarter result costing £63m, inclusive of inwards reinsurance, reinstatement premiums and exchange rate movements. There was a worldwide underwriting loss in the quarter of £76.1m (1988 £18.0m loss) including a profit of £6.4m (1988 £27.4m profit) in the United Kingdom and a £36.1m loss (1988 £8.8m loss) in the United States. In the aggregate other markets produced underwriting losses of £46.4m (1988 £36.0m loss). The pre-tax profit for the quarter amounted to £12.6m (1988 £68.7m amft) amounted to £12.6m (1988 £68.7m profit).

For the nine months io the United Kiogdom there was an underwriting profit of £25.5m (1988 £37.0m profit). The Motor and Commercial Property accounts produced profits of £3.0m and £13.0m respectively at the oine mooths (1988 £1.5m and £23.8m profit). The Homeowners accouot continued to trade profitably despite an additional provision for subsidence claims of almost £10m in the quarter and produced a profit of £10.6m (1988 £20.3m profit) for the nine months.

For the olde months net written premiums in the United States totalled 113m (1988 \$1,107m) with an operating ratio of 109.89% as compared with 104.97% for the same period in 1988. On the United Kingdom accounting basis the underwriting loss was £69.8m (1988 £33.9m loss). Property lines were severely affected by the cost of hurricane 'Hugo'.

Elsewhere there were aggregate underwriting losses at the nine months of £81.4m (1988 £42.5m loss). The internal Reinsurance result was severely influenced by the cost of hurricane 'Hugo'. Results from Canada and Pacific Basin are encouraging despite difficult market conditions. In the EEC, France and Belgium continue to cause concern.

New annual life premiums for life business in the United Kiogdom io the first nine months of 1989 were £38.4m (1988 £34.5m), and single premiums £26.3m (1988 £25.7m).

General Accident Fire and Life Assurance Corporation plc. World Headquarters: Pitheavlis, Perth, Scotland PH2 ONH.

## **ABA Holding, Inc. Cranbury**, New Jersey

Has acquired, through its wholly owned Belgium-based Subsidiary

# N.V. 1967A DISTRIBUTION S.A.

The Hermes, France - based Ultra Fresh Milk Processing Division from

UNION LAITIERE NORMANDE Conde-sur-Vire

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Acquisitions spur Wagon Industrial to over £8m

### By Richard Tomkins, Midlands Correspondent

WAGON Industrial Holdings, waGON industrial Holdings, the Shropshire-based manufac-turing group, lifted pre-tax profits by 60 per cent to 58.34m in the half-year to September 30 but repeated the caution it expressed in June about the outlook for the UK economy. Part of the increase came from acquisitions - notably Banro Industries in July 1988 and La Ferreters Vizcains of Spain in March 1989 - which contributed £3.1m (2874,000) to

the protax figure. The 21 per cent growth in profits from existing activities nevertheless helped produce an 11 per cent growth in fully It per cent growth in fully diluted earnings per share from 12.889 to 14.089. The interim dividend is raised from 5.259 to 5.759. The best performance came from the materials handling

and storage division, where Link 51 moved strongly ahead and Radford of Bristol turned round into profit.

La Ferretera, new to this division, came up to expecta-

Engineering also did well against a firm market background, with Oleo Pneumatics launching a number of prod-nots in international railway markets

High UK interest rates, however, affected the office equip-ment division, where a ten-dency among British customers to defer orders con-trasted with a good perfor-mance from Vinco in France. In automotive products, too, there was a sharp fall in demand for Edward Rose's microwave oven bodies: and

its Galmoy project in County Kilkenny in the Irish Republic.

previously outlined by Conroy during work on a final feasibil-

Mr Richard Conroy, chair-man, said the mineralisation

ity study.

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**Conroy Petroleum shares** 

rise on zinc-lead find

Link Plastics incurred losses because of delays by a cus-tomer in calling off plastic engine components from a new som production line.

Mr John Hudson, chief exec-ntive, said high UK interest rates were undoubtedly having an impact on demand. Some companies in the automotive bad recently experienced schedule reductions from a number of customers. However, Mr Hudson said

that about 40 per cent of Wag on's sales were now overseas, and this belance led him to believe that the results for the year would continue to show DEOGTESS.

### · CONNENT

• COMMENT Wagon's share price is a pale shadow of the SHIp it saw ear-lier this year, but with the market as bearish as it is on Midlands engineers, it needed little prompting to knock it down another 5p to 313p. At that level, the gloom may be overdone: true, the company is taking a cautious line, but only 60 per cent of its sales are in the UK and, spread as they are across several sectors, not all seem as vulnerable to high seem as vulnerable to high interest rates as Edward Rose's output of microwave oven bod-ies proved to be. Allowing for a second-half bounce-back from Link Plastics, £18.5m pre-tax looks a realistic target for the year, putting the shares on p/e multiple of 9 - an undemanding figure for a company looking at 10 per cent earnings growth and a prospective yield of 6.5 per cent.

IN BRIEF AC HOLDINGS has disposed of its holding of 12m shares in Dart Corp, an investment com-pany listed on the Australian stock exchange. The shares were disposed of in two trunches for a total of \$27m

tranches for a total of £2.7m. The proceeds will be used to activities of principal hotels. AMERICAN MEDICAL Inter-

already largely in the price.

national is selling Singapore hospital to National Medical Enterprises. Terms not disclosed

BODY SHOP has conditionally contracted to sell certain assets and goodwill relating to the franchise of the Edinburgh area to Blairwood, a company controlled by Michael and Joan Ross. Consideration is about £1.7m. EGERTON TRUST's commer

cial property development sub-sidiary, Egerton Developments, has disposed of its Stanstead Industrial Park site in Stand-stead Abbotts, realising a profit of £2.3m and reducing group borrowings by £4.3m. EPICURE INDUSTRIES has sold four businesses making up the bulk of its construction

the bulk of its construction division, enabling it to concen-trate on manufacturing and engineering. The purchaser, Colas Roads, paid £2.32m cash. Epicare also received £518,000 repayment of inter-company loans. Block Arrow \_\_\_\_\_

EQUITY & LAW is selling its life assurance operation in Spain to Scottish Provident. LONDON AMERICAN Ventures Trust: Net asset value as at September 30 was 69.50 (71.3p). Revenue before tax for the six months to end-Septem-ber amounted to £446,000 (£263,000). Loss per ordinary

share 0.39p (0.2p) SCOTTISH CITIES Investment Trust: Net asset value at Sep-tember 30 was 910p. Gross rev-enue fil.3m (£1.57m). Pre-tax profit £1.08m (£1.36m). Tax. 2269,000 (2396,000) leaving earn-ings of 24.2p (28.8p). Final divi-dend of 17p (20p) makes 24p

(27p). SCOTTISH AND Mercantile Investment Trust: Net asset value per 5p ordinary and A ordinary share at September 30 was 126.8p against 107.4p a year before. Gross income for the six months to end-September £794,000 (£747,000) and net revenue £434,000 (£402,000). Earnings per ordinary and A ordinary were 1.64p (1.5p). Interim dividend is 1.2p (1.4p). YEARLING BONDS: The interest rate for this weeks issue of the local authority bonds is 14% per cent, down % of a percentage point from 8 weeks ago, and compares with 124 per cent a year ago. The bonds are issued at par and are redeemable on November 21 1990.

properly reflect either the record of Armstrong or the performance of its management it

# McLeod Russel shows annualised improvement

MCLEOD RUSSEL, involved in activities ranging from planta-tions and property investment to knitwear and containers, reported pre-tax profits of re-aligning the group's activi-ties away from the emphasis on overseas plantations to UKbased business, so as to improve the quality of earnreported pre-tax profits of 28.74m for the year to Septem-ber 30 compared with £10.17m for the previous 18 months period – on a strict per annum basis, an overall increased Turnover for the year was £40.18m (£55.22m for 18

months. sis, an overall improvement of some £1.96m.

After tax of £2.23m (£3.54m) and minorities of £6,000 (£47,000), earnings per share The directors said the suc-cessful disposal of the comemerged at 14.41p (14.5p). The final dividend is 2.75p (2.25p) to make a proposed 5.25p (6.75p pany's Kenyan interests marked the end of the first hase of the board's strategy of for 18 months).

### BOARD MEETINGS

ODAY Mand, British Gas, British, Iccom, Colaroll, Lockar Properties, 600 Group, Sketchley, Thorn EML, setment, Noh.	City of London PR Crostby (Jennes) Howebach KCA Britting Normans Seantronic Version international Version international
Dec. 5	Moran
Nov. 20	Sectors
Nov. 23	Moran
Nov. 23	Senderson Electronic
Nov. 17	TMD Advertiging



# Further progress achieved

	Half-year to 20.9.99 2000	Half-year to 30.9.88 £000	Year Ended 31.3.89 £000
Turnover	123,434	79,177	196,841
Pre-tax profit Earnings per share	8,341	5,205	15,247
-basic	14.61p	12.68p	33.70p
- diluted	14.06p	12.68p	31.820
Dividend	5.75p	5.25p	14.00

66 The profits and turnover improvement reflect both internal growth and changes in the composition of the Group by acquisition ...

... the balance between our UK and overseas businesses enables us to expect that results for the year will continue to show progress, 99

## Paul D Taylor, Chairman

WAGON Haldane House, Halesfield, Telford, Shropshire TF7 4P8, INDUSTRIAL HOLDINGS p.I.c. Telephone: (0952) 680111

MATERIAL HANDLING & STORAGE · ENGINEERING OFFICE EQUIPMENT · AUTOMOTIVE PRODUCTS -

κ.

in County Kilkenny SHARES IN Conroy Petroleum and Natural Resources, a USM-quoted company, rose by 3p to 81p yesterday after it Combined zinc-lead grade of 3p to 81p yesterday after it announced that a new zinc-11.01 per cent (10.25 per cent zinc and 0.75 per cent lead) over 13.12 feet at a depth of 345 lead deposit had been found at fee The new deposit is about 700 yards from from the ore body

mineable ore reserves of 6.7m tonnes at Galmoy which independent consultants said are capable of supporting a 550,000 tonnes a year underground mining operation for 12 years.

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Conroy has already outlined

### **BUSINESS LAW**

# Personal injuries compensation awards move closer together in the US, UK and Germany

### By A.H. Hermann

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show

T is which believed that oil rig disaster. US compensation awards This relatively generous set-tiement offer compared with outstrip those which can be anything the victims and their obtained in Europe, and, no families could have hoped to outstrip those which can be obtained in Europe, and, no doubt, they sometimes do. As Lord Denning once said

As Lord Denning once said: "English litigants are attracted to US courts as moths to light." The remark prompted Profes-sor Reall Markesinis, Denning-professor of Comparative Law in the University of London, to inquire recently, "What hap-pens to the moth ?" Constantly on the move between the Universities of Texas, London and Levden.

Texas, London and Leyden, Professor Markesinis has had considerable opportunity to compare not only legal doc-trines but also the workings of the different judicial systems. the different judicial systems. In his Atkin lecture, deliv-ered last week, he presented the somewhat surprising results of his research into the working of personal injuries. Hitigation in the UK, US and Germany. His conclusion was that, taken at their median values, the awards obtained in the three jurisdictions do not differ so greatly as is generally

so greatly as is generally assumed, although the legal process leading to the award

does. The occasional, widely publithe occasional, where publi-cised mega-awards by US juries must be viewed against the background of the uncer-tainties inherent in a system of elected and politically moti-

vated judges. "The moth attracted to the light often gets burned." As an illustration of the

12812 uncertainties and hazards of the US system, Professor Markesinis analysed the little known background to the more than £100m "mid-Atlantic" settlement in the Piper Alpha **accer** 

WORLD

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The Emancial ....

Times proposes to

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February

April May June July August Septemi October

In this case the trial judge accepted jurisdiction but refused to deal with the action on the ground that a Puerto Rican court of the plaintiff's demining acred deal with the recover in the UK was made by -Occidental in the knowledge domicile could deal with the matter more conveniently. that the families could have His decision was overturned brought their claims success-fully in the US courts.

Claims could have been brought in either Louisiana or Texas. Louisiana, where no punitive

damages can be awarded, where a claim by a widow had a good chance of winning excludes all other claims by their case in Texas. Occidental thought much the

same and made the settlement offer. The occasional, widely publicised mega-awards by US juries must be viewed against the

uncertainties inherthe concurrence of four out of the nine justices of the Supreme Court and its issue was therefore a strong indica-tion that the appeal court's rul-ing, that the plaintiff had an absolute right to choose Texas, would not survive. Had the Piper Alpha negotia-tions continued for another month, the writ of error would have been enough to take the bite out of the threat of US ent in a system of elected and politically motivated judges. "The

A month later, however, a newly elected (and very conser-vative) Supreme Court of Texas issued a "writ of error," calling the appeal court deci-sion in the *Al Faro* case into mustion background of the guestion. The writ of error requires the concurrence of four out of

moth attracted to the light often gets burned."

bite out of the threat of US litteration relatives, and where litigation has to be started within one year, was certainly not attrac-tive.

said Professor Markesinis, of the shifting ground of the US legal system and the sudden changes brought about by elected index tive. In Taxas, however, the sima-tion appeared favourable for the claimants because of a recent decision of the Texas elected judges. It was not such a plaintiff's paradise as is sometimes believed. sppeal court in the case of Al Faro v Dow. Chemicals (1988) SW 2nd 28.

107.6 108.3 116.8 116.8 116.8 116.8 108.7

104.5

elieved. To this, one is tempted to add that litigants do not enjoy

Litigants should beware,

any greater security in the UK, where judges are not elected but appointed by a secret pro-CESS,

Perhaps because of the centralised nature of the appoint-ment procedure, the reversals of judicial attitudes come in his decision was overtuined by the Texas appeal court which said that the plaintiff had an "absolute right to choose a Texas court." On this besis the bereaved families of the victims of the Piper Alpha oil rig disaster in the North Sea thought they had a mod chance of winning broad waves, such as the one which swept away the liberal era of Lord Denning, and replaced it by one dedicated to a more formalistic, liter-al - and sometimes almost metaphysical - interpretation of law.

Professor Markesinis has amassed a redoubtable array of statistics, not only on the size of awards in the three jurisdic-tions, but also on the incidence

tions, but also on the incidence of litigation, the numbers of indges and inverse and on the frequency of settlements. He rightly discounts the value of statistical comparison when it comes to numbers of judges and inverse who have greatly different func-tions - the adding of apples and peers may provide only an inadequate picture of the fruit basket - but the figures do bring out quits clearly how very different are the machin-eries of justice in the three jurisdictions and how very important it is to study not important it is to study not only the laws but also the machinery which gives them effect.

effect. The figures do, however, show convincingly that, with the exception of medical mal-practice claims which are increasing more rapidly at present, the growth in US tort (civil wrongs) litigation does not outstrip the growth of pop-ulation and that, contrary to the prevailing optimion, Europe-ans so in court as often as ans go to court as often as Americ

difference between the The

US and the European scene comes out more clearly when one considers separately the categories of automobile and other routine accidents (which are declining in the US as a percentage of court actions); malpractice and product liabil-ity actions (which are a grow-ing industry in state courts and even more so in federal courts); and mass latent injury cases (which have a potential for explosive growth as a result

of new methods for detecting the injury). Comparing the size of US

The differences between the individval states of the US may be greater than the differences between the US on the one hand and the UK and Germany on the other. The two common law systems appear to manage with smaller number of judges than in Germany.

and European awards, the dif-ference shrinks dramatically if, instead of averages, one looks at median values and elimi-nates distortions, such as the effect of the National Health Service on medical costs and the fact that in Europe legal costs are awarded separately while in the US they are, as contingency fees, mostly part

of a single award.

Indeed. Professor Markesinis' research seems to indi-cate that the differences between the individual states of the US may be greater than the differences between the US on the one hand and the UK and Germany on the other.

The two common law systems appear to manage with a much smaller number of judges (compensated by a much greater number of law-yers) than in Germany. This may be explained by

the more active and "manage-rial" role of German judges which in its turn leads to lower costs of litigation and a much greater proportion of cases being determined by the judge rather than by a settlement agreed between the parties.

This is somewhat surprising, as German lawyers can increase their fees by as much as 50 per cent if they achieve a

The tenor of the lecture, which rang clearly over the confusing voices of statistica, was that a doctrinal analysis, so beloved by learned journals, gives only an incomplete pic-ture. ture

To get the whole picture it is To get the whole pactment is necessary to take into account the impact which the institu-tional, social and political background has on the opera-tion of legal rules; and how well this impact of social forces and a more complete picture can be brought out by compar-ing the operation of different legal systems.

The author is D J Freeman & Co Senior Research Fellow in International Trade Law at Queen Mary and Westfield Col-lege, University of London.



**COMBAT STRESS** Nowadays, this Squadron Leader cries

> Squadron Leader R., G., DSQ, DFC. was one of the first of the 'lew', Without him and his Spatine the fires of London would

have been much worse. After the Battle of Britain, G., n fought with Monty up through the Wessern Desort istic listly. Here his plane was hit by a Garman '85' shell. He spont the rest of the war in a prisoner-of-war bosoital. A brave men, a very brave man, Not the sort to burst into tears, but yet he does no.

STRESS

ring into a corner at any unequected poise. For G., n the war is not and new The Di-Services Mental Weitare Society exists to look after and to help people like  $R_{\rm c}$  G. o. Mentals damaged in the service of their Country. Men who need

our help with day to day living. Men who need a shellened place in which to live. Men who, at the very least, need our help in getting Biolr correct existement to pension, We cannot work for these man without your help. The debt is awai by all of us, so please sand us a domation, or amange a covenant, or 1910 COMBAT

rheps, a legacy, "They've given more than they could --please give as much as you can."

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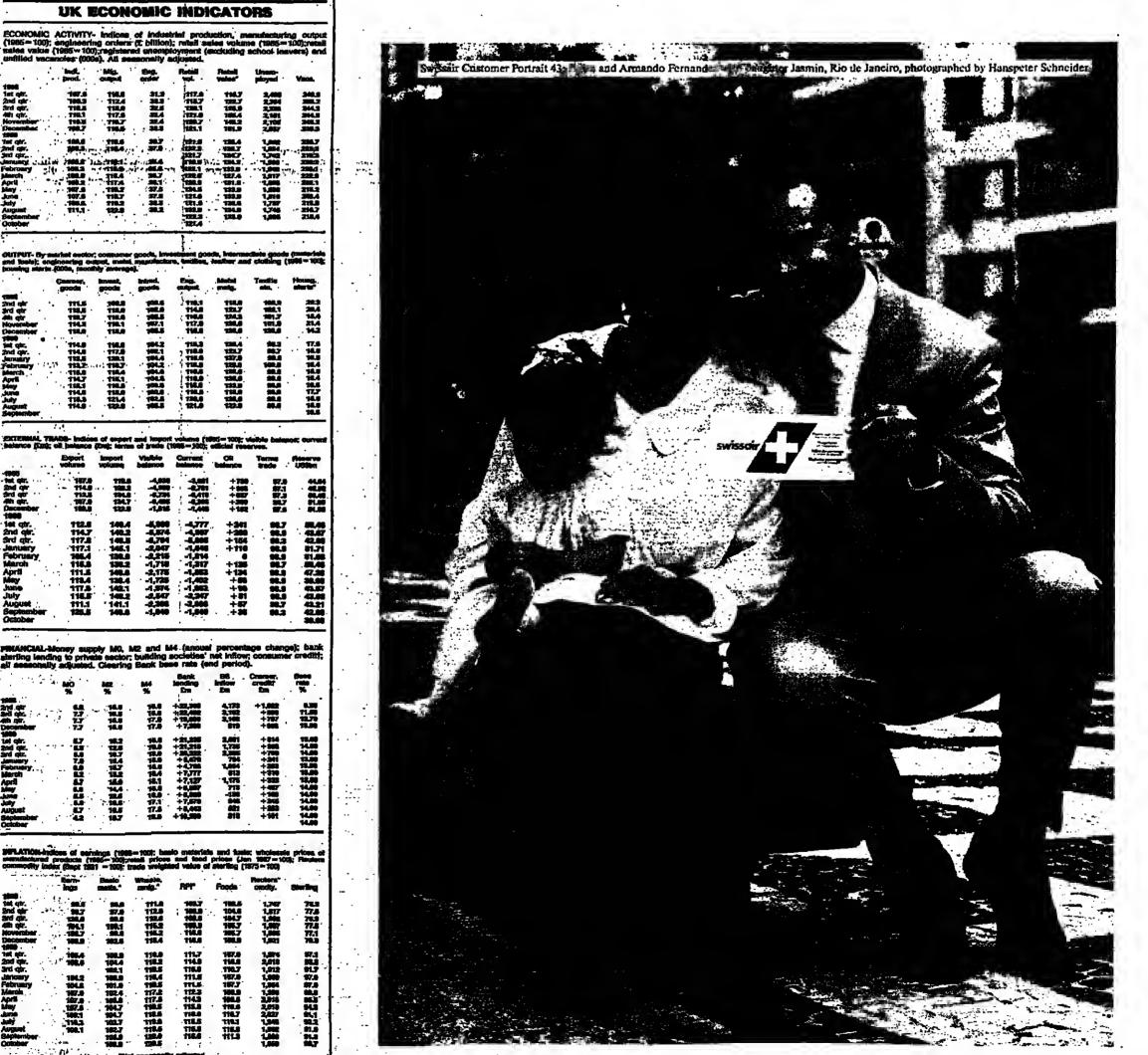
### 4th December 1989

For a full editorial synopsis and advertisement details, please contact;

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on 01-873 3365 or write to him at: , Southwark Bridge London SE1 9HL.

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FINANCIAL TIMES THURSDAY NOVEMBER 16 1989

Brazil calls

for realism

on coffee

outcome

Mr Dauster recailed that "at

last month's meeting of the

ICO, member countries agreed

to continue periodic consulta-tions and when demands

became more mature, negotia-tions on a new accord would continue."

At a meeting of regional heads of state in Costa Rica last month, representatives of

Central American producers unsuccessively tried to press

Brazil to agree to a new price

support scheme. Colombia agreed to accept a cut in its export if Brazil, the biggest

exporter, did the same. The accord had collapsed in

July in part because Brazil rejected attempts by other producing countries to reduce its share of ICO export quotas.

And since then Brazil has shown little interest in reviv-

ing the pact, prefering to con-centrate on maximising its market share.

The accord bound consum

## COMMODITIES AND AGRICULTURE

# **Dutch trader questioned** over lead-poisoned feed

### By Laura Raun in Amsterdam

THE DUTCH anthorities are questioning the owner of de Bruijn, an animal feed merchant, as part of an investiga-tion into lead-polsoning of cow fodder that has affected 1,800 farms in The Netherlands and Britain. Crown prosecutors are seeking to establish whether the criminal charge of knowingly selling damaged goods capable of endangering public health and not informing the huyer should be brought against Mr C.A. de Bruijn. Mr de Bruijn may be released today by authorities in Breda, south of Rotterdam,

after being taken into custody on Tuesday when the investi-

ation was launched. De Bruijn sold rice bran con-taminated with lead and zinc to Drogerij Marknesse, which processed it into high-protein maize gluten replacer pellets that have caused the death of about 100 cows and the halting of milk sales from affected farms. No consumers have reported health problems but the affair has raised questions about the food chain's vulnerability to contamination.

Mr John Gummer, the UK Minister of Agriculture, has said in the Commons that the European Commission was contacted to request nrgent

Cocoa price

falls to

spiral

fresh low

By David Blackwell

COCOA prices continued to fall yesterday although the emer-gence of manufacturer buying stemmed the slide. March cocca on the London Futures

and Options Exchange (Fox)

closed at £675 a tonne, down £8 Tuesday level, after touching £668 a tonne earlier.

Some analysts are now talking of prices falling as low as £600 a tonne. All agreed it

would continue the downward

Reports that the Ivory Coast,

the world's biggest producer, has sold up to 50,000 tonnes of

cocoa over the past few days were unconfirmed. But selling from Brazil, Malaysia and Ghana kept the pressure on

both the London and New York markets, and triggered some computer fund selling.

There has also been a lot of

investigation of he possibility that the incident was the result of criminal activities. The Dutch acknowledge evidence of wrongdoing - perhaps crimi-nal - but have consistently eschewed talk of a conspiracy among companies systematically to pass along damaged goods.

Crown prosecutors in Breda, near the Belgian border, said yesterday that It could take a couple of weeks before a deci-eion was reached on whether to prosecute anyone. De Bruijn, which specialises

De Bruijn, which specialises in salvaging damaged animal feed, has argued in a separate legal claim that it was never informed of lead poisoning and knew only of zinc contamina-tion when it acquired the rice hran. The bran was imported from Flores a Wort from Burma by Toepfer, a West German company, and then

forwarded to Antwerp. De Bruijn received about Belgian Francs 112,000 to take the consignment because It was contaminated. According to legal documents filed in a separate commercial claim, Toepfer learnt that the hran contained lead after passing it to De Bruin, but assumed de Bruijn had destroyed the 188tonne consignment because of a bill from the company. De

Bruijn said it decided against By Bridget Bloom, destruction because the zinc Agriculture Correspondent concentration was considered safe for animal consumption. The pellets processed from the bran were sold by Rovegrha, THE BRITISH Government is likely to offer farmers between \$40 and \$250 a hectare as comthe marketing arm of Drogeri pensation for voluntary new

Marknesse to Slump, a Dutch animal feed company, in The Netherlands and to merchants and farmers in Britain. The answer to the question of whether the killer fodder is or whether the kinet folder is the result of negligence or a criminal conspiracy is vital to The Netherlands, which is the world's largest exporter of dairy products and one of the biometer of farm world biggest exporters of farm prod-

ucts overall. Rotterdam is a leading European centre for the import, trade and mixing of animal feed - a sophisticated husiness using computers to combine raw materials. The Netherlands also prides itself on being a distribution point for the Continent. Another key question is whether quality control should forme as much on intermediate

focus as much on intermediate products as on end products, particularly in the food industry. With an eye on the barri-er-free Europe after 1992 the European Community is considering whether to set uni-form quality standards for raw materials.

### **RTZ** announces Northern **UK outlines** payments Ireland gold discovery for nitrate By Kenneth Gooding, Mining Correspondent, in Madrid reductions

THE RTZ Corporation has struck gold in Northern Ireland. There are already clear indications that the prospect, near Omagh in County Tyrone, could be devel-ored into a price in the control of grams of gold a tonne, 19.9 grams of silver and 0.9 per cent oped into a mine in the early

1990s. The gold was found in a 120 The gold was found in a 120 sq km licence area snapped up hy RTZ in 1985 after Ennex International, a Dublin-based, USM-quoted natural resources company, revealed it had found precious metal in the nearby Sperrin Mountains. Shortly after starting serious

exploration in 1936, RTZ's team became convinced that its hunch was likely to pay off when it found lying in a field a boulder containing five ounces of gold.

The find is 10 kilometres north-east from Ennex's and is one of at least six new gold discoveries in a belt running north-east from Mayo in Ireland through to Aberdeenshire in Scotland.

A team from Riofinez North, A team rom normal room arm for RTZ's exploration arm for Europe, which discovered and is developing the project, gave some details yesterday at a conference in Madrid organised by International Mining maga-zine and the Mineral Industry

Research Organisation. -It said 25 diamond drill holes and the excavation of a 212 metre-long trench had shown the gold-bearing rock to be up

RTZ removed 40,000 tonnes of waste material so as to carry out the detailed examination

Co. Tyron 25 Miles gold area 40 Km ۲ BELFAST REPUBLIC OF

and sampling of a rep-resentative portion of tha mineralised structure without incurring the cost and security risks of underground exploration.

Riofinex refused to give estimates of how much gold there might be in the deposit but Mr Rob Davies, analyst with Shearson Lehman Hutton'a mining team, said the informa-tion available suggested that there might be about 250,000 ounces, enough for a modest mine which would process

agreement 100,000 tonnes of ore a year to By John Barham in Sag produce about 25,000 ounces of the precious metal. Paulo

While this scale of gold min-ing would delight many junior companies. Mr Dayles thought MR JORIO Dauster, president of the Brazilian Coffee institute (IBC), has cautioned against the project would be too small speculation that next week's for RTZ, the world's biggest mining company, and would probably be sold after being brought to the development meeting in Costa Rica of colline industry representatives could see a revival of the International Coffee Agreement's defunct export quois system. He said on Tuesday that

Riofinex intends to continue to add value to its find by comevery time there is one of pleting an environmental impact study and then to seek these meetings, there is specu-lation that a new accord will planning permission for a mine probably at the end of emerge. The markets should see these events realistically and not expect any concrete next year.

In addition to the risks nor-mally associated with gold mining, security is a problem in the area because of IRA activity.

With this in mind, Ennex attempted to develop its Sper-rin Mountains project without using explosives. But its unorthodox methods proved to be slow and expensive so develop-ment was suspended in June this year while Ennex consid-ered what other methods it might use.

Riofinex indicated vesterday however, that it believed the security problems were man-ageable, partly because it would use open-pit mining rather than go underground like Enner. Therefore blasting would be less frequent than in underground mining.

bumper Malawi tobacco sale By Mike Half in Blantyre

cigarettes become more popu-

Traders say Malawi could expand output to 70m kg over the next three to five years if quality was assured.

Production is currently restricted to commercial estates but the Government is considering introducing burley as a cash crop for small peas-ant farmers to encourage more equal income distribution in rural areas as part of the IMF-World Bank backed structural adjustment programme.

This year's flue-cured vir-ginia crop was slightly down . from last year'a 20.4 kg to \_ 19.8m kg, but average prices dropped 4 per cent to K5.05 per

ing countries to buying coffee at artificially high prices and prices have fallen sharply since July as producers have joined in a hitter battle for market share.

demand for 25m kg." Production of fire-cured and

Production of Life cares and sun/air-cared tobacco was sig-nificantly lower, declining by 38 per cent to 5.3m kg, arcter prices -**Jute Council meets** in Bangladesh although average prices -described by one buyer as "ridiculously high" - rose from between K3.88 and K4.50 By Reazuddin Ahmed in Dhaka a kilogram last year to between K5.05 and K6.95 this JUTE

PRODUCERS representatives gathered here yesterday for the first meeting Malawi has been unable to meet demand because pricing policies have tended to favour of the 32-member International Jute Council since the decision earlier this month to have other crops, such as ground-nnts and cotton. But prices-have been revised for next seaanother 5-year International Jute Agreement when the current one expires in

1991 Mr Harvan Singh, the executive director, said that decision had "rejuvenated the future of jute" - the fibre used for sack-

### Malaysia plans gradual ending of log exports By Lim Siong Hoon in Kuala Lumpur

THE MALAYSIAN Government has announced that it wants gradually to stop all exports of logs. It gave no more details. Log exports earned the country 4bn ringgit (£940m)

last year, accounting for 7 per cent of overall export trade, and R4.2bn is expected this Nearly 70 per cent of Malay-

sia's output, 36.5m cubic metres last year, comes from two states, Sabah and Sarawak, the revenues of which are overwhelmingly dependent on log and timber

export sales. A time-table for a complete ban on log exports will require agreement between the federal and state governments, which have constitutional jurisdiction on land matters. Mr Ghafar Baba, the Deputy Prime Minisgrading activity for delivery ter, says compensation will be relief for mere wood should

£/tonne

rapid rise in prices – in dark red meranti (DRM), for exam-ple, according to figures by the Malaysian Timber Industry

Japan from huying hardwood. Japan takes two-thirds of Malaysian log exports.

"downstream" production of "downstream" production of timber products, such as furni-ture. For conservation to work, and without it hurting the

# Board, At 1,023 ringgit a cu m, the July DRM price had risen 18 per cent since January, and 45 per cent from a year earlier. Malaysia's proposal to pro-hibit log exports has also come

economies of hardwood export-ers, the Malaysian Government argues that traditional import

amid pro-environmental pres-sures from abroad, particularly a campaign to discourage

The prohibition has nothing to do with these pressures, Mr Ghafar insists, but rather it is

### The compensation would be offered as part of a package designed to reduce nitrate use in certain designated 'nitrate sensitive areas.' The measures would be taken in the interests of purer drinking water, as required under European Community directives. Mr John Gummer, the Agriculture Minister, announced last July that pilot nitrate sen-

sitive areas would be set up in 1990. However, the amounts of compensation likely to be on offer have now been disclosed for the first time, in meetings currently being held with farmers, conservationists, water authorities and other inter-ested partiaa in tha NSAa

themselves. According to officials, levels of compensation are likely to vary among the NSAs and will

not finally be set until the spring. The measures needed to reduce nitrate use could also vary locally, they say. The Government is propos-

restrictions on the use of

nitrate fertilisers.

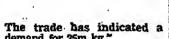
ing a three-tier system of mea-sures to restrict nitrate leach-

ing. In 12 areas, ranging from 3,000-4,000 hectares in Lincol-nshire to much smaller areas in Derbyshire and Somerset, farmers will be offered com-pensation either substantially to reduce their use of fertilisers under a 'basic' scheme, or, under a 'premium' scheme, to stop using them altogether in favour of different cultivations. DESPITE A large increase in notably permanent and possibly ungrazed grassland,

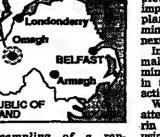
burley sales, the value of this year's Malawian tobacco crop bly ungrazed grassland, A further nine areas, from Norfolk to Devon, are described as being subject to an "intensive advisory cam-paign" only: here, though decreased use of fertilisers will be encouraged, there will be no compensation. Under the basic scheme, where compensation will start - the mainstay of the coun-try's economy - is down significantly on last year's record. When the anctions closed at the end of October, burley sales topped 61m kg, up from

45.5m kg in 1988. But average prices were down from 5.24 kwacha (£1.20) a kilogram last year to only K3.70, with the overall value down by 5 where compensation will start at £40 a hectare, restrictive measures will include maximum rates of fertiliser, manure and animal slurry applications, no stubble hurning after har-vest, and the sowing of cover crops, instead of leaving land per cent. A burley crop of some 55m kg is forecast for 1990. "Buyers had anticipated a smaller crop in the United States, but as it turned out we

bare, during winter. Mr David Naish, deputy



# Price fall hits earnings from



against the December contract on London Fox. The open position on the contract has fallen by about 1,500 lots (10 tonnes each) this week, and the premium for December over March has narrowed from £48 a tonne on Monday to £34 a tonne yesterday. For yesterday increased trading margins to £500 a toune from £350 on December cocoa.

given to the logging companies and botb the state governments but the amounts have yet to be worked out. Malaysia's decision follows similar plans by the Philippines and Indonesia to restrict their timber exports and Malaysia itself would begin to impose restrictive export taxes on sawn timber next March. drawn import privileges on These decisions have led to veneer sheets and plywood.

Previous High/Low

COCOA - London FOX

Close

now be shifted to manufactured wood products. Bnt this may not be happening. Mr Leong Khee Seong, the former Primary Industries Minister, complained last week that Austria, which he visited as chairman of the Gatt team on tropical timber, had withbasts.

LONDON MUTAL EXC

President of the National Farmers' Union, said yesterday that at the levels of compensation being suggested "many farmers would be severely out of pocket." He hoped the Government's figures, which were inadequate as they stood, would prove to be the starting point for negotiations, which should be on a farm-by-farm

were faced with global over-supply," says Dr Willie Lipato of the Tohacco Control Commission. "Quality was also affected by heavy rain.

This small Southern African nation accounts for about 15 per cent of world exports of burley tobacco, for which demand is rising steadily as Amarican-style, low-tar

WORLD COMMODITIES PRICES

Prices supplied by Amalgamated Metal Trading)

kilogram. There is concern that a further decline in the flue-cured crop may prompt buyers to turn to suppliers whose production is higher and more stable, such as Zimbabwe. "Malawi is reaching a very critical stage," said one

"It is a worry," says Dr Lipato. "But I'm confident that we can boost output next year.

we hope this will induce more planting," says Dr Lipato. Overall, the value of Malawi's most important export, accounting for more than 60 per cent of exports, is down by ing and carpet backing of which Bangladesh is the bigabout by about K24m (or 8 per cent) from last year's level to K362m.

HIGH GRADE COPPER 25,000 lbs; cents/lb

gest producer. With the backing of the international community and Foreign earnings are likely growing awareness of inte's to be lower still because of environmental. attractions depreciation of the kwacha world demand for the fibrc against major correncies. would increase, he predicted.

Chicago

### LONDON MARKETS

Copper prices fell on the LME vesterdey, once again in sympath with Comex, where further liqudia emerged following Tuesday's late sell-off. Earlier prices made a partial recovery from depressed overnlant levels as Japanese buying entered the market. But the pick-up was short-lived as most major players were still inclined to sell into railies in the absence of fresh bullish fundamen traders said. The market has now failed to breach the \$2,650 barrier on several occasions recently and a retreat to the base et \$2,550 now seems likely, analysts said. Gold edged ahead, with prices trading in e narrow renge as the market paused for e technical correction following recent rises, dealers said. Charts end fundamentals remain constructive and it seems likely targets around \$395 and \$400

Dubais Brent W.T.L. Oll pr (NWE Premi Gas C Petroi Other Pallac Nickel N

sion everage fatstock prices, " change from a

week ago. VLondon physical market. SCIF Rot

\$400 an ounce will be	tested soo	n.	age 62.	23 (62
SPOT BLARKETS			SUGAR	i – L
Crude oil (per barrel FOS)	·	+ or -	Raw	Clos
Dubal	515.85-5.95z	- 026	Dec	337.
Brent Blend	S18.38-8.42z		Mar	333.
W.T.I. (1 pm est)	\$19.45-0.502		May	329. 323.
	0101-0 01000		Aug	313
Oil products			Dec	312
(NWE prompt delivery per t	·	+ or -	Mar	298.
Premium Gasoline Gas Oli	\$162-184 \$161-182	-1 +1	White	Clos
Heavy Fuel Oli	\$100-101	+3	Dec	401.
Naphtha	\$158-160		Mar	397.
Petroleum Argus Estimates			May	402
	-	1	Aug	410
Other		+ or -	Oct	386.
Gold (per troy oz)	\$391.25	+2.00	Turnove	r: Re
Sliver (per troy oz)-	548c	+ 16	White 2	
Platinum (per troy ozi	\$512.00	-3.25 +0.75	Paris- 1	
Palladium (per troy oz)	\$140.35		2505, M	
Aluminium (free market)	\$1725	-30	GAS O	L - I
Copper (US Producer)	1225 -125c	-		_
Lead (US Producer)	39c	-2		Clos
Nickel (free market) Tin (Kuale Lumour market)	463c	+0.35	Dec	176.
Tin (New York)	321.5c	-6.0	Jan	172
Zinc (US Prime Weetern)	784c	.lg	Feb	168.0
ZHC (00 Place modelin)	70-10		Mar	162
Cattle (live weight)	1 <b>\$3.54p</b>	+ 1.28*	Apr	158.2
Sheep (dead weight)†	200.46p	-5.89*	May	156.0
Pigs (live weight)†	93.64p	-4.05*	Turnova	770
London daliy sugar (raw)	\$378.4v	+5.4		
London daily sugar (white)		+5.0	CRUDE	OEL ·
Tate and Lyle export price	2355	+3		
Barley (English feed)	2111.0	-1.5		
Maize (US No. 3 yellow)	C126.5		Jan	1
Wheat (US Dark Northern)	£127.0	-0.5	Feb IPE Inde	1 12 1
Rubber (spot)	57.50p	-0,75		
Rubber (Dec) 🖤	59.500	-0.75	Tumove	r: 766
Rubber (Jan) 🖤	60.50p	-0.75		
Rubber (KL ASS No 1 Dec)	227.0m	+0.8		
Coconut oli (Philippines)§	\$470v	-5	Orang	
Paim Oli (Malaysian)§	\$305	-10		
Copra (Philippines)5	\$305		at 10-2 28-450	
Sovaboans (USI	£171.0	·1.5	20-300	
Cotton "A" Index	82.25c	+0.10	kiwitru	
Wooltops (64s Super)	5860		pinear	
			25-35p	
B - beauty and and athered	ended a	neo/ke	carrot	
2 a tonne unices otherwise			15-350	
e-cents/lb. r-ringgit/kg. y-O			Oniona	
Mar. v-Nov/Dec. w-Dec. z-	Jan 1 Maat C	ommis-	Darmi	

Sep	715	725	721 710		Copper
Dec	737	744	743 750		Cash
Mar	767	765	760 752		3 mont
Turnove	r: 13457	(6780) lots	of 10 tonned is per tonne		Leed (£
NCCO In	dicator p	R03 15 (301	.65) :10 day	average	Cash 3 monti
	14 815.15			a co aga	Nickel (
COTTE	E - Lone	ton FOX		£/tonne	Cash
	Close	Previous	High/Low		3 month
Nov	715	720	725 710		Tin (\$ p
Jan	702	710	715 696		Cash
Mar	710	716 730	723 708 738 727		3 mont
Jul	743	744	752 743		Zinc, Sp
Sep	764	780	706 758		Cash 3 month
Nov	780	775	775 774		Zinc (S
Turnove ICO led	r: 3543 (3	387) lots (	f 5 tonnes ents per po	und for	Cash
Nov 14:	Comp. d	ally 84, 16	63.62). 15 d	y aver-	3 month
age 62.3	23 (62.03)	-			LINE CI
SUGAR	- Lond	on FOX	(\$ pe	r lonne	SPOT: 1
Flaw	Close	Previous	High/Low		
Dec	337.00	342.80	340.00 339	00	POTAT
Mar	333.00	337.80	340.40 332	40	
May Aug	329.00	333.80 327.40	335.60 328.		Feb
Oct	313.40	317.50	318.00 312		Apr May
Dec	312.00	315.00	311.00		
Mar	298.20	301.60	302.00 297.	60	Turnow
White	Close	Previous	High/Low		_
Dec	401.00	402.50	402.00 398.		SOYAE
Mar May	397.50	401.50 407.00	403.00 395. 405.50 401.		
Aug	410.00	415.00	416.50 410.		Dec
Oct	386.00	390.40	387.00		Feb
Turnove	r: Raw 5	274 (4000)	lots of 50	tonnes.	Apr
White 24	198 (1450)				Turnove
Panis- V 2505 M	Nhite (FF	r per tonr	e): Dec 25. Oct 2470, Dec	ALL NO.	
		ing cost, c		_	THEO:
	L – IPR			\$/tonne	
	Close	Previous	High/Low		Nov
Dec	176.75	177.25	177.75 178		Dec Jan
Jan Fab	172.00	172.75	173.25 171.		Apr
Feb Mer	168.00 162.75	169.00 164.25	169.50 167. 164.00 162		Jul
Ápr	158.75	180.50	160.50 158		8FI
May	156.00	158.00	156.75 155.	50	Turnova
Turnove	r 7791  4	870)iots ol	100 tonnes		
				· · · · ·	GRAINS
	<u> 061 - 17</u>			\$/berrel	Wheat
	Glose	e Previo	us_High/Lo	w	Nov
Jan	18.35		18.44 18		Jan
Feb	18.15		16.26 18	.17	Mar May
IPE Inde	x 18.37	18.53			Jun
Tumove	r: 7664 (3	876)			

FRUIT AND VEGETABLES	1 1
Oranges at 8-25p each (8-20p) and lemons	
at 10-20p ore superb value, as are Cox's at	i
28-45p a lb (25-45p) and Bramley's at	
O-30p, reports FFVIB. Bananas are 38-58p,	1 5
dwitruit 15-25p each (16-25p) and	1 1
pineappies 60p-52.00. Brussels Sprouts are	1 1
\$-35p a lb, English carrots 15-25p, Dutch	1
Parrots 10-28p, broccoll 55-70p and cabbage	1 1
5-35p. Mushrooma are 35-75p. English	
mions 15-25p. Dutch omons 14-20p.	ſ.
parsnips 25-40p and polatoes with white	Ī
rarieties 10-16p and red 14-18p. Round	E E
oduces are 20-35p each and red 50-85p.	/
Celery is 25-45p a hoad (25-40p), watercrees	4
Q-40p a bunch and spring onions 25-40p.	1 7

	Close	Previous	High/Low	AM Official	Kerb close	Open Interest
Aluminia	, 99.7% puri	ly (\$ per tonne)	-		Filng turn	over 23,075 tonne
Cash 3 months	1745-60 1725-30	1735-40 1717-8	1750/1710	1723-5 1712-3	1728-0	\$1,892 lots
Copper, G	nade A (£ pe	tonne)			Ring turn	over 41,890 tonne
Cash 3 months	1645-7 1653-4	1701-3 1696-7	1659/1650 1673/1652	1656-8 1659-60	1658-9	74,850 lets
Leed (2 pe	r tonne)				Ring tur	nover 6,575 tonne
Cash 3 months	438-8 438.5-7	435-6 434.5-6.5	438/437,5 438/435	437.5-8 435.75-8	438-0	11,485 lots
Nickel (3 p	er tonne)				fling tur	nover 2,076 tonne
Cash 3 months	10000-50 9675-700	10050-100 9675-700	10025/9975 9725/9650	9975-10000 9700-60	9675-725	6,745 lots
Tin (\$ per 1	tonne)				Ring tu	mover 780 tonne
Gash 3 months	6970-90 7085-95	7025-50 7125-50	6975 7100/7060	6970-5 7070-100	7090-5	5,033 lots
Zinc, Spec	ial High Grad	ie (S per tonne)			Fling turns	wer 19,800 tonne
Cash 3 months	1470-80 1437-9	1485-80 1438-40	1440/1431	1463-5 1431-2	1458-42	15,467 lots
Zine (\$ per	tonne)				Ring turr	Hover 7,575 tonne
Cash 3 months	1435-40 1400-6	1450-80 1405-15	1440 1410/1405	1450-2 1405-10	1405-18	2,838 Joss
SPOT: 1.58	ng £/\$ rate: 4	3 months: 1.55	85	6 months: 1.53	51	9 months: 1.5172

POTA	TOES -		£/toone	LONDON B				
	Cices	Previous	: High/Low	Gold  fine or	r) \$ price		2 equir	valent
Feb	154.9	147.0		Close	391-391-2	-	248 4 -	171
Apr May	204.0	202.8	204.5 202.5 230.0 229.5	Opening	391 4-392		2464-	
_	_	61 lots of		Morning fix	390.5		245.96	
	a 200 la			Afternoon fla Day's high	392-392 2		247.065	<b>,</b>
				Day's low	382-382-2			
SOYA	الا العلام	lâl — Bifi	t £/tonne		301-2-305			
	Close	Previous	High/Low	Coine	\$ price		£ equiv	/sient
Dec	142.00	141.20		Mapieleal	400-405		252-25	;
Feb	146.00	146.20	145.50 145.00	Britannia	400-405		252-25	
Apr	143.50	143.50	143.00	US Eagle	400-405		252-252	
Turnow	er 44 (12	2) lots of 2	C tonnes.	Angel	400-405		252-255	
				Krugerrand New Sov.	390-393 01-93		248-24 57 1 <sub>2</sub> -60	
		RES - 84	E \$10/Index point		91-93		575-58	
	Close	Previous		Noble Plat	518 15-528		327.3-3	
Nov	1670	1663	1670 1660	Silver fix	p/fine oz		US cts	couly
Dec	1680	1671	1676 1682	Soot				
Jan	1664 1668	1679 1664	1685 1670 1688 1680	3 months	339.05 352.20		537.20 549.10	
Apr Jul	141S	1406	1410	6 months	364.00		548.10	
8FJ	1648	1648	1410	12 months	387.90		582.40	
	sr 190  13	404						
1011000	a 180 (14	, si		TRADED OP			_	
GRAIN	5 - EFE		£/torne	Aluminium (S	19.7%	Calls		Puts
Wheat	Ciose	Previous		Strike price	5 tonne Jan	Mer	Jan	Mar
Nov	108.50	108.56		1650	123	111	24	49
Jan	111.75	111.95	112.15 111.75	1750	63	62	68	87
Mer	115.60	115.80	116.10 115.60	1850	27	30	126	163
May Jun	119.10 120.55	118.15 120.60	119.45 119.30 120.90	Copper (Grad	A ek	Calls		Puts
	120.00	120.00	120.00	2500	161	164	50	115
				2600	95	109	93	170
Servey	Close	Previous	High/Low	2700	55	75	151	253
Nov Lan	107.25 110.70	108.75 110.35	107.25 107.00 110.80	Collee	Jan	Mar	Jan	Mar
Mar	113,75	113.50	113.65 113.70					
May	115.60	115.30	115.75	650 700	57	87	6	29
umowe	- Wheat	124 11000.	Barley 223 (255).	750	23 7	59 39	22 56	51 81
		100 Lonnes		Coope			Mar	_
					Mar	May	Mar	May
MGS -		10	ash Settlement) p/kg	860 700	55 52	70 45	न	36 58
	Clase	Previous	High/Low	750	17	26	52	91
łov	124.5	125.0	124.0	Brent Crude		<b>F</b> -1		
eb	114.5	113.8			Jan	Feb	Jan	Feb
\pr lun	114.5 114.5	113.8 114.0	113.0	1800	64	73	30	55
				1850	35	47	49	80
umova	r <del>64</del> (40)	lots of 3,25	u kg	1900	15	26	82	

V

IN THE METALS, gold, silver and platinum all had volitile sessions, reports Drexel Burnham Lambert. Silver was the most active as prices made a high of 556 basis Dece Fund and local buying along with commission house stops fueled the rally. Pletinum and gold eased as rany, rieunum and gold eased as scattered profit taking and e stronger US dollar weighed on the markets. Copper featured consolidation after Tuesdays heavy declines. In the softs, trade selling pressured the sugar market. Coffee fell due to origin selling. Scattered liquidation kept coccos from advancing. The grains remained alow except for the wheat. Export business to Russia and China was noted. December wheat gained 434 closing at 405. Cotton prices rose after commission house action. The energy complex continued to fea email ranges and alow two sided trade The livestocks all rebounded after Tuesdays down day. Live hogs posted the biggest gain advancing 1S7 basis

**US MARKETS** 

HE De

### **New York**

February.

		COLL	100 troy	oz.; Sitroy o	Z	-
			Close	Previous	High/Low	
2 oquiv	alient	Nov	391.3	393.3	390.0	390.0
252-255		Dec	392.8	394.9	393.9	389.3
252-255		Jan	395.4	397.4	0	0
252-255		Feb	397.8	399.5	399.1	393.9
252-255		Apr	402.6	404.5	403.5	400.1
248-248		Jun	407.2	409.1	407.6	406.5
5712-68	12	Aug	411.5	413.5	412.5	411.5
5712-58	12	Oct	416.2	418.1	416.0	4180
327.3-3	2.5	Dec	420.9	422.8	421.8	4180
US cts	oquiv	PLAT	NUM 50 D	ray oz, Sfire	<b>7</b> y cz.	
537.20 549.10			Close	Previous	High/Low	
548.10 559.75		Nov	515.0	468.9	0	0
582.40		Jan	520.4	525.7	522.5	612.1
JUL: 79		Apr	525.3	530.5	527.0	521.0
		Jul	530.5	\$35.7	631.5	528.0
		Oct	538.3	541.5	537.0	633.5
I	Puts					
Jan	Mar	SILVE	R 5,000 m	DY OZ; Cents	/troy cz.	
24	49		Close	Previous	High/Low	
68	87	Nov	552.8	540.0	550.0	550.0
126	163	Dec	553.8	540.8	558.0	535.5
	Puts	Jan	556.7	543.7	557.0	557.0
_	_	Mar	555.5	552.9	670.0	548.0
50	115	May	574.7	560.8	678.0	556.5
93	170	Jul	583.0	508.9	585.0	686.0
151	233	Sep	591.8	577.3	587.5	576.5
_		Dec	603.6	589.1	606.0	583.2
Jan	Mar	Jan	607.2	592.7	0	0
6	29					
22	51					•
56	<u>ð1</u>	IND				
Mar	May					
_	30			e: Septemb		_
इट	58 91	1	Nov 14	Nov 13	meth ago	
			1678.1	1969.0	1859.0	1955.0

1678.1 1868.0 1869.0

129.50 129.97 134.13 131.79 129.72 137.84

DOW JONES (Bese: Dec. 31 1974 - 100)

ot 129.85 tures 131.65

4

Spot

1865.9

PL21	Close	Previous	High/Low			icag	-		
ov	115.60	116.75	0	0	SOYA	BEANS 5,	nim ud 000	cents/60lb b	ushel
ec.	115.50	116.20	115.50	115.50	-	Close	Provious	High/Low	
m	114.10	114.20	115.10	114,10	Nov	579/4	579/0	580/4	576/0
	113.20	113.40	114.30	113.10	Jan	591/4	591/6	593/0	568/0
ar	112.10	112.40	112.90	111.70	Mar	605/0	605/2	606/0	601/2
ж	110.85	.111.65	0	G	May	616/0	8 16/0	617/2 -	812/4
ay 🛛	109.50	109.60	110.00	100.50	Jul	624/2	623/8	624/4	620/0
n	108.75	108.75	0	0	Aug	625/4	623/4	825/4	622/0
۱	107.80	107.70	108.60	108.00	Sep	513/4	610/0	614/0	610/4
UD	E OIL (Lic	ht 42,000 t	US galls \$/	barrel	Nov	611/6	607/0	612/0	606/4
-	Latest	Previous	High/Low				60,000 lbs;		
c	19.62	19.50	19.70	19.48		Close	Previous	High/Low	
n	19.47	19,42	19.54	10.36		_			
b	18.32	19.32	19.40	19.23	Dec Jen	19.81	20.05	19.92	19 70
ù.	19.21	19.22	19,31	19.13	Mar	20.45	20.71	20.15 20.58	19.93
H	19.08	18.11	19.17	19.03	Mey	20.79	21.04	20.95	20.72
Ψ.	18.95	19.00	19.07	18.90	Jul	21.07	21.33	21.15	20.98
n '	18.89	18.78	18.93	18.82	Aug	21.07	21.32	21.12	21 96
9	18.61	18.65	15.73 18.66	18.66 18.55	Sep	21.12	21.30	21.20	21.12
ē	16.52	18.59	18.53	18.52	Oct	21.25	21.41	21.20	21.30
AT	NG OIL 43	2.000 US as	ilis, cents/L	IS calls	SOVA		AL 100 10/13;		
	Latest	Previous	High/Low			Close			
c	5720	5745	5770	6655	Dec		Previous	High/Low	-
n ·	6730	6755	5775	5675	Jen	167.4 186.2	186.1	167,8	185.0
b	5056 5230	5686	5710	9610	Mar	185.7	184.4	188.5 165.8	184.7
		5261	6290	5200	May	184.0	182.0	184.2	1841
ý.	5070	5090	5110	5050	Jul	183.3	182.1	163.5	162.0
<b>n</b>	4955	4960	5000	4950	Aug	182.0	181.0	182.5	161.5
9	4000	4990	5000	4980	Sep	182.5	181.5	182.5	181.5
p	5075	5060	- 5075	5075	Oct	181.5	181.0	161.5	181.3
CO	Ciose	s;\$/tonnes					min; cents/5	tertaud diö	:
-	_	Previous	High/Low			Close	Previous	High/Low	
Ċ	937 955	941 965	949 970	933 951	Dec Mar	239/6	240/0	241/6	239/0
iy i	985	961	983	962	May	243/2 246/6	242/4	244/6	242/6
Ĩ	984	996	998	980	Jul	250/2	246/0	248/2	248/2
P	1000	1017	1012	997	Sep	243/6	249/0	251/2	249/6
c	1023	1034	1032	1016	Dec	240/4	238/4	244/2	243/4
IF .	1043	1058	1051	1035	Mar	247/2	245/2	241/0 -	239/4 246/6
_								CALL	Tedua
)FFE		500lbs; car	its/ibs		WHEA	T 5.000 bu	min; centa/	Mile Provensi	
	Close	Previous	High/Low			Close	Previous	High/Low	
C	76.28	78.74	79.10	75.61	Dec	405/0			_
U	78.74	80.52	80.80	78.00	Mar	406/6	400/2 .	40540	399/6
Ŋ.	51.13	83.11	82.90	80.20	May	388/0	364/4	409/0	404/4
ŀ	83.29	85.38	85.30	82.70	Jul	358/2		388/4	364/4
P	86.15	87.25	87.25	84.90	Sep	362/6	355/2	358/4	356/0
C	88.50	89.63	89.75 0 -	86.00		444.44	359/6	363/0	
v.	92.50	92.63		0		979/9			361/0
CLA.				_	Dec	373/2	. 371/0	373/2	361/0 372/0
<u> </u>	R WORLD		00 lbs; can	_	<b>A</b>	ATTLE 40	.000 lbs; cen	373/2	
	Close	Previous	00 lbs; can High/Low	tš/ibs	LIVEC	Close	000 lbs; cen Previous	373/2 ta/ibs High/Low	372/0
n	Cicse 14,78	Previous 14.90	00 libe; cent High/Low 0	0	LIVE C	ATTLE 40 Close 74.97	000 lbs; cen Previous 74.42	373/2 ts/lbs High/Low 75.20	372/0
n Ur	Cicse <sup>-</sup> 14,78 15,90	Previous 14.90 16.24	00 fbs; cent High/Low 0 15.20	0 14,99	LIVE C Dec Feb	ATTLE 40 Close 74,87 74,42	000 lbs; cen Previous 74.42 73.96	373/2 ts/lbs High/Low 75.20 74.72	372/0 74.40 73.85
n Ur	Cicse <sup>-</sup> 14.78 15.90 14.77	Previous 14.80 16.24 15.01	00 lbs; can High/Low 0 15.20 14.91	0 14,99 14,75	LIVE C Dec Feb Apr	ATTLE 40 Close 74.97 74.42 74.45	000 lbs; cen Previous 74.42 73.96 74.17	373/2 Is/lbs High/Low 75.20 74.72 74.87	372/0 - 74.40 74.05
n Ur Hy	Cicae 14.78 15.90 14.77 14.54	Previous 14.90 16.24 15.01 14.78	00 lbs; cent High/Low 0 15.20 14,91 14,67	0 14,99 14.75 14.50	Dec Feb Apr Jun	ATTLE 40 Close 74.97 74.42 74.45 71.75	000 lbs; cen Previous 74,42 73.96 74,17 71,45	373/2 ts/lbs High/Low 75.20 74.72 74.67 71.95	372/0 74.40 75.95 74.05 71.42
n Ur Hy	Cicae 14.78 15.90 14.77 14.54 14.12	Previous 14.80 16.24 15.01 14.78 14.32	00 lbs; cent High/Low 0 15.20 14.91 14.67 14.22	0 14,99 14.75 14.50 14.06	LIVE C Dec Feb Apr	ATTLE 40 Close 74.87 74.42 74.45 71.75 69.90	000 lbs; cen Previous 74,42 73,95 74,17 71,45 68,67	373/2 ts/lbs High/Low 75.20 74.72 74.87 71.95 70.15	372/0 74.40 75.95 74.05 71.42 69 70
n Ur Hy	Cicae 14.78 15.90 14.77 14.54	Previous 14.90 16.24 15.01 14.78	00 lbs; cent High/Low 0 15.20 14,91 14,67	0 14,99 14.75 14.50	Live c Dec Feb Apr Jun Aug Oct	ATTLE 40 Close 74,97 74,42 74,45 71,75 69,90 89,32	600 lbs; cen Previous 74.42 73.96 74.17 71.45 69.67 69.00	373/2 ts/lbs High/Low 75.20 74.72 74.67 71.95	372/0 74.40 75.95 74.05 71.42
n UF IY I I	Cicae 14.78 15.90 14.77 14.54 14.12 13.40	Previous 14.80 16.24 15.01 14.78 14.32	00 lbs; can High/Low 0 15.20 14.91 14.67 14.22 13.58	0 14,99 14.75 14.50 14.06	Live c Dec Feb Apr Jun Aug Oct	ATTLE 40 Close 74.87 74.42 74.45 71.75 69.90	600 lbs; cen Previous 74.42 73.96 74.17 71.45 69.67 69.00	373/2 ts/lbs High/Low 75.20 74.72 74.72 74.87 71.95 70.15 69.40	372/0 74.40 75.95 74.05 71.42 69 70
n UF IY I I	Cicae 14.78 15.90 14.77 14.54 14.12 13.40	Previous 14.80 15.24 15.01 14.78 14.32 13.66	00 fbs; cent High/Low 0 15.20 14.91 14.67 14.22 13.58	0 14,99 14,75 14,50 14,06 13,51	LIVE C Dec Feb Apr Jun Aug Oct	ATTLE 40 Close 74,97 74,42 74,45 71,75 69,90 89,32	000 lbs; cen Previous 74,42 73,96 74,17 71,45 68,67 68,67	373/2 ts/lbs High/Low 75.20 74.72 74.72 74.87 71.95 70.15 69.40	372/0 74.40 75.95 74.05 71.42 69 70
	Cione 14.78 15.90 14.77 14.54 14.12 13.40 ON 50,000 Ciose 72.85	Previous 14.90 16.24 15.01 14.78 14.32 13.86 ; cents/ibs Previous 72.42	00 fbs; cen High/Low 0 15.20 14.91 14.67 14.67 14.67 14.22 13.58 High/Low 73.10	0 14,99 14,75 14,50 14,66 13,51 72,25	LIVE C Dac Feb Apr Jun Aug Oct	ATTLE 40 Close 74,87 74,42 74,42 74,45 71,75 69,90 69,32 0668 30,00 Close 49,27	000 lbs; cen Previous 74.42 73.95 74.17 71.45 69.67 69.00 0 lb; centa/2 Previous 48.22	373/2 ts/lbs High/Low 75.20 74.72 74.87 71.95 70.15 69.40 bs High/Low	372/0 74.40 71.95 74.05 71.42 69 70 69.32
	Close 14.78 15.90 14.77 14.54 14.12 13.40 ON 50,000 Close 72.85 75.15	Previous 14.90 15.21 15.01 14.78 14.78 13.66 conts/ibe Previous 72.42 74.55	00 fbs; can High/Low 0 15.20 14.91 14.67 14.22 13.58 High/Low 73.10 75.44	0 14,99 14,75 14,50 14,06 13,51 72,25 74,50	LIVE C Dac Feb Aug Oct LIVE H	ATTLE 40 Close 74.97 74.42 71.45 71.75 69.90 69.32 0658 30.00 Close 49.27 49.62	000 lbs; cent Previous 74.42 73.96 74.17 71.45 69.67 69.00 Previous 46.22 48.25	373/2 t3/lbs High/Low 75.20 74.87 71.95 70.15 69.40 bs High/Low 49.50	372/0 74.40 74.95 71.95 71.42 69 70 69.32
n II II II II II II II II II II II II II	Close 14.78 15.60 14.77 14.54 14.12 13.40 ON 50,000 Close 72.85 75.15 75.00	Previous 14.90 15.24 15.01 14.78 14.78 14.32 13.66 revious 72.42 74.55 75.60	00 fbs; cen High/Low 0 15.20 14.91 14.67 14.22 13.58 High/Low 73.10 75.44 76.25	0 14,99 14,75 14,75 14,50 14,06 13,51 72,25 74,50 75,40	LIVE C Dec Feb Apr Jun Aug Oct LIVE H Dec Feb Apr	ATTLE 40 Close 74.97 74.45 71.75 60.00 69.32 0653 30,00 Close 49.62 45.65	000 lbs; cent Ptevious 74.42 73.96 74.17 71.45 69.67 69.00 Ptevious 48.22 44.25 44.82	373/2 ts/lbs High/Low 75.20 74.72 74.87 71.95 70.15 69.40 bs High/Low 49.50 49.50	372/0 74.40 71.95 74.05 71.42 89 70 69.32 48.00 48.15
n ir iy t ir	Clase 14.78 15.90 14.77 14.54 14.12 13.40 ON 50,000 Clase 72.85 75.95	Previous 14.80 16.24 15.01 14.78 14.32 13.56 revious 72.42 74.55 75.50	00 fbe; cen High/Low 0 15.20 14.81 14.22 13.58 High/Low 73.10 75.44 76.20	0 14,99 14,75 14,50 14,06 13,51 72,25 74,90 75,50	LIVE C Dec Feb Apr Jun Aug Oct Feb Apr Jun	ATTLE 40 Close 74.97 74.42 74.45 71.75 69.00 69.32 69.32 69.20 49.27 49.62 45.85 45.85	000 lbs; cent Previous 74.42 73.96 74.17 71.45 69.67 69.00 Previous 46.22 48.25	373/2 t3/lbs High/Low 75.20 74.87 71.95 70.15 69.40 bs High/Low 49.50 49.52 45.90	372/0 74.40 71.95 74.05 71.42 59 70 69.32 48.00 48.15 44.55
n ir iy t ir	Close 14.78 15.60 14.77 14.54 14.12 13.40 ON 50,000 Close 72.85 75.15 75.00	Previous 14.90 15.24 15.01 14.78 14.78 14.32 13.66 revious 72.42 74.55 75.60	00 fbs; cen High/Low 0 15.20 14.91 14.67 14.22 13.58 High/Low 73.10 75.44 76.25	0 14,99 14,75 14,75 14,50 14,06 13,51 72,25 74,50 75,40	LIVE C Dec Feb Apr Jun Aug Oct LIVE H Dec Feb Apr Jul	ATTLE 40 Close 74.497 74.42 74.45 71.75 69.00 69.32 0068 30,00 49.22 0068 30,00 49.22 49.62 49.62 49.62 49.62	000 lbs; cent Previous 74.42 73.96 74.17 71.45 69.67 69.00 Previous 48.22 44.82 48.87 48.87 49.12	373/2 t3/lbs High/Low 75.20 74.87 71.95 70.15 69.40 bs High/Low 49.90 49.72 45.90	372/0 74.40 74.95 74.05 71.42 59 70 68.32 48.00 48.15 44.55 44.55
	Clase 14.78 15.80 14.77 14.54 13.40 Close 72.85 75.13 75.95 65.90	Previous 14.80 16.24 15.01 14.78 14.32 13.56 revious 72.42 74.55 75.50	00 fbs; can High/Low 0 15.20 14.67 14.22 13.58 High/Low 73.10 75.44 76.20 67.00	0 14,99 14,75 14,50 14,06 13,51 72,25 74,90 75,50	LIVE C Dec Feb Apr Jun Aug Oct LIVE H Dec Feb Apr Jun Jun Jun Jun	ATTLE 40 Close 74.42 74.42 74.45 71.75 60.00 60.32 Close 40.27 43.65 45.65 45.65 45.45 45.45 45.45 45.45	000 lbs; cen Previous 74,42 73,96 74,17 71,45 69,67 69,00 80 lb; centa/2 Previous 48,22 48,25 44,32 48,87 49,12 48,05	373/2 t3/lbs High/Low 7520 74.87 71.95 70.15 69.40 bs High/Low 49.50 49.50 49.50 49.55 48.00	372/0 74.40 71.95 74.05 71.42 59 70 69.32 48.00 48.15 44.55
	Clase 14.78 15.90 14.77 14.54 14.72 13.40 Close 75.95 75.95 85.90 GE JURCE	Previous 14.90 15.24 15.01 14.78 14.32 13.66 Previous 72.42 74.55 75.50 65.73 15.000 ibs	00 fbs; can High/Low 0 15.20 14.67 14.22 13.58 High/Low 73.10 75.44 76.20 67.00 conts/lbs	14,99 14,99 14,75 14,50 13,51 72,25 74,50 75,40 75,40 66,75	LIVE C Dec Feb Apr Jun Aug Oct LIVE H Dec Feb Apr Jul	ATTLE 40 Close 74.497 74.42 74.45 71.75 69.00 69.32 0068 30,00 49.22 0068 30,00 49.22 49.62 49.62 49.62 49.62	000 lbs; cen Previous 74.42 73.96 74.17 71.45 69.67 69.00 0 lb; centa/2 Previous 48.25 48.25 48.25 48.87 49.12 48.05	373/2 ts/lbs High/Low 75.20 74.87 71.95 70.15 69.40 bs High/Low 49.50 49.72 45.50 49.55 49.55 48.80 49.55	37200 74.40 71.95 74.405 71.425 71.425 69.70 69.32 48.00 48.15 44.55 44.55 44.55 44.50 44.50 44.54 44.55 44.50 43.40 45.
	Clase 14.78 15.90 14.77 14.54 14.12 13.40 ON 50,000 Class 75.15 75.05 85.90 GE JURCE Class	Previous 14.90 15.24 15.01 14.78 14.32 13.66 Previous 72.42 75.50 75.50 65.73 15.000 ibs Previous	00 fbs; can High/Low 0 15.20 14.67 14.67 14.22 13.58 High/Low 73.10 75.44 76.20 67.00 ; cants/lbs High/Low	14,99 14,99 14,75 14,50 13,51 72,25 74,50 75,40 66,75	LIVE C Dec Feb Apr Jun Dec Feb Apr Jun Dec Feb Apr Jun Dec Feb Apr Jun Dec	ATTLE 40 Close 74.97 74.42 74.45 71.75 69.00 69.32 0068 30,00 69.32 0068 30,00 49.27 49.62 49.62 49.62 49.62 49.62 49.65 49.45	000 lbs; cent Previous 74.42 73.96 74.17 71.45 69.07 69.00 Previous 48.22 44.82 48.87 48.25 44.82 48.05 43.30	373/2 t3/lbs High/Low 75.20 74.87 71.95 70.15 69.40 bs High/Low 49.50 49.50 49.50 49.50 49.50 49.50 45.20 45.20 45.00 45.25	372/0 74.40 71.95 74.05
	Clase 14.78 15.90 14.77 14.54 14.12 13.40 ON 50,000 Class Class 72.85 75.95 66.90 GE JURCE Class 130.50	Previous 14.90 16.24 15.01 14.78 14.32 13.66 Previous 72.42 75.50 75.50 65.73 15.00 ibs Previous 129.85	00 fbs; can High/Low 0 15.20 14.67 14.22 13.58 High/Low 73.10 75.44 76.20 67.00 conts/lbs	14,99 14,99 14,75 14,50 13,51 72,25 74,50 75,40 75,40 66,75	LIVE C Dec Feb Apr Jun Dec Feb Apr Jun Dec Feb Apr Jun Dec Feb Apr Jun Dec	ATTLE 40 Close 74.97 74.42 74.45 71.75 60.90 69.32 0068 30,00 69.32 0068 30,00 Close 49.62 49.62 49.62 49.62 49.65 525 525 525 525 525 525 525 5	000 lbs; cen Previous 74.42 73.96 74.17 71.45 69.67 69.00 10 lb; centa/2 Previous 48.25 48.25 48.25 48.87 49.12 48.05 44.95 0.000 lbs; cen	373/2 t3/lbs High/Low 75.20 74.87 71.95 70.15 69.40 bs High/Low 49.50 49.50 49.50 49.50 49.50 49.50 45.20 45.20 45.00 45.25	37200 74.40 71.95 74.405 71.425 71.425 69.70 69.32 48.00 48.15 44.55 44.55 44.55 44.50 44.50 44.54 44.55 44.50 43.40 45.
n IIF	Clase 14.78 15.60 14.54 14.54 14.54 14.12 13.40 ON 50,000 Class 75.13 75.95 68.90 75.95 68.90 75.95 68.90 75.95	Previous 14.90 15.24 15.01 14.78 14.32 13.66 Previous 72.42 75.50 75.50 65.73 15.000 ibs Previous	00 fbs; can High/Low 0 15:20 14:87 14:87 14:87 14:87 14:87 14:87 14:87 14:22 13:58 14:87 14:22 13:58 73:10 75:14 75:14 75:14 75:14 75:14 75:20 67:00 75:14 67:00 75:14 75:10 7	52/155 0 14,99 14,75 14,50 13,51 72,25 74,50 75,50 66,75	LIVE C Dec Feb Apr Jun Dec Feb Apr Jun Dec Feb Apr Jun Dec Feb Apr Jun Dec	ATTLE 40 Close 74.97 74.42 74.46 71.75 69.90 69.92 69.92 69.92 69.92 49.62 49.62 49.62 49.62 49.65 49.55 49.65 49.65 49.65 49.65 49.55 49.65 49.55 49.	000 lbs; cent Previous 74.42 73.96 74.17 71.45 69.07 69.00 Previous 48.22 44.82 48.87 48.25 44.82 48.05 43.30	373/2 t3/lbs High/Low 75.20 74.87 71.95 70.15 69.40 bs High/Low 49.50 49.50 49.50 49.50 49.50 49.50 45.20 45.20 45.00 45.25	37200 74.40 71.95 74.405 71.425 71.425 69.70 69.32 48.00 48.15 44.55 44.55 44.55 44.50 44.50 44.54 44.55 44.50 43.40 45.
n sy sy t t y t y	Clase 14.78 15.60 14.54 14.54 14.12 13.40 ON 50,000 Clase 72.85 75.15 75.05	Previous 14.90 15.21 15.01 14.78 14.78 14.32 13.66 Previous 72.42 74.55 75.50 66.73 15.00 15.00 15.00 15.00 15.00 129.85 123.30	00 fbs; can High/Low 0 15,20 14,91 14,67 14,67 14,67 14,67 14,67 14,67 14,67 14,67 14,67 13,58 High/Low 73,10 55,44 76,20 67,00 ; cants/lbs High/Low 130,50	14,99 14,99 14,75 14,50 14,06 13,51 72,25 72,25 75,40 75,40 75,40 75,50 66,75	LIVE C Dec Feb Apr Jun Aug Oct Dec Feb Apr Jun Jun Jun Jun Feb	ATTLE 40 Close 74.97 74.42 74.45 71.75 60.90 69.32 0068 30,00 69.32 0068 30,00 Close 49.62 49.62 49.62 49.62 49.65 525 525 525 525 525 525 525 5	000 lbs; cen Previous 74.42 73.96 74.17 71.45 69.67 69.00 10 lb; centa/2 Previous 48.25 48.25 48.25 48.87 49.12 48.05 44.95 0.000 lbs; cen	373/2 ts/lbs High/Low 75.20 74.87 71.95 70.15 69.40 bs High/Low 49.50 49.50 49.50 49.55 48.72 45.90 49.55 48.50 49.55 40.55	3720 74.40 71.85 74.05 74.05 74.05 74.05 74.05 44.56 44.56 44.56 44.56 44.50 44.90 44.90
n ar ar ar ar ar ar ar ar ar ar ar ar	Clase 14.78 15.90 14.77 14.54 14.12 13.40 ON 50,000 Clase 72.85 75.95 66.90 Clase 75.95 66.90 Clase 139.50 122.00 122.00	Previous 14.90 15.21 15.01 14.78 14.78 14.32 13.66 Previous 72.42 74.55 75.50 66.73 15.00 15.00 15.00 15.00 15.00 129.85 123.30	00 fbs; can High/Low 0 15.20 14.91 14.22 13.58 High/Low 73.10 75.44 76.20 67.00 ; canta/ba High/Low 123.50 123.50	14,99 14,75 14,50 14,50 14,50 13,51 72,25 75,40 75,40 75,40 75,40 75,40 75,50 68,75	LIVE C Dec Fob Apr Aug Oct LIVE H LIVE H LIVE H Dec Feb Apr Oct Feb Mar	ATTLE 40 Close 74.97 74.42 74.45 71.75 69.90 69.90 69.92 0685 30.00 Close 49.27 49.82 45.85 45.85 55.2	000 lbs; cen Previous 74,42 73,96 74,17 71,45 69,67 69,00 0 lb; centa/1 Previous 48,22 48,25 44,32 48,67 48,25 44,82 48,87 48,00 43,30 43,30 43,30 43,30 43,30 43,35	373/2 t3/lbs High/Low 75.20 74.72 74.87 71.95 70.15 69.40 bs High/Low 49.90 49.90 49.92 45.90 45.90 45.90 45.00 45.25 miz/lb High/Low 65.00	37200 74.40 74.057
n ar ar ar ar ar ar ar ar ar	Clase 14.78 15.60 14.54 14.54 14.12 13.40 ON 50,000 Clase 72.85 75.15 75.05	Previous 14.90 15.24 15.01 14.78 14.32 13.66 Previous 72.42 74.55 75.50 65.73 15.000 ibs Previous 129.85 123.36	00 fbs; can High/Low 0 15,20 14,91 14,67 14,22 13,58 14,67 14,22 13,58 7,10 7,5,10 7,5,10 7,5,10 7,5,44 7,62,25 7,62,00 67,00 67,00 120,50 123,50 124,00	14,99 14,99 14,75 14,50 13,51 72,25 74,50 75,50 68,75 122,85 123,85 123,85 123,85 122,85 123,85 123,85 122,85 122,85 123,85 12,85 123,85 125,85 125,85 125,8	LIVE C Dec Feb Apr Jun Jun Cet Dec Feb Apr Jun Jun Jun Jun Jun Jun Jun Sec Feb May May	ATTLE 40 Close 74.97 74.42 74.42 74.42 74.42 74.42 74.42 60.90 60.92 40.92 49.62 49.	000 lbs; cen Previous 74.42 73.96 74.17 73.96 89.67 89.67 89.00 10 lb; centa/2 Previous 48.25 48.25 48.25 48.25 48.25 48.25 48.25 48.25 48.25 48.25 48.25 48.25 48.37 49.12 48.05 43.30	373/2 13/1bs High/Low 75.20 74.87 71.95 70.15 69.40 49.50 49.50 49.50 49.50 49.50 49.55 45.25 45.50	37200 74.40 74.05 74.05 74.05 74.05 74.05 74.05 89.70 69.32 48.00 44.55 48.70 49.00 47.90 44.55 48.70 49.00 47.90 44.55 48.70 44.50 58.20 61.49
n ar ar ar ar ar ar ar ar ar ar	Close 14.78 15.90 14.54 14.54 14.54 14.12 13.40 ON 50,000 Close 72.85 75.95 68.90 Ge JUNCE Close 123.50 122.90 123.50	Previous 14.90 15.01 14.76 14.76 14.76 14.76 14.76 13.66 Previous 72.42 74.55 75.50 66.73 15.000 lbs Previous 129.85 123.56 123.56	00 fbs; can High/Low 0 15:20 14:67 14:67 14:22 13:58 14:67 14:22 13:58 14:67 14:22 13:58 78:10 67:00 70 70 7	14,99 14,75 14,50 14,50 14,50 13,51 72,25 75,40 75,40 75,40 75,40 75,40 75,50 68,75	LIVE C Dec Fob Apr Aug Oct LIVE H LIVE H LIVE H Dec Feb Apr Oct Feb Mar	ATTLE 40 Close 74.97 74.42 74.45 71.75 69.90 69.90 69.92 0685 30.00 Close 49.27 49.82 45.85 45.85 55.2	000 lbs; cen Previous 74.42 73.96 74.17 71.45 69.67 69.00 0 lb; centa/a Previous 48.22 48.67 48.67 48.67 48.12 48.67 48.12 48.67 48.12 48.65 48.30 14.35 0.000 lbs; ce Previous 83.15 62.32	373/2 t3/lbs High/Low 75.20 74.87 71.95 70.15 69.40 bs High/Low 49.90 49.90 49.92 45.90 45.90 45.90 45.00 45.05 miz/lb High/Low 65.00	37200 74.40 74.057

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### LONDON STOCK EXCHANGE

# General welcome for the Chancellor

THE AUTUMN Statement on the UK economy from Mr John Major, the new Chancellor of the Exchequer, received a favourable, if not over-hearty reception in the London equity Nov s market yesterday. His speech to the House of Commons was welcomed for its "air of real-Nov 20 ity", and for his relatively cantions forecasts of UK inflation and international trade prospects. These were seen as "leaving room for positive surprises later on," according to a strategist at a US-based securities firm.

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The stock market was also pleased that Mr Major is keep-ing a relatively tight hold on domestic spending. His predic-

## Burmah shaken by SHV

The recent strength of the Burmah/Calor/Premier share prices, boosted by speculation that SHV, the privately-owned burnah into a marger with Calor, was hit yesterday by a Burnah statement implying that SHV's Burnah holding is nothing more than a "friendly" bolding

bolding. SHV had built up a 8.14 per cent stake in Burmah in recent months. On November 8 it announced that it had Interims figures are due on December 7 and SBC said it now expects "an uninspiring increased its holding to the 9.14 per cetit level, a move that triggered Burmah into publicly questioning SHV over its inten-tions, "particularly as to the size and purpose of its invest-ment in Burmah." "We want to be a supportive because the construction mar-ket in the UK was weakening,

long-term shareholder and do not contemplate a takeover "scenario," Burmah reported SHV as saying to them in a

Aanalysts are not convinced that SHV would not continue to add to its Burmah holding. The Hoare Govett oil team said: "There is nothing to prevent them (SHV) from buying more Burnah; we're sticking to our view that Burnah offers goodfundamental value." At Smith New Court, Mr Steve Turner said; "We are still fans of the Burmah/Calor tie-up story; we never expected a full bid. We think they will get together and do some kind of deal. If Burnah don't play ball SHV will come back to the market and put on the pres-sure. SHV have been prepared. to pay up to 680p plus a share and they will eventually top it up and force a merger." Burnah shares dropped 32 to 6556p, while Calor fell 12 to

414p. Premier gave up 2% to. 113%p.

Account Dealing Dates Thrat Deatings: Out 30 New 13 Nev 27 Option Decisive Nov S Nov 23 Dec 7 Nov 24 Deg 8 Dec 15 Dec 4 NOV 20 Long + Long 10 Them lines dealings stay take place from \$40\$ am two beakness days seafler

tion of growth of only 1.25 per cent in gross domestic product next year was acceptable to equity analysts. However, his forecast of a final deficit of £20bn on Britain's current account trade deficit this year, falling to £15bn in 1990, returned attention to next week's announcement of last down, only just holding on the

month's trade figures. "Sterling is still very defi-"Stering is said very den-nitely the key factor for the stock market," commented Mr John Reynolds from Pruden-tial-Bache, "but the market got what it was looking for from the Chancellor today."

Equity prices, already easier ahead of the Chancellor's statement, turned off briefly as traders watched the foreign exchange markets closely dur-ing his speech, but they rallied from their lows before the close. The final reading showed the FT-SE Index at 2,203.4, a net loss on the day of 11.3 points. But early in the ses-sion, the Index had been 14.6

FT-A All-Share Index

Yssterday brought yet another somewhat depressing trading session which was not helped by the withdrawal from UK equity trading of ANZ McCaughan Securities (UK), asubsidiary of the ANZ bank. Turnover remained well below

the level acceptable to the London securities trading community, with Seaq volume at 334.In shares. The market was undermined by the effective evaporation of several favoured speculative

situations and by poor trading reports from Commercial Union and General Accident which shook the whole of the

the FT-SE 2,200 mark which insurance sector. Wall Street's was regained a week ago. Yesterday brought yet dull opening in London.

The speculative mood of the previous session was damped down at mid-morning when, first, Burmah disclosed that SHV of Holland regards its 9.14 per cent Burmah stake as "entirely friendly", and then Elders IXL said that "no sale is imminent" of its near 24 per cent holding in Scottish & Newcastle, the UK brewer.

With these two important bid stories returned to store, at least for the present, the equity sector was left with little to do but wait for the statement from the UK Chancellor in late afternoon.

	P	INAN		TIME	S 5T	ock	INDIC	;ES		
· .	New 15	Nov 14	Nov 13	Nov 10	Nev	Year Ago	1 High	Low	Since Co High	Low
Government Sees	84.29	84.84	84.35	84,47	\$4.83	88.08	89.29 (8/2)	83.75 (14/6)	127.4 (9/1/35)	49.16 (3/1/75)
Fixed Interest	<b>\$3.</b> 58	93.57	93.55	93.78	93.73	95.95	99.59 (15/3)	\$3.20 (19/10)	105.4 (28/11/47)	50.53 (3/1/75)
Ordinery Shote	1759,4	1770.8	1771.4	1773.0	1764.5	1477,1	2008.6 (5/9)	1447.6 (3/1)	2008.6 (5/9/80)	49.4 (25/5/40)
Gold Mines	278,2	271.1	262.4	259.3	250.5	177.9	273.9 (15/11)	154,7 (17/2)	734.7 (15/2/89)	43.5 (26/10/71)
PT-SE 100 Shere	2203.4	2214.7	2213.2	2216.7	2201.7	1507.3	2426.0 (5/9)	1782.8 (3/1)	2443.4 (16/7/87)	986.9 (23/7/84)
Ord. Div. Yield Earning Yid %(full) P/E Ratio(Net)(소)	4,73 11.54 10.85	4.70 11.28 10.71	4,69 11,26 10,73	4.57 11.24 10.75	4.69 11.28 10.72	4.00 12.08 10.03	Ordina	y 1/7/35, Ge	os 16/19/26, F old mices 12/ . v Nil 10 55	bred int. 1928, 1955. Smale 1000
SEAQ Bargelne(6pm) Equity Turnover(Em)† Equity Bargelnet	21,046	21,758 635.41 21,950	24,703 623.12 25,473	29,325 884-25 28,491	25,002 840.09 24,150	23, 180 1058.85 23, 112	G1 Indic		Non	
Shares Traded (mi)† Ordinery Share Index	Hourty a	293.8	309.1 Day's Higi	382.1	372.3	429.8 Low 176	8.1 5-0	Edged Bai bay everaç	82	3 82.8
Open 10 a.m. 1764,1 1759.0	11 a.m. 1760.3	12 p.m. 1762.6	1 p.m. 1762.0	2 p.m. 1761.8	3 p.m. 1762.0		na. bonds 2.0 the F	T Indices	reas jurnove	g intra-marikat Calculation of Bargaine and ay averages of
FT-SE, Hourly change		_	Day's High	2208.6	Dey's	Low 220	0.1 Equil	y Sargaine	and Equity \	value, was dis-
Open 10 a.m. 2206.9 2200.7	11 g.m. 2202.0	12 p.m. 2208.2	1 p.m. 2206.7	2 p.m. 2205.7	3 p.m. 2207.6	4 p. 2202	m. 24 at	ne sidatlar	ni ittest She	-

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penny to 127p ahead of today's

interim figures. Laing & Cruickshank is expect-

A strong two-way pull in Saatchi and Saatchi ended with a small victory for the

bears. Some in the market believe that the stock is the best bid candidate in the agen-

cies sector and, consequently, make sure they are never short of it. Others fear a cut in the dividend which would mean

further downratings for the

company. The shares ended 8 lower at 299p on steady volume

Disappointing results from

ple think."

of Lim shares,

511p at one point in the day on talk that one of its executives posted to Airbus Industrie had resigned. The share however railied to close at 521p, a fail of 5 on the day.

Kwik-Fit fell back another 4 to 132p on the previous day's news that Continental AG, the West German tyre manufac-turer which has a 13.13 per cent stake in Kwik-Fit, did not want to bid for the company. Kwik-fit has asked the Takeover Panel to rule that the statement from the German company should prohibit it from launching a takeover for up to 12 months. The Panel is

be considering selling off its remaining 48.5 per cent stake in BT - almost 3bn shares. British Acrospace slipped to

Australia's News Corporation left shares in the UK subsid-iary News International down British Steel moved forward a ing profits of £355m at the half way stage, and £650m for the full year. Mr Ian Lowe, at Laing, said: "The fundamentals are a lot better than some peo-be think "

35

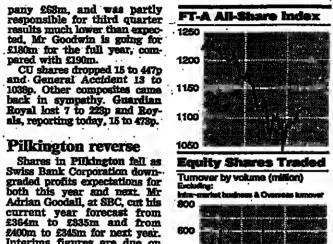
Bart 288p. STC were actively traded, turnover reaching 3.7m as the shares moved up 4 to 273p after a long buy note issued by Mr Chris McFadden at Shearson Lehnan Hutton, Mr McFadden ceid meant durmandings of said recent downgradings of STC "have been completely overdone. The market is discounting a fairly marked fall in profits, we think they are right to pick up, they we reached the stage where the stock is trading on only eight times 1990 earnings."

 Other market statistics, including FT-Actuaries Share Index and London Traded Options, Page 27

penny at 199p. Stories of widespread bro-kers' downgradings in Ineh-cape were wheeled out to try to explain a fall of 8 in the shares to 253p. Two of those men-tioned, SG Warburg and Char-terhouse Tilney, denied they had cut their forecasts and dealers eventually blamed the decline on an excess of stock. Companies whose share had traded as the share price fell 10 to close at 231p. A brief statement from Enrotunnel, denying stories that the chairman had resigned and

that talks with the contractors building the Channel Tunnel had broken down, failed to reassure investors. The shares fell steeply, bottomed at 410p, 60 below Tuesday's close, bounced as high as 455p and finally settled at 4430, down 27 on the day. Dealers fear that French metitutional investors be tempted to sell in the light of rising costs

De temptéd to sell in the light of rising costs. Interim figures from British Airways initially prompted a sharp rise in the shares to 208p. But when analysts stripped out compensation peld by Boeing for late deliveries and releases from pension funds the figure turned out to funds, the figure turned out to be in line with expectation -



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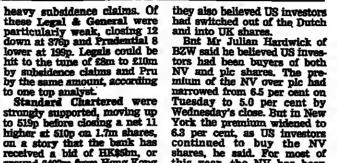
motive markets. It also pointed to a slack Australian market.

Pilkington shares have been buoyed of late by bid hopes and the prospective German building boom story. However, Mr. Goodali thinks the whole thing has been overplayed. More than 4m shares were

£136m against 138m." An inter-nal SBC note said the cuts are

as were the UK and US auto-

Companies whose share had benefited recently from the strong gold price had into a bout of profit-taking. Hanson alipped a penny to 222p, Lon-rho fell 4 to 264p while RTZ ended 5 lower at 543p. One of



Standard Chartered were strongly supported, moving up to 519p before closing a net 11 higher at 510p on 1.7m shares, on a story that the bank has received a bid of HK\$5hn, or around 2403m from Hong Kong Wharf for its Singapore head-

quisries. The property sector was quiet despite the release of a batch of results. Land Securities reported interim profits of 280.8m, in line with expectations and compared with 271.4m last time. Most analysts left their end-year net asset value forecasts unchanged, though the BZW team lowered its estimate slightly to 890p per share from 890p, while most other predictions were bunched around 990p. But BZW's estimate for 1991 has been cut from 855p to 775p, reflecting its belief that rents will soften. Land closed down 5

at 523p. Stanhope closed unchanged at 154p following full-year results which were close to market forecasts. Other lead-ing shares were little changed with MEPC down 4 at 506p.

with MEFC down 4 at 505p. Scottish & Newcastle reversed Tuesday's sharp rise as Elders, the Australian brewer, contradicted a televi-sion report by saying that the sale of its 23.6 per cent stake in Scottish was not imminent. Elders has been ordered by the Monopolies and Mergers Com-mission in radice the stake to mission to reduce the stake to less than 10 per cent by July 8 1990. The shares fell 17 to 357p. Among dull television contractors, only LWT stood out. The shares slipped 5 to 191p as investors looked forward to

tonomocrow's vote on the com-pany's controversial proposal for a radical capital restructur-ing and the introduction of

new incentives for top manage-ment. The scheme needs a vote of 75 per cent in favour, and

new incentives for top man

of 75 per cent in favour,

this year, the NV has been trading at an 8 per cent pre-mium. Unilever closed 12 up at 655p. News that Smith Industries had conceded two hours off the working week to engineering unions falled to dampen the market view of the company and shares gained 8 to 270p as the company reported a 30 per cent increase in full year prof-

ern Europe."

from £8.7m.

Full year profits rose from B97m to £111.7m, with the aero-space, medical systems and industrial side reporting profits growth, while earnings per share rose from 22.5p to 25.5p. Mr Clive Forester-Walker, analyst at Kitcat & Aitken said of the figures: "This is a very satisfactory result but it is too early to judge prospects in the long term particularly in the military business given the current trend of events in East-

Davy Corporation, eased 3 to 241p as the company reported interim profits of £11.13m, up British Telecom eased 1% to 258%p, after 257p amid specula-tion that the Government might

expected to make a decision, today. BTE closed down 9 at 425p on talk that Carenove, the company's broker, had down-graded profit expectations.

PRICE WATERHOUSE and the FINANCIAL TIMES CONFERENCE ORGANISATION present:

### **Insurers** upset

Nine-months results from two of the UK's composite insurers were badly received by the market. Commercial Union came first, revealing nine month pre-tax profits of £110.5m against £152.8m, and putting the blame on UK com-mercial and subsidence claims. mercial and subsidence claims. Hurricane Hugo was responsi-ble for £20m of losses, CU said. Mr Andrew Goodwin at UBS Phillips & Drew said he was cutting his full-year forecast from £137m to £133m and that for next year to £130m. He said the results were only margin-ally below his estimate and he rated the shears a huw noint. rated the shares a buy, point-ing to the strong balance sheet. For General Accident, where Hurricane Hugo cost the com-

Changes at

Mr Lee Cummins, an executive director of BET

executive director of BET Environmental Services, has been appointed chairman of the new INITIAL UK encentive board, and Mr Denis Whelen, formerly chief executive of initial Textile Services, becomes managing director. Other board members are Mr Peter Brier, Mr Bernard – Chadwick, Mr John Cleveland, Mr David Havens, Mr Ray

Mr David Havens, Mr Ray Kavanagh, Mr Barrie Mulcu Mr Donald Parkin and Mr Tony Reid. Initial Contract Services, and Biffa Waste

Services, move out of Environmental Services to

form separate divisions in BET, the parent company.

Mr Simon Gould has been appointed sales director of WESTBAY DISTRIBUTORS.

Mr John Chester has been

appointed director of corporate development, SAS METHVEN, Leeds, part of Handley-Walker Group, where he was director of marketing services.

I Mr Mike Harris has been

ASSOCIATES. He was with

■ BROWN & ROOT-WIMPEY

HIGHLANDS FABRICATORS,

appointed a director of TAYLOR NELSON &

Management Horizons.

Nigg, has appointed Mr.

Malcolm Dorricott as

Initial

"A da dealer damp squib," said one

managing director and Mr Tom Clement as financial director from December 1. Mr Dorricott

CHARISHARE, the comm

has retired.

investment funds for charities managed by the Mercury Asset

Management group. He succeeds Mr Denis Parker who

FIRST INDEPENDENT CORPORATE FINANCE has

appointed Mr Simon Barrow (above) as an executive direc-

tor. He was a director of corpo-

rate finance at Henry Ans-

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The poor figures from CU and General Accident upset life groups with substantial UK property accounts which were thought also likely to attract The shares nevertheless were resilient, restricting their fall in the weak market to a

**NEW HIGHS AND LOWS FOR 1989** 

Network Neckets (20). Institute FUNDOR (1) Tross. 2pc L. 1990, CANADIANS (2) Coroce Corp., Echo Bay Mines, EANNER (1) Alfed Inst., ELECTRICALS (1) Borland Init, ENNEMPERANNA (1) Roses Catework, MENUSTINALA (1) Software (2) Research (1) Reedy Usadu Gro, TRUETS (2) Bellow (1) Reedy National Corolling For Correst Pace Overseas Inv Tot, Wirnia, Pacific Assat Writig, Prochors Metals Tet. "Brows Destinand, Durban Deep, EFICO, East Rand Pp., Elburg, FS, Corns. Gold, Harmany, Kintone, Nicot Gold, Lesies, Northgate, Neison Lose Star Inde., SURDANNA (1) Finderstand Housing, CHEARCALS (1) Provi, STONES (2) Ashley (Laura), Empire Stores Grp., Upon & Southers, RUECTINGALS (1) AB Bioctronic, Haviett-Packard, Instee Grp., Nut., Tolo, Newmerk (Loub), Northermoer, Udd, Eclentike, BHOMECENNIA (2) Hall Erg., Wood (S.W.), FOODS (2) Have Grp., Reptan Health, Schertand Hoga, BRUMTRALS (8) Annar Grp., BSS Grp., Root, Heritable (9) Annar Grp., BSS Grp., Root, Heritable (9) Annar Grp., BSS Grp., Root, Heritable (9) Annar Grp., BSS Grp., Root, Comm., PATENS (1) Delyn Prod, TRANSFORT (1) Eurotunes Writes, 170 Unit, Bas, Comm., PATENS (1) Delyn Prod, TRANSFORT (1) Eurotunes Writes, TRUETS (6) Lin, Met. 73, po 2000, Okin Com., Tat, TR Aust Inv. 74, Writes, 101 Gelfniey Rd, Lake, THED Mandidt (1) Blackland CB. Annual Pac, Ris, Pat, St. Helena, Univer, Honga, Winkelhaak, Gold Hidga, Winkelhaak, MEW LOWS (35), AMEMICANS (3) Dana Corp., General (

**APPOINTMENTS** 

opposition from some of the company's largest institutional investors, including Pearl; means that the decision is likely to be close. Confirmation that Really Uscful's management is looking at the possibility of taking the company private left the shares 18 better at 600p. The shares were chang-ing hands at less than 26 before speculation of a buyout surfaced at the beginning of

the month. Continued profit-taking pul-led Euro Disneyland back another to 11 to 878p. In the foods, Unilever attracted the most attention, as a squeeze developed, and as US buyers bought the Dutch and UK abares. Some dealers said

# CAPITAL MARKETS WORKSHOP

### 21-23 MARCH, 16-18 MAY & 4-6 JULY 1990

his important 3-day workshop will benefit all those responsible for managing capital market activities or providing the vital support services. A structured programme of intensive, practical training will build a thorough understanding of today's volatile markets,

and the implications for operations, risk management and reporting.

Speakers will be drawn from Price Waterhouse's Capital Markets Group and a panel of key individuals from organisations involved in capital markets activities including:

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Jeffrey Evans Manager, Swaps Westpac Banking Corporation			
Bob Fuller	Richard Hines		
Director, Capital Markets	Assistant Treasurer & Group Project Manager		
Charterhouse Bank Limited	Prudential Corporation plc		
Price Waterhouse	FINANCIAL TIMES CONFERENCE ORGANISATION		
CAPITAL	To: Financial Times Conference Organisation, 126 Jermyn Street,		
MARKETS	London SWIY 4UJ Tet: 01-925 2323 Telex: 27347 FTCONF G Fax: 01-925 212		

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TYPE OF BUSINESS

### managed the Ravenspurn and Esmond projects for Hamilton Oil & Gas. Mr Clement has been with Highlands Trust. Fabricators since 1973. ASTRA DEFENCE SYSTEMS has appointed Mr Dennis Durling as director and general manager - armaments and weapon systems. He was operations director at Vickers. 🖬 Mr David Malcolm, deputy group general manager of Royal insurance, has been appointed chairman of the trustees of CHARINCO and

Mr Marcus Gregson has joined the board of SAMUEL

MONTAGU & CO, part of the Midland Group. He was managing director of Royal

■ GARDINER GROUP has appointed Mr Ian Nellist as finance director. He was company secretary.

Mr Robert Handley has been appointed managing director of SODASTREAM, part of Carlbury Schweppes. He was operations director.

Mr J.K. Shepherd, non-executive deputy chairman of Spirax-Sarco Engineering, has been uppointed a non-executive firector of CHARLES BAYNES.

Ma Louise Stevenson has been appointed a director of BURFORD COMMERCIAL, sibility for the joint with respon venture with Tannac Properties known as Tarmac Burford (Southern).

LEYLAND DAF has appointed Mr John Gibbons as service director designate, to succeed Mr Peter Cubmore who is taking early retirement next year. Mr Gibbons was general manager of ground transport and equipment

Hongkong Bank London chief THE HONGKONG AND SHANGHAI BANKING COR-PORATION (HongkongBank)

has appointed a new chief executive officer in the UK. Mr Timothy O'Brien, assistant general manager (corporate banking) in Hong Kong will move to London in December to succeed Mr Keith Whitson who has been promoted to the management team of Marine Midland Bank, New York, a wholly-owned subsidiary. HongkongBank says he will be appointed executive director of Marine Midland Bank.

Mr. Peter Kirrage has been suppointed to the new post of ICA representative and manager Midland Bank lizison, responsible for developing business referrals between HongkongBank and Midland Bank, particularly in Far East business. Mr Kirrage was manbusiness. Mr Kirrage was man-ager, international corporate accounts division, in Hong Kong.

### worldwide with British Airways.

RAST MIDLANDS **ELECTRICITY** has appointed Mr Michael Hill as director of financial services; Mr Graeme Myring as director of distribution engineering; and Mr Graham Brown as managing director, appliance

marketing.

WORKSHOP

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• Current Unit Trust Prices are available on FT Citvine. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on S1-925-2123

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Barter Ant Southert S220H         OTD2 332433         Depoil	7.3         -1.6         Extratived for 1999         01.35         01.4           7.5         -2.1         - Extratived for 1999         111.3         117.3         -           3.5         -2.2         - Intil Bate Monitor         111.6         9         112.3         -           3.6         -2.2         - Intil Bate Monitor         110.5         9         112.3         -           4.0         -1.4         - Jacson Index Monitor         105.9         102.3         -           9.0         -1.4         - Jacson Index Monitor         105.9         102.3         -           9.0         -1.4         - Jacson Index Monitor         105.9         102.3         -           9.4	8.4 - Grad Hard & Gill O'Pit. 103 2 102 6	FFSHORE AND VERSEAS	A) Bond Street, S: Heire, Jerry (234 7427)         Constant           Bank (CD) U/T Mgrs.         Dails (Dir.)         Dails (Dir.)           105, St Holic, Jerry         6534 7764         Dails (Dir.)           105, St Holic, Jerry         6534 7764         Constant           105, St Holic, Jerry         Cold Street, Jerry         Cold Street, Jerry           112, St Holic, Jerry         Cold Street, Jerry         Cold Street, Jerry           112, St Holic, Jerry         Cold Street, Jerry         Cold Street, Jerry           114, St Joseff, Jerry         Cold Street, Jerry         Cold Street, Jerry           114, St Joseff, Jerry         Cold Street, Jerry         Street, Jerry           114, St Joseff, Jerry         Cold Cold Street, Jerry         Street, Jerry           114, St Joseff, Jerry         Cold Street, Jerry         Street, Jerry           114, Street, Jerry         Cold Street, Jerry         Street, Jerry           114, Street, Jerry         Cold Street, Jerry         Street, Jerry           115, Street, Jerry         Cold Street, Jerry         Street, Jerry <t< td=""><td>IDD Action of the second sec</td></t<>	IDD Action of the second sec
Return Ammatry         Gard ager Pen Enry         IDS 1         IDS 1 <thids 1<="" th="">         I</thids>	1         Boith Americala	Surrel         110'3         12:5:8         -0.3           UK Gin & Finatin         100'9         113:6:1         -0.5           UK Gin & Finatin         100'9         107'0         100'1         -0.5           MARNAGEMENT SERVICES         00'0         100'1         -0.1         10'0'1           David M, Aarun (Personal Fin, Pinst)         111'1         00'2'1         0'0'1         0'0'1           The full Took finating Reft         -0.11         10'2'2'1         -0.11         10'1'1         5'1'1'1'1'1'1'1'1'1'1'1'1'1'1'1'1'1'1'1	BV-Hambros Asset Magnet (Gertasey) Lid Allfed Bac 255, 52 Peter Pert, Gereney C. 0473 7/0651. Land 52 Jano-Vintas Earl - Jilod 21 22 8 12.841-841 gran International Fund Mages (CD Lid All All Wei Bac 2053 Peter Pert, Germey Delli 74.535. All Real Battas Matteriation of the State of the State of the State Battas Matteriation of the State of the State of the State International State of the State of the State of the State International State of the State of the State International State of the State of the State of the State International State of the State of the State of the State International State of the State of the State of the State International State of the State of the State of the State International State of the State of the State of the State International State of the State of the State of the State International State of the	Dambar international a fund and the set of	Brandt Guernsey Ment Ltd     Comm C1207 17.25 100.59     Comm C1207 17.25 100.59     Common C1207 17.25
KK Egenty Acc.       107,3       208,9       -1.5       intil Recomp.       209,8       251,9       40.7       -40.7	an         6703 334411         Prostop Form         334,0         351,6	1.3] - 26-34 Did Screet, Londing ECI, 01-2013/00 340 Be Wordswitz SF 1974/22 103.51 40.006 - 340 BF Pritr Cliant. Port (1.459 3.776) -6.0021 - 340 195 - BPritr Cliant. Port (1.459 3.776) -6.0021 - 340 195 - BPritr Cliant. Port (1.459 3.776) -6.0021 - 340 195 - Bryata Walls & Partners Lind - 197 0.1 - Partos Hyz, 25 Haymithet, Lind, SW7, 01-5/30 8228 GHz 0.2 - Scinator Pier Felson 131,7 338.63 40.21 - 100	Bit Morad         5-         1.000	corected	Witting Junit despin         Land           Anor: Elementaria         Land           Anor: Annual Status         Finand Mingel Lini           Same Version         Same Version
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International PEP Examinity         122:5 (a)	1.3         -0.1         - Peak Server         1363.0           1.4.1         -0.7         - Peak Mark Piano         1363.0         -           1.4.1         -0.7         - Peak Mark Piano         232.8         560.8         -           1.4.1         -0.7         - Peak Scale Piano         232.8         560.8         -           1.4.1         -0.1         - Peak Piano         232.8         232.5         -           1.4.2         - Peak Piano         127.5         127.5         127.5         127.5         -           2.4.1         - Peak Network Files         127.5         127.5         127.5         127.5         127.5         127.5         127.5         127.5         -         127.5         127.5         -         127.5         127.5         127.5         -         127.5         127.5         -         127.5         127.5         -         127.5         127.5         -         127.5         127.5         -         127.5         127.5         -         127.5         127.5         -         127.5         -         127.5         -         127.5         127.5         -         127.5         127.5         -         127.5         -         127.5         -	Gartmare Fand Managers Ltd Bar Safegard, wdowriten by Gannal Portfolde Life Az. EM Advest (1992 3137), East 01.452 1212 Safegard Fand	Bit Cas Find T, Sci Jimerici A, Sci AJ, Sfi (11)55, 77         LUCA           MA & Bitonov, T. Sci (11)55         110,25         110,25         110,25           MA & Bitonov, T. Sci (12)5,07         114,09         110,27         14,00           MA & Sitonov, T. Sci (21)5,07         114,09         14,00         100,17         14 Panel           MA & Sitonov, T. Sci (22)5,07         21,49         24,800         114,00         Anthan Sitonov, T. Sci (22)5,07         12,400         Anthan Sitonov, T. Sci (22)5,07         12,400         Anthan Sitonov, T. Sci (22)5,07         12,401         12,401         12,401         12,401         Anthan Sitonov, T. Sci (22)5,07         12,401         12,401         12,401         12,401         12,401         12,401         12,401         12,401         12,401         12,401         12,401         12,401         12,401         12,401         12,401 <td< td=""><td>Limit DOVO A CG (SUB SCLUDENDSCU)         Labor Go           Proterated Intl Manger (Labor SC         Club SS         Labor Go           nen Thers L-93/SLUp         010/352-921211         Labor Go           devining Intl Minger Fand         010/352-921211         Labor Go           devining Intl Minger Fand         010/352-921211         Labor Go           tenting Intl Minger Fand         010/352-921211         Labor Go           tenting Intl Minger Fand         056         -0.04         0.53           tenting Intl Minger Fand         -0.05         0.50         Labor Go           tenting Intl Minger Fand         -0.04         0.53         Labor Go           tenting Fand         55.57         -0.01         0.12         Labor Go           tent &amp; Genth         55.56         -0.01         1.02         Labor Go           tent &amp; Genth         55.56         -0.01         1.02         Labor Go           tent &amp; Genth         55.56         -0.02         2.05         Labor Go           tent &amp; Genth         55.57         -0.02         2.05         Labor Go           tent &amp; Genth         55.57         -0.02         1.05         Labor Go           ore &amp; Genth         55.67         -0.02         2.05</td><td>r/dc:rfd/F.         rfd/rd.70         144.71        </td></td<>	Limit DOVO A CG (SUB SCLUDENDSCU)         Labor Go           Proterated Intl Manger (Labor SC         Club SS         Labor Go           nen Thers L-93/SLUp         010/352-921211         Labor Go           devining Intl Minger Fand         010/352-921211         Labor Go           devining Intl Minger Fand         010/352-921211         Labor Go           tenting Intl Minger Fand         010/352-921211         Labor Go           tenting Intl Minger Fand         056         -0.04         0.53           tenting Intl Minger Fand         -0.05         0.50         Labor Go           tenting Intl Minger Fand         -0.04         0.53         Labor Go           tenting Fand         55.57         -0.01         0.12         Labor Go           tent & Genth         55.56         -0.01         1.02         Labor Go           tent & Genth         55.56         -0.01         1.02         Labor Go           tent & Genth         55.56         -0.02         2.05         Labor Go           tent & Genth         55.57         -0.02         2.05         Labor Go           tent & Genth         55.57         -0.02         1.05         Labor Go           ore & Genth         55.67         -0.02         2.05	r/dc:rfd/F.         rfd/rd.70         144.71
Emetion Fact.         International Fact.         Internaternational Fact.	00         -0.2         = 10mity Act.         502         875.0         -3           13         -0.4         = 10mity Act.         342.1         224.9         -           13         -0.4         = 10mity Act.         342.1         244.9         -           14         -0.3         = 10mity Act.         342.1         343.1         -           14         -0.3         = 10mity Act.         342.1         343.1         -           14         -0.3         = 10mity Act.         342.1         343.9         357.0         -           14         -0.3         = 10mity Act.         347.0         357.0         -         343.9         357.0         -           10.7         -0.3         = For Extern Act.         357.0         -         357.0         -         357.0         -         357.0         -         -         364.3         377.0         -         -         357.0         -         -         357.0         -         -         357.0         -         -         357.0         -         -         357.0         -         -         357.0         -         -         357.0         -         -         357.0         -         - <td< td=""><td>15 Mascheter St., Londes WIM SAL         01-496 61.77         600           11         175 Jarcshowit Bawi Mangang Pai         600         600         600           13         175 Scielal Envis Vin. 100.7         200.9         -         -         He           13         175 Scielal Envis Vin. 100.7         200.9         -         -         He           14         175 Scielal Envis Vin. 100.7         100.7         200.9         -         -         He           17         195 Maschertant         120.0         -         -         He         -         He           101         -         Somidaterination         120.2         175.00         -         -         Glit           11         -         Somidaterination         120.2         175.00         -         -         Glit           12         -         Somidaterination         120.7         01.4204009         P00           13         -         -         100.3         125.1         -         -         -         Glit           14         -         -         100.3         125.1         -         -         -         -         -         -         -         -         -         <td< td=""><td>Waterschurt from schlaftig Hammels Startig Hammels Hammels Startig Hammels Hammels Fall Hammels Hammels</td><td>Interview         DM3.09         4.77         Genomic           Neuron         55.23        </td><td>Estanti Fund Historia (1254.0, 645 fbs) +0.2 2.44 Historia (1254.0, 1204.0) +0.5 2.44 Historia (1254.0, 1204.0) +0.5 2.44 Historia (1257.6 575.6) +0.011 4.06 Historia (1257.6 575.6) +0.011 1.57 Forman (1257.6) +0.001 1.57 Forman (1257.6) +0.</td></td<></td></td<>	15 Mascheter St., Londes WIM SAL         01-496 61.77         600           11         175 Jarcshowit Bawi Mangang Pai         600         600         600           13         175 Scielal Envis Vin. 100.7         200.9         -         -         He           13         175 Scielal Envis Vin. 100.7         200.9         -         -         He           14         175 Scielal Envis Vin. 100.7         100.7         200.9         -         -         He           17         195 Maschertant         120.0         -         -         He         -         He           101         -         Somidaterination         120.2         175.00         -         -         Glit           11         -         Somidaterination         120.2         175.00         -         -         Glit           12         -         Somidaterination         120.7         01.4204009         P00           13         -         -         100.3         125.1         -         -         -         Glit           14         -         -         100.3         125.1         -         -         -         -         -         -         -         -         - <td< td=""><td>Waterschurt from schlaftig Hammels Startig Hammels Hammels Startig Hammels Hammels Fall Hammels Hammels</td><td>Interview         DM3.09         4.77         Genomic           Neuron         55.23        </td><td>Estanti Fund Historia (1254.0, 645 fbs) +0.2 2.44 Historia (1254.0, 1204.0) +0.5 2.44 Historia (1254.0, 1204.0) +0.5 2.44 Historia (1257.6 575.6) +0.011 4.06 Historia (1257.6 575.6) +0.011 1.57 Forman (1257.6) +0.001 1.57 Forman (1257.6) +0.</td></td<>	Waterschurt from schlaftig Hammels Startig Hammels Hammels Startig Hammels Hammels Fall Hammels	Interview         DM3.09         4.77         Genomic           Neuron         55.23	Estanti Fund Historia (1254.0, 645 fbs) +0.2 2.44 Historia (1254.0, 1204.0) +0.5 2.44 Historia (1254.0, 1204.0) +0.5 2.44 Historia (1257.6 575.6) +0.011 4.06 Historia (1257.6 575.6) +0.011 1.57 Forman (1257.6) +0.001 1.57 Forman (1257.6) +0.
3 & F Geospitation       107.8       108.9       108.9 </td <td>12         -1.3         - Parts. Jacon Acc.         1710.6         378.6           0.0         -0.6         - Peas. Fac Exactor. Acc.         224.2         -0.6           0.0         -0.6         - Peas. Fac Exactor. Acc.         224.2         -0.7           1.0         -0.6         - Peas. Fac Exactor. Acc.         224.2         -0.7           1.0         - 0.6         - Peas. Fac Exactor. Acc.         118.4         -0.7           1.0         - Peas. Fac Exactor. Acc.         118.4         -0.7         -0.7           1.0         - Peas. Even Sorr. Acc.         118.4         144.4         -0.7           1.1         - O.4         - Peas. Even Sorr. Acc.         118.4         144.4         -0.7           1.1         - O.4         - Peas. Even Sorr. Sorr. Acc.         118.4         144.4         -0.7           1.1         - 0.3         - States Life Pancions Lidd         -0.7         -0.7         -0.7           1.1         - 0.3         - Exactor.         118.4         -0.7         -0.7         -0.7           1.3         - 0.4         - Factor Liden         - 0.7         119.4         -0.7         -0.7         -0.7         -0.7         -0.7         -0.7         -0.7         <t< td=""><td>13        </td><td>American         Si20 (47 6.947 1.010)-0.03         -         Darbar           American         Si20 (41 6.947 1.010)-0.03         -         Darbar           Offer price inclusive of maximum preliminary charge         US Delibe         US Delibe           Offer price inclusive of maximum preliminary charge         US Delibe         US Delibe           Ban 275, St. Peter Pert, Germane, C.I. 9481 710461         Sile Lime         Sile Lime           Ban 275, St. Peter Pert, Germane, C.I. 9481 710461         Sile Lime         Sile Lime           Ban 275, St. Peter Pert, Germane, C.I. 9481 710461         Sile Lime         Sile Lime           Ban 275, St. Peter Pert, Germane, C.I. 9481 710461         Sile Lime         Sile Lime           Ban 275, St. Peter Pert, Germane, St. 11.69         1.1         Jan Yei           Barler         Sile Jine         Germane, Sile Jine         Germane, Sile Jine           Barler         Sile Jine         Germane, Sile Jine         Jan Yei           Barler         Sile Jine         Germane, Sile Jine         Jan Yei           Barler         Sile Jine         Germane, German</td><td>101         5 and 1         2.31         1.00         2.41         1.00         5 and 1.00         2.40         5 and 1.00         1.00</td></t<><td>Transform         F. 0004         -0.003         9.45           Devresson         St.003         1.06 and         -0.003         9.45           Devresson         St.003         1.06 and         -0.003         9.45           Devresson         St.003         1.06 and         -0.003         9.45           Partial         Margit (Eneropy)         1.04        </td></td>	12         -1.3         - Parts. Jacon Acc.         1710.6         378.6           0.0         -0.6         - Peas. Fac Exactor. Acc.         224.2         -0.6           0.0         -0.6         - Peas. Fac Exactor. Acc.         224.2         -0.7           1.0         -0.6         - Peas. Fac Exactor. Acc.         224.2         -0.7           1.0         - 0.6         - Peas. Fac Exactor. Acc.         118.4         -0.7           1.0         - Peas. Fac Exactor. Acc.         118.4         -0.7         -0.7           1.0         - Peas. Even Sorr. Acc.         118.4         144.4         -0.7           1.1         - O.4         - Peas. Even Sorr. Acc.         118.4         144.4         -0.7           1.1         - O.4         - Peas. Even Sorr. Sorr. Acc.         118.4         144.4         -0.7           1.1         - 0.3         - States Life Pancions Lidd         -0.7         -0.7         -0.7           1.1         - 0.3         - Exactor.         118.4         -0.7         -0.7         -0.7           1.3         - 0.4         - Factor Liden         - 0.7         119.4         -0.7         -0.7         -0.7         -0.7         -0.7         -0.7         -0.7 <t< td=""><td>13        </td><td>American         Si20 (47 6.947 1.010)-0.03         -         Darbar           American         Si20 (41 6.947 1.010)-0.03         -         Darbar           Offer price inclusive of maximum preliminary charge         US Delibe         US Delibe           Offer price inclusive of maximum preliminary charge         US Delibe         US Delibe           Ban 275, St. Peter Pert, Germane, C.I. 9481 710461         Sile Lime         Sile Lime           Ban 275, St. Peter Pert, Germane, C.I. 9481 710461         Sile Lime         Sile Lime           Ban 275, St. Peter Pert, Germane, C.I. 9481 710461         Sile Lime         Sile Lime           Ban 275, St. Peter Pert, Germane, C.I. 9481 710461         Sile Lime         Sile Lime           Ban 275, St. Peter Pert, Germane, St. 11.69         1.1         Jan Yei           Barler         Sile Jine         Germane, Sile Jine         Germane, Sile Jine           Barler         Sile Jine         Germane, Sile Jine         Jan Yei           Barler         Sile Jine         Germane, Sile Jine         Jan Yei           Barler         Sile Jine         Germane, German</td><td>101         5 and 1         2.31         1.00         2.41         1.00         5 and 1.00         2.40         5 and 1.00         1.00</td></t<> <td>Transform         F. 0004         -0.003         9.45           Devresson         St.003         1.06 and         -0.003         9.45           Devresson         St.003         1.06 and         -0.003         9.45           Devresson         St.003         1.06 and         -0.003         9.45           Partial         Margit (Eneropy)         1.04        </td>	13	American         Si20 (47 6.947 1.010)-0.03         -         Darbar           American         Si20 (41 6.947 1.010)-0.03         -         Darbar           Offer price inclusive of maximum preliminary charge         US Delibe         US Delibe           Offer price inclusive of maximum preliminary charge         US Delibe         US Delibe           Ban 275, St. Peter Pert, Germane, C.I. 9481 710461         Sile Lime         Sile Lime           Ban 275, St. Peter Pert, Germane, C.I. 9481 710461         Sile Lime         Sile Lime           Ban 275, St. Peter Pert, Germane, C.I. 9481 710461         Sile Lime         Sile Lime           Ban 275, St. Peter Pert, Germane, C.I. 9481 710461         Sile Lime         Sile Lime           Ban 275, St. Peter Pert, Germane, St. 11.69         1.1         Jan Yei           Barler         Sile Jine         Germane, Sile Jine         Germane, Sile Jine           Barler         Sile Jine         Germane, Sile Jine         Jan Yei           Barler         Sile Jine         Germane, Sile Jine         Jan Yei           Barler         Sile Jine         Germane, German	101         5 and 1         2.31         1.00         2.41         1.00         5 and 1.00         2.40         5 and 1.00         1.00	Transform         F. 0004         -0.003         9.45           Devresson         St.003         1.06 and         -0.003         9.45           Devresson         St.003         1.06 and         -0.003         9.45           Devresson         St.003         1.06 and         -0.003         9.45           Partial         Margit (Eneropy)         1.04
Operatest Equity Ord.         123.3         322.4	12:1       -0.7	KW Forditi 2 (440)	Implement         Spring         1/1772         and Spring         Foreign           Dollar Class         Sp-         31.006         4061/322         Foreign           Dollar Class         Sympt Mission         Sp-         31.006         4061/1722         Foreign           Dollar Chromodi Mingurt Lud         Gonz 206, SP-Ref Port, Genzter         048171/1900         Gonzone         Sp-         30.007         Gonzone         Sp-         Sp- <td< td=""><td>Discovery **         5         12.30         13.221-0.01        </td><td>Construction         Famile         Ltd           Startan         Startan         Startan         Startan           Startan         Startan         Startan         Startan           Man Per Muses         Startan         Startan         Startan           Startan         Startan         Startan         Startan           Startan         Startan         Startan         Startan           Startan         Startan         Startan         Startan           Startan         Startan         Startan         Startan           Brownen         Startan         Startan         Startan           Brownen         Startan         Startan         Startan           Brownen         Startan         Startan         Startan           Startan         Startan         Startan         Startan           Brownen         Startan         Startan         Startan           Startan         Startan         Startan         Startan           Startan         Startan         Startan         Startan           Startan         Startan         Startan         Startan</td></td<>	Discovery **         5         12.30         13.221-0.01	Construction         Famile         Ltd           Startan         Startan         Startan         Startan           Startan         Startan         Startan         Startan           Man Per Muses         Startan         Startan         Startan           Startan         Startan         Startan         Startan           Startan         Startan         Startan         Startan           Startan         Startan         Startan         Startan           Startan         Startan         Startan         Startan           Brownen         Startan         Startan         Startan           Brownen         Startan         Startan         Startan           Brownen         Startan         Startan         Startan           Startan         Startan         Startan         Startan           Brownen         Startan         Startan         Startan           Startan         Startan         Startan         Startan           Startan         Startan         Startan         Startan           Startan         Startan         Startan         Startan
Mathem Series II Life Frank.         Exempt Intel. left	7,0] -0,7] - Billizigni Property	11         Marsh (Maka) Peter (1, 14, 12, 13, 14, 14, 14, 14, 14, 14, 14, 14, 14, 14	RL OK	Particite	Inti Funds

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### LONDON SHARE SERVICE

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A DEAL	FENANCIAL TIMES THURSDAY	NOVEMBER 16 1989		41	
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42	FI	NANCIAL TIMES THURSD
CURRENCIES, N	ONEY AND CAPITAL MARKETS	PUBLIC WORKS
FOREIGN EXCHANGES Pound falls against D-Ma	ark FINANCIAL FUTURES AND OPTIONS	Team         Team         Team           0.ver 1 up to 2         13 <sup>1</sup> 4           0.ver 2 up to 3         12 <sup>1</sup> 2           0.ver 3 up to 4         12           0.ver 4 up to 5         11 <sup>3</sup> 4           0.ver 5 up to 8         11 <sup>3</sup> 4

Strike

in London against Y77.70 on

Interest rate differentials

continued to favour the

D-Mark. Frankfurt rates were firm on speculation about inflationary pressure, caused

by the influx of East Germans

into West Germany. This has led to a widening of the differ-ential between Frankfurt and

Tokyo, while longer term Euro

D-Marks are now also higher than the equivalent Eurodollar

Tuesday.

at DM2.9075, compared with

2779283398

scimated volume total

LIFFE E/S OPTIONS £25,000 (cents per £1)

Calls

1020 1020 1320 3.78 3.78 3.78 0.35 0.06

122555222

Dec 0-01 0-03 0-04 0-14 0-38 1-18 2-11

, Calls 1340 Pats 1205 Calls 18302 Pats 16810

0.00 0.04 1.48 4.05 12 76

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Jan 1820 1320 820 412 1.85 0.68

### FORFIGN EVOLUTION

I ONEIGH	CAUMANGES	

STERLING weakened after Mr port point of DM2.9150 on Mr Major's commects. It closed in London around the day's low John Major, the UK Chancellor, told Parliament in his Autumn Statement that the DM2.9225 on Tuesday. The pound was steady at \$1.5820, against \$1.5815 previously, and was unchanged at Y227.25, but current account deficit would be £20bn this year, narrowing to £15bn in 1990, and that growth will be only around 1.25 was dragged down by the strong D-Mark against other European currencies, falling to SFr2.5675 from SFr2.5800 and to per cent next year. Inflation should decline to an annual rate of 5.75 per cent by the fourth quarter of 1990. FFr9.8825 from FFr9.9250.

Dealers saw very little new or surprising in the Antumn Statement, but said that weak growth and falling inflation mean interest rates will begin to fall in the new year. This in turn sh ing of against Sellir

or surprising in the Antumn Statement, but said that weak	According to the Bank of England sterling's index rates.	155 3.76 4.12 1.48 2.41 9200 0.15 0.45 0.33 0.22 160 138 1.86 4.08 5.15 9225 0.02 0.29 1.57 0.31 165 0.35 0.66 8.05 2.97 9250 0.01 0.18 0.51 0.45 170 0.06 - 12.76 9275 0.00 0.11 1.05 0.63	8509 0.03 0.66 0.84 0.55 8609 0.03 0.66 0.84 0.45 8655 0.02 0.46 1.06 0.55 8650 0.81 0.37 1.52 0.69	Te: 01-828 7233 AFBD member
growth and falling inflation mean interest rates will begin	declined 0.4 to 88.7. The pound's fall at least The dollar continued to lack	Estimated volume total, Calls 0 Pots 0 Estimated volume total, Calls 0 Pots 0 Previous day's open lot, Calls 3829 Pots 2840	Estimated volume total, Calls 2546 Pets 285 Provides day's open Inc. Calls 58415 Pets 35872	FTSE 100 WALL STREET Nov. 2188/2199 -8 Nov. 2505/2617 +6. Dec. 2200/2210 -8 Dec. 2617/2529 +6
to fall in the new year. This in turn should lead to a weaken- ing of the pound, particularly	ery by the D-Mark. The West ground with sterling and the			INDEX Spm Prices. Change from previous 9pm close
against the D-Mark. Selling of sterling yesterday	Tuesday's rally, breaking closed in London at Y143.70, through resistance at Y78.00 compared with Y143.65 on	CHICAGO U.S. TREASURY BONDS (CRT) 8% JAPANESE YER (DNR) S100,000 32mk of 100% Y12_5m 5 per Y100	POUND-S (PEREEN DISHAMAD) Sex 1-mth 3-mth 6-mth 12-mth 1.5820 1.5735 1.5565 1.5382 1.4968	
was not aggressive, however, and probably reflected the	against the Japanese yen. In Tuesday, while failing I pien- Tokyo the main focus was on ning to DM1.8385, and declin-	\$100,000 32mit of 100%. Y12.5m \$ per Y100	INTE-STEDLENG Se per £	FIRST AUSTRALIA PRIME INCOME INVESTMENT COMPANY LIMITED
squaring of long positions rather than any move into short positions in the pound.	D-Mark and yen, as the dollar and to FFr6.2475 from dwifted quictly on the side FFr6.2750 On Bank of England	Latest High Low Prev. Latest North Low Prev. Dec 99-25 99-26 99-17 99-16 Dec 0.6983 0.6985 0.6981 0.7004 Naw 99-24 99-25 99-16 99-15 Max 0.7006 0.7008 0.7008 0.7028 Jun 99-16 99-16 99-10 99-09 Jam - 0.7048 Sep 99-06 99-06 99-00 Dec 98-28 98-28 98-26 98-26 Haw 98-19 98-20 98-19 98-16 Jun 98-11 98-11 98-10 98-16	Dec 15740 15746 15730 15880 Mar 15504 15516 15966 15616 Jan	International Depositary Receipts
Weaker than expected figures on UK industrial production	lines. The D-Mark closed at figures the dollar's index fell to Y78.07 in Tokyo and at Y78.15 69.7 from 70.0.	Dec 98-28 98-28 98-26 98-24 Mar 98-19 98-20 98-19 98-26 Jun 98-11 98-11 98-11 98-09 08J/TSCHE MARK (DNM) Sep 201225,000 S per MA	Jen - · 15300 15400	Morgan Guaranty Trust Company of New York
confirmed recent data pointing to a sharp slow-down in the	EURO-CURRENCY INTEREST RATES	Jun 98-11 98-11 98-11 98-09 09079CHE BULKE COMMO Sep Dec 97-27 Dec 05430 05434 05429 0.5435 Jun 97-20 Dec 05430 05434 0.5429 0.5435 Jun 0.5431 0.5431 0.5431 0.5433 0.5433	LONDON (LIFFE)	Notice is hereby given to the shareholders that, Payment of coupon No. 13 of the International Depositary Receipts
economy but had little impact. Industrial production in Sep-	Nov 15 Short 7 Days One Three Six One term notice Months Months Months Year	Jus. THEASURY BOLLS COMMO Sim prints of 100%	24-YEAR 9% NETRIAL CELT 550,000 32nds of 360%	will be made in US dollars on or after November 22nd, 1989 at the rate of USS 0,09369 per ordinary share at the following offices of Morgan Guaranty Trust Company of New York :
tember was expected to rise 0.6 per cent, but fell 0.8 per cent, while the manufacturing sector	Sterling 1411_1411_147_1412_141-1412_15-1412_144-1442_144_144_1 IS Dollar 91-95_9_81-91_61_91_91_91_91_91_91_91_91_91_91_91_91_91	Dec 92.75 92.76 92.74 92.74 Sim points of 109%	Conse Hilph Law Pry. Dec 91-253 92-05 91-25 92-01 Mar 92-29 91-02 92-38 91-02 Jan	- New York, 30 West Broadway
fell 1.1 per cent against fore- casts of a 0.25 per cent rise.	D. Gender 31, 61, 61, 67, 63, 63, 64, 64, 64, 64, 64, 64, 64, 64, 64, 64	Latest         High         Low         Prev.         TitREE-MONTH EUROBOLLAR CMAD           Dec         92.75         92.76         92.74         92.74         Sim paints of 100%           Mar         93.41         93.37         93.39         Latest         Night         Law           Jan         93.47         93.47         93.47         93.47         93.47         93.47         93.47           Sap	Extimated volume 9124 (9353) Previous day's open Inc., 33585 (34385)	- Brussels, 35 avenue des Arts - London, 1 Angel Court
Sterling touched a peak of DM2.9225 during the day, but	Sterling         141+148         143-148         143-148         15-148         14-148         15-148         14-148         14-148         15-148         14-148         14-148         15-148         14	Mar         97.41         97.47         97.37         97.39         Lated         Night         Law         Pire           Jan         93.47         92.27         92.20         92.20         92.20         92.20         92.20         92.20         92.20         92.20         92.20         92.20         92.20         92.20         92.20         92.25		- Frankfurt, 44/46 Mainzer Landstrasse The dividend is not subject to any Australian tax. The Belgian
fell through a technical sup-	$\begin{array}{c c c c c c c c c c c c c c c c c c c $		115 TREASURY BORDS 8%. STOLLOG State of 150%	withholding tax will be applicable to IDR holders presenting their coupons to the office of the Depositary without the appropriate
	Long term Eurodollars: two years 81g-84, per cent; three years 81g-81g per cent; four years 81g-81g, per cent, four years 81g-81g, per cent, nominal. Short serm rates are call for US Soltars and Japanese Yer; others, two days' soltce.	SWISS FRANC (MINO STANDARD & POORS SOR DUDCK SFr 125,000 S per SFr Istart High Low Pres	Close High Low Pres. Dec. 99-29 96-29 99-20 94-27 Mar 99-27 99-24 99-24 99-25	Belgian non resident certificate. MORGAN GUARANTY TRUST COMPANY OF NEW YORK
NOVIDS Latist Close	POUND SPOT- FORWARD AGAINST THE POUND	Latest High Law Prec. Dec 0.6156 0.6160 0.6154 0.6191 Dac 340.95 341.20 340.80 339 80 Mar 0.6160 0.6163 0.6104 Mar 345.15 345.30 346.10 344.00 Jan 0.6165 0.6200 Jan 345.15 345.30 345.10 344.00 Jan 0.6165 0.6200 Jan 346.15 345.85 - 347.85	Jun	BRUSSELS OFFICE, AS DEPOSITARY
£ Spot         1.5925         1.5835         1.5930-1.5940           1.montite         0.84-0.83pm         0.888-0.87pm           3.sicoottis         2.39-2.34pm         2.472-2.44pm           12 montits         8.38-8.29pm         8.35-8.25pm	Nov.15 Day's Close One month 7% Three % P.a. months P.a.	Sep 06190 0.6210	Ectimated volume 1956 (2297) Previous day's open lat. 8513 (8919)	Financial Information Service on Japanese Corporate Issuers
Forward previous and discounts apply to the US dollar STERLING INDEX	US	PHILADELPHIA SE US GPTIONS ESIL256 (conts per ED)	6% NOTIONAL CERMAN COVT. NOND DSI250,000 1000cs of 200%	MIKUNI'S
		5.8. A.L. 5.1.		COEDIT DATINCS
Nov.15 Previous	Demnark	Strike Calls Pats Price Dec Jan Feb Mar Dec Jan Feb Mar 1,500 8,00 8,70 8,03 8,06 9,20 9,63 1,46 2,19	Dec. 90.77 90.97 90.76 90.69 Mar 91.04 91.20 91.01 90.95	CREDIT RATINGS
Nov.15 Previous	US	Software         L205         Jan         Feb         Mar           Prote:         Dec         Jan         Feb         Mar           1500         8.00         8.70         8.03         8.06         0.20         0.63         1.46         2.10           1525         1.57         6.01         5.95         6.16         0.40         1.31         2.26         2.96           1550         3.60         4.07         4.46         4.54         1.13         2.10         3.26         4.10           1.575         2.09         2.66         3.13         3.40         2.06         3.30         4.57         5.46           1.577         2.09         2.66         3.13         3.40         2.06         3.30         4.57         5.46	Close High Low Pret Dec 90.79 90.97 90.76 90.76 Mar 91.20 91.20 91.01 90.09 Jaw 91.21 91.29 91.29 91.05 Estimated where 26556 (44751)	on about 4,000 bond issues and about 1,000 short-term notes Cost; US\$ 3,800 per year
Rov.15         Previous           8.30         am         89.1         89.2           9.00         am         89.0         89.2           10.00         am         89.0         89.2           11.00         am         89.0         89.2           Noon         89.0         89.2	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Price         Dec         Jan         Feb         Mar         Dec         Jan         Feb         Mar           1500         8.00         8.00         8.02         0.63         1.44         210           1555         3.57         6.01         5.95         6.16         0.40         1.31         2.26         2.96           1555         3.60         4.07         4.46         4.54         1.13         2.10         3.26         4.10           1575         2.09         2.66         3.13         3.40         2.06         3.30         4.57         5.46           1.600         1.04         1.75         2.11         2.29         3.59         4.63         6.13         7.03           1.600         1.04         1.75         5.48         6.64         7.91         8.79           1.655         0.49         0.57         1.06         2.98         4.63         9.87         10.62	Estimated wolume 26556 (44732) Previous day's open las, 40172 (19767)	on about 4,000 bond issues and about 1,000 short-term notes Cost; US\$ 3,600 per year
Bior.15         Previous           8.30         am         89.1         89.2           9.00         am         89.0         89.2           10.00         am         89.0         89.2           11.00         am         89.0         89.2           Noon         am         89.8         89.2	15         1.6810-1.5980         1.8825-1.8255         0.85-0.84cm         2.55         2.15-0.25cm         6.45         2.25-25cm         6.46           Candia         1.8500-1.18500         1.8500-1.18500         1.8500-1.8500         1.4500-1.8500         1.4500-1.8500         1.4500-1.8500         1.4500-1.8500         1.4500-1.8500         1.4500-1.8500         1.4500-1.8500         1.4500-1.8500         1.4500-1.8500         1.4500-1.8500         1.4500-1.8500         1.4500-1.8500         1.4500-1.8500         1.4500-1.8500         1.4500-1.8500         1.500-1.1000         1.000-1.100         <	Sorring         Casis         Feb         Mar         Dec         Jan         Feb         Mar           1500         8.00         8.70         8.03         8.06         0.20         0.63         1.46         2.10           1525         3.57         6.01         5.95         6.16         0.40         1.31         2.26         2.96           1550         3.60         4.07         4.46         4.54         1.13         2.10         3.26         4.10           1575         2.09         2.66         3.13         3.40         2.06         3.30         4.57         5.46           16.00         1.04         1.75         2.11         2.39         3.59         4.63         6.13         7.03           16.55         0.48         0.97         1.46         1.73         5.48         6.64         7.91         8.79           16.55         0.48         0.97         1.26         7.64         8.63         9.87         10.62           Previous day's open int:         Calls 297,752         Pats 288,344         6.41 <currencical< td="">         4.63         6.63         9.87         10.62           Previous day's open int:         Calls 10.031         Pats 15,424&lt;</currencical<>	Estimated witnes 28555 (44732) Previous day's open inc, 40172 (99767) 6% HOTHOMAL LONG TERM JAPANESE ROYE, . Bend Y1900x 1902m of 190%	on about 4,000 bond issues and about 1,000 short-term notes Cost; US\$ 3,600 per year
Rov.15         Previous           8.30         am         89.1         89.2           9.00         am         89.0         89.2           10.00         am         89.0         89.2           11.00         am         89.0         89.2           Noon         89.0         89.2	spread         sprea         sprea         sprea <td>String         Calls         Feb         Mar         Dec         Jan         Feb         Mar           1500         8.00         8.70         8.03         8.06         0.20         0.63         1.44         2.10           1555         3.57         6.01         5.95         6.16         0.40         1.31         2.26         2.96           1555         3.57         6.01         5.95         6.16         0.40         1.31         2.26         2.96           1555         2.09         2.66         1.13         3.10         1.27         5.46         6.40         1.31         2.26         4.10           1575         2.09         2.66         1.13         3.40         2.06         3.30         4.57         5.46           1.600         1.04         1.75         2.11         2.39         3.59         4.63         6.13         7.03           1.625         0.46         0.97         1.46         1.73         5.46         6.64         7.91         8.05           1.650         0.20         0.56         0.89         1.16         7.64         8.63         9.87         10.62           Previous day's oben int: Calls 207.752</td> <td>Estimated wolume 26556 (44732) Previous day's open las, 40172 (19767)</td> <td>on about 4,000 bond issues and about 1,000 short-term notes Cost; US\$ 3,600 per year To Million Building 12-1, Night-Shumbeshi 1-choine Manata ku Tokya 105, Japan or Telen 233118 "Please send further information Name</td>	String         Calls         Feb         Mar         Dec         Jan         Feb         Mar           1500         8.00         8.70         8.03         8.06         0.20         0.63         1.44         2.10           1555         3.57         6.01         5.95         6.16         0.40         1.31         2.26         2.96           1555         3.57         6.01         5.95         6.16         0.40         1.31         2.26         2.96           1555         2.09         2.66         1.13         3.10         1.27         5.46         6.40         1.31         2.26         4.10           1575         2.09         2.66         1.13         3.40         2.06         3.30         4.57         5.46           1.600         1.04         1.75         2.11         2.39         3.59         4.63         6.13         7.03           1.625         0.46         0.97         1.46         1.73         5.46         6.64         7.91         8.05           1.650         0.20         0.56         0.89         1.16         7.64         8.63         9.87         10.62           Previous day's oben int: Calls 207.752	Estimated wolume 26556 (44732) Previous day's open las, 40172 (19767)	on about 4,000 bond issues and about 1,000 short-term notes Cost; US\$ 3,600 per year To Million Building 12-1, Night-Shumbeshi 1-choine Manata ku Tokya 105, Japan or Telen 233118 "Please send further information Name
Box 15         Priving           9.00         am         89.0         89.2           10.00         am         89.0         89.2           10.00         am         88.4         89.2           10.00         am         88.6         89.2           10.00         pm         88.8         89.2           2.00         pm         88.8         89.2           3.00         pm         88.8         89.2           4.00         pm         88.7         89.2           4.00         pm         88.7         89.1           4.00         pm         88.7         89.7           89.7         89.7         89.1	Opminercial rates taken towards the end of London trading. Belgian rate is convertible francs. Financial franc 61.00-61.10 Sta-month forward dollar 4.71-4.66cpm 12 Months 8.40-8.30cpm	Period day's open Int: Calls 297,752 Parts 288,344 (All carrencies) Pryvious day's volume; Calls 10,051 Ports 15,424 (All carrencies) EUROPEAN OPTIONS EXCHANGE	Estimated wilnow 28550 (44752) Previous day's open lar, 40172 (19767) 6% HOTBOHAL LONG TERM JAPANESIE GDVC, Bene 112000 1000th of 199%	on about 4,000 bond issues and about 1,000 short-term notes Cost; US\$ 3,600 per year To Miteri & Co. Up Dai Ichi Mori Buldeng 12-1, Nafii-Shimbeshi 1-choine Minato tu, Tokya 105, Jepan or Teles J33118 " Please send further information
Hor.15         Previous           9.00         am         89.0         89.2           10.00         am         89.0         89.2           10.00         am         88.0         89.2           10.00         am         88.8         89.2           10.00         am         88.8         89.2           2.00         pm         88.8         89.2           3.00         pm         88.8         89.2           3.00         pm         88.8         89.1           4.00         pm         88.8         89.1           4.00         pm         88.7         89.1           80.0         pm         88.7         89.1           4.00         pm         88.7         89.1           80.7         99.1         88.7         89.1           4.00         pm         88.7         89.1           80.7         89.1         80.7         89.1           80.7         89.1         80.7         89.1           80.7         89.1         80.7         99.1           10.00         pm         80.8         80.7         99.1           10.01         pm <td>Commercial rates taken towards the end of London trading. Belgian rate is convertible francs. Financial franc 61.00-61.10 Siz-month forward dollar 4.71-4.66cpm 12 Hondis 8.40-8.30cpm DOLLAR SPOT- FORWARD AGAINST THE DOLLAR Nov.15 Day's Sprind Cone One month % Three % p.2. Months p.2.</td> <td>Provinces day's open Int: Calls 297,752 Parts 288,344 (All carrencies) Provinces day's volume; Calls 10,051 Ports 15,424 (All carrencies) EUROPEAN OPTIONS EXCHANGE Nov, 69 Feb. 90 May 90 Series Vol Last Vol Last Stock</td> <td>Extended webser: 28555 (44732) Previous day's open inc, 40172 (19767) 5% HOTHOMAL LONG TEXM JAPANESIE 420YE, Béné V130os 10162m of 159%. Occ 103.94 104.05 103.94 103.45 Mar 103.92 104.05 103.94 103.45 Mar 103.92 104.05 103.92 103.45 Jan Estinated volume 787 4000 Previous day's open int, 1201 (1231)</td> <td>on about 4,000 bond issues and about 1,000 short-term notes Cost; US\$ 3,600 per year To Miteri &amp; Co. Ud Dai John Mori Buldeng 12-1, Nafii-Stumbeshi 1-choine Minato &amp; U. Tokyo 105, Japan or Telen J33118 "Please send further information Name Address</td>	Commercial rates taken towards the end of London trading. Belgian rate is convertible francs. Financial franc 61.00-61.10 Siz-month forward dollar 4.71-4.66cpm 12 Hondis 8.40-8.30cpm DOLLAR SPOT- FORWARD AGAINST THE DOLLAR Nov.15 Day's Sprind Cone One month % Three % p.2. Months p.2.	Provinces day's open Int: Calls 297,752 Parts 288,344 (All carrencies) Provinces day's volume; Calls 10,051 Ports 15,424 (All carrencies) EUROPEAN OPTIONS EXCHANGE Nov, 69 Feb. 90 May 90 Series Vol Last Vol Last Stock	Extended webser: 28555 (44732) Previous day's open inc, 40172 (19767) 5% HOTHOMAL LONG TEXM JAPANESIE 420YE, Béné V130os 10162m of 159%. Occ 103.94 104.05 103.94 103.45 Mar 103.92 104.05 103.94 103.45 Mar 103.92 104.05 103.92 103.45 Jan Estinated volume 787 4000 Previous day's open int, 1201 (1231)	on about 4,000 bond issues and about 1,000 short-term notes Cost; US\$ 3,600 per year To Miteri & Co. Ud Dai John Mori Buldeng 12-1, Nafii-Stumbeshi 1-choine Minato & U. Tokyo 105, Japan or Telen J33118 "Please send further information Name Address
Hor.15         Previous           9.00         am         89.0         89.0           10.00         am         89.0         89.0         89.2           10.00         am         88.0         89.2         89.2           10.00         am         88.8         89.2         89.2           10.00         am         88.8         89.2         89.2           10.00         pm         88.8         89.2         99.2           10.00         pm         88.8         89.2         99.1           2.00         pm         88.8         89.1         99.1           4.00         pm         88.8         89.1         89.1           4.00         pm         88.7         89.1         89.1           80.0         pm         88.8         89.1         89.1           4.00         pm         88.8         89.1         89.1           80.7         89.1         80.8         79.1         11.1           Sterting #         7         124.00         142.192         142.192           Ust Dular         7         127.170         11.133/2         142.192           Canadion S         124.6 <td>Dommercial rates taken towards the end of London trading. Belgian rate is convertible francs. Financial franc           61.00-61_00 Siz-month forward dollar 4.71-4.66cpm 12 Months 8.40-8.30cpm           DOLLAR SPOT- FORWARD AGAINST THE DOLLAR           Nov.15         Sprad           Dary's sprad         Cost           Nov.15         Sprad           Uxt         1.5800-1.57601           LSB10-1.57601         1.5825           Dary Section         6.45</td> <td>Previous day's open Int: Calls 297,752 Prict 288,344 (All corrected)           EUROPEAN OPTIONS EXCHANGE           Now, 89         Feb. 90         May 90           Series         Vol         Last         Stock           Gold C         S 390, 770         S 391, 70         S 391, 70         S 391, 70         S 391, 70         S 391, 70</td> <td>Estimatei volume 26555 (44751) Previum day's open isc, 40172 (99767) 6% NOTHOMAL LONG TERM JAPANESE COVE, Bees VISions 1002ha el 199% Cost High Low Prev. Dec 103:94 103:92 104:05 103:92 103:43 Mar 103:92 104:05 103:92 103:43 Jari Estimatei volume 787 4000 Previous day's open ind, 1201 (1231) THREE MONTH STEPSING 2500,000 points el 200%</td> <td>Con about 4,000 bond issues and about 1,000 short-term notes Cost; US\$ 3,800 per year Ta Mitteri &amp; Co. Ud Dai John Mori Buideng 12-1, Nafti-Shimbeshi 1-chome Minata &amp; U. Tokya 105, Japan or Telen 133118 "Please send further information Name Address GOLD CAL Futures Led Windoor House</td>	Dommercial rates taken towards the end of London trading. Belgian rate is convertible francs. Financial franc           61.00-61_00 Siz-month forward dollar 4.71-4.66cpm 12 Months 8.40-8.30cpm           DOLLAR SPOT- FORWARD AGAINST THE DOLLAR           Nov.15         Sprad           Dary's sprad         Cost           Nov.15         Sprad           Uxt         1.5800-1.57601           LSB10-1.57601         1.5825           Dary Section         6.45	Previous day's open Int: Calls 297,752 Prict 288,344 (All corrected)           EUROPEAN OPTIONS EXCHANGE           Now, 89         Feb. 90         May 90           Series         Vol         Last         Stock           Gold C         S 390, 770         S 391, 70	Estimatei volume 26555 (44751) Previum day's open isc, 40172 (99767) 6% NOTHOMAL LONG TERM JAPANESE COVE, Bees VISions 1002ha el 199% Cost High Low Prev. Dec 103:94 103:92 104:05 103:92 103:43 Mar 103:92 104:05 103:92 103:43 Jari Estimatei volume 787 4000 Previous day's open ind, 1201 (1231) THREE MONTH STEPSING 2500,000 points el 200%	Con about 4,000 bond issues and about 1,000 short-term notes Cost; US\$ 3,800 per year Ta Mitteri & Co. Ud Dai John Mori Buideng 12-1, Nafti-Shimbeshi 1-chome Minata & U. Tokya 105, Japan or Telen 133118 "Please send further information Name Address GOLD CAL Futures Led Windoor House
Hor.15         Previous           9.00         am         89.0         89.0           10.00         am         89.0         89.0         89.2           10.00         am         88.0         89.2         89.2           10.00         am         88.8         89.2         89.2           10.00         am         88.8         89.2         89.2           10.00         pm         88.8         89.2         99.2           10.00         pm         88.8         89.2         99.1           2.00         pm         88.8         89.1         99.1           4.00         pm         88.8         89.1         89.1           4.00         pm         88.7         89.1         89.1           80.0         pm         88.8         89.1         89.1           4.00         pm         88.8         89.1         89.1           80.7         89.1         80.8         79.1         11.1           Sterting #         7         124.00         142.192         142.192           Ust Dular         7         127.170         11.133/2         142.192           Canadion S         124.6 <td>Dommercial rates taken towards the end of London trading. Belgian rate is convertible francs. Financial franc           61.00-61_00 Siz-month forward dollar 4.71-4.66cpm 12 Months 8.40-8.30cpm           DOLLAR SPOT- FORWARD AGAINST THE DOLLAR           Nov.15         Sprad           Dary's sprad         Cost           Nov.15         Sprad           Uxt         1.5800-1.57601           LSB10-1.57601         1.5825           Dary Section         6.45</td> <td>Previous day's open Int: Calls 297,752 Prict 288,344 (All corrected)           EUROPEAN OPTIONS EXCHANGE           Now, 89         Feb. 90         May 90           Series         Vol         Last         Stock           Gold C         S 390, 770         S 391, 70         S 391, 70         S 391, 70         S 391, 70         S 391, 70</td> <td>Estimatei volume 26555 (44751) Previum day's open isc, 40172 (99767) 6% NOTHOMAL LONG TERM JAPANESE COVE, Bees VISions 1002ha el 199% Cost High Low Prev. Dec 103:94 103:92 104:05 103:92 103:43 Mar 103:92 104:05 103:92 103:43 Jari Estimatei volume 787 4000 Previous day's open ind, 1201 (1231) THREE MONTH STEPSING 2500,000 points el 200%</td> <td>on about 4,000 bond issues and about 1,000 short-term notes Cost; US\$ 3,600 per year To Miteri &amp; Co. Ud Dai John Mori Buldeng 12-1, Nafii-Stumbeshi 1-choine Minato &amp; U. Tokyo 105, Japan or Telen J33118 "Please send further information Name Address</td>	Dommercial rates taken towards the end of London trading. Belgian rate is convertible francs. Financial franc           61.00-61_00 Siz-month forward dollar 4.71-4.66cpm 12 Months 8.40-8.30cpm           DOLLAR SPOT- FORWARD AGAINST THE DOLLAR           Nov.15         Sprad           Dary's sprad         Cost           Nov.15         Sprad           Uxt         1.5800-1.57601           LSB10-1.57601         1.5825           Dary Section         6.45	Previous day's open Int: Calls 297,752 Prict 288,344 (All corrected)           EUROPEAN OPTIONS EXCHANGE           Now, 89         Feb. 90         May 90           Series         Vol         Last         Stock           Gold C         S 390, 770         S 391, 70	Estimatei volume 26555 (44751) Previum day's open isc, 40172 (99767) 6% NOTHOMAL LONG TERM JAPANESE COVE, Bees VISions 1002ha el 199% Cost High Low Prev. Dec 103:94 103:92 104:05 103:92 103:43 Mar 103:92 104:05 103:92 103:43 Jari Estimatei volume 787 4000 Previous day's open ind, 1201 (1231) THREE MONTH STEPSING 2500,000 points el 200%	on about 4,000 bond issues and about 1,000 short-term notes Cost; US\$ 3,600 per year To Miteri & Co. Ud Dai John Mori Buldeng 12-1, Nafii-Stumbeshi 1-choine Minato & U. Tokyo 105, Japan or Telen J33118 "Please send further information Name Address
Hor.15         Previous           9.00         am         89.0         89.0           10.00         am         89.0         89.0         89.2           10.00         am         88.0         89.2         89.2           10.00         am         88.8         89.2         89.2           10.00         am         88.8         89.2         89.2           10.00         pm         88.8         89.2         99.2           10.00         pm         88.8         89.2         99.1           2.00         pm         88.8         89.1         99.1           4.00         pm         88.8         89.1         89.1           4.00         pm         88.7         89.1         89.1           80.0         pm         88.8         89.1         89.1           4.00         pm         88.8         89.1         89.1           80.7         89.1         80.8         79.1         11.1           Sterting #         7         124.00         142.192         142.192           Ust Dular         7         127.170         11.133/2         142.192           Canadion S         124.6 <td>Dommercial rates taken towards the end of London trading. Belgian rate is convertible francs. Financial franc           61.00-61_00 Siz-month forward dollar 4.71-4.66cpm 12 Months 8.40-8.30cpm           DOLLAR SPOT- FORWARD AGAINST THE DOLLAR           Nov.15         Sprad           Dary's sprad         Cost           Nov.15         Sprad           Uxt         1.5800-1.57601           LSB10-1.57601         1.5825           Dary Section         6.45</td> <td><math display="block">\begin{tabular}{ c c c c c c c c c c c c c c c c c c c</math></td> <td>Estimatei volume 26555 (44751) Previum day's open isc, 40172 (99767) 6% NOTHOMAL LONG TERM JAPANESE COVE, Bees VISions 1002ha el 199% Cost High Low Prev. Dec 103:94 103:92 104:05 103:92 103:43 Mar 103:92 104:05 103:92 103:43 Jari Estimatei volume 787 4000 Previous day's open ind, 1201 (1231) THREE MONTH STEPSING 2500,000 points el 200%</td> <td>Con about 4,000 bond issues and about 1,000 short-term notes Cost; US\$ 3,600 per year To Mitteri &amp; Co. Ud Dis Ichi Aboi Budding 12-1, Nafti-Shimbeshi 1-chome Minito &amp; U. Tokya 105, Japan or Telen 133118 "Please send further information Name Address GOLD Time to buy? Call for our carrent views</td>	Dommercial rates taken towards the end of London trading. Belgian rate is convertible francs. Financial franc           61.00-61_00 Siz-month forward dollar 4.71-4.66cpm 12 Months 8.40-8.30cpm           DOLLAR SPOT- FORWARD AGAINST THE DOLLAR           Nov.15         Sprad           Dary's sprad         Cost           Nov.15         Sprad           Uxt         1.5800-1.57601           LSB10-1.57601         1.5825           Dary Section         6.45	$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$	Estimatei volume 26555 (44751) Previum day's open isc, 40172 (99767) 6% NOTHOMAL LONG TERM JAPANESE COVE, Bees VISions 1002ha el 199% Cost High Low Prev. Dec 103:94 103:92 104:05 103:92 103:43 Mar 103:92 104:05 103:92 103:43 Jari Estimatei volume 787 4000 Previous day's open ind, 1201 (1231) THREE MONTH STEPSING 2500,000 points el 200%	Con about 4,000 bond issues and about 1,000 short-term notes Cost; US\$ 3,600 per year To Mitteri & Co. Ud Dis Ichi Aboi Budding 12-1, Nafti-Shimbeshi 1-chome Minito & U. Tokya 105, Japan or Telen 133118 "Please send further information Name Address GOLD Time to buy? Call for our carrent views
Hor.15         Previous           9.00         am         89.0         89.0           10.00         am         89.0         89.0         89.2           10.00         am         88.0         89.2         89.2           10.00         am         88.8         89.2         89.2           10.00         am         88.8         89.2         89.2           10.00         pm         88.8         89.2         99.2           10.00         pm         88.8         89.2         99.1           2.00         pm         88.8         89.1         99.1           4.00         pm         88.8         89.1         89.1           4.00         pm         88.7         89.1         89.1           80.0         pm         88.8         89.1         89.1           4.00         pm         88.8         89.1         89.1           80.7         89.1         80.8         79.1         11.1           Sterting #         7         124.00         142.192         142.192           Ust Dular         7         127.170         11.133/2         142.192           Canadion S         124.6 <td>Dommercial rates taken towards the end of London trading. Belgian rate is convertible francs. Financial franc           61.00-61_00 Siz-month forward dollar 4.71-4.66cpm 12 Months 8.40-8.30cpm           DOLLAR SPOT- FORWARD AGAINST THE DOLLAR           Nov.15         Sprad           Dary's sprad         Cost           Nov.15         Sprad           Uxt         1.5800-1.57601           LSB10-1.57601         1.5825           Dary Section         6.45</td> <td><math display="block"> \begin{array}{c c c c c c c c c c c c c c c c c c c </math></td> <td>Estimated volume 26556 (44732)           Previous day's open law, 40172 (19787)           6% HOTHOMAL LONG TEXES JAPANESIE 20VL, Bénes V130os 100216 ef 199%           100         1002 TEXES JAPANESIE 20VL, Bénes V130os 100216 ef 199%           101         02.02 High Low Prev. Jast           Estimated volume 787 4000 Previous day's open last, 1201 (1231)           THREE MONTH STEPSING 5580,400 points of 198%           Dec Close High Low Prev. Dec B5.19 85.26 85.17 85.26 Mar B6.18 86.31 86.17 85.729 Jau 87.79 87.21 87.704 87.23 Sep 87.45 87.74 87.35 88.13 86.17 Dec 88.06 88.13 86.07 88.14 Mar 88.27 88.31 86.25 88.35 Sep 88.35 88.38 86.33 88.33 Sep 88.35 88.38 86.33 88.37</td> <td>Con about 4,000 bond issues and about 1,000 short-term notes Cost; US\$ 3,600 per year Ta Mikeri &amp; Co. Ud Dai Ichi Mator Budding 12-1, Nafti-Shimbeshi 1-chome Minata &amp; U. Tokya 105, Japan or Telen 133118 "Please send further information Name Address GOLD Time to buy? Call for our correct views MEMBER AF8D</td>	Dommercial rates taken towards the end of London trading. Belgian rate is convertible francs. Financial franc           61.00-61_00 Siz-month forward dollar 4.71-4.66cpm 12 Months 8.40-8.30cpm           DOLLAR SPOT- FORWARD AGAINST THE DOLLAR           Nov.15         Sprad           Dary's sprad         Cost           Nov.15         Sprad           Uxt         1.5800-1.57601           LSB10-1.57601         1.5825           Dary Section         6.45	$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	Estimated volume 26556 (44732)           Previous day's open law, 40172 (19787)           6% HOTHOMAL LONG TEXES JAPANESIE 20VL, Bénes V130os 100216 ef 199%           100         1002 TEXES JAPANESIE 20VL, Bénes V130os 100216 ef 199%           101         02.02 High Low Prev. Jast           Estimated volume 787 4000 Previous day's open last, 1201 (1231)           THREE MONTH STEPSING 5580,400 points of 198%           Dec Close High Low Prev. Dec B5.19 85.26 85.17 85.26 Mar B6.18 86.31 86.17 85.729 Jau 87.79 87.21 87.704 87.23 Sep 87.45 87.74 87.35 88.13 86.17 Dec 88.06 88.13 86.07 88.14 Mar 88.27 88.31 86.25 88.35 Sep 88.35 88.38 86.33 88.33 Sep 88.35 88.38 86.33 88.37	Con about 4,000 bond issues and about 1,000 short-term notes Cost; US\$ 3,600 per year Ta Mikeri & Co. Ud Dai Ichi Mator Budding 12-1, Nafti-Shimbeshi 1-chome Minata & U. Tokya 105, Japan or Telen 133118 "Please send further information Name Address GOLD Time to buy? Call for our correct views MEMBER AF8D
Box 15         Priving           9.00         am         89.0         89.0         89.2           10.00         am         89.0         89.2         89.2           10.00         am         88.0         89.2         89.2           10.00         am         88.6         89.2         89.2           10.00         pm         88.6         89.2         89.2           2.00         pm         88.6         89.2         89.3           3.00         pm         88.8         89.1         89.1           4.00         pm         88.7         89.1         89.7           4.00         pm         88.7         89.7         89.1           4.00         pm         88.7         89.7         89.1           3.00         pm         91.6         88.7         89.1           4.00         pm         7.77.7         1.11.131         Currenty           Stertlag &	Dominercial rates taken towards the end of London trading. Belgian rate is convertible francs. Financial france 61.00-61.10 Sis-month fernant dullar 4.71-4.66cpn 12 Montis 8.40-8.30cpm           DOLLLAR SPOT- FORWARD AGAINST THE DOLLAR           Nov.15         Day 4         Cose         One munth         p.a.           1.90.1         Sarad         Cose         One munth         p.a.         Torte         p.a.           1.91.1         Sarad         Cose         One munth         p.a.         Torte         p.a.           1.92.1         1.9810-1.5420         1.9815-1.5825         0.86-0.84cpm         6.45         2.57-2.54pm         6.46           Carada         1.1475-1.1740         1.1770-1.1740         0.36-0.376ii 5-38.5         1.06-1.126ii 5-37.5         0.06         0.01-0.05dii 5-0.06         0.00-0.05dii 5-0.06         0.06-0.05dii 5-0.06<	$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	Estimatei volume 26555 (44751) Previum day's open isc, 40172 (99767) 6% NOTHOMAL LONG TERM JAPANESE COVE, Bees VISions 1002ha el 199% Cost High Low Prev. Dec 103:94 103:92 104:05 103:92 103:43 Mar 103:92 104:05 103:92 103:43 Jari Estimatei volume 787 4000 Previous day's open ind, 1201 (1231) THREE MONTH STEPSING 2500,000 points el 200%	Con about 4,000 bond issues and about 1,000 short-term notes Cost; US\$ 3,600 per year Ta Mikeri & Co. Ud Dai Ichi Mator Budding 12-1, Nafti-Shimbeshi 1-chome Minata & U. Tokya 105, Japan or Telen 133118 "Please send further information Name Address GOLD Time to buy? Call for our correct views MEMBER AF8D
Hor.15         Previous           9.00         am         89.0         89.0           10.00         am         89.0         89.0         89.2           10.00         am         88.0         89.2         89.2           10.00         am         88.8         89.2         89.2           10.00         am         88.8         89.2         89.2           10.00         pm         88.8         89.2         99.2           10.00         pm         88.8         89.2         99.1           2.00         pm         88.8         89.1         99.1           4.00         pm         88.8         89.1         89.1           4.00         pm         88.7         89.1         89.1           80.0         pm         88.8         89.1         89.1           4.00         pm         88.8         89.1         89.1           80.7         89.1         80.8         79.1         11.1           Sterting #         7         124.00         142.192         142.192           Ust Dular         7         127.170         11.133/2         142.192           Canadion S         124.6 <td>Dominercial rates taken towards the end of London trading. Belgian rate is convertible francs. Financial france 61.00-61.10 Sis-month fernant dullar 4.71-4.66cpn 12 Montis 8.40-8.30cpm           DOLLLAR SPOT- FORWARD AGAINST THE DOLLAR           Nov.15         Day 4         Cose         One munth         p.a.           1.90.1         Sarad         Cose         One munth         p.a.         Torte         p.a.           1.91.1         Sarad         Cose         One munth         p.a.         Torte         p.a.           1.92.1         1.9810-1.5420         1.9815-1.5825         0.86-0.84cpm         6.45         2.57-2.54pm         6.46           Carada         1.1475-1.1740         1.1770-1.1740         0.36-0.376ii 5-38.5         1.06-1.126ii 5-37.5         0.06         0.01-0.05dii 5-0.06         0.00-0.05dii 5-0.06         0.06-0.05dii 5-0.06&lt;</td> <td><math display="block"> \begin{array}{c c c c c c c c c c c c c c c c c c c </math></td> <td>Estimated wohme 28556 (44751)           Previous day's open law, 40172 (19787)           6%, HOTHONAL, LONG TERM JAPANESIE RDVT.           Béné V12005 100161 of 100%           Dec         103,94           103,94         104,05           Dec         103,94           Dec         103,94           Jam         Low Prev.           Béné V12005 1001616 of 100%           Dec         103,94           Jam         Low Prev.           Previous day's open law, 1201 (1233)           THREE MONTH STEPHINE           2500,400 paints of 200%           Cose #100 FTH STEPHINE           100 FTH STEPHINE           101 FTH STEPHINE           102 FTHE STEPHINE           103 FT 45 ST/4 ST/5 ST/6 ST/4 ST/5 ST/6 ST/6 ST/6 ST/6 ST/6 ST/6 ST/6 ST/6</td> <td>Con about 4,000 bond issues and about 1,000 short-term noise Cost; US\$ 3,600 per year Ta Mikeri &amp; Co. Ld Dis Loh abor Buideng 12-1, Nafti-Shimbeshi L-choine Minita &amp; U. Tokya 105, Japan or Telen 133118 "Please send further information Name Address GOLD Time to buy? Call for our current views MEMBER AF8 D</td>	Dominercial rates taken towards the end of London trading. Belgian rate is convertible francs. Financial france 61.00-61.10 Sis-month fernant dullar 4.71-4.66cpn 12 Montis 8.40-8.30cpm           DOLLLAR SPOT- FORWARD AGAINST THE DOLLAR           Nov.15         Day 4         Cose         One munth         p.a.           1.90.1         Sarad         Cose         One munth         p.a.         Torte         p.a.           1.91.1         Sarad         Cose         One munth         p.a.         Torte         p.a.           1.92.1         1.9810-1.5420         1.9815-1.5825         0.86-0.84cpm         6.45         2.57-2.54pm         6.46           Carada         1.1475-1.1740         1.1770-1.1740         0.36-0.376ii 5-38.5         1.06-1.126ii 5-37.5         0.06         0.01-0.05dii 5-0.06         0.00-0.05dii 5-0.06         0.06-0.05dii 5-0.06<	$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	Estimated wohme 28556 (44751)           Previous day's open law, 40172 (19787)           6%, HOTHONAL, LONG TERM JAPANESIE RDVT.           Béné V12005 100161 of 100%           Dec         103,94           103,94         104,05           Dec         103,94           Dec         103,94           Jam         Low Prev.           Béné V12005 1001616 of 100%           Dec         103,94           Jam         Low Prev.           Previous day's open law, 1201 (1233)           THREE MONTH STEPHINE           2500,400 paints of 200%           Cose #100 FTH STEPHINE           100 FTH STEPHINE           101 FTH STEPHINE           102 FTHE STEPHINE           103 FT 45 ST/4 ST/5 ST/6 ST/4 ST/5 ST/6 ST/6 ST/6 ST/6 ST/6 ST/6 ST/6 ST/6	Con about 4,000 bond issues and about 1,000 short-term noise Cost; US\$ 3,600 per year Ta Mikeri & Co. Ld Dis Loh abor Buideng 12-1, Nafti-Shimbeshi L-choine Minita & U. Tokya 105, Japan or Telen 133118 "Please send further information Name Address GOLD Time to buy? Call for our current views MEMBER AF8 D
Box.15         Previous           8.30         am         89.1         89.2           10.00         am         88.0         89.2           10.00         am         88.0         89.2           10.00         am         88.0         89.2           10.00         am         88.6         89.2           10.00         pm         88.6         89.2           2.00         pm         88.6         89.2           3.00         pm         88.6         89.2           3.00         pm         88.6         89.2           3.00         pm         88.6         89.1           4.00         pm         88.7         89.1           8.7         89.1         88.7         89.1           Sterling #         7         124.503         124.92           Marking #         17         127.17         111.33           Canadium Sci.         64         1.6         1.6         1.6           Austrian Sci.         64         1.6         1.6         1.7         1.737.9           Datisk Krone         104         9.16%51         1.737.9         1.201.50           Katian Sci.	Dommercial rates taken towards the end of London trading. Belgian rate is convertible francs. Financial franc           61.00-61_00 Siz-month forward dollar 4.71-4.66cpm 12 Months 8.40-8.30cpm           DOLLAR SPOT- FORWARD AGAINST THE DOLLAR           Nov.15         Sprad           Dary's sprad         Cost           Nov.15         Sprad           Uxt         1.5800-1.57601           LSB10-1.57601         1.5825           Dary Section         6.45	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Estimated wolume 28556 (44732)           Previous day's open law, 40172 (19787)           6% HOTHOMAL LONG TEXES JAPANESIE 20VL.           Bénes V1300a 10021 of 1995           Dec         103:94 104.05 100:94 103:45           Main 103:92 104.05 103:92 103:45           Jan           Estimated volume 787 4000           Previous day's open law, 12021 (1231)           THREE MONTH STEPSING 5580,400 points of 380%.           Dec         103:92 102.01 (1231)           THREE MONTH STEPSING 5580,400 points of 380%.           Dec         85.19 85.25 85.19 85.25 Mar           BLB 86.31 86.17 85.72 Mar         86.18 86.31 86.17 85.74 87.76 87.23 Sep 87.45 87.74 87.45 87.76 87.23 587.76 87.23 587.85 Jan 88.27 88.33 88.33 88.13 Jan 88.27 88.33 88.33 88.33 529 88.35 88.38 88.33 88.33 88.37 Sep 88.35 88.38 88.33 88.37 Sep 89.35 88.38 88.37 Sep 89.35 88.35 88.38 88.37 Sep 89.35 88.38 88.37 Sep 89.35 88.38 88.37 Sep 89.35 88.	Con about 4,000 bond issues and about 1,000 short-term noise Cost; US\$ 3,600 per year To Mikeni & Co. Lo Dai Ichi & Boi Budding 12-1, Nafii-Shimbeshi 1-choine Minato & U. Tokya 105, Japan or Telen 133118 "Please send further information Name Address GOILD Time to buy? Call for our correst views Call for our correst views Call for our correst views Fra: 01-799 1322

AY NOVEMBER 16 1989 LOAN BOARD RATES

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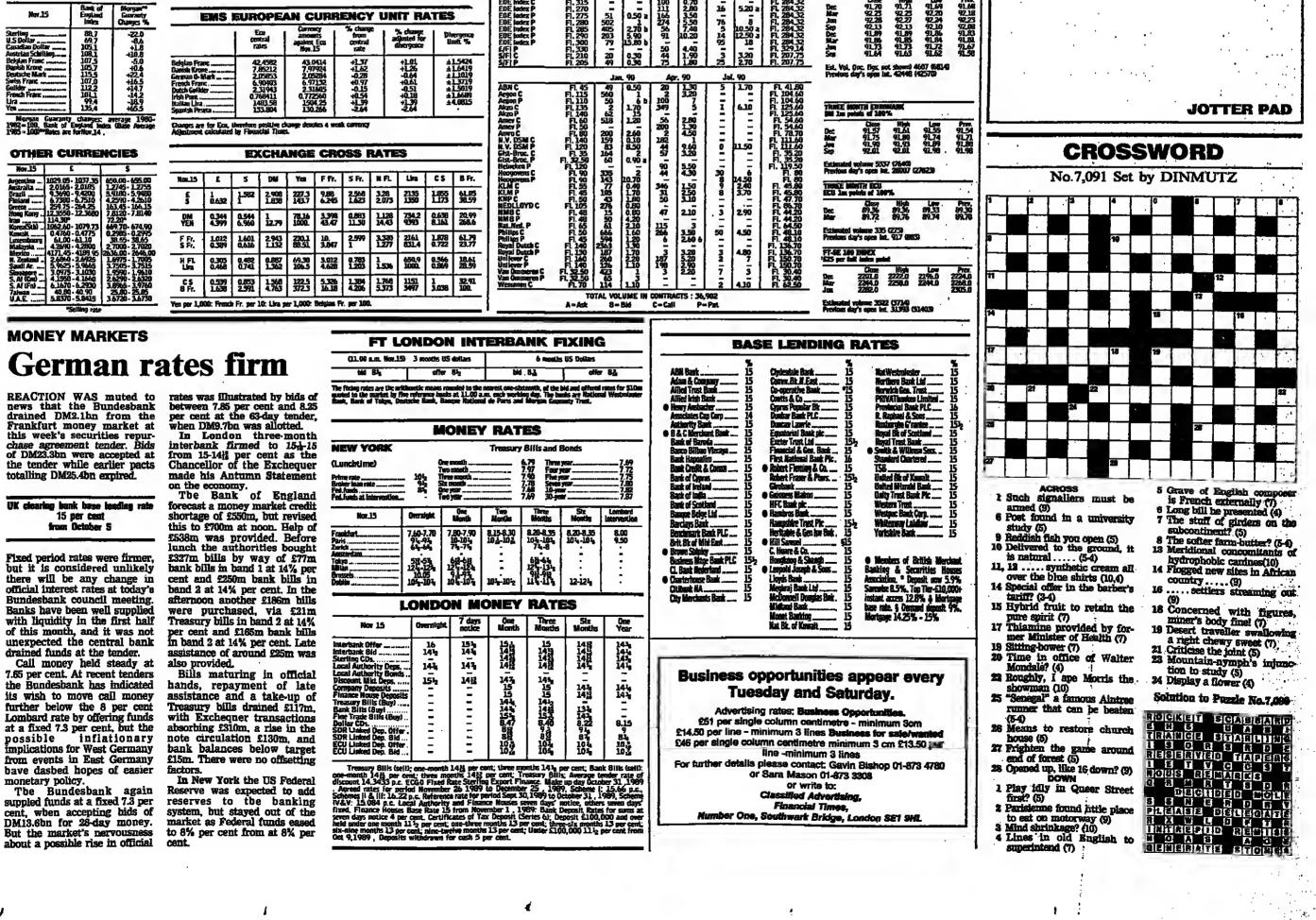
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WORLD STOCK MARKETS

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## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

FINANCIAL TIMES THURSDAY NOVEMBER 16 1989

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NYSE COMPOSITE PRICES	NASDAQ NATIONAL MARKET Sprit prices November 15
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## **FINANCIAL TIMES**

## Thursday November 16 1989

## AMERICA **Kising bonds and takeover** talk help Dow edge higher

A CARLER OF STREET

WORLD STOCK MARKETS

#### Wall Street

46

A COMBINATION of takeover speculation, a modest rally in the bond market and some short-covering after Tuesday's decline helped the equity market to small gains by midsession yesterday, writes Janet Bush in New York.

At 2 pm, the Dow Jones Industrial Average was 9.01 higher at 2,619.26 on moderate volume of 87m shares hy mid-session. The Dow had fallen

16.18 points on Tuesday. Equities started a little higher yesterday, as Treasury hond prices moved higher but then dipped back. In mid-morning, ouy programmes were trig-gered as Standard & Poor's 500 futures contracts. pushed bigber by bond futures, bit sharp premiums to their underlying stocks in the cash mar-

The bond market posted small price gains in response to the weak economic data for October published on Tuesday and to the successful completion of the record quarterly

With little else bappening yesterday, the equity market moved in tandem with bonds, Trading volume has declined to sluggish levels over the last few sessions. In the past four trading days, volume has not broken 150m shares. In these thin conditions, minor pieces of news or fluctuations in the

#### FIRMOR

Staff

bond market can swing prices wildly. There is little overall direction in the equity market. Last week's small easing by the US

Federal Reserve is no longer a positive factor in a stock market that wants a more aggressive easing to allay fears about corporate profitability as the economy slows. One factor that undermined the market on Tuesday was a disappointing earnings forecast from Paramount Communications.

The next piece of economic news to be digested is today's September trade balance. Forecasts range from a deficit of \$9bn to \$9.5bn, compared with the sbortfall for August of \$10.8bn.

Among featured issues was Avon Products, which added \$2 to \$37% on takeover specula-tion. There was a US press report that a group which includes an executive from Mary Kay Cosmetics, billionaire Mr Gordon Getty and the Fisher Brothers of New York had boosted its 6.9 per cent stake in the company and was seeking finance for a takeover hid in the range of \$43 to \$45 a

Mylan Laboratories rose \$1 % to \$23% and Bolar Pharmaceu-tical added \$1% to \$19%. The two companies have developed jointly a drug called Eldepryl, a treatment for Parkinson's Disease, and rose yesterday because of a favourable article about to be published in the

as a leading merger target for Paramount Communicationa. Mr Martin Davis, Paramount's chairman, has said that his company is looking at a numher of potential acquisitions, mergers and joint ventures in the entertainment industry. Castle & Cooke gained \$1% to \$34': on speculation that the company's chairman may be considering taking the com-pany's Dole Food business private expected earlier.

New England Journal of Medi-

takeover speculation. A US

press report cited the company

MCA gained \$1% to \$67% on

Tiffany rose \$% to \$49% after the company announced third-quarter earnings of 48 cents a share - ahove ana-lysts' forecasts. In over-the-counter trading. Evans & Sutherland Computer

jumped \$2% to \$22%. The company said that it planned to terminate its high-performance supercomputer project if a huyer or partner could not be found within 60 days.

Canada LIGHT TRADING left Toronto

stocks stronger at midday yes-terday. The composite index rose 15.6 to 3,958.7 on volume of 16m shares. Advances led declines by 254 to 224. Laidlaw advanced C\$11 to C\$25 after the company said it had paid C\$240m fnr Tricll Corp.

#### Tokyo

CONFIDENCE returned strongly yesterday as the yen firmed against the dollar and bonds rose, pushing the Nikkei average to a third consecutive record in active trading, writes Michiyo Nakamoto in Tokyo. With six days of gains behind it, the market opened on a huoyant note which it managed to sustain for most of the day. The Nikkei average came teasingly close to the 36,000 level, reaching an intra-day higb of 35,976.78, hefore closing with a gain of 83.59 at 35,852.23. Profit-taking at higher levels

had sent the index to a day's low of 35,805.39. Advances led declines by 466 to 449, with 198 issues unchanged. Turnover spurted to a healthy 1.2bn shares from the 936m traded on Tuesday. The Topix index of all listed shares advanced 7.89 to 2,717.87, while the ISE/Nikkei 50 index in London rose 7.74 to 2,070.37.

Investors stepped up hnying of a variety of issues that stand to benefit from strong domestic

India falls back as political picture clouds R C Murthy explains why encouraging economic fundamentals are being overlooked

NDIA'S STOCK markets are moving downhill, Investors' confidence that gutted two floors of the 25-sto-rey skyscraper. It is hoped that the exchange will reopen Prime Minister Rajly Gandhi's tomorrow.

Congress Party will win an absolute majority at the national elections in a week's About 4,800 stocks are listed on the Bombay Stock time has been eroded.

on the Bombay Stock Exchange, which has a market capitalisation of about Rs545.6hm (\$32.7bn). India has registered the third fastest Traders were surprised when the opposition parties agreed to field a single candidate growth of the emerging maragainst Congress in 350 out of kets, after Taiwan and South 542 parliamentary constituen-Korea and ahead of Brazil. The number of listed companies in cies. The aim bere was to elimthe country's markets quadru-pled from 1,151 in 1983 to 5,560 inate the split in the opposition vote which has benefited the in 1987 and market capitalisa-tion jumped from \$14.5bn to ruling party in the past. The one-to-one contest has increased the chances of the

\$273bn. opposition's winning a larger number of seats than had been The sudden, Octoher announcement to hold general elections in five weeks, time The 30-share index of the Bombay Stock Exchange jolted the markets, and the 30share index plunged below 700

India's largest, accounting for more than half of total national trading - fell 40 to 704 in the week to November 10 This was a super though the for the first time in four months. Election wnrries and short-term technical consider-ations have since outweighed 10. This was even though the state-owned investment instieconomic fundamentals. Monsoon rains have been well spread througbout the country. tutions bad lent support to stem the drift. The broad-based 100-share index lost 8 points to raising hopes of a good harvest 383.09 over the same period. An added difficulty this

this year. Gross national prod-uct is projected to grow at more than 5 per cent for the second year in succession. Corporate results have also

which topped the actives list

with 72.2m shares traded and gained Y2 to Y761, after rising

to a high for the day of Y167. Mitsuhishi Heavy industries advanced Y20 to Y1.160.

favoured for its property hold-ings in an area outside Tokyo

that is expected to see substan

tial growth. Tohu was third in volume with 32.9m sbares traded and closed Y60 higher

Toyo Tire and Rubher

at ¥1,790.

Among railways, Tobu was

offloaded to raise funds for subscription to several jumbo issues which were coming to the market. Half a dozen companies, including the blue chip Essar Gujarat, Larsen and Toubro, Oswal Agro and Usha Rectifier Corporation, made convertible bond offers for a combined Rs30bn, causing a liquidity squeeze. Share values bounced back.

however, after investment institutions made neavy purchases at (say traders) the behest of the Government. Unit Trust of India, the main institutional player in the main ket controlling Rs100bn worth of investment funds, operates against the tide - buying while others sell, and vice versa - says Mr M J Pher-wani, chairman. Sentiment has been drawnoned by finite while been dampened by rising political uncertainties and waning confidence that the ruling party will secure an absolute

neering in the first half to Sepmajority at the hustings. Most Bombay businessmen approve of Mr Gandhi's industember rose hy one half, to Rs91m. Although its Pune truck plant has been blt by trial policies, and want to see him returned to power for that labour trouble since May, Tata reason. The ailing confidence is Iron and Steel profits were up by one fifth to Rs665m in the

reflected in a crash of share Selling pressure was strong in October, as shares were values of companies with man-agements closely identified

Elders IXL eased 2 cents to

A\$2.29. On Monday, a local

credit-rating agency dawa-graded some of its debt. Bond

Corp lost 4 cents to 25 cents

while its associate, Bell Resources, fell 7 cents to 86

cents. Bond's auditor has cast

doubt on the value of some of the company's assets.

Bangainville Capper was another notable faller, losing another 12 cents to A\$1.58 as

discussions continued with the

Papna New Guinea Govern-ment over its strife-torn mine.

year, fell to RSTT from Rsine. But Bombay Dyeing and Manufacturing, whose chair man, Mr Nusli Wadia, was not on the best of turms with Mr Gandhi's Administration, has risen Rs14 to Rs139 over the month Selling pressure on the stock market last week was halted on Friday, when the BSE authorities put restrictions on trading on eight key scrips, including Tata Steel, Reliance

with the ruling party. Reliance Industrics plunged to Rs76 at the weekend from Rs100.30 a

month agn, while Larsen and

Toubro, which became part of

the Reliance consistentiate last

and Larsen and Tonhro. Bro-kers are not permitted to increase their net ontstanding positions in these eight serings above the prescribed limits. Observers, however, are bullish in the medium term. Mr

Ram K Pipariya of Aridhi Investment Consultants says the markets will have to rise driven by the strong fundamentals. And the international situation means that deregulatinn and economic liberalisa. tion will continue - there is unlikely to be a reversal of that, which ever party comes to power.

Firmer yen pushes Nikkei to another record

Doubts abont prospects for Gandhi have hit confidence

been good. Profits of Tata Engi-

shi Taguchi of Nomura Securi-ties. These included steels, advanced Y150 to a record Y1,800 and was second in volshipbuilders, railways and real ume terms with 35.5m shares, The company is expected to see a 31 per cent rise in profits in estate companies.

first half.

Dealer activity has belped kick life back into the large-capital steels and shipbuild the year to March 1990. Large-capital issues were actively bought in Osaka, where the OSE average breached the 37,000 level to ings, and the recent rise in Ishikawajima Harima Heavy Industries to record highs has made other shipbuilders and close at another record high of steels look cheap. Yesterday, interest focused on Sumitomo Metal Industries,

37,001.24, up 64.96. Volume fell to 127m shares from Tuesday's 143m.

#### Roundup

THE TRIALS of the antipodean entrepreneur continued to fea-ture in the Sydney and Wellington markets yesterday, although there was one coup. by a company called Adelaide.

AUSTBALIA did not warm perceptihly to Adelaide Steam-ship's bid for Industrial Equity. Industrials fell, golds rose a little and the All Ordinaries index eased 6.0 to 1,527.7.

Adsteam lifted its holding in IEL to more than 50 per cent with the purchase of Goodman closed since May 15. NEW ZEALAND had a quiet day as the Barclays Index Fielder and Brierley stakes, accounting for 258m shares. ended 6.09 lower at 2,079.35. Goodman Fielder rose 6 cents The bid rose to A\$2.30 a share, to NZ\$1,63 on the Adsteam/IEL but IEL closed 3 cents lower at AS2.22. Market turnover was deal, while Brierley ended steady at NZ\$2.13. Bank of New inflated accordingly, at 355m Zealand slipped 2 cents to 96 cents; while the bank returned to interim profitability, the market had hoped for more. HONG KONG continued its careful upturn, the Hang Seng shares and A\$755m compared with 102m and A\$179m on Tuesday. Adsteam fell 2 cents

index rising 13.82 to 2,793.40. Turnnver increased from HK\$726m to a moderately active HK\$990m.

KUALA LUMPUR's compos-ite index rose 2.64 to 481.61 as strong speculative interest in plantation stocks spilled nver into other sectors. Meanwhile, the KLSE said that the delist ing of Singapore stocks would have a minimal effect on the index, as there are only two Singapore-based companies in the 83 component stocks,

A State

7

make the running again ONCE AGAIN, there were early in the session was snuffed out by a lack of follow-up orders and by profit-taking. more falls than rises in the continental indices yesterday. The FAZ index eased 1.24 to 635,53 at midsession and, at the and there seemed to be more interest in the examination of individual stocks than in close, the DAX was 5.79 lower macro-economic or political issues, writes Our Morkets at 1499.66. Volume eased from DM6.1bn to DM5.3hn.

share.

If the index had been volume-weighted, the result might have been different. Siemens, Volkswagen and Deutsche Bank topped the most-active stocks list, in turnovers of DM966m, Dm443m and DM406m respectively. Their share prices were up, the first two on good interim results, hy DM5 to DM585,50, DM6 to DM447 and DM2 to DM670.

Individual stocks begin to

into jnint stock companies. Banca Commerciale Italiana rose L35 to L4,890, while Cre-dito Italiano added L35 to L2.655 Within the Ferruzzi group, Agricola Finanziaria posted an improvement. There is specula-

tion that a capital increase, or some other type of financial operation, Is in preparation. While the shares closed L12 lower at L2,473, they reached L2,530 after hours.

MADRID accelerated on the way down, the general index losing 3.54 to 295.70 after dip-ping below 300, previonsly regarded as a key support level, on Tuesday.

narkei

COPENHAGEN was in the

week has been the closure of the Bomhay Stock Exchange after a fire on Sunday, which ASIA PACIFIC

2.11 to 1.816.63

PARIS found something of its old spirit during the after-noon, after drifting lower in

the morning on worries over interest rates and the fall over-

night on Wall Street. Volume remained thin, but

was thought to be slightly bet-ter than Tuesday's FFr1.9bn.

The OMF 50 index lost 0.42 to 495.61, while the real time CAC

Bon Marche, the department store controlled by Mr Bernard Arnault's Financière Agache, jumped FFr61, or 6 per cent, to FFr1,043 on speculation that Mr Arnault might he selling his stake in Conforama, the housebold and electrical retailer that he controls through Bon Marché. Confor-ama, quoted on the second market, was suspended at FFr1,169 because of excessive demand.

There were suggestions that Mr Arnault might in turn be trying to buy up shares to consolidate his position in LVMH, where he is chairman but where he is charman but under attack from Mr Henry Racaraier, head of the group's luggage subsidiary. LVMH, which also reported a 22 per cent rise in nine-month sales, was up FFr130 at FFr4.950.

Another star performer was housebuilder Maisons Phenix. which jumped FFr8.70, or 11.7 per cent, 10 FFr83.10 on news that it expected to break even this year instead of reporting a loss and that Generale des Eaux, the controlling share-hoider, was merging it with two property management compani

FRANKFURT tried to resume its uptrend, but a rally

made higger losses in smaller turnover, Daimler tumbling weighed dawn by selling hy foreigners, who are switching DM16 to DM647 in DM169m, and BMW DM8 to DM515 with into bonds because of the uncertain international out-Its volume out of the top 10. look, said an analyst. AMSTERDAM bad another day of low volume, falling fur-

ever, other hiue chip

mood for more financial merg-ers after Tuesday's news of that between Danske Bank and ther on concern that interest rates in West Germany would be pushed up hy the inflation-ary impact of the East German Copenhagen Handelshanken. Banking and insurance stocks exodus. The CBS tendency index eased 0.60 to 178.20 in rose, belping the bourse index up 2.82 to 351.50. up 2.82 to 351.50. Privathanken gained DKr13.50 to DKr328 and Baltica Holding picked up DKr20 to DKr745 - both an rumours of tie-ups with SDS Holding. Elsewhere, Superfoa, the construction to packaging group, lost DKr260 to DKr5.090 turnover worth Fl 420m.

Unilever was again strong against the trend, rising Fl 1.70 to Fl 150,70. BRUSSELS overceme Ita

interest rate fears to close mixed to higher, with the cash market index up 41.72 at 6,503.58. Tractebel, the energy and engineering bolding com-pany, added BFr290 to BFr9,390. It said it was consid-

ering merging its three utility subsidiaries. MILAN fell in moderate trading, the Comit index closing 3.78 lower at 652.47. Selling pressure dominated in spite of short-covering on the last day of the November account. However, losses were con-

tained by news that Italy's governing coalition had reached agreement on a controversial Bill to transform public banks

after halving its profits fore-cast for 1989, while Novo-Nor-disk's B shares added DKr11 to DKr309 on its prediction of a 10 STOCKHOLM again fell sharply in relatively active trading as rising interest rates worried investors. The Affars-variden General index lost 16.7,

or 1.4 per cent, to 1,173.8 in turnover of SKr377m, up from Tuesday's SKr230m. Volvo B shares eased SKr12 to SKr433 and Ericsson free Ba fell SKr6 to SKr829 - both report results today.

### demand. Reports from the US appeared to indicate an easier monetary stance, which in turn led to hopes of lower

domestic interest rates. Against the background of a stable currency market now and expected political uncer-tainty before national elections early next year, investors participated more actively in the hope of reaping profits while they could. There was a growing feeling that the US economy was slowing and that the Japanese economy, while still strong, had approached, if not passed, its peak. News in the afternoon that

two leading Japanese electron-ica companies, Hitachi and Toshiba, were revising their earnings downwards, accmed to confirm this suspicion.

Increasingly, attention was turning to issues that were not too dependent on earninga growth, hut had high book value per share, said Mr Hiro

#### SOUTH AFRICA

**GOLD ISSUES** nvercame light profit taking in Johannesburg to end higher, with strong demand for smaller atocks from the US and Europe.

FINANCIAL TIMES CONFERENCES

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to A\$7.24.

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Mr Anthony A Greener Managing Director United Distillers pic

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**Dr Francis J Pocock** Technical Director Grand Metropolitan Foods Europe

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#### FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wnod Mackanzie in conjunction with tha Institute of Actuarias and tha Faculty of Actuarias

NATIONAL AND REGIONAL MARKETS		TUES	DAY NOVE	MBER 14 1	989		MONDAY	NOVEMBER	13 1989	DO	LAR INDE	×
Figures in parentheses show number of slocks per grouping	US Dollar Index	Oay's Change	Pound Sterling Index	Local Currency Index	Oay's changs % local currency	Gross Div. Vield	US Dollar Index	Pound Starting Index	Local Gurrency Index	tsag High	1969 Low	Year ago (approx
Australia (85)	147.92	-0.4	138.66	125.17	+ 0.0	5.32	148.48	139.29	125.23	160.41	128.28	148.08
Austria (19)	145.43	-0.8	136.33	140.18	-1.2	1.74	146.37	137.30	141.83	172.22	92.84	97.3
Belgium (63)	140.90	+ 1.7	132.09	135.34	+12	4.09	138.54	129.95	133.75	144.49	125.58	132.10
Canada (122)	148.71	-0.5	139.40	126.04	-0.3	3.22	149.52	140.25	128.40	154.17	124.57	115.8
Denmark (36)	218.30	+ 1.4	202.77				213.35	200.13	209.58	219.89	185.35	146.3
Finland (25)	120.74	-0.3		211.74	+ 1.0	1.49	121.16	113.65	109.41	159.16	120.74	129.6
			113.19	108.61	-0.7			122.62	129.49	139.94	112.57	
France (127)	131.17	+0.3	122.97	129.11	-0.3	2.88	130.72		94.87	103.84		109.6
West Germany (96)	96.85	- 1.2	90.80	93.05	- 1.9	2.21	98.06	91.98			79.56	85.8
Hong Kong (48)	117.57	+0.6	110.22	117.94	+0.6	4.83	116.86	109.62	117.23	140.33	85.41	105.3
reland (17)	156.64	+0.6	146.84	153.84	+0.3	2.88	155.32	145.70	153.15	165.69	125.00	130.0
taly (97)	88.42	+ 1.1	82.89	89.38	+0.5	2.56	87.49	82.07	88.89	96.73	74.97	83.3
lapan (455)	186.80	+0.5	175.12	169.62	+0.3	0.48	185.90	174.38	169.03	200.11	164.22	183.6
Aalaysia (36)	194.81	+ 0.6	182.63	202.69	+0.8	2.62	193.72	161.72	201.44	209.22	143.35	138.1
Aexico (13)	285.38	- 1.2	267.53	824.05	-0.7	0.63	268.87	270.97	830.00	326.61	153.32	168.9
letherland (43)	124.53	+ 0.5	115.74	118.53	- 0.2	4.49	123.97	118.29	118.82	131.72	110.83	108.1
vew Zealand (18)	75.31	+ 0.7	70.60	68.00	+0.5	5.20	74.79	70.15	67.67	88.18	82.64	73.1
orway (24)	171.45	-0.8	160.72	181.50	- 1.1	1.55	172.91	162,19	163.40	198.39	139.92	121.1
	156.92	-0.3					157.34	147.59	142.18	170.62	124.57	118.6
Singapore (26)			147.11	141.92	-0.2	2.08		156.12	142.39	157.61	115.35	119.4
South Alrica (60)	187.60	+0.7	157.12	143.96	+ 1.1	3.94	166.43		137.25	169.75		
Spain (43)	153.51	- 0.2	143.91	136.41	-0.6	3.81	153.86	144.33			143.14	149.9
Sweden (35)	170.62	- 1.4	159.95	163.17	- 1.6	2.10	173.01	182.29	165.83	188.94	138.45	131.3
Switzerland (64)	84.98	-0.8	79.57	85.68	-1.4	2.20	85.62	80.31	87.10	94.16	67.81	83.7
Inited Kingdom (305)	143.14	+ 0.1	134.19	134.19	+ 0.0	4.55	143.06	134,20	134.20	158.41	133.28	136.6
JSA (5+6)	137.29	- 0.5	126.70	137.29	-0.5	3.38	137.98	129.41	137.96	146.29	112.13	109.4
urope (995)	124.18	+0.0	116.41	118.22	-0.4	3.55	124.22	116.52	118.69	132.95	112.63	113.6
lordic (121)	166.43	-0.2	156.02	154.13	-0.5	1.84	166.76	158.43	154.89	178.38	137.95	125.7
acilic Basin (668)	182.57	+ 0.5	171.15	165.76	÷0.3	0.73	161.73	170.47	165.20	194.72	150.44	179.0
uro – Pacific (1663)	159.29	+0.3	149.32	146.74	+0.1	1.62	158.80	148.96	146.59	166.98	141.58	152.9
lorth America (868)	137.67	-0.5	129.25	138.60	-0.5	3.37	138.55	129.95	137.24	145.65	112.79	109.6
urope Ex. UK (690)	111.73	-0.1	104.75	108.43	-0.7	2.84	111.83	104.91	109.18	118.51	96.30	99.2
acific Ex. Japan (213)	131.68	+ 0.0	123.45	117.74	+0.2	4.84	131.67	123.52	117.53	140.05	111,93	124.2
Vorid Ex. US (1858)	159.09	+ 0.3	149.13	146.25	+0.2	1.69	158.63	148.80	146.10	186.35	141.49	151.3
Vorid Ex. UK (2099)	150.97	+0.0	141.53	144.08			150.92	141.57	144.22	156.04	135.98	135.1
Vorid Ex. So. Al. (2344)	150.15	+0.0	140.78		-0.1	2.01		140.80	143,27	155.92	135.67	135.3
				143.13	-0.1	2.22	150.10		130.05	140.43	114.51	111.9
Vorld Ex. Japan (1949)	132.91	-0.3	124.60	129.53	-0.4	3.50	133.30	125.04				
he World Index (2404)	150.25	+ 0.0	140.86	143.13	-0.1	2.23	150.20	140.90	143.26	155.89	136.68	135.2

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# SECTION III **FINANCIAL TIMES**

West European truck makers have set out on a fresh wave of restructuring and are looking for markets

Sales

200 181

150

100

50

necessary critical volumes to survive and they have been

among the industry's weakest financial performers. However,

the fact that both have attracted rival bidders, illus-

trates the eagerness of the hig-ger players in the industry to spread their service and distri-

bation networks through

3.5 tonnes and above (thousand units)

in south-east Asia. In North America an air of unease prevails in contrast to a mood of optimism in Japan. Kevin Done reports

## **Search for** new alliances

THE European truck industry is delicately poised. Truck-makers are enjoying record profits, the stragglers of the industry have finally put their houses in order, and most truck manufacturers can point to record production and sales vels. Demand appears to have

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1000

DΘ

peaked during the second half of the year, however, and truck-makers are divided on how sharply sales will fall in 1990-01. At the same time in the initiat of its current pros-perity, the European truck industry appears to have embarked on a new wave of restructuring, a development long expected but which few had forecast before the dewn-truck findly hears to hits

in the second se last year the number was down. to 11, and the process of concentration is hardly finished

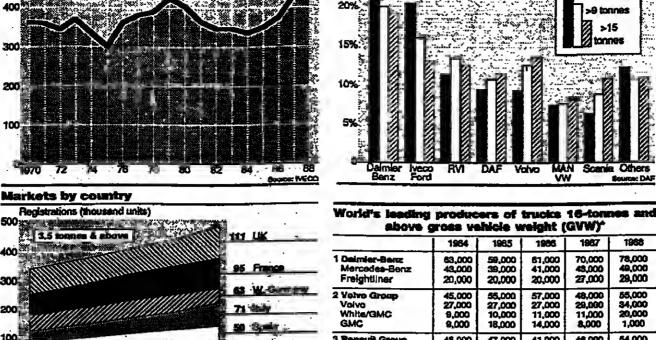
After several years of accel-erating profits, US truck-mak-ers are also bracing themselves for a recession after successfully recovering from the one that severely shook the indus-try in the early 1960s. The industry is in the early stages of a cyclical down-turn with falling sales and warnings of

layoffs and plant closures Japan's domestic truck mar ket, the world's second largest single heavy truck market with a voluma last year of around 60,000 trucks, is still riding a two-and-a-half year surge in demand deriving mainly from vigorous Govern-ment investment in the public

sector. In Europe the latest round of restructuring was begun by MAN, the medium-sized West German commercial vehicles maker, which has recently reached agreement to take over the truck operations of Steyr-Daimler-Puch in Austria. much to the consternation of DAF of the Netherlands, which 

European pack have been competing fiercely to take over Enasa, the Spanish stateowned maker of Pegaso trucks, which includes Seddon Atkin-son in the UK.

The battle has been waged between Ivecd, the commercial wehicles subsidiary of Fist of Italy, Volvo of Sweden, DAF, and a West German consor-tium led by MAN, but includ-ing Daimler-Benz, its much bigger domestic rival.



95 Others 1. 1 at Bi 16 tonnes à show 40 UK 34 France 22 W. Gomery 15 may 19 19 12 Netbedands 31 04

1987 1984 1988 The World

# TRUCK INDUSTRY

West European truck market

25%

Leading manufacturers 1988

1964

63,000

43.000

20,000

45,000

27.000

9,000

48,000

19.000

29,000

32,000

15,000

36,000

18,000

22,000

19,000

17,000

17,000

3 Renault Group

4 Paccar Group

8 treco (treco-Ford)

Kenworth

Peterbilt

Foden

5 Navista

7 Scanle

8 Hino

9 Def

10 Miteubleh

Renault

Mack

1965

59,000 39,000

20,000

55,000 27,000 10,000 18,000

47,000

19,000 25,000

26,000 14,000

11,000

31,000

21.000

23,000

18,000

21,000

16,000

Market share (%)

Europe, to acquire market share and to add ready-made The Stevr and Enase deals represent the final obvious restructuring moves in the European truck industry. Alone both have lacked the ent the final obvious

capacity. As the industry approaches the challenges of the single European market of the 1990s. which appears certain to prompt substantial reforms in the transport industry and therefore among the truck-makers' customer base, the industry appears to have been overtaken by an almost fever-ish stmosphere, in which the stock response to rumoured.

talks is that "avaryone is

talking to everyone else." While the Steyr and Enasa takeovers have long been on the cards, the industry has been far more surprised by announcements that talks are under way between some of the jumbo players in the indus-

try. The Voivo share price jumped last month amid a bout of speculation in financial mar-kets that the Swedish car and truck-maker was engaged in .

far-reaching negotiations with Renault, the French state-owned car and truck manufacturer.

Reports in the Swedish press have suggested that the talks could lead to an eventual merger of the two companies' antomotive operations, which would create the world's big-gest truck manufacturer, overshadowing even Daimler-Benz.

Both companies have a con-siderable presence not only in Europe, but also in the North

America, Renault through its associate Mack, and Voivo throogh its successive takeovers of the White Motor and General Motors heavy truck operations. Volvo has confirmed that "discussions of a preliminary nature are under way with Renault at present." In an interview with the Financial Times Mr Pehr Gyl-lenhammar, Volvo chairman and chief eventue said that and chief executive, said that the Swedish group had held "exploratory talks" with Renault Vehicules Industriels, the Renault group's truck subsid-iary. RVI was strong in France and had a good position in sonthern Europe, whereas Voivo had a larger international coverage of the market. We could be complementary, he said. While the sheer size of the Voivo/Renault talks cast a shadow over the rest of the

See and

>3.5 tonnes

>9 tonnes

Scania Others

1987

70,000

27,000

48,000 29,000

11,000

45,000

22,000 24,000

33,000 18,000

14,900

35,000

24,000

27,000

19,000

21,000

1968

78,000

29,000

55,000 34,000 20,000 1,000

54,000

27,000

27,000

41.000

21,000

18,000

40,000

29,000

28,000

27,000

23,000

17,000 27,000

Source: Volve Truck

WW

1985

61,000 41,000

20,000

57,000 27,000

11,000

41,000

20,000 21,000

24,000 13,000

10,000

33,000

22,000

26,000

14,000

18,000

13,000

>15 tonnes

industry - the two groups are the number two and three heavy truck-makers in the world - the potential scope of their discussions is easily rivalled by the recent sugges-tion hy Mr Edzard Reuter, chief executive of Daimler-Benz, that the West German group is looking for potential co-operation deals with Fiat. The main interest has been shown in the aerospace sector but Mr Reuter said that there were also possibilities for co-operation between the two groups in the commercial vehicles industry.

Within the European market alone Daimler-Benz and Iveco, the Fiat commercial vehicle subsidiary, are the market leaders controlling 23.7 per cent and 20.5 per cent of the market (above 3.5 tonnes) respectively. The continuing search for

alliances in the European truck industry - as elsewhere in the world antomotive industry - is being driven by:

ever increasing product development costs; R growing environmental pres-sures and the imposition of tougher emissions controls; ■ the integration and liberalis-ation of the European road haulage industry with the emergence of a smaller number emergence of a smaller number of big international players in the transport industry; the threat of a future slow-

down in the economy. Mr Sten Langenius, presi-dent of Volvo Truck, said recently that the truck industry must "prepare itself to meet even tougher emissions standards than those discussed and planned for today." He warned that new levels of prodnct development and invest-ment would be required to meet the emissions levels which could now be foreseen. The money involved will be

of such a magnitude that a consequence will be the

2.44.6 my x x 1 2.44

CONTENTS Europe; EC Single Market Emissions West German road haulage United States; Japan US truck Ешторе Developing world European truck-makers in US 5 New models Producer Profiles: Iveco Mercedes-Benz; Renault Véhicules Industriels Sash-Scania: Volvo Paccar; Enasa: Hino Motors

restructuring of the truck and truck component industry world-wide."

The process of harmonisation and deregulation of the transport sector resulting from the creation of the internal market within the EC is expected to lead to heavy pressure on the truck-makers to reduce costs. Deregulation earlier in the US has already ied to much tougher competition in the American market.

"Large professional trans-port companies will gain at the expense of smaller ones. The competition between the big companies will force a reduc-tion in freight rates," said Mr Langenius. Powerful customers would push the industry for lower prices in return for large volumes, squeezing profit mar-

Mr Langenius said that the most important consequence of the European integration pro-cess for the heavy duty truck industry would be the drive for low product cost in combination with low operating costs for the custome

These demands together with increasing product devel-opment costs – arising from pressures for ionger service life, greater vehicle productivine, greater venicie productiv-ity, improved safety and fuel economy, and action on emis-sions and noise – would all combine to reduce the profit-ability of the industry. This would contribute to further shake-outs and mergers.

As all these pressures grow the truck industry is preparing for a period of falling sales after the record demand of the past two years. Demand has already weakened in the US earlier this year, and European truck-makers are now bracing themselves for similar falls. There is optimism that the industry will not plunge into the sort of deep recession that marked the early years of the 1990s but for fluorment truck 1980s, but for European truck-makers the painful restructur-ing of the 1980s is still an measy recent memory.

I



#### THE UK **BOOST FOR** MY. A

What better display of our commitment to Europe's largest truck market, than the launch of an economical new range of British-built trucks." But the new Renault Midliner isn't just a truck, it's the culmination of a massive investment in the UK truck industry.

An investment that's still growing. An investment that doesn't stop at our plant or even at our new trucks, but goes right across the board from research and development, to a whole new management team at Dunstable. Our trucks won't stop either, with new models appearing

next year to add to our already extensive range. All especially designed to meet the requirements of UK operators. And for the operators, a service charter that's already setting new standards throughout the industry. An Industry where Renault are now one of the world's

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## **RENAULT TRUCKS. BUILDING A FUTURE TOGETHER.**

### **WORLD TRUCK INDUSTRY 2**

## EUROPE

Vestern	Euro 3.5	pe con tonne	GVW by	vehicle manuf:	production	N OV
		1000	W share	1097	M. share %	chanc

3.4	5 tonne	GVW by	manuf	ecturer		B would be the to have needed
	1986	% share	1987	% share	% change	<b>Demand looks to have peaked</b>
Mercedes	101,360	25.6	91.748	26.5	10.5	
Iveco	82,169	20.6	69,811	20.1	17.7	
Renault RVI	53,367	13.5	44,641	12.9	19.5	
Volvo	40,491	10.2	35,399	10.2	14.4	
Leyland Daf	33,135	8.4	28,765	8.3	15.2	KUDA
Scania	27,926	7.1	27,261	7.9	2.4	
MAN/VW	25,075	6.3	23,423	6.6	7.1	
Enasa/Pegaso	11,099	2.8	9,517	2.7	18.6	
AWD	5,762	1.5	1,747	0.5	229.8	
Motor Iberica	5,230	1.3	4,299	1.2	21.7	
ERF	4,222	1.1	2,955	0.9	42.9	
Seddon	2,430	0.8	1,861	0.5	30.6	
Fodan	1,669	0.4	829	0.2	101.3	
Dennis	583	0.1	542	0.2	7.6	
Terberg	306	0.1	117	0.0	161.5	
Faun	183	0.0	140	0.0	30.7	
Shelvoka	97	0.0	115	0.0	-15.7	
Ginaf	67	0.0	66	0.0	1.5	MAN
Sovam	18	0.0	19	0.0	-5.3	
GM/Bedford	0	0.0	3,508	1.0	-100.0	
FTF	-	0.0	16	0.0	-100.0	
TOTAL	395,189	100.0	346.779	100.0	14	

#### Source AlD/Yeurbook 2 198

past two decades has been of

steady if modest growth of

close to one per cent a year. However, behind this develop-

ment lies a dramatic picture of

peaks and troughs. "It is almost impossible to

forecast how the market will develop in the short and

medium terms, even though

we are certain that the long-term trend is upwards."

said Mr Giorgio Garuzzo, chief

executive of Iveco, the com-mercial vehicles subdaidiary of

Fiat of Italy earlier this year.

The battle has been to reduce

the break-even point to cope with the troughs, while main-taining sufficient flexibility to be able to meet the peaks in

IN WEST Europe demand for trucks has begun to weaken in the final quarter of the year. A strong first half has ensured that overall sales have surged again to a record level for the third successive year, but forecasts suggest that demand will decline in both 1990 and 1991 before picking up again slowly during the first half of the

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For the moment, however, the industry does not appear to be facing a repeat of the tur-moil of the last recession in the

early years of the 1980s. "We have passed the peak in demand. The market will go down but we do not foresee that the 1980-83 drama will be repeated," Mr Sten Langenius,

#### What has happened in the second half of the 1980s has exceeded even the industry's wildest expectations

demand.

president of Volvo Truck, one of the world's top three heavy truck-makers, said recently. He warned, however, that "the risk for a rather dramatic down-turn in the heavy truck market in 1992-93 should not be neglected. I do not think it is probable - but it is possible." The truck industry is a notoriously cyclical sector. Despite the image of a mature industry the overall trend during the

recovered to the previous peak of 1979. The surge continued through 1988 with sales reach-ing a record 485,000, and the strength of demand in the first From the nadir in 1975 of sales of less than 300,000 trucks half of 1989 appears to have (3.5-tonnes gross vehicle weight and above which includes all light, medium and taken sales to a new peak this industry has been equally dra-matic. Renault Véhicules heavy trucks) demand rose sharply to a peak of 422,000 in 1979. The industry then plunged into another trough Industriels, the commercial vehicles subsidiary of the which finally reached its low-French state-owned automotive est point in 1984 with sales of 333,000. As red ink washed over the

But it's equ

group, finally clawed its way into the black in 1987, the first time the truck group had made It's true that the road transport No one commits more resources to industry wouldn't set for without

truck-makers' profit and loss accounts it took an act of faith

in the mid-1980s to believe that

a hright future lay ahead. Sev-eral players did not survive the

What has happened in the second half of the 1980s has

exceeded even the industry's

wildest expectations. By 1987

demand at 432,000 trucks had

The financial recovery of the

ch and deve And there is no match for Crahe Fruchaul's parts and service supthe U.K., and throughout Baope. Of course, trailers will never have the slamour of the tractor tests up front. But we're more than heppy to be a vital part of an efficient te At the front, the horses. But, at the back. Crane Fruehauf reisons. Crane Froehauf Ltd. ood, Demissim, Norfoli (0362)695353

a profit since its formation in the early 1980s struggled back into profit in the financial year ending March 1987 with a pre-tax profit of £718,000 after having made losses in four of the previous six years. A year later

'We have passed the peak in demand. The market will go down but we do not foresee that the 1980-83 drama will be repeated'

Man's 260 hp 'road train': Europe's truck-makers have left their US and Japanese counterparts way behind in the technology race

RVI's net profit jumped to FFr 1.2bn and in the first half of this year profits increased by a further 58 per cent.

RVI is an extreme case, but the industry's financial recov-ery can be read out of the balance sheets of all of Europe'a truck-makers, big and small. ERF, the last independent publicly-quoted UK truckmaker, which came perilously close to financial collapse in

cent to £7,84m.

With perfect timing DAP of the Netherlands chose the first half of 1989 to launch itself on the stock market with a flotation on the Amsterdam and London stock exchanges.

With the DAF flotation, international investors have, for the first time, been given the opportunity to place their bets squarely on a leading European commercial vehicles maker, without having to invest at the same time in everything from washing machines (Daimler-Benz) to fighter aircraft (Saab-Scania).

through acquisition, most notably to date through its merger with the then chronically loss-making Layland truck operations in the UK in 1987. As part of the takeover it also acquired the Freight Rover van

just as the European commer-cial vehicle market was moving into high gear, and Mr Aart van der Padt, chairman of the DAF management board, admits that the performance of the British operations has

The takeover was completed

0.9 0.6 0.5 1,759 2,241 0.7 27.8 1.917 0.6 696 1,227 829 419 02 \$ 16.1 1,504 6.5 -28.2 -13.4 2.9 0.4 0.3 905 718 0.3 0,2 431 0.1

FINANCIAL TIMES THURSDAY NOVEMBER 16 1989

Western Europe commercial vehicle reg

1968

75,120

63,128 35,685

28,804

27.88

23,514

19,353 8,284

4,481

208

188

134

- 5, 154

303,564

Mercedes

Renault RVI

Leyland/Del

MAN/W/OEAF

Engen/Peops

Motor Sperice

GM/Bedford

Mitsubistu

Volvo

ERF

Stey

Foden

Hino

Toyota

lauzu

Others

TOTAL

over 3.5 toxne GVW by manufacturer

% share

24.8

20.8

11.8 0.5

0.2 7.7

6,4 2:7

1.5

1.2

0.1

0.1

0.0

1.7

0.007

1957

71.765

55,073

31,910

24,644

28,677

22,840

7,887

3,937 2,509

335

276 185 5,041

279,170 Source: Ald Yearbook '198

4.8

74.6

31.8

02.

4.5

3.0

-18

13.5

49.1

-37.9

-31.9

2.2

8.7

25.7

19.7

11.4 8.8

9.8

8.2

7.0 2.8

1.4

0.1

0.1

108.0

1.6

exceeded the company's most optimistic hopes. "By every measure of performance we have exceeded what could reasonably have been expected at the time of the merger," he

Says The impact of the merger on DAF's fortunes has been dramatic. From an output in 1986 of 15,600 vebicles from its Dutch and Beigian plants at Eindhoven and Westerlo, DAF increased its output to a total of 55,767 vehicles last year. This included 19,581 from the Dutch and Belgian operations, 15,578 trucks from the Leyland

plant and 20,508 yans. DAF was pipped at the post by MAN of West Germany two months ago as it closed in for the takeover of Steyr-Daimier-Puch's truck operations, but it is currently competing strongly for the takeover of Enase in Spain. Propelled by the Leyland

merger DAF has increased its share of the West European market for trucks above 3.5tonnes to 9.4 per cent from 5.3

per cent in 1986, making it one of the big five producers in Europe.

Still clearly shead of DAF last year was Renault Vehi-cules Industriels with 114 per cent, Iveco of Italy, the pro-ducer with the most broadly spread European production base, with 20.6 per cent and Daimler-Benz of West Ger-many, the clear market leader with 23.7 per cent. Valvo claimed some 9.2 per cent of the market least year.

In the heavy truck segment In the neavy ruck segment (16-tonnes and above) the com-petition is tighter as six pro-ducers fight it out with shares varying between the 13.7 per cent of Volvo and the 8.1 per cent of MAN of West Germany, all trailing in the wake of the dominant market leader Daimler-Benz with 19.1 per cent. In this segment lveco claimed a share last year of 13.1 per cost, RVI 12.7 per cent, DAF 11.6 per cent and Scania of Sweden 10.8

DET CEDL Kevin Done



1974. Helped by a financial restructuring in 1987 RVI echieved e net income (before profit charing and minority interests) of FFr 182m. In 1988

it had recovered to a profit of 25.6m and in 1988-89 pre-tax profits climbed again by 40 per

**FRUEHAUF** 

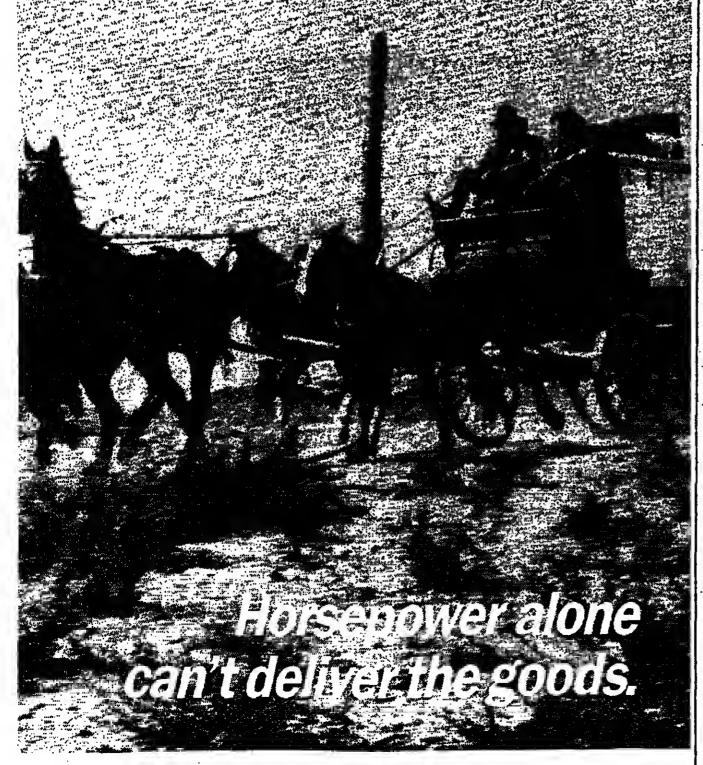
.....

ut the that do the donkey-work. Dry-freight and refrigerat a flat-bads and custain iders, thosers, tankers and is: between them they i ttish industry moving. And the name that moves more goods the any other is Crane Frankast. No one offers such a come sive range of trailer types and size

assorted foods from pickled herring to tomato ketchup (Volvo) and volume cars (Fiat) in order to enter the sector. Launched at Fl 47.00 per share the DAF issue was strongly over-subscribed, but sentiment in the financial mar-kets has become more sceptical in recent weeks, and the DAF shares have been trading below the issue price at around FI 45.00 per share in November. DAF has emerged as one of the most active truck makers in Europe in seeking to grow



Volvo's F10; In the European heavy truck segment Volvo enjoys a 13.7 per cent market share



## Comic relief on road to reform

THE EC SINGLE MARKET

THE development of the European Community's trans-port market has displayed ele-ments of comedy over the last 30 years which would not have looked out of place in a French farce. Nevertheless, progress towards integration is taking place, following agreement between the 12 Community states on the completion of a sincle market in mode and sersingle market in goods and ser-

vices by 1992. According to the Treaty of Rome, a Common Transport Policy similar to that agreed for agriculture and fisheries should have been introduced held up by the complexity of the issues involved, and by a ingle-minded pursuit of national interests by a number of national governments. Most of the pressure for a common policy has come from

the European Commission, supported by the governments of the UK, Belgium and The Netherlands, which believe liberalisation would benefit their domestic transport industries. Opposition has been led by France, which fears the impact of deregulation on its protected domestic haulage industry, and West Germany, which fears for the competitiveness of both road haulage and railways. The European Court ruled in 1985 that the failure of national governments to implement a common transport policy is a breach of the founding treaty. As a result, the embarrased national governments rapidly reached agreement on the first phase of a common policy -the phasing out of bi-lateral quotas for commercial vehicle trips across national houndaries by 1992.

The agreement was later threatened by renewed opposi-tion from West Germany, but a compromise was reached

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under which the number of Community-wide EC licences was increased by 40 per cent in each of the past two years. The Community is committed to phasing out bilateral quotas by January 1993.

There has also been solid progress on a number of other fronts, including the abolition of border controls within the

of border controls within the Community by 1992. Equally important is the introduction on January 2 1988, of a Single Administrative Doc-ument for goods moving within the Community. This replaces around 100 cusions forms in use throughout the Commnnity, and was accompanied by the introduction of a new customs tariff, based on an international harmonised system of nomenclature.

Less progress has been made in a number of other areas, however, including agreement on the extent to which har-monisation of the national financial, legislative and administrative restings for administrative regimes for transport is essential before full liberalisation of intra-Com-

munity operations. West Germany, in particular, has insisted within the Council of Ministers on harmonisation in advance of further liberalis-ation. - a strategy which is regarded by most other governments as tantamount to a blocking tactic because of the complexity of bringing tha details of 12 national systems into line.

Harmonisation is particu-larly sensitive in the UK, where the maximum weight of lorries is restricted to 38 tonnes, compared with 40 tonnes, compared with 40 tonnes or more elsewhere in the Community. The UK Gov-ernment has until 1999 to over-come environmental opposition to the birther maintent and to the higher weight, and appears determined to wait

until the last moment before amending its domestic legislation, in spite of pressure for early change from hauliers. The UK limit means British hauliers are at a disadvantage

in international operations the international operations because they are forced to run two separate fleets. The UK has reluctantly conceded, how-ever, that standard 16 metre traffers can be used on British roads from January, and demand for these longer units is expected to increase substan-

tially over the next year. The area which has created the greatest fears among trans-port operators is cabotage -the carriage of goods within the boundaries of one Comminity country by an operator registered in another. The Commission initially proposed two alternative forms of lim-ited liberalisation, both of which were regarded as insuffi-cient by the UK, Belgium and The Netherlands, and too radical by West Germany and France.

A serious attempt to break the deadlock was made in the spring, when Spain, then the holder of the presidency of the Council of Ministers, proposed a compromise which would have made 5,000 three-month cabotage licences available to companies throughout the Community.

However, the idea was never put to the vote because of opposition from France and Germany. France, which took over the presidency in the summer, subsequently pro-posed a watered down version of the Spanish plan revolving around one-month licences, but that was rejected by the more liberal member states.

The next move is unclear, although Belgium, The Netherlands and Luxembourg are working on a plan to introduce cabotage throughout the Bene-lux region next year as a means of showing that it can work. France is likely to put the Spanish proposals back on the table in the next faw months, but no one is betting on an early accomment

months, our no-one is become on an early agreement. The scale of the problem is huge. A study by Ernst and Whinney, the UK accountants, concluded recently that the cost of lorries running empty the cost of lorries running empty throughont the Community was around £830m a year, of which some 20 per cent was related to regulatory difficul-

Looking at the problem from another angle, the Belgian Road Haulage Association recently suggested that move-ments between EC countries represented only 5 per cent of the total Community haulage-business. business. This would mean that cabotage would open 95 per cent of the total mariest to competition.

The Belgian RHA suggested that the immediate economic impact of cabotage would prob-ably be fairly small, and that initial progress was most likely to be made through joint vertures and cross-border co-oper-

ation between companies. UK organisations like the Freight Transport Association and companies such as NFC. TDG and Christian Salvesen have tended to agree, although some companies have begun acquiring Continental busi-nesses as a way of getting a foot in the door quickly.

Most British companies see big opportunities for growth on the Continent, and a series of reports by academics and industry researchers has

suggested that UK companies

have little to fear from derega-

lation, and much to gain.

Kevin Brown

### **WORLD TRUCK INDUSTRY 3**

**IVECO**, Fiat's commercial vehicles division and Europe's second-largest truck-maker, estimates that by now more than one-third of the cost of designing new truck engines is incurred in pollution control factors.

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Against that background, its senior executives and those from other leading truck man-ufacturers argue that mamfac-turers are entitled to have an orderly, international legisla-tive framework within which to work - a framework which so far has been denied to them. In Burope, for example, according to Iveco's managing director Mr Giorgio Garazzo,

there should be five and 10-year schedules clearly set out

That manufacturers are taking the issue seriously was illustrated at the Frankfurt motor. show, where a variety of 'green' trucks were on display, demonstrating emissions-reducing technology ranging from soot particulate

traps to extra air injection using pressured air from the vehicle's braking system

for the reduction of emissions, to avoid the divisions and mar-ket-distorting uncertainties which have so bedevilled European Community progrese towards common car emissions standards.

He is supported by experts at DAF, the Anglo-Dutch by experts at DAF, the Anglo-Dutch truck maker. They point, for exam-ple, to the so-called "Stock-holm" group of Austria, Swit-zerland, Sweden and Norway, which is working to stricter

standards than those envis-aged in the EC. "The environmental problem is a real inter-national problem and only a.

national problem and only a pan-European solution is appropriate," insists DAP. Perhaps remarkably, until recently EC legislation on exhaust emissions from trucks has concerned itself only with the smoke muisance factor. Gaseous pollutants - the pitrogen oxides and carbon nitrogen oxides and carbon monoxide which have so exer-

Life is likely to start getting tough for the manufacturers inside the EC from late 1992 onwards, when further sharp reductions in permissible emissions are expected. Compared with the October 1990 standards, nitrogen oxide emissions would require to be cut by nearly 40 per cent, carbon monoxide by 55 per cent and hydrocarbons by one half. For the first time, too, there would

be restrictions on particulate nissions. Achieving these reductions as DAF experts point out, is far from easy because of the com-plex relationship between the emissions. Achieving a reduc-tion in one area often means

tion in one area otten means an increase in another. Missing from the standards, furthermore, is any reference to carbon dioxide - the root cause of global warming known as the "greenhouse" effect

That manufacturers are tak-ing the issue seriously was in evidence at the recent Frank-furt motor show, where a varicised the minds of EC politi-cians and bureaucrats in cians and bureaucrats in regard to petrol-powered cars - will only start to be con-trolled by EC legislation from October 1990. Initially, the standards pro-posed will be relatively easy to meet - but it is of concern to twok welcom that there is no ety of "green" trucks were on ety or green trucas were on display, demonstrating emis-sions-reducing technology ranging from soot particulate traps to extra air injection using pressured air from the vehicle's braking system. truck-makers that there is no firm timetable for the progres-

The show also provided a fierce rebuttal of criticisms of sive tightening of standards envisaged throughout the diesel engines as "dirty" from

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Engines for heavy-duty vehicles (gvw >3.5 tons) **Relative NOx level** 

100 US - 49 states Switz/Austria EC (Manufacturers proposed itmits) 40 NOx emission 20 limite

0 1980 Relative particulates level

John Griffiths on the likely introduction of tougher emissions control regulations

EC's search for common standards



the chairman of Daimler-Benz, Mr Werner Neifer, who insisted that "modern diesel engines are on e par with petrol engines fitted with closed loop, three-way catalytic convert-

Daimler-Benz recently unveiled a diesel engine in which particulate emissions are reduced by 40 per cent

cal and we are devoting special attention to particulate emissions." As part of the push, Iveco

has been developing ceramic particulate filters, initially on urban buses. By the end of this year about 300 buses will be operating them on an experimental basis.

2000

1995

compared with predecessors,

while US truck manufacturing

A particulate trap is an exhanst filter which traps the sooty particulates, which are periodically burned off and harmlessly oxidised at high

By the mid-1990s it is widely expected that all truck dissels will be turbo-intercooled, as much to reduce emissions as much to realize emissions as increase track performance, probably using variable-dis-ple cement throchargers already under advanced devel-opment by companies such as Garrett Alikesearch of the US. Turbocharging of truck engines, in combination with cooling of the air in the fuel mixture (intercooling) has helped the anti-pollution cause because it makes engines more efficient and leads to the exhaust gases being burnt

group Navistar - formerly International Harvester - is more cleanly. DAF experts say improved shortly to lannch what it describes as "the world's first fully-integrated smokeless die-sel for trucks." combustion and injection systems should also be capable of decreasing emissions further while, they suggest, there is still considerable room for improvement in the quality of Ivec's Mr Garuzzo stresses: "Our prime objective is to make the diesel engine ecologi-

diesel fuel – a factor which should be subject to tighter EC regulation, they argue. Current EC standards put a

maximum 0.3 per cent limit on diesel fuel's sulpbur content, which contributes directly to particulates.

emissions, as DAF points out. For example, it would be aided by any improvement in road transport efficiency, such as The engine manufacturer cabotage, better planning of Cummins, for one, would like to see a .05 per cent limit. How-ever, this would mean greater goods distribution by properly exploiting computing power and mobile communications, investment in refining by the oil industry and possibly push up diesel prices by a world average of around 3 per cent. and by using fewer, larger truck

DAF itself has difficulty in putting precise figures on its own spending in environment-related areas. It is contained Alternative fuels are also undergoing investigation, par-ticularly methanol, which is within the 5 per cent of turn over it spends on R&D, but

and thus potentially danger-

ous, flame. There are also indirect

means of cutting the level of

made from coal or natural gas. there is overlap, such as turbo development also benefitting However, warms Mr Garuzzo, "we are in a very tricky area

In Europe, some industry executives argue there should be five and 10-year schedules clearly set out for the reduction of emissions, to avoid the divisions and market-distorting uncertainties which have so bedevilled EC progress towards common car emissions standards

because the use of e fuel other than diesel opens up e series of problems - of safety above all

problems - of safety above all - and then brings in supply logistics and company infra-structure problems as well." Other methanol problems include its relatively low vola-tility, creating starting prob-lems in cold weather, its low volumetric efficiency - twice as much volume is needed for the same energy as diesei fuel; and it burns with an invisible,

emissions. Meanwhile, North America is already on course for much tougher anti-polintion legislation for trucks, for phasing in between 1994 and 1996, despite the protests of its motor indus-try, which asserts that physi-cally it is impossible to meet the more scenes to the state the more severe targets. Los Angeles is even consid-ering e total ban on the internal combustion engine carly in the 2010.

West German road haulage

## Classic case of a protected sector WEST Germany can hoast

some of the most sophisticated international transport compainternational transport compa-nies in Europe such as Knehne & Nagel or Hapag Lloyd. But the sub-sector road hanlage is a stronghold of small compa-nies clinging to the pre-Second World War War market regula-tions which keep them in exis-tence and which prevent the European Community, from European Community from fully liberalising road trans-

Cermany is not the only obstacle to EC road haulage deregulation but it is one of the most immovable and is currently becoming less, rather then more, open to compro-

nise. Road haulage is the elassic case of a protected German ser-vice- industry, which fears if will inse ont at least initially of from 'liberalisation'. Operating: a S8-tome trick in Germany is estimated to cost at least 10 per cent more per year than in the Netherlands, home of Europe's most efficient haulage indus-try.

action to mitigate the effect of increased cross-border business on its own industry. At the end of October the Bonn Cabinet announced that from May 1990 all lorries would have to pay an annual toll for using major roads - DM1,000 for a 22-tonne kerry, up to DM9,000 for a 44-tonne vehicle. The toll is aimed at foreign.

lorries but because direct dis-crimination is not allowed it has been applied to German lordes too. Craftily, however, the Germans reduced road tax on their own lorries by a simi-lar amount to the toll so it is

another. BC country. The Dutch are the most likely to take action. Mr Willem van dem Tourn, of the Netherlands

HAUL OF FAME

On the motorways, autobahns and autoroutes of Europe, TurboStar is the haul of fame. Now, in response to demands for ever greater productivity and shorter journey times for the 1990's, the new TurboStar 480 joins TurboStar 420 and TurboStar 360 in the hall of fame. THE POWER. The driving force behind every TurboStar is its unique Torque Optimised Powertrain.

The new TurboStar 480, powered by a 17.2 litre, twin-turbocharged and intercooled engine generates a massive 476hp at 1900rpm and an unbeaten 1511 lbf ft of torque at 1100rpm. Enter the hall of fame with the superlative new TurboStar 480.



The industry is a stronghold of smallcompanies clinging to pre-Second World War market regulations

·etor has between one and five lorries and does little cross-bo husiness; the average Dutch company has 14 lorries and is much more international.

much more international. This is partly because of a government decree of 1931, designed to protect the railway system from competition, which continues to regulate the number of haulage compa-nies, what they can do, and the tariffs they can charge. Conse-quently, of today's 45,000 haul-iers (with a collective annual turnover of about DW120m) turnover of about DM12bn), only 9,000 are licensed for long-distance work within Germany and none of them faces real domestic price competi-

Neither the industry nor the Government has been able to prevent an EC inspired increase in quota-controlled cross-border business. All quo-tas are due to be abolished by 1993 but before that date Ger-many - with some support from the EC Commission wants two principles estab-lished: harmonisation of the EC's widely differing road taxes, and the "territoriality" principle by which lorries, as far as possible, pay the costs they create where they create

Under pressure from the powerful road haulage lobby, and because of gennine anxi-eties about the effects on the more environment-friendly rail system. Germany wants tax harmonisation at a high level - in other words close to its own level and far too high for the Dutch.

It also feels particularly disadvantaged by the absence of a territoriality principle, even more difficult to establish after borders go down, as it has no motorway tolls and has a disproportionate amount of through lorry traffic.

Because of lack of progress in both these areas Germany has decided to take unflateral

tered in an EC country the freedom, currently denied, to do business between two points within any other country. On grounds of efficiency and even environmental pro tection, it makes sense to cut down on the large number of empty journeys that lorries make because of the block on

make because of the block on cabotage – costing about £150m a year according to a study by accountants Ernst and Whinney. A recent Spanish proposal for an experimental quota of cabotage licences was not greeted with enthusiasm by either. France or Germany.

either France or Germany Also, if cabotage does come there is no indication that Bonn is prepared to abandon its complex fixed tariff system for the foreign companies doing business within Ger-

The main business organisa tions within Germany are on the side of liberalisation but the small hauffer lobby has, if anything, been strengthened since Mr Friedrich Zimmer-mann took over as Transport Minister. He comes from Bay aria where there is an espe cially vocal group of hauliers. The Bavarians are particu-

larly hostile to making conces-sions to the EC because of the problems they are facing from the Austrian Government From December 1 the Austri ans will impose a ban on night driving through the country by foreign lorries and are rais the emission control require ment for foreign lorries.

However, EC pressure to ease the impact of the ruling -by exempting perishable prod-ucts such as milk and vegets. - appears to have paid off. Nevertheless unples and scenes are expected at the bor der. Bad tempers will certainly not improve the atmosphere in Brussels.

**David Goodhar** 

IVECO



INTANS INTERNATIONAL TRUCK MANUFACTURE

Iveco Ford Truck Limited, Iveco Ford House, Station Road, Watford, Hertfordshire WD1 ISR. Tel: 0923 246400, Telex: 917247. Fax: 0923 240574

#### IV

FINANCIAL TIMES THURSDAY NOVEMBER 16 1989

### **WORLD TRUCK INDUSTRY 4**

tonne and 5-6 tonne categories

from January to September

Not surprisingly, the special-ity maker of diesel engines puts much stock in the devel-opment of a low pollution emission engine for the 1990s,

calling it a top priority for the

In October tougher Nitrogen

Oxide (NOx) emission stan-dards went into effect for 2.5

tonne and above category die-sel commercial trucks. In

November, the Environment

Agency is expected to announce strict mid-term regu-

lations due to take effect in

three to four years. In addition,

long-term regulations now in

industry.

ويحاجبهم والمستوي مستقرب فالتركي والمستور والحا

### **UNITED STATES**

## Air of gloom prevails

AFTER several years of accelerating profits, US truck makers are once more bracing themsslves for a recession after successfully recovering from one that severely shook the industry in the early 1980s. Sales are falling and the air is thick with talk of layoffs and plant closures

"After reaching demand levels not seen since 1979, the truck industry is in the early stages of a cyclical downturn. said Mr Charles Harris, in an industry report for Oppenhei-mer, a New York brokerage firm, Heavy truck sales, which were extremely strong in 1988, fell off late in the second quarter and show no signs of reviv-ing by the end of the year.

Heavy-duty truck orders fell by about one-third during the third quarter of this year and fourth-quarter earnings across the board are expected to fall below earlier expectations.

Navistar, which reported a 41 per cent plunge in its recent third quarter earnings, has said it will cut production and lay off some of its workforce as a. result of the falling orders. The company has already had to suspend production at two plants. However, Navistar has been cutting costs and modernising which may help make it. less vulnerable to volatile demand, according to Ms Pamela Gelles of Standard & Poor's Financial Services.

Ford Motor, which earlier in the year announced ambitious plans to triple its North Ameri-can heavy-duty truck expenditures over the next five years, has also recently suspended production at two plants.

The market's lack of confidence in the truck business is reflected in the stock prices of Mack Trucks, Paccar and Navistar. Shares of these three big truck manufacturers have been trading in New York at near historic lows.

The outlook is particularly bleak at Mack Trucks, which has posted losses for the first three quarters of the year. The Allentown, Pennsylvania-based company, was hit first by the high costs of introducing new products and then by the con-tracting market. The company has nearly halved its production and cut its workforce by about 20 per cent.

Furthermore, Mack is one of the the most vertically inte-grated US truck makers, manuColbert, an industry analyst at Prudential Bache in San Francisco, Mack will have a tough

time in a recession because of higher overheads. Paccar has fared somewhat better thus far. Truck order backlogs have been large enough to enable the Seattlebased company to maintain production at near-capacity for the first nine months of 1969. Based on current backlogs, Paccar expects to continue production at nearly the same level for the remainder of the

However, with truck orders falling for the entire industry, Paccar's third quarter US order backlogs were about 12 per cent lower compared with the previous gnarter. It expects further production cuts next year.

The market's lack of confidence in the truck business is reflected in the stock prices of Mack Trucks, Paccar and Navistar. Their shares have been trading in New York at near historic lows

Although the industry downturn now seems inevitable, the devastation may not be as severe as it was in the early 1960s, when the effects of recession were made worse by coinciding with trucking deregula-

On a more positive note for US truck-makers, the Japanese have not had much success penetrating the US truck mar-ket. Although the US remains Japan's biggest market for exported trucks, Japanese exports to the US are falling steadily. They were down 10 per cent in 1987 and 27 per cent to 644,514 units in 1988, according to the Japanese Automo-bile Manufacturers Association. The bulk of Japanese trucks sold in the US are lightweight vehicles. "The Japanese are not much

of a threat to US manufacturers because they don't have the distribution network here," said Mr Colbert, "In addition American customers like to

facturing everything from its its own transmission to rear axles. According to Mr Steven uct." According to Mr Colbert, the

only way the Japanese presence is likely to grow is through mergers or buy-outs of US companies. This is how the European presence in the US grew during the last downturn 10 years ago. In the recession of the early 1980s, several big US truck

makers were salvaged by European companies. West Ger-many's Daimler-Benz bought Freightliner, Sweden's Volvo rescued White Motors and recently took on General Motor's heavy truck operations and Renault effectively controls Mack Trucks.

GM, which 10 years ago wa the second biggest seller of class 8 vehicles, has essentially ceded its truck operations to Volvo. The Volvo GM Heavy Truck became a legal entity in December 1986 but did not become operational until the start of this year because 1987

was used for behind-the-scene rationalisation. The company is now in the first stage of a three-phase expansion programme which could make it a contender for top status in the world heavy truck market by the middle of the next decade. However, any extra capacity will make things even more competitive in the shrinking US market. Industry watchers

have little hope that demand will pick up soon. "Given the general economic slowdown we are expecting, there is little chance truck demand will revisit recent peaks any time soon," said Mr Harris. There is still one wild

card," he added. New fuel emission standards will go into effect in 1991 and engine makers are changing designs to meet the new requirements. Since truckers are generally conservative and cautious about new designs, Mr Harris believes there may be heavy buying in 1990 ahead of the

ew regulations. Not all analysts agree that sales will pick up ahead of the 1991 changes. Even more stringent emission standards will go into effect in 1994, according to Mr Colbert. If so, large capital outlays for trucks may be delayed until then.

Karen Zagor

A three per cent consumption tax, which became effective in April, was the main drawback to have hit the industry this year, officials at the Japan Automobile Manufacturers Association (Jama) say. Since commercial trucks attracted no commodity tax before April, total truck sales in March rose to 421,228 units.

JAPAN'S domestic truck market is still riding a twoand-a-half year uptrend in demand deriving mainly from

vigorous government invest-ment in the public sector. But

increasingly strict engine emis-sion standards, tax changes

and a more sophisticated cus-

tomer have sent truck-makers

looking in new directions for

ways to win and maintain domestic market share.

then promptly fell to around 207,000 units and 202,000 units over the next two months. Undaunted, Jama officials expect the upward sales trend to continue in line with the overall health of the economy, specifically with a continued rise in transportation needs for imported goods and vigorous capital spending by govern-

ment and the private sector. As proof, they point to Septem-ber's 10.6 per cent rise in domestic sales of small and standard-sized trucks over last Although production of stan-dard-sized trucks actually fell

2.8 per cent in 1988, domestic sales of all trucks rose 9.5 per cent to 2.98m units, with light trucks (small pick-nps, vans and multi-purpose vehicles) leading all categories, up 16.6 per cent to 1.2m units. Midget trucks accounted for more than half of total sales and standard-sized trucks, with 5.7 per cent of the market, rose 27.9 per cent, according to

the offing will reduce the cur-rent NOx emission allowable For the period from January by 50 per cent, industry to September last year, nearly 145,000 standard-sized trucks "The NOx problem is still were registered in Japan, up 10 per cent over the previous year, Jama said.

But the big four truck-mak-ers are preparing themselves for changes. Hino Motors, Japan's biggest seller of diesel trucks, is shifting emphasis towards cargo vehicles and away from construction vehicles, reflecting a shift from public spending toward private nvestment, according to data in Jama's 1989 annual report. Officials at Nissan Diesel.

which stands in 4th place behind Mitsubishi Motors Corp and Isuzu in total diesel medium and heavy-duty truck sales, say former sales criteria that stressed economy and reliability will be superseded by consumer demand that focuses

Chris Perry on the strong domestic market in Japan

## State spending underpins market

on safety, environment and harmony with surroundings. Nissan plans to overhaul its	JAPANESE TRUCK OUT	PUT: 1988
Condor Stonge flatbed, the	1965	1967
vehicle it says has spearheaded Dematsur Its rapidly increasing market Foli- share in the heavy-duty sector. Himo Data from Hino shows that Honda	483,067 318,838 74,124 220,643	455,963 385,602 65,817 219,227
in 1988 Nissan Diesel enjoyed a RL1 per cent share of the home market behind Isuzu's 22.8 per market behind Isuzu's 25.1 per Misubishi Sent and Mitsubishi's 25.1 per Nissan	411.393 339,531 613,609 426,122	537,663 344,503 638,515 422,309
ent belonged to Hino. Indus- ry data shows Nissan Diesel is Suzuki Ilso making strides in the Toyota nedium-duty sector where the Others	eei 47,195 540,510 960,175 481	35,933 570,981 990,210 414
company has been increasing market share faster than its TOTAL	4,443,990	4,358,087
hree more entrenched rivals.		Course: Automotive New
the medium-duty category in a first at 1988, and recorded 35 per cent was first and 26 per cent increases in 7.8 due to a	empt stalled when it now p initiated last year, the m lack of response, the msrcia	gulations and incentive ending will help expan arket. Owners of con al trucks keep thei

a first attempt stalled when it was first initiated last year, the to a lack of response, the authorities decided to sweeten the package, reducing interest on truck loans from the Japan Development Bank to 5 per control c are compared cent or 6 per cent, compared with 10 per cent through dealer ontlets. In addition, the improved programme would offer vehicle tax breaks and an accelerated depreciation allowance. The objective is to get rid

that regulations and incentives now pending will help expand the market. Owners of com-market is trucks keep their vehicles for a fairly set period and the replacement cycle is predictable. Owners buy dur-ing economic passings and dispose of vehicles after eight years, says Mr Stephen Mar-vin, car industry analyst with Jardine Fleming Securities. While growth in commercial While growth in commercial trucks has been strong in the past couple of years, more than

increasingly strict engine emission standards and the recent introduction of a consumption tax have sent truck-makers looking in new.

directions for ways to win and maintain domestic market share

of all the NOx offenders within three or four years, Mr Ito About 4.7m diesel tracks currently roll on Japan's roads. Of

these, Mr Ito says about a third are in the 2.5 tonne and over category, the trucks targeted by the programme. While trucks under 2.5

tonnes are often used for intra-city scrambling to negotiate congested, narrow streets with few parking spaces, the over-2.5 tonne category includes trucks used for freight transport between cities. Poilntion levels near the thorough-fares connecting Japan's busi-ness centres, as well as in the cities, have reached critical levels again since they bottomed out in 1982, Mr Ito says. Aggregate effects of the trade-in programme will be very large if all measures are implemented," he adds. Some industry experts doubt

20 per cent for light and stan-dard-sized trucks in 1968 and

dard-sized trucks in 1988 and strong so far in 1989, "the gen-eral outlook is flat or may actually decline as the replace-ment cycle winds down and things slow," Mr Marvin says. Since March, when owners rushed to buy new trucks before the April consumption tax took effect, sales have recovered some momentum. recovered some momentum, but the growth rate has slowed substantially and Mr Marvin predicts sales will be "at best flat or will even decline pert

AGUL Although the outlook for the domestic market looks a bit domestic market looks a bit cloudy, taxes on light trucks have dropped, a boon to light truck sector leader Toyota, whose Himz pick-up and Land-cruiser have helped it secure a 38.1 per cast market share in the first nine months of 1999, up from 37.5 per cent in the same period in 1988. Figures

cent and 25.7 par cent respec-tively for the same period. 1967 The light truck market is also receiving a boost from the popularity of multiporpese 4WD vehicles and vans that are the rage with the affinent youth sports-leisure uners. As

for Nissan Motor, number two in light trucks, wate 25 per

the Japanese government encourages people to take vacations and avoid working more than five days a week, so the ranks of scuba divers, windsurfers, and skiers are swelling.

The sporty new 4WD vehicles offer both utility and a chance to differentiate from the masses, especially while idling in traffic jams en route to and from weekend get-aways. Jama officials say

53,000 multiparpose vehicles were sold from April to Sepnber this year. up 61 per cent over 1988.

The trend toward more com ine trend toward facts don-fort, styling and safety his also begin affecting larger trucks. Pressure to come up with han-vations to meet new market tastes has triggered some much pected features that truck-mak ers plan to offer.

Nissan Diesel exhibits at the 1989 Tokyo Motor Show fea-tured a traffic eye rear-end co-lision warning device that operates on radar and an infra-red laser beam. Other accessories included a bot water shower, lavatory, fitness bar, mosquito net. interior green planter and hammock.

green planter and hammock. The two foreign truck entries at the show, Volvo and Mercedes Benz, brought in their big trucks. Foreign trucks are rare on Japanese high-ways, but the two companies are chasing a small but choice niche in the long-hanf tractor trailer market. -

Only Volvo and Meropies sell over 450 hp engines in the Japanese market, a Mercedes spokesman said. Volvo spokes-man Mr Thomas Appelbom said the long-haul tractor. said 108 long-man transfer trailer market is experiencing 40 per cent annual growth and accounts for about 7,000 ort of the total 70,000 tracks, sold annually with above, 29,0000 gross volume loading object gross volume losding object-ties. Volvo inked an import agreement for its archs with Isma in early October, under which 10 Isman Gealers will handle Yolyo track sales in Isma? Japan

our biggest headache," says Mr Hagime Ito, deputy director of the Ministry of International Trade and Industry's automo-hile division. The current allowable emission of NOx is around 42 per cent, the amount allowable when the Government first began regulating. NOx levels in 1974, he says. So urgent is the NOx issue that the Ministry of Transport

and the Environment Agancy are now proposing an incentive programme designed to scrap about 750,000 trucks now in use that hit the made before NOx emission standards were stiffened in 1979. The programme will offer

truck-owners low interest loans as well as a cut in vehicle taxes if they swap their

John Griffiths on US component-makers' confident moves abroad



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# Eaton coup paves the way

EATON Corporation, the US vehicle components and elec-trical controls group, pulled off something of a coup last year when Nissan decided to instal Eaton's US-produced Roadran-ger transmissions in its heavy trucks sold inside Japan itself. Nissan had been specifying Saton transmissions in trucks built for export markets for some time. But for Eaton to some time. But for Katon to supplant Japanese-made units for the Japanese domestic mar-ket was seen as fairther viniti-cation of the US group's strat-egy of investing heavily to become a global supplier of complex, high-value vehicle components.

Eaton, and some other large US component groups such as Bockweil International, Cummins Engine and Dana Corpo-ration, have staked a large part of their future on the belief that truck manufacturers increasingly see their role as assemblers of vehicles, rather than component makers.

In this scenario, componentmakers with extensive invest-ment and research and devel-opment capabilities should be able to develop more sophisticated, higher quality compo-nents than any individual vehicle manufacturer could achieve. In return for assuming much

greater responsibility for designing and developing components on behalf of a manufacturer, the component-maker would enjoy a much closer, interdependent relationship with the manufacturer - and longer, more secure supply contracts. Key components, like trans-

missions, axles and even engines, would then be sold to a broad spread of vehicle-makers around the world. So far, in spite of financial

difficulties currently besetting Cummins Engine in the form of a steep downturn in sales in the US truck markst, the underlying approach has been justified, particularly in Europe.

Rockwell axles, for example, are widely fitted by European truck-makers, not least by Flat's commercial vehicle arm, Iveco. Many come from Rockwell CVC, a joint venture mak-ing "world" truck axles at Cameri in Italy, which having matured into a successful oper-ation with 100,000 units-a-year capacity, has been re-assigned to the full ownership of Rockwell. Some \$160m has been spent on plant and machinery. The company has also invested heavily in Rockwell Automotive (UK)'s Maudsley



Piece by piece: Rockwell International's assembly line tristaliation of a door module system

factory at Stratford-on-Avon, UK, a 50,000 unit a year capac-ity axle-making centre which operates on a 'just-in-time' basis and supplies Iveco-Ford, ERF and Seddon Atkinson,

among others. European-produced transmissions from the Eaton and Dana corporations similarly have been adopted by a wide array of truck-makers, while Cummins' 10-litre diesel has become one of the most wide-ly-used engines in the global truck industry. At Rockwell, there has been

a steady broadening of the range of its vehicle components to embrace brakes, clutches, on-board electronics and transfer cases and, in the US at least, Rockwell is mak-ing virtually complete drivelines. A similar trend is possi-

the for Europe. The overall benefits of the strategy being pursued are showing up in Rockwell's turnover. Its world sales in the beavy and light vehicle sectors

have risen sharply, from \$1.15bn in 1986 to more than \$1.5bn last year. Diversification has been geo-

graphical as well. Rockwell operates manufacturing facilities in 15 countries, principally in the US, Canada and Brazil but with four in Burope: in the UK, West Germany, France and Italy.

The spread underlines the pressures on the sector as the truck industry's international boundaries continue to change. Mr Arthur Ronan, president of Rockwell's antomotive operations, stresses that "we face intensifying global competition where success hinges on our ability to provide a broad line of advanced, high quality, cost competitive products."

Eaton operates five track component plants in Europe, controlled from its European headquarters at Hounslow in the UK. All are geared to prod-ucing components tailored for

the European market. Most have been developed at

	1984	1985	1966	1987	1988
Daimier-Benz /olvo veco	43,000 27,000	39,000 27,000	41,000 27,000	43,000 29,000	49,000 34,000
Inc Iveco-Ford)	18,000	21,000 .	22,000	24,000	- 29,000
icania	22,000	21,000	26,000	27,000	28,000
Renault	19,000	19,000	20,000	22,000	27,000
Dat	17,000	21,000	18,600	21,000	23,000
nsN	17,800	14,000	15,000	14,000	17,000
nasa Group	8,000	7,000	8,000	10,000	11,000
Pegaso Seddon/	6,000	5,000	6,000	8,000	9,000
Atkinson	2,000	2,000	2,500	2,000	2.000

Eaton's engineering develop Eaton's engineering develop-ment centre, set up in Man-chester seven years ago and which is playing a pivotal role in developing the products for Eaton's long-term strategic plans for exploiting the European trucks sector.

pean trucks sector. The company is relying vary much on its own, self-funded innovations to build its market presence. It has caused a stir in the industry on several occa-sions during the past few years, for example, when unveiling successively mare technologically advanced heavy truck transmissions. They include a correlation

. They include a semi-automatic, compound ratio gearbar which requires the driver to move only a fingertip con-trolled gear lever, without hav-ing to resort to either a church or adjustice matine or adjusting engine revolutions while making the gear change.

Backed by research and development spending cur-rently totalling around \$126m e year, Eaton is now progressing towards fully integrated truck drivelings, in which engine, transmissions and clutch ould be operated as an inteated system under microgra-SSOF Control.

Joint ventures, where semed appropriate, form an degral part of Katon's growth ategy. Inevitably, the Japa the feature strongly ... in the ist year one joint venture ith Nittan Valve of Japan has gun making engine valves in outh Carolina and a powderial tal components venture th Sumitomo has come on seim in North Carolina.

But Eaton is also teaming up the baropeans in North-imerica - in the form of a oint venture with Valeo of France to make truck chutch

**DEVELOPING COUNTRIES** 

### **WORLD TRUCK INDUSTRY 5**

Arthur Way on European truck-makers in North America

# Sales buoyed by foreign aid

IF TRUCK demand in the industrialised countries takes a breather - as seems likely manufacturers will be keen more than ever to take advantage of sales opportunities in developing and Third World regions such as the Middle East, Africa and south-east

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During the early 1980s, when ruck sales in western Europe truck a and North America nosedived, part of the slack was taken up by strong demand from oil producing countries whose new found wealth was spent on a variety of truck consuming projects aimed at improving their infrastructure and promo-

their infrastructure and promo-ting economic development. By the mid-1980s, however, the majority of these outlets had effectively come to a standstill, demand fall alarm-ingly, and high stocks, resulted in depressed price levels for whatever trucks were sold. For many developing countries, notably those in Africa, the lack of foreign exchange is the

big limiting factor. Under these circumstances Under these circumstances, one of the most important fac-tors determining truck demand is the level of aid granted by the richer countries. Industry sources suggest that about 50 per cent of truck sales to the Third World is aid related in one form on such as

Thin word is an reader in one form or another. It follows that truck suppli-ers based in donor countries which are more generous than the norm stand a better chance of picking up business. British truck manufacturers indicate that their compatings in for that their competitors in, for example, France, West Germany and Japan benefit from the higher levels of aid pro-vided by the governments of these countries.

West European and Japanese producers are the main suppli-ers of trucks to the developing ers of trucks to the developing world. From Britain both AWD (Bedford) and Leyland DAF are well represented in Africa, with links going back many years. AWD is making a deter-mined effort to regain ground which was lost during the final years of General Motors' own-ership of Bedford, his TJ model, now around 30 years old, is

Exports outside Western Europe

3.5 tons & above (000 units)

experience given some of the road conditions. Also, there has always been the assumption that bonneted trucks are easier to service.

The current trend, though, is clearly towards forward control trucks. Manufacturers are less and less willing to produce a separate range of bounsted vehicles since they are unable to secure worthwhile economies of scale on the limited production runs involved. Access to the vital mechanical parts is easily facilitated with a till cab and hence the case of servicing argument used to favour bonneted trucks is However, although the new ranges of forward control trucks look more like their

counterparts on western roads, their detailed specifications will remain quite different. In For European

manufacturers perhaps the best opportunities lie in south-east Asia

the absence of a comprehen sive servicing network, the amphasis is on designing a vehicle which will reach its destination come what may.

The three key considerations are: reliability, ruggedness and ease of servicing. Complexity in the form of such features es air suspension and advanced electronics are out. High ground clearances are essen-tial. Also, it is preferable to have engines which are not too highly powered; drivers tend to use whatever power is avail-able, and the faster the truck's speed the more damage is done on the rough roads characteris-

tic of the Third World. An interesting feature is that trucks in developing countries are frequently used to carry are frequently used to carry people rather than goods, and consequently soma large orders arise over the need to replace — or add to — bus fleets. In Zaire, for example, a typical "bus" comprises an articulated tractor mit with a 16 metred tractor mit with a 16 metre trailer, and through-out the developing world many buses are based on truck chas-sis fitted with locally produced hodywork. This helps to stan-dardise spare parts require-ments.

An important issue arises

ing built-up vehicles from Burope or Japan as opposed to establishing a local assembly operation. The latter is obvi-ously a positive input to the local economy, but it is a more expensive method of sourcing

most part, not succeeded in establishing a long term manu-facturing presence in North America. Renault sold its stake A rapid market penetration of independent US compani which had run into trouble.

in American Motors to Chrys-ler and Volkswagen closed its US assembly plant. With trucks, however, it is another matter. In the impor-Daimler-Benz owns 100 per cent of Freightliner, Renault owns 45 per cent of Mack – through its commercial vehicle subsidiary RVI – and Volvo tant heavy duty truck sector known as Class 8 (above 33,000lb GVW) the US affiliates of Daimler-Benz, Renault and owns 76 per cent and has management control of Volvo GM Volvo account for around 40 per cent of the market. Of the three, Daimler-Benz

IN THE car sector several

European automotive compa-nies have tried but, for the

has achieved the greatest level of market penetration. Retail sales of Freightliner, its wholly owned subsidiary, its winny owned subsidiary, totalled 24,164 in the US during 1968 to account for just over 16 per cent of Class 8 demand. This placed it in third place in the market behind Navistar and Descent Mark et Blaced to Per-Paccar. Mack, affiliated to Renault, came fourth with 21,846 sales and a 14.7 per cent mar-ket share, while Volvo GM Heavy Truck Corporation came

fight with 17,089 sales (11.5 per cent market share). All three also have a mar-ginal representation below Class 8. Daimier-Benz assem-bles a few thousand Class 8 (2) Subject to the same share a star-(19,5011b-26,0001b GVW) and Class 7 (26,0001b-33,0001b GVW) trucks a year with components imported from West Garmany and Brazil, while both Mack and Volvo GM market built-up trucks imported from Europe. In all cases the Europeans became involved by lending a

Heavy Truck Corporation; the remaining 24 per cent is held by General Motors. If Renault exercised all its rights in Mack it would take its holding to more than 50 per cent. In the case of Volvo GM, General Motors has the option

General motors has the option to increase its stake to 35 per-cent. Freightliner is an impor-tant part of Daimler-Benz's global truck production netglobal truck production net-work which is simed at estab-lishing world someting arrange-ments. Since the middle of 1989, for example, kits of Freightliner'a 112 bonneted truck have been shipped to Australia for assembly by the Mercedes Benz facility in that country.

country. Renault's involvement with Mack goes back to 1979 when it acquired a 10 per cant holding together with some convertible debentures in order to provide the American company with some much needed finance. During the 1980s Repault has

become increasingly commit-ted to Mack while the latter has gone through a period of hand or taking over the assets

	1984	1965	1986	1967	1968
1 Navistar	32,000	36,000	33,000	34,000	41,000
2 Ford	49,000	51,000	39,000	39,000	40,000
3 GM	43,000	41,000	34,000	36,000	40,000
4 Daimler-Benz	33,000	37,000	39,000	37,000	36,000
5 Renault	12,000	10,000	11,000	11,000	15,000
liveco (iveco-Ford)	8,000	10,000	10,000	11,000	14,000
7 Volvo	5,000	4,000	6.000	5.000	6,000
e Man-VW	5,000	8,000	8,000	7,000	8,000
9 Isuzu	3,000	9,000	3,009	4,000	5,000

rationalisation which, among other things, has involved a big reduction in the workforce dates from the acquisition of White Truck to form Volvo White. At the start of 1968 this whet. At the start of 1960 this group combined with the Class 6 truck interests of General Motors' Truck and Bus Group. Quite independently, the lat-ter continues to produce trucks below Class 8 under the GMC neuronality Molta and Clif bett and a move away from tha in-house manufacturing of In-house manufacturing of components. A new truck man-ufacturing plant was opened at Winnsboro, South Carolina, in 1987 but production and sup-plier problems took about a year to sort out. ate. Volvo and GM both saw the advantages of pooling resources to achieve greater economies of scale in manufac-More recently, evidence has sen mounting to suggest that Mack is once again experienc-ing a bumpy ride. Substantial losses are expected to be turing as well as streamlining

the dealer network. Distribution is now carried out through about 200 dealers who have been selected from among the strongest of the 550 or so former Volvo White and incurred during the second half of 1989 largely as a conse-quence of production problems with its new engine range and reduced demand in the US for heavy trucks GMC Class 8 outlets. Signifi-cant investment has taken

heavy trucks. Volvo's entry into the sector place over the past couple of

years including the expansion of an assembly plant in Virginia and a cab manufacturing plant in Ohio. Also in Ohio, the company's

third assembly plant com-menced operations at the start of 1989 and a central parts warehouse hes been constructed. Volvo GM Heavy Truck Corporation plane to increase output to enable it to take a 20 per cent share of the North American Class 8 market by 1992. At that time annual output should be run-ning at 23,0000 units and imports of lighter trucks from Source: Volvo Truck Sweden are expected to be about 2.000 nnits.

Daimler-Benz, Renault and Volvo would clearly wish to increase sales of their Euro-pean produced trucks through US dealerships, but so far vol-umes have been small and there are scant grounds for anticipating any unticeable anticipating any uoticeable improvement in the medium Competing on price against well entrenched and high vol-

ume domestic producers such as Ford and Navistar, the European players are asking rather a lot - not least in the context of prevailing currency parities. Transport costs are

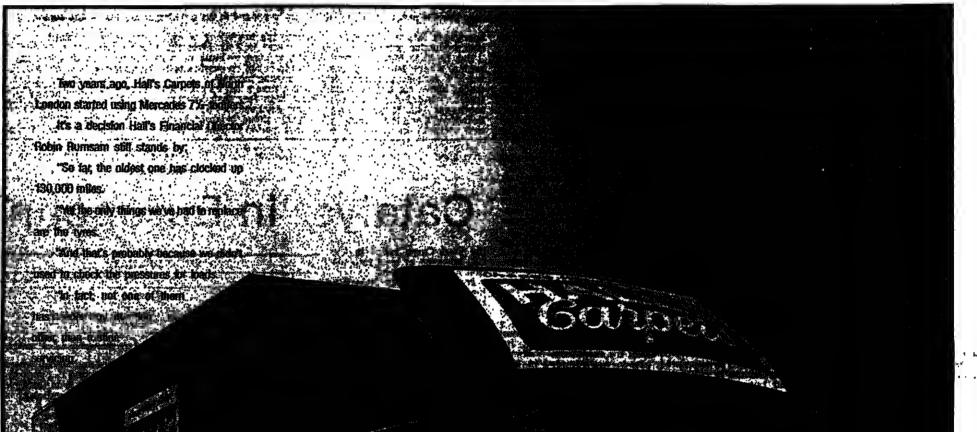
high too. In any event, US operators appear comfortable with the

characteristics of the local product and show few signs of favouring the imports.

Increasing the use of Euro-pean sourced eub-assemblies euch as engines, axles and gearboxes in US assembled trucks is a much more likely development, albeit one which will take time to catch on. European and US truck pro-ducers subscribe to different philosophies with regard to truck specification, and this in turn has influenced operator preferences.

As a rule, the continental European companies believe that the engine is the heart of the truck, and credibility is lost by not producing tha major sub-assemblies including engine, axles and gearbox. In contrast, US truck producers have traditionally sourced from outside suppliers such as Cummins, Eaton and Rockwell for these items. in their US operations the Europeans have had to accept the American way of doing things.

For Volvo, for example, it is simply not an option to alien-ate its US customers by fitting Swedish produced sub-assem-blies as standard, although they are being offered as options on trucks produced at Volvo GM. Uptake is slow, but at least it is beginning to hap-pen. Moreover, too much demand would have been something of an embarrassment in view of the buoyancy of Europeau truck markets cently, and the consequent tight supply position of compo-





receiving a facelift and the company is anticipating a rise in sales from a modest 2,000.in. 1988 to 2,750 in 1991.

AWD trucks are assembled in several countries including Morocco, Nigeria and Sudan, and – further east – Bangia-desh and Pakistan. Renault is strong in West Africa and lveco in Central Africa where the high level of Italian aid is a decisive factor. West German makes have been highly favoured in the Middle East.

As might be expected, the Japanese are aggressive com-petitors throughout the developing world and have used low prices as their key to market entry. Like some of the early Japanese cars, Japanese trucks have been reliable but durabil-ity has been less satisfactory. Japanese manufacturers typically use high tensile steel for a truck frame which is fine a train traine which is the until it cracks; then the unskil-led use of welding torches to effect a repair results in weak-nesses developing in the frame's structure.

This is especially worrying in view of the overloading that in view of the overballing that often takes place. European manufactures have long known that a truck rated to carry, say, 10 tonnes will fre-quently have a foad several tonnes heavier, and have equipped vehicles accordingly. South Korean manufacturers

are potential competitors but do not appear so far to have made any notable impact. For one thing there is a shortage of trucks in South Korea itself and therefore the scope for mounting a sustained export initiative has been missing. US producers are conspicuous by their absence; apart from a flurry of activity in the Middle East during the period when oil revenues were flowing fast. By western standards the majority of trucks used in

developing countries have tra-ditionally looked old fashiozed and are very unsophisticated. Bonneted vehicles have been favoured for a variety of rea-sons. They are considered to be more robust than forward con-trol vehicles and are probably kinder to the driver insofar as he is not sitting on top of the front axle ~ an unpleasant

trucks .- and quality often leaves a lot to be desired. Even so, there are plenty of operations. For example, through subsid-

iaries and associate companies, DAF International is involved

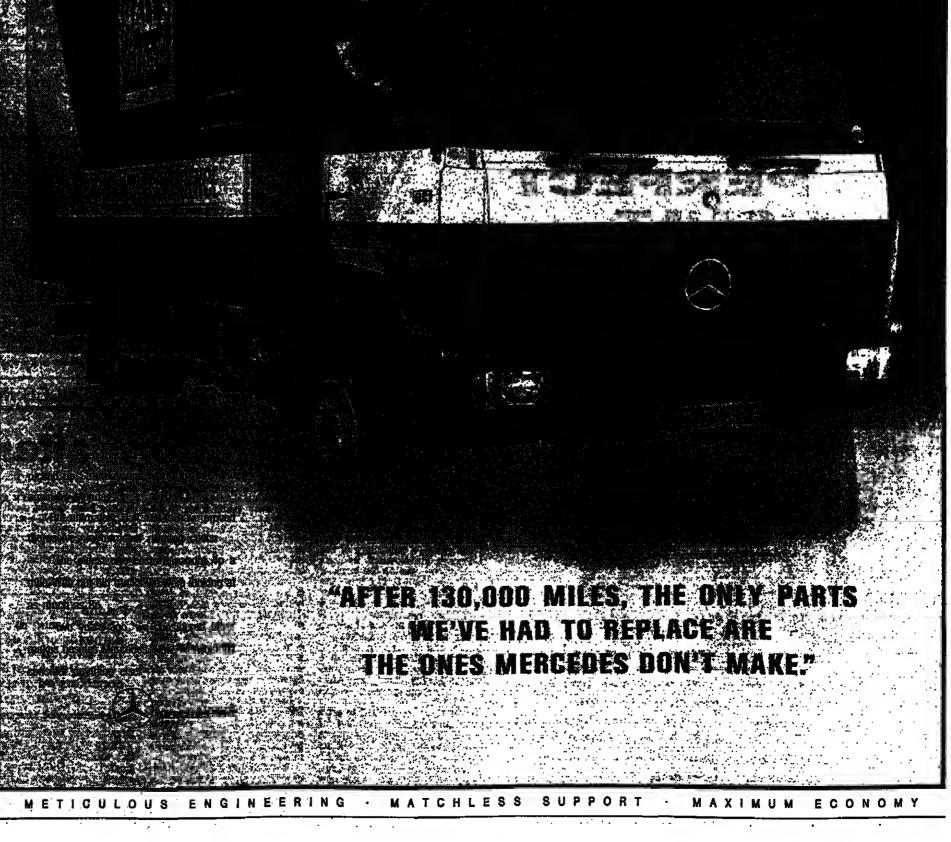
DAF International is involved in several assembly facilities in Africa. The largest is in Zim-babwe where around 1,000 validles annually are assem-bled from hits shipped from the Netherlands and the UK. The cost of transporting hits rather than builting trucks is less expensive, but the savings are more than wheel out by the costs incurred by the factory at the other and which carries out the other end which carries out the assembly operations. For this reason the World Bank is tending to grant aid on the basis of purchasing built-up trucks from Europe; in this way the recipient country obtains more trucks for the aid money allocated.

industry sources. suggest that about 50 per cent of truck sales to the Third World is ald-related

it is never easy to predict with confidence the outlook for demand in these regions since experience shows that ordering patterns can be somewhat vol-

There are hopes that overall truck sales in developing coun-trices will grow over the next few years in spite of the uncer-tain outlook for the world economy as a whole. In devel-oping countries the possibility of improved aid packages can only act as a positive factor. In Africa, for example, there is substantial latent demand but problems persist over the lack of foreign exchange. of foreign exchange.

In the richer countries of the Middle East the worst excesses of the boom in the early 1980s have by now worked through and there is more confidence that the area as a whole faces brighter economic prospects. A slight increase in business has been noted recently, but it would nevertheless be unrealistic to expect a return to the free spending days of the early 1980s. For European manufac-turers perhaps the best opportunities lie in the fast developing south-east Asian countries.



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### **WORLD TRUCK INDUSTRY 6**

### **NEW MODELS**

#### Andrew Fisher on Mercedes-Benz's bid to boost its Asian market

## US, Japan lag in German giant heads east technology race

EFFORTS to make trucks more environmentally friendly have been reinforced in the past two or three years by the threat of ever-stricter legislation. In October 1990 the gaseous pol-lutants in diesel exhausts become subject to local control become subject to legal control in the European Community, following the example set by the US and Switzerland.

Already the noxious constit-uents in city bus exhaust emissions are the subject of legisla-tion is several countries, setting the trend for truck technology. New truck models already introduced point the

way forward. Turbocbarging is now almost universal on middle-weight and heavy chessis. West Germany's Mercedes Benz is the notable exception. A naturally-aspirated 15-litre V8 diesel is fitted in two of Mercedes' beaut 20 tenne and Mercedes' heavy 38-tonne models, the 17265 and 17295. The company's engineers say that with turbocharging, which harnesses the energy in the exhaust gases to draw more induction air into the engine enhancing performance and fuel economy, there are etten-

dant shortcomings. Higher internal temperatures are generated which unfortunately raises the level of nitrogen oxides (NOx) created by combustion. Most manufacturers have now added socalled intercoolers to their turbo diesels. They use atmospheric air, or in some cases engine cooling water, to reduce the temperature of the very hot air coming from the turbo before it enters the engine.

Intercooling was pioneered hy DAF in Holland in the early 1970s, with Volvo of Sweden close behind. All Volvo trucks of 17-tonnes all-up weight or more now have turbo-intercooled engines, which are not only efficient hut also "clean" emitting low levels of NOx, bydrocarbons and carbon monoxíde.

Scania from Sweden, cnr-rently enjoying record sales, despite the travails of its carmaking associate Saab, is also wholly committed to intercooling, on its 3-series trucks launched nearly two years ago. Its most powerful 14-litre V8 diesel was then uprated from 420 horsepower to 450 hp, thanks to improvements in "hreathing" attributable to tur-hocharger and intercooler refinements

Those improvements went

ent principle to Bosch's: the US company's injectors are opened mechanically from the engine

camshaft. Almost every new truck model introduced during the 1980s has been more powerful than its predecessor, enabling the vehicle to achieve faster journey times and create fewer traffic hold-ups. But such trucks, as well as having more

tractors from British-hased menufacturers like ERF, Foden, Seddon-Atkinson, Leyland-DAF and the Fiat group's Iveco-Ford subsidiary, as well as from importers, return better miles-per-gallon figures than their 32.5-tonne counter-

deny involvement, a "horse-power race" has developed in the past three years or so in the heaviest 38/40-tonne segment, Maximum power is only a rough yardstick of real per-formance. Torque and geer ratio matching are equally cru-cial in determining accelera-tion times and hill-climbing ability.

Nevertheless the horsepower rating of the engine figures prominently in every truck builder's publicity material and often in vehicle model designations. As such it is a mar keting weepon, of particular value in targeting owner-drivers and other huyers whose purchasing strategy embodies an emotive element, it must be said that most hig company fleets choose the trucks they huy with more herd-heeded and rational motives where

**Big horsepower trucks** though bought in smaller quantities, are their manufacturer's flagships, capturing : lot of attention at exhibitions and indeed on the road. Through the early 1970s. Scania led the way with its 420 hp V8-powered 142 chassis, now superseded hy the 450 hp 143. It is about to be uprated again to 470 hp through the application of electronic control to its Bosch fuel system. Several other contenders have challenged Scania. They

hand-in-hand with more fort and trim, befitting the In Britain ERF will shortly offer a 38-tonne chassis powered by Cummins' new 465 hp 14-litre intercooled diesel. Mercedes' 17485, MAN's 17.462, Volvo's F16 and lveco's Turbostar 170.48 as well as neering refinement and efficiency unchallenged anywhere else in the world. Europe's truck-makers have left their **US** and Japanese counterparts way behind in the technology

THE PERFECT

RESULT.

'FLEET TRUCK OF THE YEAR'

'TESTER'S CHOICE'

lively performance, ere less demanding on fuel. Today's 38-tonne articulated

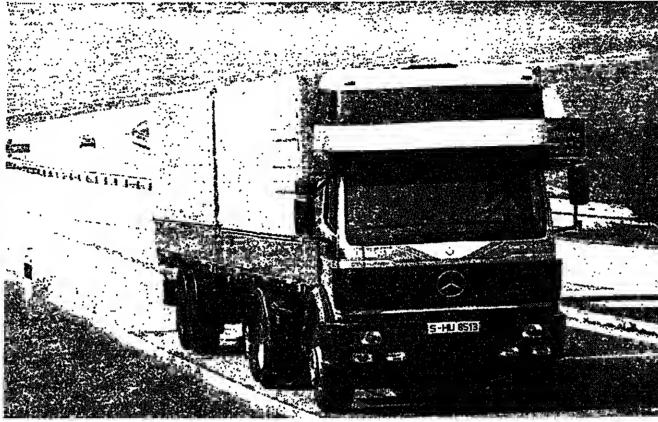
parts of the early 1980s. Though all manufecturers

whole-life costing is the rule.

MR GIORGIO Garuzzo, chief executive of Iveco, the com-mercial vehicles subsidiary of Fint of Italy, is fond of saying that Iveco has more than played its part in the restruct-uring of the West European truck industry. The company's evident interest in acquiring Enasa, the Spanish state-owned truck-maker, suggests that Mr Garuzzo's appetite has still not been sated, however. The Fiat group has pledged to build a

have challenged Scania. They include Mercedes (492 hp), MAN (47S hp), Volvo (just uprated from 465 hp to 485 hp), and Fiat-Iveco (480 hp). In each case the engine changes have been accompanied by appropri-tion 1975 when five previously indepen-

UK assembly operations are to be fully integrated into lveco's overall long-term manufacturwhen five previously indepen-dent companies, OM, and the vehicle operations from Italy Unic of France and Megirus Deutz of West Germany, were merged. With s central holding company registered in the Netherlands, lveco expanded further in 1986 when it took ERF's more powerful E14 over management control and model, set standards of engi-acquired a 48 per cent stake in Ford's UK truck operations to form Iveco Ford Truck. lveco has largely completed the challenging task of ration-alising both its products and the product development and manufacturing operations of the different companies. It Alan Bunting plans to continue to produce



Market leader: truck-maker Mercedes-Benz is pressing ahead with plans to expand in the growing south-east Asian sector

MERCEDES-Benz, the car and operations into a comprehentruck subsidiary of West Gersive production network. many's Daimler-Benz group, But there is one important has moved steadily beyond its European base in the search region where Mercedes, the for promising new markets.

A Palman at an and

world's lergest producer of trucks above six tonnes, feels building up e strong sales posiitself under-represented; tion in North and South Amersouth-east Asia. It has a plant ica and linking its world-wide manufacturing and assembly in Indonesia and is setting up a new company in Singapore to

the Ford Cargo range in the UK, however, at least into the first half of the 1990s.

Iveco Ford Truck is invest-

ing some £17.7m over the next three years at its UK plant

near London in order to be

able to produce a range of lveco light and medium trucks alongside the present Cargo range in the early 1990s. The

handle the marketing of cars and trucks in Asia. From this start, it aims to build up its sales in one of the world's fastest growing markets.

At a time when its car sales have been less than huoyant, commercial vehicles have been forging ahead encouragingly after s period of general stag-

Vehicles sold

Employees

Tumover (Sm)

has been too slow to hring out innovative new models. Last year, the company lifted its output of commercial vehicles by 10 per cent to 258,000 units, of which nearly 104,000 were made abroad. This was the first time that non-German

expectation was for only mar-ginal growth rates in European markets, though there would he considerable quality improvements. But for South America and south-east Asla, production of commercial vehicles exceeded the 100,000

FINANCIAL TIMES THURSDAY NOVEMBER 16 1989

vehicles exceeded the 100,000 level. Actual truck production, as opposed to transporters and buses, rose by 15 per cent in Germany to 71,500 units, of which 39,500 were in the cate-gory- above 16-tonnes.-In-Europe, the whole industry, including competitors such as MAN, also based in Germany, and Sweden's Volvo, benefitted from the abarp rise in demand from the aharp rise in demand for heavy trucks, with the re-equipment wave ahead of the wider European Community

The future domination of the commercial vehicle market will be decided to a

significant extent in south-east Asla'

internal market after 1992 pro-The first half of 1989 saw a continuation of this trend, with Daimler reporting above ever-age growth rate for both heavy light trucks. Among the best performing markets were Britain, Italy, and Spain. In South America, however, the economic problems of Brazil and Argentina led to consider able falls in output and sales. But in spite of the South

American setbacks, the group expects to repeat last year's total commercial vehicle pro-duction of around 258,000 units in 1989. Output in Germany was higher in the first six months with a them 30 per months, with a steep 30 per cent increase in the heavy sector above 16-tonnes. Alto-gether, commsrcial vehicles accounted for nearly a third of

Daimler's group turnover. On a recent visit to the US, where Mercedes owns the Freightliner truck manufac-turer, Mr Helmnt Werner, a director of the Daimler-Benz group, spelled out just where he saw the best prospects for the 1990s. In volume terms, the

ever, where it held 24.6 per cent of the track market above

Mr Werner.

الواجاة ويسترك وأستجاها أسجن فتقتد وتتكلق

estimates were for 4 per cent and 5 per cent growth a year respectively until the end of

respectively until the end of the century. Freightliner itself has built up its US market share from 10 per cent to 16 per cent in the 1980s and Mercedes plans to invest around \$300m in its transatlantic subsidiary np to the mid-1990s, part of the money going on a new plant in Canada. "It is clear." said Mr Werper,

"It is clear," said Mr Werner,

"that we are moving into a new dimension in North Amer-

new dimension in North Amer-ica with this investment pro-gramme." Freightliner's turn-over this year should rise by 8 per cent to DM3.3bn with the introduction of a new genera-tion of heavy trucks, in spite of the weaker US market.

He did not spell out just how ambitious Mercedes' plans for

the south-east Asia were, though admitting there was a growth potential which it had

growth potential which it had had not yet exploited fully. Clearly, expanding in Asia's variegated markets is very dif-ferent from hullding up sales and output in a big, unified market like the US. But Mercedes plans to develop its truck plant in

The company has linked its world-wide

manufacturing

operations into a

comprehensive

production network

Indonesia in the next few-years, as well as expanding sales in India and other Asian

markets. "The future domina-tion of the world commercial

vehicle market will be decided

to a highly significant extent in south-east Asia," asserted

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3.5 tonnes. Iveco has been seeking to. increase its penetration of smaller markets with growth potential in Europe and overseas through a series of joint ventures and licensing agreements, most recently in Yugo-

nems, most recently in rugo-slavia and Turkey.... The company's fortunes have improved rapidly in the second half of the 1980s, as it has reaped the benefits both of the rationalisation efforts of the preceding decade and of the strong growth of demand

the strong grown of teatain in the last two years. After running the very heavy closess for five of the seven years from 1978 to 1964, Ivefd's net profits have jumped in the last surgence from El 20th in

Catalyst in European market **IVECO RESULTS** 

vehicles.

cules Industriels, Iveco has had little impact in the US, where it sold only 2.500 trucks last

year. Sales in West Europe totalled 110,700, with eastern Europe accounting for 6,200

trucks, 46,500 light trucks and vans, 38,200 light/medium trucks and 7,300 medium/heavy

1988 The group's sales are mainly derived from West Europe, and unlike its big rivals, Daimler-Benz, Volvo and Benault Véhi-129,000 5,660 20.2%

(16-tonnes and above) where it

nation in the industry, though some analysts feel Mercedes

IVECO

1986

95,000

3,670

16.4% 36,000

controls around fall per cent of the market, it is in third place

niques, largely a trihute to research and development by the German company Robert Bosch, whose equipment now eniovs e virtual monopoly on European diesel engines in trucks of 17-tonnes and above.

Higher diesel injection pres sures, enabling the fuel to be "squirted" into the cylinder more rapidly, have been fundamental to one of the main edvances in truck technology over the past decade - greater engine efficiency. The trend was led by the US-owned Cummins company, whose injection systems work on s quite differ-

Across Europe Iveco now has 18 production plants, including components plants, and nine research centres located in Italy, West Germany, France, the UK and

in Europe behind Daimler-Benz with some 20.5 per cent of West European truck sales above 3.5 tonnes last year. Its dominant presence is in light and medium trucks, however, and

Market share in Western Europe

is the most broadly-based West

European truck-maker. It is clearly established as

Volvo.

1987

118,000

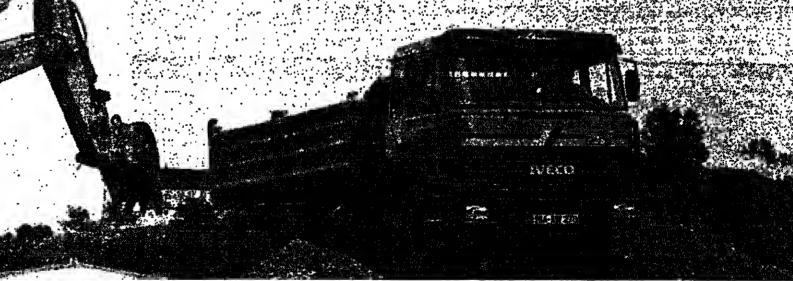
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20.0% 36,000

produced 120,400 Iveco trucks and vans last year, as well as 8,900 huses and coaches, fire engines and defence vehicles. Output

er countrie Its European market share ... owes much to its dominance in . 1985 to Fi516.6m last year. At the same time sales of trucks. buses, fire engines and defence vehicles climbed to 129,336 last Italy, where it controls around 60 per cent of commercial vehicle sales of 3.5-tonnes and year from 94,584 in 1986. above. Iveco Ford is also the

Switzerland. Geographically it In the heavy truck segment included 20,000 heavy on-road market leader in the UK, how-Kevin Done ann an thair an the second



veco's top model, the 360 hp vehicle. The company is the number two truck-maker in Europe with 20.5 per cent of West European sales above 3.5 tonnes last yea

RENAULT VEHICULES INDUSTRIELS

## **Company reborn after painful surgery**

RENAULT Véblenles Industriels (RVI), Europe's third largest heevy truck-maker, is basking in a spectac-

as the group, a subsidiary of the French state-owned Renault car group, was on the hrink of collapse, having lost Ffr 7.5hn between 1983 and 1986. It now looks like a reborn company. A painful restructuring programme plus the end of a price var on the French market and a strong upturn in demand a strong uptor in demand allowed RV1 to announce record consolidated group profits of Fir 1.2bn last year, nearly 10 times the previous year's earnings. Analysts expect RVI to set a

mond Levy.

restructuring programme is a spectacular decline in RVI's break even point from 78,800 trucks annually in 1984 to less than 35,000 last year. in 1988, it actually sold 80,000 vehicles, 12 per cent of the European mar-ket for trucks of more than five

ket for trucks of more than nive tonnes axle weight. To get to this level of effi-ciency, RVI has had to shed around 6,000 jobs since 1985, slimming the workforce down to 33,000. However, the notorious volatility of world truck demand and RVI's huge losses when it had surplus capacity early this decade has made Mr

Gras extremely cautious over expanding capacity again. Like others in its industry. RVI is instead on the look-out for cross-border joint ventures and alliances, partly motivated by the European Community's plans for a single market.

The Renault group itself only last month announced a co-operation deal with DAF of the Nethsrlands to produce Renault group under Mr Raylight commercial vehicles -The main fruit of thet though not trucks - in Britain

and France, RVI meanwhile has for some months been talking to Volvo Trucks, at the invitation of the Swedish company, about e pos-sible co-operation agreement also involving Enasa, the state-owned Spanish truck-maker. If the deal comes off, the result could be the world's

Painful restructuring plus the end of a domestic price war has allowed RVI to announce record consolidated group profits

largest heavy truck husiness There are only two hlots on this otherwise bright horizon, Mack Trucks, EVTs 45 per cent owned US offshoot and fully owned Renault Truck Indus-tries (RTI), based in Dunstable, Britain. Mack Trucks has recently swung from an

already poor profits record into e sharp loss, while RTI is aim-ing to break even this year after eight years of losses. The pair are a big challenge for Mr Jean-Pierre Capron, who took over as RVI's chair-man in late September. Mr

Gras laid the groundwork for his successor before leaving by ins successor before having by replacing much of the senior management at Mack and RTI and taking steps to cot Mack's excessive inventories and reduce its break even point. "We just had not taken suffi-"We just had not taken sum-cient account of what kind of slope we were sliding down," admits an RVI official. RTI halved its net loss last year to £1.5m, its best result-since the formation of the UK company in 1981. It has been suffering frum an orisidemen

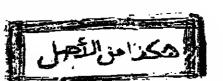
company in 150. If has been suffering from an over-depen-dence on public sector custom-ers at a time when the main increase in demand has come from the private sector. For this reason, RTI was one of the few UK-based truck-makers last year to lose volume at a time when the market was

growing fast. Mack, In contrast, did man-age an increase in profits from just \$1.1m to \$31.8m last year, only to record a sharp swing back into a \$18m loss in the first half of 1989 as orders tumbled due to an unexpected collapse in demand. Mack made matters worse

for itself by misindging the launch of a new line of trucks in May, right into the middle of a weakening market. However, it could not help the fact that it have been a subtime of the fact that it It could not near the the tact that it has become a victim of a fero-cloas price war between manu-facturers striving to win vehicle huyers' loyalties in the

venice hypers' logalises in the aftermath of the deregulation of the US truck-industry. RVI officials fear the same thing could happen in France as the European Community goes through its own truck industry deregulation, with the phasing out of country-to-coun-try road haulage quintas hy try road haulage quotas hy 1993. So RVI's good times may not last

William Dawkins



profits record of Ffr 1.5hn for 1989 thanks to a strong upturn in demand which has left its plants "strained to the limit," eccording to Mr Philippe Gras, former RVI chairman and now dsputy chief executive of the

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In addition to the two top accolates we've	We'll be continuely strengthening
just collected, July saw the ERF £10 4 x 2 outsell	natwork to provide a better service.
all its competitors. As did the rest of the successful	And we have a strong new cor
range of ERF tractors.	designed to reflect our commitment
But we definitely won't be resting on our laureis.	success and increased spice an
We'll be constantly making vehicle refinements.	the future brings.

#### PERFECT TRUCK RANGE

### **WORLD TRUCK INDUSTRY 7**

MR PEHR Gyllenhammar, Volvo chairman and chief exec-utive, does not lack for ambi-tion. "I believe that Volvo could be twice as big by 1995 and that profits could grow in the same properties at least" the same proportion at least," he told Volvo shareholders earlier this year.

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If his ambitions are to be - Number of trucks produced realised Volvo's truck operations will have to play a significant role.

Volvo, Sweden's biggest industrial corporation with activities spanning cars, trucks and buses, aerospace, food, marine and industrial engines; construction equipment and trading, already claims to be the world's second largest manufacturer of heavy trucks. It has played an important role in the restructuring of the heavy truck indication is North

heavy truck industry in North America with the successive takeovers during the 1990s of the White Motor (1981) and the Genaral Motors (Late 1986) heavy truck operations. Last year Volvo GM Heavy Truck Corporation in which Volvo has management control and currently holds 76 per cent of the equity, captured 12 per cent of the US heavy truck (class 8) market. Volvo is now seeking to play a leading role in a fresh round of restructuring in West Europe, where it holds close to 14 per cent of the heavy truck America with the successive

14 per cent of the heavy truck market (16 tonne and above) and is in second place behind Daimler-Benz of West Ger-

Many. Volvo is one of the leading bidders to take over Enasa, the Spanish state-owned truck-maker, although it is facing

maker, although it is facing stiff competition from its Euro-pean rivals lveco (Fiat) of Italy, DAF of the Netherlands and MAN of West Germany. At the same time Volvo has embarked on potentially far-reaching discussions with Renault, the French state-owned car and truck-maker. The content of the talks is still far from clear, and Volvo sted recently that only "discussions of a preliminary nature" were under way with Renault. Reports in the Swedish press have suggested that the talks could lead to an even-tual merger of the two compa-mies' automotive operations, a move which would create the world's biggest truck-maker, overshadowing even Daimler-Bow Benz.

In a recent interview with the Financial Times, Mr Gyl-lenhammar said that the Swedish group had held "explor-atory talks" with Renault Véhicules Industriels, the Renault group's commercial vehicles subsidiary. "We are trying to find if Flagship: Volvo's much improved top of the range F16 truck

An ambitious predator operation agreement earlier this year with Daewoo Motor to import and distribute Volvo heavy trucks. The agreement also includes plans for future local manufacturing of Volvo trucks. The first dolly. trucks in Korea. The first deliv-eries began this autumn with the F12 8x4 tipper truck.

In Japan, the world's second largest individual market for heavy trucks with a volume of around 60,000 in 1988, Volvo has reached agreement with Isuzu Motors to import, distrib-ute and sell Volvo 716 heavy-duty tractor models, Volvo's most powerful truck. The operation will begin in the spring of 1990. The trucks will be sold by selected Isuzu truck dealers with the aim of achieving an initial volume of between 90 and 100 trucks next year.

year. Last year Volvo derived 57 per cent of its truck sales from Europe, 31 per cent from North Amarica, and the remaining 12 per cent from Latin America, Australia and the Middle East. It produced 60,500 trucks, of which 55,000 had a gross vehicle weight of more than 16 tonnes, giving it a total world market share (excluding China and Comecon) for heavy trucks and Comecon) for heavy trucks of 11 per cent, second only to Daimler-Benz.

Daimler-Benz. According to Mr Sten Lan-genius, president of Volvo Truck Corporation, Volvo is planning significant invest-ments to increase production capacity for cabs as well as dri-veline component production within the European Commu-nity. "Our future capacity increases will take place in the Common Market," he said recently. recently.

Already 80 per cent of Vol-vo's truck sales within the EC are assembled within the Community, said Mr Langenius. "Our ambition is to have between 60 per cent and 70 percent local content in our heavy trucks in the early 1990s."

Worldwide Volvo delivered Worldwide Volvo delivered 59,500 trucks to customers last year, an increase of 25 per cent from 47,700 a year earlier, and in the first half of 1989 deliv-eries were 6.3 per cent higher at 30,500. Mr Langenins warned recently, however, that the peak in demand in Europe had passed, and Volvo's order back-log at the end of June was log at the end of June was lower than a year earlier.

Kevin Done

trucks, cars and actopate group, This year its car division, badly hit by the falling sales of European executive car mak-ers in the US, has plunged into losses - Skr 1.2bn (f.126m) in the first eight months. Talks on collaboration with Ford having failed last month, Saab is now searching for other posis now searching for other pos-sible partners to help nurse the cars business back to health.

THESE are difficult times for Saab-Scania, the Swedish

trucks, cars and aerospace

Cars business back to health. Aircraft, substantially the smallest of the three main Saab divisions, is going through a lacklustre period in which turnover has fallen slightly. So chief executive Mr Georg Karngund and his board have

Karnsund and his board have reason to be thankful for the continuing strong performance continuing strong performance of the Scania trucks and bases division, even though Scania's own profitability has been nowhere near able to prevent the group's consolidated income for the first eight months being dragged down to little more than half that of the equivalent 1998 period, to Skr equivalent 1968 period, to Si

1.003bn (£105m), from Sk 1.964bn (£206m). The trucks division, whic has been bumping up against capacity constraints for some time, is set firmly on an expan-sionary course. According to Saab-Scania Mr-Georg Karnsund, a total of Skr

1bn investments in truck operations will increase canacity by 50 per cent over the next three years. Last year Scania produced 27,926 trucks and

produced 27,926 trucks and 3,916 buses. The expansion decision has been helped by the fact that there are only slight signs of a long-predicted downturn in the West European heavy truck market materialising, and indi-cations that any such down-turn will not fall damagingly helow current record levels. below current record levels. Scania trucks in any case have been outperforming most of the markets in which they

sell, including some highly important ones outside of Europe.

Europe. As a result, truck sales have risen by 17 per cent in the first eight months, to 22,500 from 19,300 - more than 90 per cent of which were delivered in countries outside Sweden, and executives any there are still big order backlogs.

big order backlogs. The capacity increase will be achieved in part by eliminating production bottlenecks. But the group is also considering whether to set up another Kuropean production site in addition to its existing operations at Soderialje in Sweden and Zwolle in the Netherlands.

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Sc	ania's	truck	division	continues	to
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nature to Scania's Zwolle plant, where assembly work is relatively intensive, including the drilling of chassis rails and engine assembly from compo-nents. Scania remains quite

SCANIA TRUCK SALES									
	1965 Unite	% change	1967 Unite	% change	1968 Unita	% change			
Sweden Nordic	2,191	8.7	2,348	8.6	2,287	8.2			
(excl Sweden) Western Europe	3,076	12.2	3,180	11.6	2,205	7,9			
(excl Nordic)	12,645	50.0	15,152	55.3	15,838	55.9			
N/S America	5,093	20.1	4,478	16.3	4,829	17.3			
Asia	1,148	4.5	1,122	4.1	1,583	5.7			
Africa	504	2.3	503	2.2	684	2.5			
Other	550	22	514	1,9	419	1.5			
TOTAL	25,297	100.0	27,387	100.0	27,345	100.9			

SCANIA PRODUCTION									
	1966	% change	1987	% chunge	1996	% change			
TRUCKS Sderälje, Sweden Tucuman, Argentina São Paulo, Brazil Zwollo, Netherlands	12,603 676 4,422 7,814	4,1 56.5 27.7 16.3	13,425 777 , 3,968 9,091	8.5 14.9 10.3 16.3	13,394 628 4,164 9,740	-0.2 -19.2 4.9 7.1			
TOTAL.	25,515	12.3	27,261	6.8	27,926	2.4			

NUMBER OF STREET the second second second

#### SAAB-SCANIA

## **On course for expansion**

vertically integrated, producing most of its own engines, transmissions and exles rather than following the trend of many other truck-makers to reliance on outside suppliers.

reliance on outside suppliers. The European operations, which produced about 23,000 trucks last year, are comple-mented by a facility in São Paulo, Brazil, which made just over 4,000 trucks last year, and a fourth at Turuman, Argen-tina, where last year's output just topped 600.

The truck and has operation is substantially the group's largest, employing 24,000 around the world, it is also responsible for the development of Saab car engines and transmissions, as well as industrial and marine engines. At the same time, Scania has been casting around for ways in which to improve the effi-ciency of its marketing operations. The principal result of this is a reorganisa-tion, effective from the end of this year, into two new geo-graphical divisions - one comprising Europe and North America, the other all remain-ing overseas markets. A third new division is to handle all after-sales activities on a global hasis

The reorganisation reflects more strongly a restructuring within Europe, to take account of the expansion of the EC in recent years and its progress towards a single market, rather than dramatic new sales initiatives, particularly in North America. Scania's activities in the US,

the world's single largest heavy truck market, remain on a small scale. That is unlike other European truck-makers such as Daimler-Benz, Volvo and Renault, which have become significant players in the North American market as the result of purchasing earlier in the decade indigenous com-panies which at the time were in trouble, such as Freightliner and White.

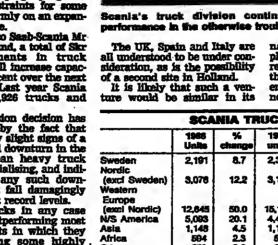
Scania has set up its own North American sales and dis-tribution operation, based at Orange, Connecticut, having launched its first trucks in the US in 1965. Sales reached 600 last year, but Mr Karnsund has acknowledged that progress is expected to be steady rather than speciacular.

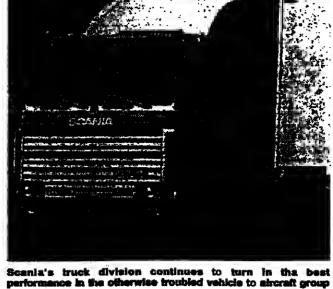
John Griffithe



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Saab-Scenis //





Thousands Beigium 2. 2.64 United States 10 🛼 Others 1985 1987 there is a mutual interest, how uted by the car operations. In 1985 when car profits peaked at SKr 6.138bn Volvo's attractive we are, what they can offer, what we can offer. They are a company that have

restructured and recovered beantifully." Mr Gyllenhammar said that

RVI was strong in France and had a good position in southern Europe, whereas Volvo had a larger interna-tional coverage of the market.

"We could be complementary,"

As the profitability of Vol-vo's car operations has weak-ened in the second half of the 1980s, the Swedish group has become more dependent on the earnings of its truck activities, which for the first function has

which for the first time last

what he the first time list year produced a return on capi-tal of more than 25 per cent. The operating income of the truck operations jumped to SKr 2.645hn from SKr 1.606hm a

year earlier and accounted for 36.7 per cent of total group

operating income compared with the 50 per cent contrib-

be said.

VOLVO

truck operations contributed

only 14.2 per cent of group operating income at SKr 921m

compared with the 94.8 per cent of the car operations

cent of the car operations (Total operating income was hit in 1985 by losses in other areas of SKr 626m.) The same patharn has per-sisted in the first half of 1989 with income from the truck operations higher than a year earlier, while income from Volvo'a car operations has declined further.

volvo's car operations has declined further. Volvo's truck operations are concentrated chiefly in West Europe, North America and Brazil – manufacturing operations are located in Swe-

den, Belgium, the UK, the US, Australia, Brazil and Peru – but it is now also taking its first tentative steps towards establishing a market presence

in in Japan and South Korea. In Korea Volvo signed a co-

Filstintrutter



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#### VШ

### **WORLD TRUCK INDUSTRY 8**

### Karen Zagor on US manufacturer Paccar

# **Ready to weather the storm**

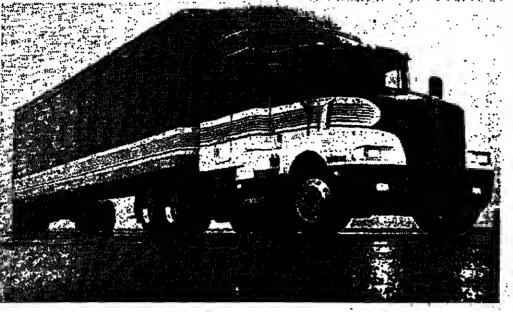
PACCAR was one of the few big truck-makers to emerge sentially unscathed from the havoc of the early 1980s, when the US truck industry was hit by recession and deregulation. With another slowdown now all but inevitable. Paccar, which makes the highly-re-garded Kenworth and Peterbilt brands, is well positioned.

"Historically, Paccar has weathered the slow-down well," said Mr Steven Colbert, an industry analyst at Prudential Bache.

Paccar's great strength, according to Mr Colbert, is that it is one of the least vertically integrated of the big US truckmakers, concentrating on making the truck shell and relying on others to manufacture components. Consequently, over-heads can be reduced quickly in times of recession, making margins at Paccar less volatile than in more integrated companies.

Paccar says this structure will benefit Foden Trucks, Paccar's UK subsidiary, as European truck companies brace themselves for increased competition in 1992.

Some analysts disagree, say-ing Foden, which has been largely successful since Paccar bought the UK company after it went into receivership in 1980, may be in for a rough



Quality count: Paccar's Peterbilt brand has earned it an enviable reputation

"Foden may have problems in the next few years because of 1992," said Mr Colbert. He believes the effect of 1992 may be more severe in Europe than the US trucking deregulation was in 1980. The main reason is that there is more overcapacompanies. city in Europe now than there

was in the US before 1980. One of the problems for European truck-makers is that deregulation will reduce the number of empty miles - such as time spent at immigration and customs - which ulti-mately will reduce the number of vehicles needed by trucking

vice-president responsible for Foden, says Paccar successfully introduced the idea of custom built trucks to the UK market, after the Seattle-based company acquired Foden in "It was a relatively new con-

cept, to tailor trucks to meet

customer needs," said Mr Pigott "The long life of our vehicles, their ability to carry extra payload and the custom finish are all important selling points.

Foden's spare part business is also lucrative. "We like to sell trucks at modest profit and sell spare parts at modest profit, unlike most European manufacturers who sell their trucks at a loss and make huge profits on spare parts," said Mr Pigott. Foden led the UK in volume of sales for replace-ment clutches and air filters, according to Mr Pigott.

its attention.

the year.

withdrew as Enssa's interna

tional partner as part of its world-wide retrenchment pol-icy and the company became

wholly-owned by INI, the Span-ish public sector holding com-pany. INI cast about desper-

Although Foden's UK truck sales fell in the third quarter, Mr Pigott said the company's UK market share had picked up in the period. "In 1989 we had our largest percentage growth in the UK 24-tonne to 38-tonne market," he added. Mr Pigott said industry sales were hurt by higher UK base rates.

"In the past three to four years we have been consis-tently one of the most profit-able truck manufactureres in the UK in gross and sales," he added. Foden has no intention of curtailing its UK operations.

"We've just come out with a 6x2 twin steer vehicle, and we're also looking at the feast-bility of smaller vehicle in the 1-tonne range," said Mr Pigott. Mr. Mark Pigott, Paccar's

Paccar says its approach to Foden is essentially hands off. "Each division in Paccar stands on its own but has access to the company's resources such as the research and technical centres." said Mr Pigott. There are only two Americans working for Foden.

Pursued by suitors was once linked to Fist and which was purchased outright by Volkswagen in 1983.

ENASA, Spain's state-owned truck company that sells its products under the trademark of Pegaso, is an ugly duckling turned swan. A few years back it was spurned at every turn. Now adminers are queuing for The Spanish government is

currently reviewing bids for Enasa by Flat, by MAN and Daimier-Benz of West Ger-many, by Holland's DAF and A save Enasa plan drawn an by INI in the first quarter of 1986 sammarked Pts 28bs worth by Volvo of Sweden. The bids of public investment for the range between Pta 40km and Pta 50km (\$472m-\$590m) and a decision on who buys the com-pany is likely before the end of Pegaso producer. The funds were spent on new product technology, on plant improve-ment and on an expension of Rinsse's export network. Simul-taneously, the public holding company negotiated with the unions a 30 per cent cut in the The present circumstances represent a startling change. In 1982 International Harvester

their bids for Enasa, but

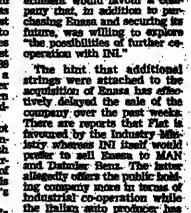
Enasa is an ugly duckling turned swan. A few years back it was spurned at every turn. Now admirers are queuing for its attention

ately for a multinational that would substitute IH: General company's 8,600 labour force. Motors and Toyotz were among the giants that took a long look at Enasa and then walked away. The salvage operation, proved remarkably effective. In 1987 the operating deficit was reduced to Pta 12hn and last year it was brought down to Pta 5.5hn. First half revenues The present rush of suitors for the Pegaso brand-name is a measure of INI's success in this year are Pta 65bn against Pta 115bn for the whole of 1989 turning the truck company round. The public holding com-pany came to realise that the

and Enasa expects to report a Pta 1bn profit this year. Under the investment plan the roturn to profitability had been scheduled for 1990.

The new look Enasa has not in any way altered the govern-ing principle that the Spanish truck company can only sur-vive in the mid term as part of a larger auto group. INI holds no illusions as to Pegaso's chances of going it slone. The public sector company's determination to sell what is

the only auto sector company on its books mirrors the man-ner in which it rid itself of Seat, the car producer which



the lialian suto producer has offered to build its next carplant in Spain as part of the Ernene dent

Tom Burne



their expositions on the compa-ny's quality control circles, FMS: (flexible manufacturing sided design): The emphasis on quality of production comes naturally, given the company's close links with Toyota, Japan's largest motor. manufacturar and one that is renowned for its production expertise. It was Toyota, for example, that developed the just in-time sesembly system. Toyota has a 10.5 per cent equity stake in Hino, Japan's top maker of dis-sel trucks, and the two compa-vise' time on heat 29 ways

Hino has now been mumb

## WE'VE LOOKED BEYOND AERODYNAMIC EFFICIENCY.

. . .



ENASA

search for a foreign partner would prove traisless until Eness took on the apparance of a visible company. The task looked to be a damning cast for in 1985 Enase posted losses of Pta 16bn - twice the original forecast - on sales of Pta Shn and the approach was suitably

new set of contribution and General Motors were viewed, much in the manner Volkswagen was looked upon during the Seat. sale, as reactors with a lifeball for a drowning concern. The present four companies that have declared an interest in . Eness stand to acquire a prop-erty that has been expensively refloated.

FINANCIAL TEMES THURSDAY NOVEMBER 16 1989

The Spanish government has accordingly upped the stakes, Confirming that Fist, MAN, DAF and Volvo had all lodged

Minister Mr Claudio Act

said last month that the gov-

What the Enass turneround

has done is to create a wholly

new set of conditions for the



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nics' ties go back 23 years. Indeed, while Hino has developed into far more than a developed into far more than a Toyota clone, the influence of its gigantic partner on the truck-maker appears sufficient to make one wonder if Hino would still exist, let alone be number one, without the bene-fits that have come from thes forged between the two compa-mina

nies

Tovota's current relationship with Hino is described by a Toyota spokesman as "a loose atrangement, an agreement to co-operate when possible for initial benefit."

Thus, on the one hand. Toyota dealers in Australia and in a few other countries sell Hino products. On the other, Hino manufactured 311,264 cars and light pick-ups, mainly the popular Hihux, for Toyota last year.

Given the factors that forged the partnership between Hino and Toyota, as well as the importance of such ties in Jap-anese business, it is doubtful whether Toyota, with its 85,000

whether Toyota, with its 85,000 employees and majority share, is ever far from any strategic move made by Hino, with its 8,100 employees. Mr Eiji Toyoda, chairman of Toyota, wrote in his autobiog-raphy "Toyota: Fifty years in Motion" that the idea for the the-up came from Mitsui Bank, which was fired of throwing which was tired of throwing money into Hino's loss making car operations in the mid-1960s car operations in the mid-1960s. During negotiations, after Hino suddenly offered to quit making its cherished little Con-tessa in co-operation with Ren-ault, Mr Toyoda refers almost derisively to how "Matsukata scrapped Hino's pride as a pas-senger car maker, reneged on their obligations to Renault, and grabbed for the alliance with Toyota. This saved his with Toyota. This saved his company ....

According to Toyota, Hino-president Mr Masanobu Matsukata wanted a merger, but seeing that a merger would not have been in Toyota's interest" and risked violating Japan's anti-monopoly law. Toyota pushed for a partnership. The partnership arrange-

ment won out and Hino began focusing on its big trocks sales network. Toyota then "gave Mr Matsukata something to shoot for," telling the Hino president.

one in dor CC sales. medium and heavy duty diesel trucks for 16 consecutive years. With its relatively small work-force, Hino depends heavily on 16 main suppliers, known as the Hino group.

The backbobs of Hino truck and engine production includes its two works in the Tokyo area and a foundry combined with a machining plant north-west of Tokyo in Gumma prelecture. Group members Mitsui Seiki Kogyo and Hino Auto Body provide additional assembly capacity.

The lean and mean approach seems to have helped Hino in its quest for innovation to meet the demand for vehicles det the demand for vehicles of the 1990s. At the 28th Tokyo Motor Show earlier this month, Hino's exhibits included a lux-ury high-decker sight-seeing bus divided into three differ-ently designed compariments and a spacious lounge, equipped with a state of the set audio visual system.

While Mitsubishi Motors came within 180 units of exceeding Hino's total sales of exceeding Hino's total sales of 25,876 units in the domestic medium-duty trucks sector in 1988 (MMC already sells more buses and small-sized trucks than Hino), Hino is still unri-valled in the heavy-duty truck category (payload over six tonnes or GVW 8.4 tonnes and over). OVET).

Besides having the biggest chunk of the domestic market, Hino has led the industry in exports of diesel trucks and buses for 10 years. Although Hino exports plunged about 59 per cent to 18,565 units in 1966 after the devaluation of the dollar, by last year exports had rebounded to 28,282 units, in spite of the strength of the yea.

But maturation of the domestic market and the high yen has Hino and others in the industry moving to set up operations outside Japan. Hino is focusing on the US and Asia

While the company admits to lagging behind in the US, where it had only 106 dealers until this spring, it is plauning aggressive long-term ernan-sion. It has joint ventures in Taiwan, Thailand, India and Pakistan and a total of 87 overseas distributors.

Hino says it has no plans to Hino says it has no plans to try to expand operations in the mature European market, but many analysis think other-wise. It has been showing increased interest in the the market in recent menths, using an Irish assembler. I. Harris Assemblers. This effec-tively gets around a gentle-man's agreement between the Japanese and British mator Japanese and British motor industries blocking direct exports from Japan to the UK

Chris Perry